# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): $\mathbf{O c t o b e r ~ 2 7 , ~} 2009$

## SONIC AUTOMOTIVE, INC.

(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation)

| 1-13395 <br> (Commission File Number) | 56-201079 <br> 6415 Idlewild Road, Suite 109 <br> Charlotte, North Carolina <br> (Address of principal executive offices) <br> Registrant's telephone number, including area code: (704) 566-2400 <br> N/A <br> (Former name or former address, if changed since last report.) |
| :---: | :---: |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On October 27, 2009, we issued a press release announcing results for our fiscal quarter and nine month period ended September 30, 2009.
A copy of the press release is attached hereto as Exhibit 99.1. A copy of the earnings call presentation materials is attached hereto as Exhibit 99.2.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.
99.1 Press release of Sonic Automotive, Inc. dated October 27, 2009
99.2 Earnings call presentation materials

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## SONIC AUTOMOTIVE, INC.

By: /s/ Stephen K. Coss

## Stephen K. Coss

Senior Vice President and General Counsel

## Dated: October 27, 2009

## INDEX TO EXHIBITS

## Exhibit No. Description

99.1 Press release of Sonic Automotive, Inc. dated October 27, 2009
99.2 Earnings call presentation materials

## Sonic Automotive, Inc. Reports Continued Earnings Strength for Third Quarter of 2009

CHARLOTTE, N.C. - October 27, 2009 - Sonic Automotive, Inc. (NYSE: SAH), the nation's third-largest automotive retailer, today reported that 2009 third quarter earnings from continuing operations were $\$ 0.22$ per diluted share which includes an after-tax gain of $\$ 0.01$ per diluted share, related to the Company's repurchase of convertible notes. This compares to a loss from continuing operations of $\$ 0.38$ per diluted share, in the prior year quarter. The results for the prior year quarter include the after-tax effect of impairment charges, lease exit accruals and hurricane damage of $\$ 0.53$ per diluted share.

## Business Overview - Strong operating results and improved capital structure

B. Scott Smith, the Company's President, said, "We are pleased with what we were able to accomplish this quarter at Sonic Automotive. In addition to continuing to post strong operating results we completed a very successful public refinancing of our 2010 debt obligations. The offering in late September allowed us to de-lever our balance sheet, remove some extremely dilutive convertible debt from our capital structure and mitigate future refinancing risk in the near term. This also paves the way for what we believe will be a successful refinancing of our upcoming syndicated credit facility. This offering would not have been possible without the strong fundamentals of our business model which is evident in our consistent operating performance and cash flow generation throughout this business cycle."

## New Vehicles - Strongest year-over-year market share performance to date

Commenting on the Company's new car sales, Mr. Smith noted, "The combination of increased customer traffic from the CARS program and the continued execution of our e-Commerce strategies resulted in Sonic posting its strongest year-over-year new vehicle performance so far this year. We have now had eight consecutive months of new car market share gains. In addition to the improved unit volume, our new vehicle retail margins were up 70 basis points to $7.6 \%$ and our new vehicle days supply was at 39 days."

## Used Vehicles - Used vehicle volume up 25\%

Overall used vehicle unit volume was up $25 \%$ and total used vehicle revenue was up over $18 \%$ for the third quarter of 2009 compared to the third quarter of 2008 . Jeff Dyke, the Company's EVP of Operations, stated, "Our used vehicle volume continued to grow throughout the quarter despite the heavy emphasis on new vehicle sales stemming from the CARS program. Our used-to-new ratio, which has continued to improve throughout the year, was at $80 \%$ for the third quarter. Our certified pre-owned business, which has been a consistent strength for Sonic, remains strong at $34 \%$ of our overall used vehicle volume. We are growing our used vehicle business by continuing to expand our presence across the entire spectrum of the used vehicle market."

## Parts and Service - Margin expansion continues with stable revenues

Sonic's parts and service revenue for the third quarter was flat with the prior year quarter while the gross margin at $50.6 \%$ represents an improvement over the prior year third quarter margin of $49.6 \%$ and the second quarter 2009 margin of $50.3 \%$.
Mr. Dyke stated, "Our parts and service business continues to add a substantial amount of stability to our results of operations. We have steadily grown our fixed operations margin every quarter this year as a result of the pricing, merchandising and other strategies being implemented with the rollout of our parts and service playbook. We have every reason to expect this trend will continue as the rollout progresses."

Presentation materials for the Company's October 27, 2009 earnings conference call at 11:00 A.M. (Eastern) can be accessed on the Company's website at www.sonicautomotive.com by clicking on the "For Investors" tab and choosing "Webcasts \& Presentations" on the right side of the monitor.
To access the live broadcast of the call over the Internet go to:www.ccbn.com or www.sonicautomotive.com
A live audio of the call will be accessible to the public by calling (877) 791-3416. International callers dial (706) 643-0958. Callers should dial in approximately 10 minutes before the call begins.

A conference call replay will be available one hour following the call for seven days and can be accessed by calling: 800-642-1687, International callers dial (706) 645-9291 Conference ID: 34082140

About Sonic Automotive
Sonic Automotive, Inc., a Fortune 300 company based in Charlotte, N.C., is the nation's third-largest automotive retailer, operating 153 franchises. Sonic can be reached on the web at www.sonicautomotive.com.

Included herein are forward-looking statements, including statements with respect to future debt refinancing. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risk and uncertainties that could cause actual results or trends to differ materially from management's view, including without limitation, economic conditions, risks associated with acquisitions and the risk factors described in the Company's current report on Form 8-K filed August 21, 2009. The Company does not undertake any obligation to update forward-looking information.

## Sonic Automotive, Inc.

## Results of Operations (Unaudited)

(in thousands, except per share, unit data and percentage amounts)

|  | Third Quarter Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2009 |  | 9/30/2008 |  | 9/30/2009 |  | 9/30/2008 |  |
| Revenues |  |  |  |  |  |  |  |  |
| New retail vehicles | \$ | 776,578 |  | 889,237 |  | 2,005,486 |  | \$2,700,879 |
| Fleet vehicles |  | 48,789 |  | 53,234 |  | 164,160 |  | 278,007 |
| Total new vehicles |  | 825,367 |  | 942,471 |  | 2,169,646 |  | 2,978,886 |
| Used vehicles |  | 365,501 |  | 308,158 |  | 1,034,444 |  | 994,906 |
| Wholesale vehicles |  | 33,220 |  | 64,995 |  | 97,478 |  | 216,378 |
| Total vehicles |  | 1,224,088 |  | 1,315,624 |  | 3,301,568 |  | 4,190,170 |
| Parts, service and collision repair |  | 255,372 |  | 256,867 |  | 768,003 |  | 787,928 |
| Finance, insurance and other |  | 41,302 |  | 43,259 |  | 110,663 |  | 139,355 |
| Total revenues |  | 1,520,762 |  | 1,615,750 |  | 4,180,234 |  | 5,117,453 |
| Total gross profit |  | 257,468 |  | 259,360 |  | 729,727 |  | 816,348 |
| SG\&A expenses |  | $(203,694)$ |  | $(220,413)$ |  | $(588,834)$ |  | $(656,799)$ |
| Impairment charges |  | (339) |  | $(25,476)$ |  | $(4,164)$ |  | $(25,809)$ |
| Depreciation and amortization |  | $(8,080)$ |  | $(8,286)$ |  | $(24,523)$ |  | $(23,562)$ |
| Operating income |  | 45,355 |  | 5,185 |  | 112,206 |  | 110,178 |
| Interest expense, floor plan |  | $(4,324)$ |  | $(8,987)$ |  | $(14,368)$ |  | $(31,591)$ |
| Non-cash interest expense, convertible debt |  | 7,818 |  | $(2,696)$ |  | 1,556 |  | $(7,991)$ |
| Interest expense, other, net |  | $(19,305)$ |  | $(15,859)$ |  | $(57,496)$ |  | $(40,803)$ |
| Other income (expense), net |  | 2,442 |  | (9) |  | 2,504 |  | 88 |
| Income (Loss) from continuing operations before taxes |  | 31,986 |  | $(22,366)$ |  | 44,402 |  | 29,881 |
| Income tax (provision) benefit |  | $(13,506)$ |  | 7,301 |  | $(19,093)$ |  | $(13,598)$ |
| Income (Loss) from continuing operations |  | 18,480 |  | $(15,065)$ |  | 25,309 |  | 16,283 |
| Discontinued operations: |  |  |  |  |  |  |  |  |
| Loss from operations and the sale of discontinued franchises |  | $(3,848)$ |  | $(17,878)$ |  | $(10,681)$ |  | $(30,581)$ |
| Income tax benefit |  | 962 |  | 5,977 |  | 2,670 |  | 9,174 |
| Loss from discontinued operations |  | $(2,886)$ |  | $(11,901)$ |  | $(8,011)$ |  | $(21,407)$ |
| Net income (loss) | \$ | 15,594 | \$ | $(26,966)$ |  | \$ 17,298 |  | \$ (5,124) |
| Basic: |  |  |  |  |  |  |  |  |
| Weighted average common shares outstanding |  | 42,305 |  | 40,138 |  | 41,130 |  | 40,447 |
| Earnings (Loss) per share from continuing operations | \$ | 0.43 | \$ | (0.38) | \$ | 0.61 | \$ | \$ 0.40 |
| Loss per share from discontinued operations | \$ | (0.06) | \$ | (0.29) | \$ | S (0.19) | \$ | \$ (0.53) |
| Earnings (Loss) per share | \$ | 0.37 | \$ | (0.67) | \$ | 0.42 |  | $\underline{\text { \$ } \quad(0.13)}$ |
| Diluted: |  |  |  |  |  |  |  |  |
| Weighted average common shares outstanding |  | 63,195 |  | 40,138 |  | 52,529 |  | 40,626 |
| Earnings (Loss) per share from continuing operations | \$ | 0.22 | \$ | (0.38) | \$ | 0.42 | \$ | \$ 0.40 |
| Loss per share from discontinued operations | \$ | (0.05) | \$ | (0.29) | \$ | (0.16) | \$ | \$ (0.53) |
| Earnings (Loss) per share | \$ | 0.17 | \$ | (0.67) | \$ | $\underline{0.26}$ |  | $\underline{\text { \$ } \quad(0.13)}$ |

## Gross Margin Data (Continuing Operations):

| Retail new vehicles | 7.6\% | 6.9\% | 7.3\% | 7.2\% |
| :---: | :---: | :---: | :---: | :---: |
| Fleet vehicles | 2.9\% | 4.8\% | 3.7\% | 2.3\% |
| Total new vehicles | 7.3\% | 6.8\% | 7.0\% | 6.8\% |
| Used vehicles retail | 7.8\% | 8.4\% | 8.3\% | 8.9\% |
| Total vehicles retail | 7.5\% | 7.2\% | 7.4\% | 7.3\% |
| Wholesale vehicles | (5.4)\% | (1.9)\% | (3.3)\% | (1.9)\% |
| Parts, service and collision repair | 50.6\% | 49.6\% | 50.0\% | 49.6\% |
| Finance, insurance and other | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Overall gross margin | 16.9\% | 16.1\% | 17.5\% | 16.0\% |

## SG\&A Expenses (Continuing Operations):

| Personnel | \$ | 118,345 | \$ | 116,949 | \$ | 337,737 | \$ | 365,618 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Advertising |  | 10,734 |  | 12,817 |  | 31,333 |  | 42,405 |
| Facility rent |  | 22,560 |  | 27,257 |  | 67,225 |  | 68,736 |
| Other |  | 52,055 |  | 63,390 |  | 152,539 |  | 180,040 |
| Total | \$ | 203,694 | \$ | 220,413 | \$ | 588,834 | \$ | 656,799 |

## SG\&A Expenses as \% of Gross Profit

| Personnel | 45.9\% | 45.1\% | 46.3\% | 44.7\% |
| :---: | :---: | :---: | :---: | :---: |
| Advertising | 4.2\% | 4.9\% | 4.3\% | 5.2\% |
| Facility rent | 8.8\% | 10.5\% | 9.2\% | 8.4\% |
| Other | 20.2\% | 24.5\% | 20.9\% | 22.2\% |
| Total | 79.1\% | 85.0\% | 80.7\% | 80.5\% |
| Operating Margin \% | 3.0\% | 0.3\% | 2.7\% | 2.2\% |



|  | Third Quarter Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 9/30/2009 | 9/30/2008 | 9/30/2009 | 9/30/2008 |
| Unit Data (Continuing Operations): |  |  |  |  |
| New retail units | 24,305 | 26,025 | 60,998 | 80,405 |
| Fleet units | 1,971 | 2,772 | 6,800 | 11,572 |
| Used units | 19,360 | 15,444 | 55,062 | 49,617 |
| Wholesale units | 6,612 | 8,636 | 17,414 | 27,559 |
| Average price per unit: |  |  |  |  |
| New retail vehicles | \$ 31,951 | \$ 34,169 | \$ 32,878 | \$ 33,591 |
| Fleet vehicles | 24,753 | 19,204 | 24,141 | 24,024 |
| Used vehicles | 18,879 | 19,953 | 18,787 | 20,052 |
| Wholesale vehicles | 5,024 | 7,526 | 5,598 | 7,851 |
| Other Data: |  |  |  |  |
| Same store revenue percentage changes: |  |  |  |  |
| New retail | (12.7)\% |  | (25.9)\% |  |
| Fleet | (8.4)\% |  | (41.0)\% |  |
| Total New Vehicles | (12.4)\% |  | (27.3)\% |  |
| Used | 18.6\% |  | 3.9\% |  |
| Parts, service and collision repair | (0.7)\% |  | (2.7)\% |  |
| Finance, insurance and other | (3.8)\% |  | (20.2)\% |  |
| Total | (5.9) \% |  | (18.4) \% |  |

## Balance Sheet Data:

|  | 9/30/2009 | 12/31/2008 (1) |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 614 | \$ 6,971 |
| Restricted cash | 106,913 | - |
| Receivables, net | 163,161 | 247,025 |
| Inventories | 657,475 | 916,837 |
| Assets held for sale | 176,128 | 406,576 |
| Other current assets | 16,900 | 16,822 |
| Total current assets | 1,121,191 | 1,594,231 |
| Property and Equipment, Net | 378,170 | 369,892 |
| Goodwill, Net | 403,048 | 327,007 |
| Other Intangibles, Net | 79,685 | 82,328 |
| Other Assets | 22,674 | 32,087 |
| TOTAL ASSETS | \$2,004,768 | \$ 2,405,545 |
|  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current Liabilities: |  |  |
| Floor plan notes payable | \$ 605,059 | \$ 921,023 |
| Other current liabilities | 224,377 | 277,938 |
| Liabilities associated with assets held for sale | 53,123 | 199,482 |
| Current maturities of long-term debt | 105,750 | 738,447 |
| Total current liabilities | 988,309 | 2,136,890 |
| LONG-TERM DEBT | 556,243 | - |
| OTHER LONG-TERM LIABILITIES | 109,562 | 71,132 |
| STOCKHOLDERS' EQUITY | 350,654 | 197,523 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$2,004,768 | \$ 2,405,545 |

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Cautionary Notice - Forward-Looking Statements

This presentation contains statements that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934.
These forward-looking statements are not historical facts, but only predictions by our company and/or our company's management.
These statements generally can be identified by lead-in words such as "believe," "expect" "anticipate," "intend," "plan," "foresee" and other similar words. Similarly, statements that describe our company's objectives, plans or goals are also forward-looking statements.
You are cautioned that these forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those projected in the forward-looking statements as a result of various factors. Among others, factors that could materially adversely affect actual results and performance include those risk factors that are listed in Sonic Automotive's Form 8-K filed on August 21, 2009.

Third Quarter 2009
Earnings Review
October 27, 2009

Sonic Automotive Q3 2009

- Quarter in Review
- Financial Review
- Operations Review
- Closing Comments


## Made money, generated cash

$\checkmark$ Operating margin was $3 \%$
$\checkmark$ Continued to leverage cost reductions
$\checkmark$ New inventory in good shape
$\checkmark$ Cleaned up balance sheet
$\checkmark$ Benefited from the CARS program:
-Store traffic increased for both new and used
-Able to reduce inventory balances

Financial Review


Sequential Operating Results


*     - Adjusted to exelude impairment charges, $6.0 \%$ Note derivative mark-to-market gains, restructuring costs related to $6.0 \%$ Notes issuance and $\mathbf{4 . 2 5 \%}$ Notes derecognition gain. See appendix for reconciliation to GAAP / Reported amounts.


## EBITDA - All Operations

(amounts in millions)


Note: See appendix for reconciliation to GAAP / Reported amounts.

SG\&A


## Capitalization



## Debt Maturity Profile

| (amounts in millions) | Principal at 9/30/2009 | Maturity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2010 | 2011 | 2012 | 2013 | 2014 |
| New 5.0\% Convertible Notes | \$ 172.5 |  |  |  |  | Oct 2014 |
| Revolving Credit Facility | \$ 20.6 | Feb 2010 |  |  |  |  |
| 8.625\% Notes | \$ 275.0 |  |  |  | Aug 20 |  |


|  | Covenant | Actual Q3 2009 |
| :---: | :---: | :---: |
| Liquidity Ratio | $>=1.10$ | 1.38 |
| Fixed Charge Coverage Ratio | $>=1.15$ | 1.42 |
| Secured Debt to EBITDA Ratio | < $=2.25$ | 1.15 |

Compliant with all covenants

## Capital Spending

(Amounts in millions)
Capital Spending
Facility Improvement Maintenance Cap Ex Total

Memo: Mortgage Funding

$$
\text { Q1 } 2009 \quad \text { Q2 } 2009 \quad \text { Q3 } 2009
$$

| $\$ 14.6$ |
| :---: | :---: | :---: | :---: |
| 5.8 |
| $\$ 20.4$ |

$\$ 0.0$
$\$ 0.0$
$\$ 0.0$

Employee Metrics



|  | July | Aug | Sept |
| :---: | :---: | :---: | :---: |
| South East |  | 1 | - |
| Central |  |  |  |
| Texas |  |  |  |
| California |  |  |  |
| Total Sonic* | 45 | 10 | 130 |

* Bps difference between Sonic and the local market competition.


## Cash for Clunkers


' In July and August 2009

Used Vehicles

|  | Q3:09 | Q3:08 | Change |
| :---: | :---: | :---: | :---: |
| Retail Volume | 19,360 | 15,444 | 25.4\% |
| YOY\% better/(worse) | 25.4\% | (6.3)\% |  |
| Used Retail Margin | 7.8\% | 8.4\% | (60) bps |
| Used to New Ratio | 0.80 | 0.59 |  |
| Days Supply | 34.8 | 32.2 |  |

Fixed Operations Overview

| (in millions) | QTD Revenue |  | Change |
| :---: | :---: | :---: | :---: |
|  | 2009 | 2008 |  |
| Service | \$ 106.0 | \$ 105.1 | 0.9\% |
| Parts | 137.4 | 138.7 | (0.9\%) |
| Body Shop | 12.0 | 13.1 | (8.4\%) |
| Total | \$ 255.4 | \$ 256.9 | (0.6\%) |


$\qquad$
$\checkmark$ Business has steadily improved despite a relatively flat operating environment
$\checkmark$ Used business continues to grow
$\checkmark$ Successfully repositioned our balance sheet
$\checkmark$ Company is positioned for future growth

## APPENDIX

Automotive


| Revenue | Three Months Ended |  |  |  |  |  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Reported } \\ 9 / 30 / 2008 \end{gathered}$ |  | Adjustments |  | Adjusted <br> 9/30/2008 |  | $\begin{gathered} \text { Reported } \\ 9 / 30 / 2009 \\ \hline \end{gathered}$ |  | Adjustments |  | Adjusted <br> 9/30/2009 |  |
|  | S | 1,615.8 | S | - | S | 1,615.8 | S | 1,520.8 | S | - | S | 1,520.8 |
| Gross Profit | S | 259.4 | S | - | S | 259.4 | S | 257.5 | S | - | S | 257.5 |
| Gross Margin |  | 16.1\% |  |  |  | 16.1\% |  | 16.9\% |  | 0.0\% |  | 16.9\% |
| SG\&A | S | 220.4 | S | (5.9) * | S | 214.5 | S | 203.7 | S | - | S | 203.7 |
| SG\&A as \% of Gross Profit |  | 85.0\% |  | (2.3\%) |  | 82.7\% |  | 79.1\% |  | 0.0\% |  | 79.1\% |
| Impairments | S | 25.5 | S | (25.5) | S | - | S | 0.3 | S | (0.3) | S | - |
| Operating Margin |  | 0.3\% |  | 2.0\% |  | 2.3\% |  | 3.0\% |  | 0.0\% |  | 3.0\% |
| Income from Continuing Operations | S | (15.1) | S | 21.1 | S | 6.0 | S | 18.5 | S | (7.6) ** | S | 10.9 |
| Diluted EPS from Continuing Operations | S | (0.38) | S | 0.53 | S | 0.15 | S | 0.22 | S | (0.01) | S | 0.21 |

Reconciliation of Non-GAAP Financial Information



Reconciliation of Non-GAAP Financial Information

| Results - Continuing Operations | Q3 2009 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Income / Numerator |  | Share Count | Diluted EPS |  |
|  | S | 18,479,886 | 42,305,394 |  |  |
| Effect of Dilutive Securities: |  |  |  |  |  |
| Two Class Method |  | $(136,000)$ | - |  |  |
| 6.0\% Notes (1) |  | 2,366,200 | 19,004,198 |  |  |
| 6.0\% Notes Derivative Gain (1) |  | $(6,589,200)$ | - |  |  |
| Options |  | - | 904,550 |  |  |
| 5.0\% Notes |  | - | 980,759 |  |  |
| Reported Diluted | S | 14,120,886 | 63,194,901 | S | 0.22 |
| Unus ual Items (tax-effected): |  |  |  |  |  |
| Impairment Charges |  | 198,942 | - |  |  |
| 6.0\% Notes Derivative Gain (2) |  | - | - |  |  |
| 4.25\% Derecognition Gain |  | $(1,210,910)$ | - |  |  |
| Adjusted-Continuing Operations | S | 13,108,918 | 63,194,901 | S | 0.21 |
| (1) - Numerator add back due to inclusion of shares in diluted share count. <br> (2) - No income or share count effect as amounts are already adjusted in the reported diluted calculation. |  |  |  |  |  |

$\qquad$
Reconciliation of Non-GAAP Financial Information

| (dollars in millions) | $\begin{gathered} \text { YTD } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { YTD } \\ 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { QTD } \\ \text { Q3 } 2008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { QTD } \\ \text { Q } 42008 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { QTD } \\ \text { Q1 } 2009 \end{gathered}$ |  | $\begin{gathered} \text { QTD } \\ \text { Q2 } 2009 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { QTD } \\ \text { Q3 } 2009 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BITDA | S | 241 | S | 151 | S | 38 | S | 9 | S | 36 | S | 47 | S | 53 |
| ubtract: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest Eypense. Other |  | (36) |  | (60) |  | (17) |  | (16) |  | (18) |  | (19) |  | (19) |
| Income Taxs |  | (63) |  | 139 |  | 13 |  | $1+4$ |  | (2) |  | (1) |  | (12) |
| Depreciation |  | (27) |  | (36) |  | (9) |  | (10) |  | (8) |  | (9) |  | (8) |
| Debt Cost Amortization |  | (1) |  | (1) |  | - |  | - |  | - |  | (7) |  | (2) |
| Non-Cash Interest Convertible Debt |  | (10) |  | (10) |  | (3) |  | (3) |  | (3) |  | (4) |  | 8 |
| Gin on Retirement of Debt |  | - |  | 1 |  | - |  | , |  | - |  | . |  | 2 |
| Stock Based Compensation Eypense |  | (6) |  | (6) |  | (2) |  | - |  | (1) |  | (1) |  | (1) |
| Loss on Evit of Leased Dealerships |  | (2) |  | (18) |  | (15) |  | (2) |  | (1) |  | (1) |  | (5) |
| Impaiment Charges |  | (6) |  | (852) |  | (33) |  | (810) |  | (2) |  | (7) |  | (1) |
| Other Amortization |  |  |  | - |  | - |  | - |  | - |  | - |  | - |
| Other |  | - |  | - |  | 1 |  | - |  | 1 |  | 2 |  | 1 |
| et Income (Loss) |  | 90 |  | (692) |  | (27) |  | (687) |  | 2 |  | - |  | 16 |
| epreciation and Amortization |  | 40 |  | 51 |  | 13 |  | 14 |  | 11 |  | 20 |  | 3 |
| Deferred Income Taxes |  | 20 |  | (145) |  | (20) |  | (122) |  | (1) |  | (1) |  | - |
| Equity Interest in (Eamings) Losses of Investees |  | (1) |  | - |  | - |  | - |  | - |  | - |  | - |
| pairment Charges |  | 6 |  | 852 |  | 33 |  | 810 |  | 2 |  | 7 |  | 1 |
| Gin) Loss on Disposal of Assets |  | 1 |  | 1 |  | - |  | (I) |  | - |  | - |  | - |
| ain on Retirement of Debt |  | - |  | (1) |  | - |  | (1) |  | - |  | - |  | (2) |
| lock Based Compensation Eypense |  | 6 |  | 6 |  | 2 |  | - |  | 1 |  | 1 |  | 1 |
| Loss on Evit of Leased Dealerships |  | 2 |  | 18 |  | 15 |  | 2 |  | 1 |  | 1 |  | 5 |
| Changes in Assets and Liabilities that Relate to Operations |  | (130) |  | 31 |  | 92 |  | (52) |  | 151 |  | 70 |  | 154 |
| et Cash Provided By (Used In) Operating Activities | S | 34 | S | 121 | S | 108 | S | (37) | S | 167 | S | 98 | S | 178 |

## Interest Expense

|  | Q3 2009 | Q3 2008 | - Revolver deferred loan |
| :---: | :---: | :---: | :---: |
| Interest Expense, Other |  |  | costs higher due to May refinancing activities |
| Revolver and Public Note Coupon Interest | \$ 9.5 | \$ 11.0 |  |
| Interest Rate Swaps | 6.6 | 4.7 | revolver deferred loan cost |
| Mortgage Interest | 1.5 | 1.0 | amortization to be more in |
| Deferred Loan Cost - Revolver | 1.9 | 0.3 | - \$11.4M benefit |
| Deferred Loan Cost - All Other | 0.5 | 0.1 | from MTM adjustment on |
| Other (primarly allocation to discontinued operations) | (0.7) | (1.2) | derivative liability resulting from redemption |
| Total Interest Expense, Other | \$ 19.3 | \$ 15.9 | notice to $6.0 \%$ holders |
| Non-Cash Interest Expense, Convertible Debt <br> 6.0\% Note Discount Amortization |  |  | - Expect non-cash charge of $\$ 7.9 \mathrm{M}$ in Q 42009 associated with the write- |
| 6.0\% Derivative Mark-To-Market | (11.4) | $-$ | discount |
| 5.25\% Discount Amortization | - | 1.4 | -Quarterly non-cash |
| 4.25\% Discount Amortization | 1.6 | 1.3 | interest expense related to $5.0 \%$ Notes will be |
| Total Non-Cash Interest Expense, Convertible Debt | \$ (7.8) | \$ 2.7 | between $\$ 1.4 \mathrm{M}$ and $\$ 1.6 \mathrm{M}$ per Qtr in 2009 \& 2010 |


[^0]:    (1) Restated for the adoption effects of ASC 470-20-65.

