UNITED STATES
SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): February 23, 2010

## SONIC AUTOMOTIVE, INC.

(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation)

| 1-13395 <br> (Commission File Number) | 56-201079 <br> 6415 Idlewild Road, Suite 109 <br> Charlotte, North Carolina <br> (Address of principal executive offices) <br> Registrant's telephone number, including area code: (704) 566-2400 <br> N/A <br> (Former name or former address, if changed since last report.) |
| :---: | :---: |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On February 23, 2010, we issued a press release announcing results for our fiscal quarter and fiscal year ended December 31, 2009.
A copy of the press release is attached hereto as Exhibit 99.1. A copy of the earnings call presentation materials is attached hereto as Exhibit 99.2.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.
99.1 Press release of Sonic Automotive, Inc. dated February 23, 2010
99.2 Earnings call presentation materials

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## SONIC AUTOMOTIVE, INC.

By: /s/ Stephen K. Coss

## Stephen K. Coss

Senior Vice President and General Counsel

Dated: February 23, 2010

## INDEX TO EXHIBITS

## Exhibit No. Description

99.1 Press release of Sonic Automotive, Inc. dated February 23, 2010
99.2 Earnings call presentation materials

## Sonic Automotive, Inc. Reports Fourth Quarter 2009 Earnings

CHARLOTTE, N.C. - February 23, 2010 - Sonic Automotive, Inc. (NYSE: SAH), the nation's third-largest automotive retailer, today reported that 2009 fourth quarter adjusted earnings from continuing operations were $\$ 0.18$ per diluted share compared to an adjusted loss from continuing operations of $\$ 0.21$ per diluted share in the prior year quarter. The adjustments for both periods are detailed further in the attached tables.

## Business Overview - Strong operating results and improved capital structure

B. Scott Smith, the Company's President, said, "The operating initiatives that our stores have been refining over the course of this year continued to drive value for us in the fourth quarter. Vehicle volume for both our new and used business was up nicely as a result of our e-Commerce, advertising and other strategies. Our strong luxury brand mix contributed to our performance as pre-tax profits at our luxury-branded stores were up significantly compared to the prior year quarter. As we progressed through the fourth quarter and the industry-wide new vehicle sales volume rose, we saw dealership profits rise substantially due to our ability to leverage the cost reductions we've made throughout the year."
Mr. Smith continued, "We were pleased to make our announcement in early January that we had completed the refinancing of our syndicated credit facility. That marks the completion of another step we have taken over the course of 2009 and early 2010 to improve our capital structure."

## New Vehicles - Volume and margin both show strong improvements

Commenting on the Company's new car sales, Mr. Smith noted, "Our new vehicle retail revenue was up approximately $11 \%$ compared to the fourth quarter last year as our dealerships continue to gain share in their local markets. In addition, our new vehicle retail margin for the quarter at $7.3 \%$ was up 60 basis points compared to the same period last year."

## Used Vehicles - Used vehicle volume and gross profit set Q4 and annual record

Overall used vehicle unit volume was up $18 \%$ and total used vehicle revenue was up almost $23 \%$ for the fourth quarter of 2009 compared to the same quarter last year. Jeff Dyke, the Company's EVP of Operations, stated, "The operating playbooks we have been steadily implementing in our used vehicle business continue to drive improvements. This is not just trimming margins to gain volume. We have rolled out a comprehensive strategy that involves getting the right vehicles at the right stores at the right price. When we offer our customers the vehicle they want at a fair price everybody wins - our customers are satisfied and our business grows. The gross profit dollars generated by our used vehicle business in the fourth quarter increased $\$ 4.7$ million, or $21.1 \%$, compared to the prior year period. This is without considering the incremental $\mathrm{F} \& \mathrm{I}$ and service business we gained with every additional used vehicle we sold."

## Parts and Service - A steady contributor to the bottom line

Sonic's parts and service revenue for the fourth quarter was flat with the prior year quarter while the gross margin was up 20 basis points at $50.3 \%$. Mr. Dyke stated, "Our parts and service business remains a very profitable and stable piece of our business with the potential for future upside as we continue to roll out our comprehensive operational playbook for this area."
Scott Smith concluded his comments by noting, "The hard work of our associates and the stability of our business model has been tested and proven once again in the fourth quarter. As a result of many actions taken over the course of this year - expense reductions, strengthening the balance sheet, optimizing cash flow - we believe we
have set the stage for an even better 2010. We will provide more color on our 2010 outlook on our earnings call later today."
Presentation materials for the Company's February 23, 2010 earnings conference call at 11:00 A.M. (Eastern) can be accessed on the Company's website at www.sonicautomotive.com by clicking on the "For Investors" tab and choosing "Webcasts \& Presentations" on the right side of the monitor.
To access the live broadcast of the call over the Internet go to: www.sonicautomotive.com
A live audio of the call will be accessible to the public by calling (877) 791-3416. International callers dial (706) 643-0958. Callers should dial in approximately 10 minutes before the call begins.
A conference call replay will be available one hour following the call for seven days and can be accessed by calling: 800-642-1687, International callers dial (706) 645-9291 Conference ID: 54761428

## About Sonic Automotive

Sonic Automotive, Inc., a Fortune 300 company based in Charlotte, N.C., is the nation's third-largest automotive retailer, operating 145 franchises. Sonic can be reached on the web at www.sonicautomotive.com.

Included herein are forward-looking statements, including statements with respect to future parts and service business potential and general operating performance. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risk and uncertainties that could cause actual results or trends to differ materially from management's view, including without limitation, economic conditions, risks associated with acquisitions and the risk factors described in the Company's quarterly report on Form 10-Q for the quarter ending September 30, 2009. The Company does not undertake any obligation to update forwardlooking information.

Sonic Automotive, Inc.
Results of Operations (Unaudited)
(in thousands, except per share, unit data and percentage amounts)

|  | Twelve Months Ended |  |  |  | Twelve Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { As Reported } \\ \text { 12/31/2009 } \\ \hline \end{gathered}$ | Adjustments |  | $\begin{gathered} \text { As Adjusted } \\ \text { 12/31/2009 } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { As Reported } \\ & 12 / 31 / 2008 \\ & \hline \end{aligned}$ | Adjustments |  | $\begin{gathered} \text { As Adjusted } \\ 12 / 31 / 2008 \\ \hline \end{gathered}$ |  |
| Revenues |  |  |  |  |  |  |  |  |  |
| New retail vehicles | \$ 3,045,098 | \$ | - | \$ 3,045,098 | \$ 3,738,587 | \$ | - |  | \$ 3,738,587 |
| Fleet vehicles | 214,988 |  | - | 214,988 | 325,580 |  | - |  | 325,580 |
| Total new vehicles | 3,260,086 |  | - | 3,260,086 | 4,064,167 |  | - |  | 4,064,167 |
| Used vehicles | 1,475,395 |  | - | 1,475,395 | 1,368,596 |  | - |  | 1,368,596 |
| Wholesale vehicles | 150,695 |  | - | 150,695 | 277,559 |  | - |  | 277,559 |
| Total vehicles | 4,886,176 |  | - | 4,886,176 | 5,710,322 |  | - |  | 5,710,322 |
| Parts, service and collision repair | 1,088,722 |  | - | 1,088,722 | 1,114,077 |  | - |  | 1,114,077 |
| Finance, insurance and other | 156,811 |  | - | 156,811 | 183,709 |  | - |  | 183,709 |
| Total revenues | 6,131,709 |  | - | 6,131,709 | 7,008,108 |  | - |  | 7,008,108 |
| Total gross profit | 1,044,368 |  | - | 1,044,368 | 1,122,068 |  |  |  | 1,122,068 |
| SG\&A expenses | $(843,794)$ |  | 4,015 | $(839,779)$ | $(921,367)$ |  | 20,342 |  | $(901,025)$ |
| Impairment charges | $(24,514)$ |  | 24,514 | - | $(822,952)$ |  | 822,952 |  | - |
| Depreciation | $(35,576)$ |  | - | $(35,576)$ | $(33,554)$ |  | - |  | $(33,554)$ |
| Operating income | 140,484 |  | 28,529 | 169,013 | $(655,805)$ |  | 843,294 |  | 187,489 |
| Interest expense, floor plan | $(20,415)$ |  | - | $(20,415)$ | $(44,923)$ |  | - |  | $(44,923)$ |
| Interest expense, other | $(85,586)$ |  | 11,992 | $(73,594)$ | $(60,276)$ |  | 1,174 |  | $(59,102)$ |
| Interest expense, non-cash, convertible debt | (679) |  | $(11,300)$ | $(11,979)$ | $(10,704)$ |  | - |  | $(10,704)$ |
| Interest expense, non-cash, cash flow swaps | $(4,775)$ |  | 4,775 | - | - |  | - |  | - |
| Other (expense) / income | $(6,670)$ |  | 7,103 | 433 | 742 |  | - |  | 742 |
| Income / (loss) from continuing operations before taxes | 22,359 |  | 41,099 | 63,458 | $(770,966)$ |  | 844,468 |  | 73,502 |
| Income tax (expense) / benefit | 33,251 |  | $(61,822)$ | $(28,571)$ | 125,399 |  | $(147,805)$ |  | $(22,406)$ |
| Income / (loss) from continuing operations | 55,610 |  | $(20,723)$ | 34,887 | $(645,567)$ |  | 696,663 |  | 51,096 |
| Income / (Loss) from discontinued operations | $(24,062)$ |  | 16,732 | $(7,330)$ | $(46,782)$ |  | 37,523 |  | $(9,259)$ |
| Net income / (loss) | \$ 31,548 |  | (3,991) | \$ 27,557 | \$ (692,349) | \$ | 734,186 |  | \$ 41,837 |

Diluted:

| Weighted average common shares outstanding | 55,832 |  | - |  | 55,832 |  | 40,356 |  | 200 |  | 40,556 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings / (loss) per share from continuing operations | \$ | 1.05 | \$ | (0.37) | \$ | 0.68 | \$ | (16.00) | \$ | 17.25 | \$ | 1.25 |
| Earnings / (loss) per share from discontinued operations |  | (0.43) |  | 0.30 |  | (0.13) |  | (1.16) |  | 0.93 |  | (0.23) |
| Earnings / (loss) per share | \$ | 0.62 | \$ | (0.07) | \$ | 0.55 | \$ | (17.16) | \$ | 18.18 | \$ | 1.02 |


| Gross Margin Data (Continuing Operations): |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Retail new vehicles | 7.2\% | 7.2\% | 7.0\% | 7.0\% |
| Fleet vehicles | 3.5\% | 3.5\% | 2.6\% | 2.6\% |
| Total new vehicles | 6.9\% | 6.9\% | 6.6\% | 6.6\% |
| Used vehicles retail | 8.2\% | 8.2\% | 8.7\% | 8.7\% |
| Total vehicles retail | 7.3\% | 7.3\% | 7.2\% | 7.2\% |
| Wholesale vehicles | (4.0)\% | (4.0)\% | (2.5)\% | (2.5)\% |
| Parts, service and collision repair | 50.3\% | 50.3\% | 49.9\% | 49.9\% |
| Finance, insurance and other | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Overall gross margin | 17.0\% | 17.0\% | 16.0\% | 16.0\% |


| SG\&A Expenses (Continuing Operations): |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Personnel | \$ | 480,106 | \$ | - | \$ | 480,106 | \$ | 503,122 | \$ | - | \$ | 503,122 |
| Advertising |  | 46,318 |  | - |  | 46,318 |  | 58,378 |  | - |  | 58,378 |
| Facility rent |  | 141,241 |  | $(1,091)$ |  | 140,150 |  | 142,044 |  | $(4,131)$ |  | 137,913 |
| Other |  | 176,129 |  | $(2,924)$ |  | 173,205 |  | 217,823 |  | $(16,211)$ |  | 201,612 |
| Total | \$ | 843,794 | \$ | $(4,015)$ | \$ | 839,779 | \$ | 921,367 | \$ | $(20,342)$ | \$ | 901,025 |
| SG\&A Expenses as \% of Gross Profit |  | 80.7\% |  | (0.4)\% |  | 80.4\% |  | 82.1\% |  | (1.8)\% |  | 80.3\% |
| Operating Margin \% |  | 2.3\% |  | 0.5\% |  | 2.8\% |  | (9.4)\% |  | 12.0\% |  | 2.7\% |

## Unit Data (Continuing Operations):

| New retail units | $\mathbf{9 1 , 4 0 5}$ | $\mathbf{1 1 1 , 6 7 5}$ |
| :--- | ---: | ---: |
| Fleet units | $\mathbf{8 , 6 9 7}$ | $\mathbf{1 3 , 4 3 0}$ |
| New units | $\mathbf{1 0 0 , 1 0 2}$ | $\mathbf{1 2 5 , 1 0 5}$ |
| Used units | $\mathbf{7 7 , 3 2 3}$ | $\mathbf{6 8 , 8 0 8}$ |


| Total units retailed | $\mathbf{1 7 7 , 4 2 5}$ | $\mathbf{1 9 3 , 9 1 3}$ |
| :---: | ---: | ---: |
| Wholesale units | $\mathbf{2 5 , 8 6 6}$ | $\mathbf{3 6 , 6 7 4}$ |

## Other Data:

| Same store revenue percentage changes: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| New retail $(\mathbf{1 8 . 6 ) \%}$ | (19.7)\% |  |  |  |  |
| Fleet (34.0)\% | (16.9)\% |  |  |  |  |
| Total New Vehicles (19.9)\% | (19.4)\% |  |  |  |  |
| Used 7.7\% | (3.0)\% |  |  |  |  |
| Parts, service and collision repair (2.4)\% | (2.1)\% |  |  |  |  |
| Finance, insurance and other (14.3)\% | (11.1)\% |  |  |  |  |
| Total $\xlongequal{(\mathbf{1 2 . 6})} \%$ | (14.5) $\%$ |  |  |  |  |
|  |  |  | 2009 |  | 2008 |
| Description of Adjustments: |  |  |  |  |  |
| Continuing Operations: |  |  |  |  |  |
| Lease exit and other (hurricane \& hail) |  | \$ | 4,015 | \$ | 20,342 |
| Impairment Charges |  |  | 24,514 |  | 822,952 |
| Debt restructuring and other costs |  |  | 11,992 |  | 1,174 |
| Derivative mark-to-market gain |  |  | $(11,300)$ |  | - |
| Ineffectiveness- cash flow swaps |  |  | 4,775 |  | - |
| Debt restructuring costs |  |  | 7,103 |  | - |
| Valuation allowance changes and tax effect of adjustments |  |  | $(61,822)$ |  | (147,805) |
| Total Continuing Operations |  |  | $\underline{(20,723)}$ | \$ | 696,663 |
|  |  |  |  |  |  |
| Discontinued Operations: |  |  |  |  |  |
| Lease exit and other accruals |  | \$ | 27,563 | \$ | 12,750 |
| Impairment Charges |  |  | 5,524 |  | 28,393 |
| Valuation allowance changes and tax effect of adjustments |  |  | $(16,355)$ |  | $(3,620)$ |
| Total Continuing Operations |  | \$ | 16,732 | \$ | 37,523 |

## Sonic Automotive, Inc

## Results of Operations (Unaudited)

(in thousands, except per share, unit data and percentage amounts)

|  | Three Months Ended |  |  |  |  |  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & s \text { Reported } \\ & 12 / 31 / 2009 \\ & \hline \end{aligned}$ | Adjustments |  | As Adjusted |  | $\begin{aligned} & \text { As Reported } \\ & 12 / 31 / 2008 \\ & \hline \end{aligned}$ |  | Adjustments |  | $\begin{aligned} & \text { As Adjusted } \\ & 12 / 31 / 2008 \\ & \hline \end{aligned}$ |  |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| New retail vehicles | \$ | 818,344 | \$ | - | \$ | 818,344 | \$ | 738,483 | \$ | \$ - | \$ | 738,483 |
| Fleet vehicles |  | 50,798 |  | - |  | 50,798 |  | 57,286 |  | - |  | 57,286 |
| Total new vehicles |  | 869,142 |  | - |  | 869,142 |  | 795,769 |  | - |  | 795,769 |
| Used vehicles |  | 376,032 |  | - |  | 376,032 |  | 306,498 |  | - |  | 306,498 |
| Wholesale vehicles |  | 42,711 |  | - |  | 42,711 |  | 43,781 |  | - |  | 43,781 |
| Total vehicles |  | 1,287,885 |  | - |  | 1,287,885 |  | 1,146,048 |  | - |  | 1,146,048 |
| Parts, service and collision repair |  | 268,698 |  | - |  | 268,698 |  | 268,395 |  | - |  | 268,395 |
| Finance, insurance and other |  | 38,610 |  | - |  | 38,610 |  | 34,655 |  | - |  | 34,655 |
| Total revenues |  | 1,595,193 |  | - |  | 1,595,193 |  | 1,449,098 |  | - |  | 1,449,098 |
| Total gross profit |  | 259,060 |  | - |  | 259,060 |  | 240,613 |  | - |  | 240,613 |
| SG\&A expenses |  | $(213,280)$ |  | 5,165 |  | $(208,115)$ |  | $(217,993)$ |  | 4,191 |  | $(213,802)$ |
| Impairment charges |  | $(18,807)$ |  | 18,807 |  | - |  | $(807,896)$ |  | 807,896 |  | - |
| Depreciation |  | $(11,188)$ |  | 2,536 |  | $(8,652)$ |  | $(9,497)$ |  | - |  | $(9,497)$ |
| Operating income |  | 15,785 |  | 26,508 |  | 42,293 |  | $(794,773)$ |  | 812,087 |  | 17,314 |
| Interest expense, floor plan |  | $(5,022)$ |  | - |  | $(5,022)$ |  | $(11,143)$ |  | - |  | $(11,143)$ |
| Interest expense, other |  | $(21,679)$ |  | 2,560 |  | $(19,119)$ |  | $(16,457)$ |  | - |  | $(16,457)$ |
| Interest expense, non-cash, convertible debt |  | $(2,236)$ |  | - |  | $(2,236)$ |  | $(2,713)$ |  | - |  | $(2,713)$ |
| Interest expense, non-cash, cash flow swaps |  | $(4,775)$ |  | 4,775 |  | - |  | - |  | - |  | - |
| Other (expense) / income |  | $(9,189)$ |  | 9,198 |  | 9 |  | 653 |  | - |  | 653 |
| Income / (loss) from continuing operations before taxes |  | $(27,116)$ |  | 43,041 |  | 15,925 |  | $(824,433)$ |  | 812,087 |  | $(12,346)$ |
| Income tax (expense) / benefit |  | 54,525 |  | $(61,107)$ |  | $(6,582)$ |  | 147,051 |  | $(143,207)$ |  | 3,844 |
| Income / (loss) from continuing operations |  | 27,409 |  | $(18,066)$ |  | 9,343 |  | $(677,382)$ |  | 668,880 |  | $(8,502)$ |
| Income / (Loss) from discontinued operations |  | $(13,159)$ |  | 10,993 |  | $(2,166)$ |  | $(9,843)$ |  | 8,107 |  | $(1,736)$ |
| Net income / (loss) | \$ | $\underline{14,250}$ | \$ | $(7,073)$ | \$ | 7,177 |  | (687,225) |  | 676,987 | \$ | $(10,238)$ |

Diluted:

| Weighted average common shares outstanding | 65,634 |  | - |  | 65,634 |  | 40,087 |  | - |  | 40,087 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings / (loss) per share from continuing operations | \$ | 0.45 | \$ | (0.27) | \$ | 0.18 | \$ | (16.90) | \$ | 16.69 | \$ | (0.21) |
| Earnings / (loss) per share from discontinued operations |  | (0.20) |  | 0.16 |  | (0.04) |  | (0.24) |  | 0.19 |  | (0.05) |
| Earnings / (loss) per share | \$ | 0.25 | \$ | (0.11) | \$ | 0.14 | \$ | (17.14) | \$ | 16.88 | \$ | (0.26) |


| Gross Margin Data (Continuing Operations): |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail new vehicles |  | 7.3\% |  |  |  | 7.3\% |  | 6.7\% |  |  |  | 6.7\% |
| Fleet vehicles |  | 3.1\% |  |  |  | 3.1\% |  | 3.9\% |  |  |  | 3.9\% |
| Total new vehicles |  | 7.0\% |  |  |  | 7.0\% |  | 6.5\% |  |  |  | 6.5\% |
| Used vehicles retail |  | 7.2\% |  |  |  | 7.2\% |  | 7.3\% |  |  |  | 7.3\% |
| Total vehicles retail |  | 7.1\% |  |  |  | 7.1\% |  | 6.7\% |  |  |  | 6.7\% |
| Wholesale vehicles |  | (6.8)\% |  |  |  | (6.8)\% |  | (6.6)\% |  |  |  | (6.6)\% |
| Parts, service and collision repair |  | 50.3\% |  |  |  | 50.3\% |  | 50.1\% |  |  |  | 50.1\% |
| Finance, insurance and other |  | 100.0\% |  |  |  | 100.0\% |  | 100.0\% |  |  |  | 100.0\% |
| Overall gross margin |  | 16.2\% |  |  |  | 16.2\% |  | 16.6\% |  |  |  | 16.6\% |
| SG\&A Expenses (Continuing Operations): |  |  |  |  |  |  |  |  |  |  |  |  |
| Personnel | \$ | 118,693 | \$ | - | \$ | 118,693 | \$ | 110,850 | \$ | - | \$ | 110,850 |
| Advertising |  | 12,206 |  | - |  | 12,206 |  | 11,910 |  | - |  | 11,910 |
| Facility rent |  | 35,530 |  | $(1,091)$ |  | 34,439 |  | 35,184 |  | (291) |  | 34,893 |
| Other |  | 46,851 |  | $(4,074)$ |  | 42,777 |  | 60,049 |  | $(3,900)$ |  | 56,149 |
| Total | \$ | 213,280 | \$ | $(5,165)$ | \$ | 208,115 | \$ | 217,993 | \$ | $(4,191)$ | \$ | 213,802 |
| SG\&A Expenses as \% of Gross Profit |  | 82.3\% |  | (2.0)\% |  | 80.3\% |  | 90.6\% |  | (1.7)\% |  | 88.9\% |
| Operating Margin \% |  | 1.0\% |  | 1.7\% |  | 2.7\% |  | (54.8)\% |  | 56.0\% |  | 1.2\% |

## Unit Data (Continuing Operations):

| New retail units | $\mathbf{2 3 , 0 0 7}$ | $\mathbf{2 1 , 6 4 3}$ |
| :--- | ---: | ---: |
| Fleet units | $\mathbf{1 , 8 9 5}$ | $\mathbf{2 , 3 8 2}$ |
| New units | $\mathbf{2 4 , 9 0 2}$ | $\mathbf{2 4 , 0 2 5}$ |
| Used units | $\mathbf{1 8 , 7 1 1}$ | $\mathbf{1 5 , 8 1 7}$ |


| Total units retailed | $\mathbf{4 3 , 6 1 3}$ | $\mathbf{3 9 , 8 4 2}$ |
| :---: | ---: | ---: |
| Wholesale units | $\mathbf{6 , 8 6 8}$ | $\mathbf{6 , 7 9 8}$ |

## Other Data:

| Same store revenue percentage <br> changes: | $\mathbf{1 0 . 8 \%}$ | $\mathbf{( 3 6 . 0 ) \%}$ |
| :--- | ---: | :--- |
| New retail | $\mathbf{( 1 1 . 3 ) \%}$ | $\mathbf{( 3 5 . 3 ) \%}$ |
| Fleet | $\mathbf{9 . 2 \%}$ | $\mathbf{( 3 6 . 0 ) \%}$ |
| Total New Vehicles | $\mathbf{2 2 . 7 \%}$ | $\mathbf{( 1 4 . 5 ) \%}$ |
| Used | $\mathbf{0 . 1 \%}$ | $\mathbf{( 5 . 1 ) \%}$ |
| Parts, service and collision repair | $\mathbf{1 1 . 8 \%}$ | $\mathbf{( 3 2 . 3 ) \%}$ |
| Finance, insurance and other | $\mathbf{1 0 . 1 \%}$ | $\mathbf{( 2 8 . 4 ) \%}$ |
| Total | $\underline{0}$ |  |


|  |  | 2009 |  | 2008 |
| :---: | :---: | :---: | :---: | :---: |
| Description of Adjustments: |  |  |  |  |
| Continuing Operations: |  |  |  |  |
| Lease exit and other (hurricane \& hail) | \$ | 5,165 | \$ | 4,191 |
| Impairment Charges |  | 18,807 |  | 807,896 |
| Depreciation adjustments |  | 2,536 |  | - |
| Debt restructuring and other costs |  | 2,560 |  | - |
| Ineffectiveness- cash flow swaps |  | 4,775 |  | - |
| Debt restructuring costs |  | 9,198 |  | - |
| Valuation allowance changes and tax effect of adjustments |  | $(61,107)$ |  | $(143,207)$ |
| Total Continuing Operations |  | $\underline{(18,066)}$ | \$ | 668,880 |
|  |  |  |  |  |
| Discontinued Operations: |  |  |  |  |
| Lease exit and other accruals | \$ | 23,213 | \$ | 1,305 |
| Impairment Charges |  | 2,116 |  | 2,038 |
| Valuation allowance changes and tax effect of adjustments |  | $(14,336)$ |  | 4,764 |
| Total Continuing Operations | \$ | 10,993 | \$ | 8,107 |



Cautionary Notice - Forward-Looking Statements

This presentation contains statements that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934.
These forward-looking statements are not historical facts, but only predictions by our company and/or our company's management.
These statements generally can be identified by lead-in words such as "believe," "expect" "anticipate," "intend," "plan," "foresee" and other similar words. Similarly, statements that describe our company's objectives, plans or goals are also forward-looking statements.
You are cautioned that these forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those projected in the forward-looking statements as a result of various factors. Among others, factors that could materially adversely affect actual results and performance include those risk factors that are listed in Sonic Automotive's Form 10-Q filed on October 30, 2009.

## Fourth Quarter 2009

Earnings Review
February 23, 2010

Sonic Automotive Q4 2009

- Quarter in Review
- Financial Review
- Operations Review
- Closing Comments
$\checkmark$ New retail vehicle margins up 60 bps from last year
$\checkmark$ Used vehicle unit volume up 18.3\%
$\checkmark$ Revolver completely paid off
$\checkmark$ Used vehicle line paid down below available capacity
$\checkmark$ Credit facility renewal completed in January
$\checkmark$ Recorded non-cash charges related to lease exit accruals (primarily related to GM terminations), fixed asset impairments, debt restructuring, and tax items

Overall Results - Q4 (Adjusted)

| (emears in milice, esepr per huer) | Q4 2009* |  | Q4 2008* |  | B/(W) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \% |
| Revenue | S | 1,595.2 |  |  | \$ | 1,449.1 | S | 146.1 | 10.1\% |
| Gross Profit |  | 259.1 |  | 240.6 |  | 18.5 | 7.7\% |
| Gross Margin \% |  | 16.2\% |  | 16.6\% |  |  |  |
| SG\&A |  | (208.1) |  | (213.8) |  | 5.7 | 2.7\% |
| \% of Gross |  | 80.3\% |  | 88.9\% |  |  |  |
| Operating Profit / (Loss) |  | 42.3 |  | 17.3 |  | 25.0 | 144.5\% |
| \% of Revenue |  | 2.7\% |  | 1.2\% |  |  |  |
| Floorplan Interest Exp |  | (5.0) |  | (11.1) |  | 6.1 | 55.0\% |
| Other Interest Exp |  | (19.1) |  | (16.5) |  | (2.6) | (15.8\%) |
| Non-Cash, Convertible Debt Interest Exp |  | (2.2) |  | (2.7) |  | 0.5 | 18.5\% |
| Other Income / (Expense) |  | - |  | 0.7 |  | (0.7) | (100.0\%) |
| Profit / (Loss) After Tax: |  |  |  |  |  |  |  |
| Continuing | S | 9.3 | \$ | (8.5) | S | 17.8 |  |
| Discontinued |  | (2.2) |  | (1.7) |  | (0.5) |  |
| Total Operations | \$ | 7.1 | \$ | (10.2) | \$ | 17.3 |  |
| Diluted EPS: |  |  |  |  |  |  |  |
| Continuing | S | 0.18 | \$ | (0.21) | S | 0.39 |  |
| Discontinued |  | (0.04) |  | (0.05) |  | 0.01 |  |
| Total Operations | \$ | 0.14 | \$ | (0.26) | \$ | 0.40 |  |
| * See Appendix for reconciliation to GAAP/Reported amounts. |  |  |  |  |  |  |  |



* See Appendix for reconciliation to GAAP/Reported amounts.

EBITDA - All Operations


Note: See appendix for reconciliation to GAAP/Reported amounts.

SG\&A - Adjusted for Unusual Items

| (amounts in millions) | Q4 2009* |  | Q4 2008* |  | Better/(Worse) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | S | \% |
| Advertising | \$ | 12.2 |  |  | \$ | 11.9 | \$ | (0.3) | (2.5\%) |
| Fixed Comp |  | 27.5 |  | 27.8 |  | 0.3 | 1.1\% |
| Other Fixed |  | 29.5 |  | 39.5 |  | 10.0 | 25.3\% |
| Other Variable |  | 13.3 |  | 16.6 |  | 3.3 | 19.9\% |
| Variable Comp |  | 91.2 |  | 83.1 |  | (8.1) | (9.7\%) |
| Rent and Related |  | 34.4 |  | 34.9 |  | 0.5 | 1.4\% |
| Total SG\&A | \$ | 208.1 | \$ | 213.8 | \$ | 5.7 | 2.7\% |
| Memo: |  |  |  |  |  |  |  |
| SG\&A \% of Gross |  | 80.3\% |  | 88.9\% |  | bps |  |

## Capitalization



## Major Debt Maturities

(amounts in millions)

|  | $\underline{\mathbf{2 0 0 9}}$ | $\underline{\mathbf{2 0 1 0}}$ | $\underline{\mathbf{2 0 1 1}}$ | $\underline{\mathbf{2 0 1 2}}$ | $\underline{\mathbf{2 0 1 3}}$ | $\underline{\mathbf{2 0 1 4}}$ | $\underline{\text { Total }}$ $\$ 231$ | $\$ 0$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 0$ | $\$ 275$ | $\$ 0$ | $\$ 611$ |  |  |  |  |  |
| January 2009 | $\$ 105$ | $\$ 231$ |  |  |  |  |  |  |
| December 2009 | $\$ 0$ | $\$ 17$ | $\$ 0$ | $\$ 0$ | $\$ 275$ | $\$ 173$ | $\$ 465$ |  |

Balance sheet restructured and improved

|  | Covenant | Actual Q4 2009 |
| :---: | :---: | :---: |
| Liquidity Ratio | $>=1.00$ | 1.12 |
| Fixed Charge Coverage Ratio | $>=1.10$ | 1.44 |
| Secured Debt to EBITDA Ratio | < $=2.25$ | 1.29 |

Compliant with all covenants

## Capital Spending

| (amounts in millions) | Q1 2009 |  | Q2 2009 |  | Q3 2009 |  | Q4 2009 |  | FY2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Spending |  |  |  |  |  |  |  |  |  |  |
| Facility Improvement | \$ | 14.6 | \$ | 4.0 | \$ | 4.8 | \$ | 4.3 | \$ | 27.7 |
| Mortgage Funding |  | - |  | - |  | - |  | 6.3 |  | 6.3 |
| Net Cash Used - Facility Related | \$ | 14.6 | \$ | 4.0 | \$ | 4.8 | \$ | (2.0) | \$ | 21.4 |
| Maintenance Cap Ex |  | 5.8 |  | 2.2 |  | 3.2 |  | 2.2 |  | 13.4 |
| Total Cash Used - Cap Ex | \$ | 20.4 | \$ | 6.2 | \$ | 8.0 | \$ | 0.2 | \$ | 34.8 |

New Vehicle

New Retail Vehicle

|  | GM \% | GPU | Gross Profit S |
| :---: | :---: | :---: | :---: |
|  |  |  | YOY better/(worse) |
| Q1 2009 | 6.8\% | S 2,283 | (35.9\%) |
| Q2 2009 | 7.0\% | S 2,316 | (33.9\%) |
| Q3 2009 | 7.4\% | S 2,347 | (3.7\%) |
| Q4 2009 | 7.3\% | S 2,585 | 19.9\% |
| FY 2009 | 7.2\% | S 2,386 | (16.5\%) |



* Bps difference between Sonic and the local market competition.


## Used Vehicles

|  | Q1 2009 | Q2 2009 | Q3 2009 | Q4 2009 | FY2009 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Retail Volume \% Change YOY better / (worse) | (2.7\%) | 11.7\% | 23.7\% | 18.3\% | 12.4\% |
| Retail Gross Per Unit | \$ 1,778 | \$ 1,512 | \$ 1,504 | \$ 1,453 | \$ 1,555 |
| Retail Gross Profit $\mathbf{S}^{*}$ YOY better/(worse) | (\$2.8M) | (\$2.9M) | \$2.1M | \$4.7M | \$1.1M |
| Retail Gross Margin \% | 9.4\% | 8.1\% | 8.0\% | 7.2\% | 8.2\% |

* Excludes any impact from incremental F\&I sales and Fixed Operations business.


## Fixed Operations

Contiming Operations

| (in millions) | QTD Revenue |  | Change |
| :---: | :---: | :---: | :---: |
|  | 2009 | 2008 |  |
| Service | \$ 110.7 | \$ 109.9 | 0.7\% |
| Parts | 145.9 | 145.2 | 0.5\% |
| Body Shop | 12.1 | 13.3 | (9.0\%) |
| Total | \$ 268.7 | \$ 268.4 | 0.1\% |



- We expect SAAR to average around 11 million
- Short-term borrowing rates expected to rise steadily over the year
- Q1 2010 used vehicle GPU expected to be lower than Q1 2009 level
- Used vehicle unit volumes expected to increase but not at the rate experienced in 2009
- Stable inventory balances are expected
- We anticipate fixed operations to experience a slight improvement in revenue
$\checkmark$ New vehicle business has stabilized
$\checkmark$ Used business continues to grow
$\checkmark$ Successfully repositioned our balance sheet
$\checkmark$ Company is positioned for future growth


## APPENDIX

Reconciliation of Non-GAAP Financial Information


Reconciliation of Non-GAAP Financial Information

Revenue
Gross Profit
Gross Margin
SG\&A
SG\&A as \% of Gross Profit
Impairments
Operating Profit / (Loss)
Operating Margin
Floorplan Interest Exp
Other Interest Exp
Non-Cash, ComvertiHe Debx Interest Exp
Non-Cash, Cash Flow Swaps Interest Exp
Other (Income) / Expense
Income / (Loss) from
Continuing Operations
Discontinued Operations
Total Operations
Diluted EPS from
Continuing Operations
Dis continued Operations
Total Operations

| Twelve Months Ended |  |  |  |
| :---: | :---: | :---: | :---: |
| Reported |  |  | Adjusted |
| $12 / 31 / 2008$ |  | Adjustments |  |
|  |  |  |  |
|  |  |  |  |

* Represents Tax Fifected Amounts Related to Impairments, Lease Bxit and Other Accruals, Hurricane and Hail Damage and Tax ltems.
** - Represents Tax Effected Amounts Related to Impairments, Lease Exit Accruals, Interest Rate Swaps, Debt Restrucuring and Tax Items.

Reconciliation of Non-GAAP Financial Information

|  | O4 2008 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Continuing Operations |  |  |  |  | DiscontinuedOperations |  |  |  |  | Total Operations |  |  |  |  |
|  | Net Income (Lass)/ |  | Share Count | $\begin{gathered} \text { Diluted } \\ \text { FPS } \end{gathered}$ |  | Net Income (Loss)/ Numerator |  | Share Count | Diluted EPS |  | Net lincanc (Lass)/ Numerator |  | Share Count | Diluted EPS |  |
| Reported | S | (677,382,434) | 40,086,977 | S | (16.90) | S | $(9,843,176)$ | 40,086,977 | S | (0.24) | S | (687,225,610) | 40,086,977 | S | (17.14) |
| Unusual Items (tax-effected): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Impuirment Charges |  | 556,381,352 | - |  |  |  | 1,389,857 | - |  |  |  | 557,771,209 | - |  |  |
| Lease Exit and Other Accruals |  | 2,886,144 | - |  |  |  | 1,305,118 | - |  |  |  | 4,191,262 | - |  |  |
| Tax liters |  | 109,612,000 | . |  |  |  | 5,412,000 | . |  |  |  | 115,024,000 | . |  |  |
| Adjusted | S | (8,502,938) | 40,086,977 | S | (0.21) | S | (1,736,201) | 40,086,977 | S | (0.05) | 5 | (10,239,139) | 40,086,977 | S | (0.26) |

Reconciliation of Non-GAAP Financial Information

| Reported | O4 2009 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Continuing Operations |  |  |  |  | DiscentinuedOprrations |  |  |  |  | Toxel Opratiom |  |  |  |  |
|  | Net Incoure (loss) |  | Share Count | Diluted EPS |  | Net lncome (lass) |  | Share Count | Diluted EPS |  | Net Incorne (less) |  | Share Count | Diluted EPS |  |
|  | \$ | 27,409,373 | 51,867,894 |  |  | \$ | (13,158,720) | 51,867,894 |  |  | 5 | 14,250,653 | 51,867,894 |  |  |
| Efect of Dilutive Securities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tno Class Methed |  | (164,631) | - |  |  |  | (164,631) | - |  |  |  | (164,631) | $\checkmark$ |  |  |
| Options |  | . | 875,763 |  |  |  | . | 875,763 |  |  |  | - | 875,763 |  |  |
| 5.0\% Notes |  | 2,237,000 | 12,889,976 |  |  |  | 43,000 | 12,889,976 |  |  |  | 2,280,000 | 12,889,976 |  |  |
| Reported Diluted | \$ | 29,481,742 | 65,633,633 | s | 0.45 | \$ | (13,280,351) | 65,633,663 | s | (0.20) | 8 | 16,366,022 | 65,633,633 | s | 0.25 |
| Unusual Hens (tax-ffected): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Impuiruent Charges |  | 11,0338893 | * |  |  |  | 1,263,439 | - |  |  |  | 12,297,332 | - |  |  |
| Lease Exit and Other Aecruals |  | 640,147 | - |  |  |  | 13,860.390 | - |  |  |  | 14,500,537 | - |  |  |
| Interest Rate Swaps |  | 3,316,031 | - |  |  |  | . | - |  |  |  | 3,316,031 | - |  |  |
| Dele Restructuring |  | 7,058,392 | - |  |  |  | - | $\cdot$ |  |  |  | 7,058,392 | - |  |  |
| Depreciation |  | 1,487,905 | - |  |  |  | - | - |  |  |  | 1,487,905 | - |  |  |
| Tax Items |  | (41,602,470) | - |  |  |  | (4,131,006) | . |  |  |  | (45,733,470) | - |  |  |
| Subtotal | s | 11,415,640 | 65,633,633 | 8 | 0.17 | \$ | (2,287,522) | 65,633,633 | 8 | (0.03) | \$ | 9292,749 | 65,633,633 | s | 0.14 |
| Effect of Dilutive Securities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tno Class Method |  | 108,512 | - |  |  |  | 108,512 | - |  |  |  | 108,512 | . |  |  |
| Adjusted | 5 | 11,524,152 | 65,633,633 | 5 | 0.18 | 5 | (2,179,010) | 65,633,633 | 5 | (0.04) | 5 | 9,401,261 | 65,633,633 | 5 | 0.14 |

Reconciliation of Non-GAAP Financial Information

|  | YID 2008 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Continuing Operations |  |  |  |  | Discontinued Operations |  |  |  |  | Total Operatioes |  |  |  |  |
|  | $\begin{aligned} & \hline \text { Net Income (Loss) } \\ & \text { /Numerator } \end{aligned}$ |  | $\frac{\text { Share Cosent }}{40,356,271}$ | Diluted EPS |  | $\begin{aligned} & \hline \text { Net Income (Loss) } \\ & \text { / Numerator } \end{aligned}$ |  | $\frac{\text { Shere Count }}{40,356,271}$ | Diluted EPS |  | Net Income (lens) <br> / Numerator |  | $\frac{\text { Share Count }}{40,356,271}$ | Diluted 1PS |  |
| Reported | s | (615,567,284) |  | \$ | (16.00) | s | (46,782,250) |  | s | (1.16) | 5 | $(692,349,534)$ |  | 5 | (17.16) |
| Unusual liems (taxefiectef): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Impairmeat Charges |  | 572,093,683 | - |  |  |  | 17,315,686 | - |  |  |  | 589,409,369 | - |  |  |
| Lease Bxit and Other Accruals |  | 9,395,958 | - |  |  |  | 14,795,804 | $\bullet$ |  |  |  | 24,191,762 | - |  |  |
| Hurricane and Hail |  | 5,561,384 | - |  |  |  | - | $\checkmark$ |  |  |  | 5,561,384 | - |  |  |
| Tax liems |  | 109,612,000 | - |  |  |  | 5,412,000 | - |  |  |  | 115,024,000 | - |  |  |
| Sutiotal | \$ | 51,095,741 | 40,356,271 | s | 1.27 | s | $(9,258,760)$ | 40,356,271 | s | (0.23) | \$ | 41,836,981 | 40.356 .271 | \$ | 1.04 |
| Elfect of Dilutive Securities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TmoClass Method |  | (532.809) |  |  |  |  | (532,809) |  |  |  |  | (532,809) |  |  |  |
| Optioes |  | - | 199,477 |  |  |  | - | 199,477 |  |  |  | - | 199,477 |  |  |
| Mdjusted | 5 | 50,562,932 | 40,555,748 | 5 | 1.25 | 5 | (0,791,569) | 40,555,748 | 5 | (0.23) | 5 | 41,304,172 | 40.5555748 | 5 | 1.02 |

Reconciliation of Non-GAAP Financial Information

| Reported |
| :---: |
| Effeet of Dilutive Securities: |
| Tno Class Method |
| 5.0\% Notes |
| 6.0\% Notes |
| Options |
| Reported Diluted |
| Linusual liems (taseffected): |
| Impairuent Charges |
| Lease Fxit and Other Aecruals |
| Interest Rate Sraps |
| Dele Restructuring |
| Tax liems |
| Sulsotal |
| Effect of Dilutive Securities: Two Class Method |
| Adjusted |


| YID 2009 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Continuing Operations |  |  |  |  | Discentimued Operations |  |  |  |  | Total Oprrations |  |  |  |  |
| Net Incense (Loss) |  |  |  |  | Net Income (less)/ Numberator |  | Share Count Diluted FP8 |  |  | $\begin{aligned} & \hline \text { Net Income (lass) } \\ & \text { / Numerator } \end{aligned}$ |  | Share Count | Diluted EPS |  |
|  | Numerator | Share Count |  | dPPs |  |  |  |  |  |  |  |  |  |  |
| s | 55,609816 | 43,836,427 |  |  | 5 | (24,062,020) | 43,836,427 |  |  | s | 31,547,796 | 43,836,427 |  |  |
|  | $(394,774)$ | - |  |  |  | $(394,774)$ | - |  |  |  | (394,774) | - |  |  |
|  | 2,237,000 | 3,496,185 |  |  |  | 43,000 | 3,496,185 |  |  |  | 2,280,000 | 3,496,185 |  |  |
|  | 921,000 | 7883,221 |  |  |  | 18,000 | 7,803,221 |  |  |  | 939,000 | 7,833,221 |  |  |
|  | - | 666,022 |  |  |  | - | 666,022 |  |  |  | . | 666,022 |  |  |
| s | 58,373,042 | 55,831,855 | s | 1.05 | 5 | (24,395,794) | 55,831,855 | s | (0.43) | s | 34,372,022 | 55,831,855 | s | 0.62 |
|  | 13,476,564 | - |  |  |  | 3,483,187 | - |  |  |  | 16,959,751 | * |  |  |
|  | 599839 | - |  |  |  | 17,379,981 | - |  |  |  | 17,979,820 | - |  |  |
|  | 2,624,727 | - |  |  |  | \% | - |  |  |  | 2,624,727 | - |  |  |
|  | 4,285,096 | - |  |  |  | - | - |  |  |  | 4,285,096 | - |  |  |
|  | (41,710,303) | . |  |  |  | (4,131,000) | . |  |  |  | (45,841,303) | . |  |  |
| $s$ | 37,648,965 | 55,831,855 | 5 | 0.67 | 5 | (7,663,626) | 55,831,855 | s | (0.14) | s | 30,380,113 | 55,831,855 | s | 0.54 |
|  | 147,122 | $-$ |  |  |  | 147,122 | - |  |  |  | 147,122 | - |  |  |
| s | 37,796,087 | 55,831,855 | 5 | 0.68 | 5 | (7.516.504) | 55,831,855 | 5 | (0.13) | 5 | 30,527,235 | 55,831.855 | 5 | 0.55 |

Reconciliation of Non-GAAP Financial Information

| (dollars in millions) | $\begin{aligned} & \text { YTD } \\ & 2007 \\ & \hline \end{aligned}$ |  | $\begin{gathered} \text { YTD } \\ 2008 \end{gathered}$ |  | $\begin{array}{r} \text { YTD } \\ 2009 \\ \hline \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EbITDA | S | 241 | S | 151 | S | 175 |
| Subtract: |  |  |  |  |  |  |
| Interest Eypense, Other |  | (36) |  | (60) |  | (75) |
| Income Taxes |  | (63) |  | 139 |  | 54 |
| Depreciation |  | (27) |  | (36) |  | (36) |
| Debt Cost Amortization |  | (1) |  | (1) |  | (13) |
| Non-Cash Interest Convertible Debt |  | (10) |  | (10) |  | (5) |
| Gain on Retirement of Debt |  | - |  | 1 |  | (7) |
| Stock Based Compensation Eqpense |  | (6) |  | (6) |  | (3) |
| Loss on Evit of Leased Dealerships |  | (2) |  | (18) |  | (29) |
| Impaiment Charges |  | (6) |  | (852) |  | (30) |
| Other Amortization |  |  |  | - |  | - |
| Other |  | - |  | - |  | 1 |
| Net Income (Loss) |  | 90 |  | (692) |  | 32 |
| Depreciation and Amortization |  | 40 |  | 51 |  | 52 |
| Deferred Income Taves |  | 20 |  | (145) |  | (31) |
| Equity Interest in (Eamings) Losses of Investees |  | (1) |  | - |  | (1) |
| Impairment Charges |  | 6 |  | 852 |  | 30 |
| (Gain) Loss on Disposal of Assets |  | 1 |  | 1 |  | (1) |
| (Gain) Loss on Retirement of Debt |  | - |  | (1) |  | 7 |
| Stock Based Compensation Eypense |  | 6 |  | 6 |  | 2 |
| Loss on Evit of Leased Dealerships |  | 2 |  | 18 |  | 33 |
| Discontinuance of Cash Flow Swaps |  | - |  | - |  | 5 |
| Changes in Assets and Liabilities that Relate to Operations |  | (130) |  | 31 |  | 276 |
| Net Cash Provided By (Used In) Operating Activities | S | 34 | S | 121 | S | 404 |



