As filed with the Securities and Exchange Commission on November 3, 1998 Registration No. 333-64397 Registration Nos. 333-64397-001 through 333-64397-044

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

\_\_\_\_\_

AMENDMENT NO.1

FORM S-4
REGISTRATION STATEMENT
UNDER
THE SECURITIES ACT OF 1933

SONIC AUTOMOTIVE, INC.
(Exact Name of Registrant as Specified in Its Charter)

<TABLE> <CAPTION>

</TABLE>

Delaware

5511

56-2010790 <C>

(State or Other Jurisdiction of Incorporation or Organization)

(Primary Standard Industrial Classification Code Number)

(I.R.S. Employer Identification Number)

5401 East Independence Boulevard P.O. Box 18747 Charlotte, North Carolina 28212

Telephone (704) 532-3320

(Name, Address, Including Zip Code, and Telephone Number, Including Area Code, of Registrant's Principal Executive Offices)

<C>

Mr. O. Bruton Smith
Chairman and Chief Executive Officer
5401 East Independence Boulevard
P.O. Box 18747
Charlotte, North Carolina 28212

Telephone (704) 532-3320 (Name, Address, Including Zip Code, and Telephone Number, Including Area Code, of Agent For Service)

Copies to:
Peter J. Shea, Esq.
Parker, Poe, Adams & Bernstein L.L.P.
2500 Charlotte Plaza
Charlotte, North Carolina 28244
Telephone (704) 372-9000

Approximate date of commencement of proposed sale to the public: As soon as practicable after this Registration Statement becomes effective.

If the securities being registered on this form are being offered in connection with the formation of a holding company and there is compliance with General Instruction G, check the following box.  $[\ ]$ 

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The Registrants hereby amend this Registration Statement on such dates as may be necessary to delay its effective date until the Registrants shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until this Registration Statement shall become effective on such date as the Securities and Exchange Commission, acting pursuant to said Section 8(a), may determine.

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Exact Name of Registrant as Specified in its Charter	State or other Jurisdiction of Incorporation or Organization	
CS> Capital Chevrolet and Imports, Inc.	<c> Alabama</c>	<c> 5511</c>
Casa Ford of Houston, Inc.	Texas	5511
Fort Mill Chrysler-Plymouth-Dodge Inc.	South Carolina	5511
Fort Mill Ford, Inc.	South Carolina	5511
Freedom Ford, Inc.	Florida	5511
Frontier Oldsmobile-Cadillac, Inc.	North Carolina	5511
Lone Star Ford, Inc.	Texas	5511
Marcus David Corporation	North Carolina	5511
Sonic Automotive of Chattanooga, LLC	Tennessee	5511
Sonic Automotive - Clearwater, Inc.	Florida	5511
Sonic Automotive Collision Center of Clearwater, Inc.	Florida	5511
Sonic Automotive of Georgia, Inc.	Georgia	5511
Sonic Automotive - Hwy. 153 at Shallowford Road, Chattanooga, Inc.	Tennessee	5511
Sonic Automotive of Nashville, LLC	Tennessee	5511
Sonic Automotive of Nevada, Inc.	Nevada	5511
Sonic Automotive of Tennessee, Inc.	Tennessee	5511
Sonic Automotive - 1307 N. Dixie Hwy., NSB, Inc.	Florida	5511
Sonic Automotive - 1400 Automall Drive, Columbus, Inc.	Ohio	5511
Sonic Automotive - 1455 Automall Drive, Columbus, Inc.	Ohio	5511
Sonic Automotive - 1495 Automall Drive, Columbus, Inc.	Ohio	5511
Sonic Automotive - 1500 Automall Drive, Columbus, Inc.	Ohio	5511
Sonic Automotive - 1720 Mason Ave., DB, Inc.	Florida	5511
Sonic Automotive - 1720 Mason Ave., DB, LLC	Florida	5511
Sonic Automotive - 1919 N. Dixie Hwy., NSB, Inc.	Florida	5511
Sonic Automotive - 21699 U.S. Hwy 19 N., Inc.	Florida	5511
Sonic Automotive - 241 Ridgewood Ave., HH, Inc.	Florida	5511
Sonic Automotive 2424 Laurens Rd., Greenville, Inc.	South Carolina	5511
Sonic Automotive - 2490 South Lee Highway, LLC	Tennessee	5511

Exact Name of Registrant as Specified in its Charter	I.R.S. Employer Identification Number	Address, Including Zip Code, and Telephone Number, Including Area Code, of Registrant's Principal Executive Office
<pre><s>    Capital Chevrolet and Imports, Inc.</s></pre>	<c> 63-1204447</c>	<c> 711 Eastern Blvd. Montgomery, AL 36117; 334-272-8700</c>
Casa Ford of Houston, Inc.	76-0430684	4701 I-10 East Baytown, TX 77521; 281-471-5550
Fort Mill Chrysler-Plymouth-Dodge Inc.	58-2285505	3310 Highway 51, Carowinds Blvd. Fort Mill, SC 29715; 704-375-4799
Fort Mill Ford, Inc.	62-1289609	788 Gold Hill Rd., Fort Mill, SC 29715; 704-377-8877
Freedom Ford, Inc.	59-2214873	24825 US Highway 19 N. Clearwater, FL 34623; 813-797-2277
Frontier Oldsmobile-Cadillac, Inc.	56-1621461	2501 Roosevelt Blvd. West Monroe, NC 28110; 704-283-7594
Lone Star Ford, Inc.	76-0191708	8477 North Freeway, Houston, TX 77037; 281-931-3300
Marcus David Corporation	56-1708384	9101 South Blvd., Charlotte, NC 28273; 704-552-7600
Sonic Automotive of Chattanooga, LLC	62-1708471	5949 Brainerd Rd, Chattanooga, TN 37421; 423-894-5660
Sonic Automotive - Clearwater, Inc.	59-3501017	21799 US Highway 19 North Clearwater, FL 33765; 813-799-1234
Sonic Automotive Collision Center of Clearwater, Inc.	59-3501024	2300 Drew St., Clearwater, FL 34625; 813-797-6335
Sonic Automotive of Georgia, Inc.	58-2399219	5260 Peachtree Industrial Blvd., Chamblee, GA 30341; 770-452-0077
Sonic Automotive - Hwy. 153 at Shallowford Road, Chattanooga, Inc.	(*)	Hwy 153 at Shallowford Road Chattanooga, TN 37042;
Sonic Automotive of Nashville, LLC	62-1708481	4040 Armory Oaks Drive, Nashville, TN 37204; 615-254-5641
Sonic Automotive of Nevada, Inc.	88-0378636	3773 Howard Hughes Parkway Suite 300 North Las Vegas, NV 89109; 702-866-2222
Sonic Automotive of Tennessee, Inc.	62-1710960	5915 Brainard Rd., Chattanooga, TN 37421; 423-899-8934
Sonic Automotive - 1307 N. Dixie Hwy., NSB, Inc.	59-3523302	1307 N. Dixie Hwy. New Smyrna Beach, FL 32168; 904-428-9094
Sonic Automotive - 1400 Automall Drive, Columbus, Inc.	31-1604259	1400 Automall Dr. Columbus, OH 43228; 614-870-9559
Sonic Automotive - 1455 Automall Drive, Columbus, Inc.	31-1604276	1455 Automall Dr. Columubs, OH 43228; 614-870-5425
Sonic Automotive - 1495 Automall Drive, Columbus, Inc.	31-1604281	1495 Automall Dr. Columbus, OH 43228; 614-870-1495
Sonic Automotive - 1500 Automall Drive, Columbus, Inc.	31-1604285	1500 Automall Dr. Columbus, OH 43228; 614-870-8200
Sonic Automotive - 1720 Mason Ave., DB, Inc.	59-3523303	1720 Mason Ave. Daytona Beach, FL 32117; 904-274-4775
Sonic Automotive - 1720 Mason Ave., DB, LLC	57-1072509	1720 Mason Ave. Daytona Beach, FL 32117; 904-274-4775
Sonic Automotive - 1919 N. Dixie Hwy., NSB, Inc.		1919 N. Dixie Hwy. New Smyrna Beach, FL 32168; 904-427-1313

Sonic Automotive - 21699 U.S. Hwy 19 N., Inc.	59-3501021	21699 US Hwy. 19 N. Clearwater, FL 33765; 813-799-6400
Sonic Automotive - 241 Ridgewood Ave., HH, Inc.	59-3523304	241 Ridgewood Ave. Holly Hill, FL 32117; 904-254-8441
Sonic Automotive 2424 Laurens Rd., Greenville, Inc.	58-2384994	2424 Laurens Rd. Greenville, SC 29607; 864-234-6400
Sonic Automotive - 2490 South Lee Highway, LLC	62-1708486	2490 South Lee Highway Cleveland, OH 37311; 423-478-5301

Primary

### </TABLE>

 $(\star)$  Entity has no I.R.S. Employer Identification Number because either it is currently dormant with no operation or has no employees.

<TABLE> <CAPTION>

Exact Name of Registrant as Specified in its Charter	State or other Jurisdiction of Incorporation or Organization	
<pre><s> Sonic Automotive 2752 Laurens Rd., Greenville, Inc.</s></pre>	<c> South Carolina</c>	<c> 5511</c>
Sonic Automotive - 3700 West Broad Street, Columbus, Inc.	Ohio	5511
Sonic Automotive - 3741 S. Nova Rd., PO, Inc.	Florida	5511
Sonic Automotive - 4000 West Broad Street, Columbus, Inc.	Ohio	5511
Sonic Automotive 5260 Peachtree Industrial Blvd., LLC	Georgia	5511
Sonic Automotive - 5585 Peachtree Industrial Blvd., LLC	Georgia	5511
Sonic Automotive - 6025 International Drive, LLC	Tennessee	5511
Sonic Chrysler-Plymouth-Jeep-Eagle, LLC	North Carolina	5511
Sonic Dodge, LLC	North Carolina	5511
	Georgia	5511
Town and Country Chrysler- Plymouth-Jeep, LLC	Tennessee	5511
Town and Country Chrysler- Plymouth-Jeep of Rock Hill, Inc.	South Carolina	5511
Town and Country Dodge of Chattanooga, LLC	Tennessee	5511
	North Carolina	5511
Town and Country Ford of Cleveland, LLC	Tennessee	5511
Town and Country Jaguar, LLC	Tennessee	5511

# <CAPTION>

Exact Name of Registrant as Specified in its	I.R.S. Employer Identification	Address, Including Zip Code, and Telephone Number, Including Area Code,
Charter	Number	of Registrant's Principal Executive Office

2752 Laurens Rd., Greenville, Inc.		864-234-6437
Sonic Automotive - 3700 West Broad Street, Columbus, Inc.	31-1604296	3700 West Broad St. Columbus, OH 43228; 612-272-8100
Sonic Automotive - 3741 S. Nova Rd., PO, Inc.	59-3532504	3741 S. Nova Rd. Port Orange, FL 32199; 940-322-1020
Sonic Automotive - 4000 West Broad Street, Columbus, Inc.	31-1604301	4000 W. Broad St. Columbus, OH 43228; 614-272-0000
Sonic Automotive 5260 Peachtree Industrial Blvd., LLC	62-1716095	5260 Peachtree Industrial Blvd. Chamblee, GA 30341; 770-452-0077
Sonic Automotive - 5585 Peachtree Industrial Blvd., LLC	(*)	5585 Peachtree Industrial Blvd. Chamblee, GA 30341
Sonic Automotive - 6025 International Drive, LLC	62-1708490	6025 International Drive Chattanooga, TN 37421; 423-855-4981
Sonic Chrysler-Plymouth-Jeep-Eagle, LLC	56-2044997	20435 Chartwell Center Drive Cornelius, NC 28031; 704-896-3800
Sonic Dodge, LLC	56-2044965	20700 Torrence Chapel Rd. Cornelius, NC 28031; 704-892-7800
Sonic Peachtree Industrial Blvd., L.P.	(*)	5260 Peachtree Industrial Blvd., Chamblee, GA 30341; 770-452-0077
Town and Country Chrysler- Plymouth-Jeep, LLC	62-1708483	2496 South Lee Highway Cleveland, TN 37311; 432-339-8756
Town and Country Chrysler- Plymouth-Jeep of Rock Hill, Inc.	56-2044964	380 North Anderson Rd. Rock Hill, SC 29730; 803-324-4042
Town and Country Dodge of Chattanooga, LLC	62-1708487	402 W. Martin Luther King Blvd. Chattanooga, TN 37402; 423-265-0505
Town and Country Ford, Incorporated	56-0887416	5401 E. Independence Blvd. Charlotte, NC 28212; 704-536-5600
Town and Country Ford of Cleveland, LLC	62-1708484	717 South Lee Highway Cleveland, TN 37311; 423-472-5454
Town and Country Jaguar, LLC	62-1708491	5915 Brainard Rd. Chattanooga, TN

 $(\mbox{\ensuremath{^{\star}}})$  Entity has no I.R.S. Employer Identification Number because either it is currently dormant with no operation or has no employees.

## PROSPECTUS

(Sonic Automotive Inc. Logo TM appears here)

Offer to Exchange
All Outstanding
11% Senior Subordinated Notes Due 2008, Series A
(\$125,000,000 Principal Amount Outstanding)
for

11% Senior Subordinated Notes Due 2008, Series B

This Exchange Offer (as defined below) and all withdrawal rights hereunder will expire at 5:00~p.m., New York City time, on December 7, 1998 (as such date may be extended from time to time, the "Expiration Date").

Sonic Automotive, Inc., a Delaware corporation (the "Company"), hereby offers (the "Exchange Offer"), upon the terms and subject to the conditions set forth in this Prospectus and the accompanying letter of transmittal (the "Letter of Transmittal"), to exchange \$1,000 in principal amount of its 11% Senior Subordinated Notes Due 2008, Series A (the "New Notes") for each \$1,000 in principal amount of its currently outstanding 11% Senior Subordinated Notes Due 2008, Series B (the "Old Notes") (the Old Notes and the New Notes are

collectively referred to herein as the "Notes"). An aggregate principal amount of \$125.0 million of Old Notes is currently outstanding. See "The Exchange Offer."

Each broker-dealer that receives New Notes for its own account pursuant to the Exchange Offer must acknowledge that it will deliver a prospectus in connection with any resale of such New Notes. The Letter of Transmittal states that by so acknowledging and by delivering a prospectus, a broker-dealer will not be deemed to admit that it is an "underwriter" within the meaning of the Securities Act of 1933, as amended (the "Securities Act"). This Prospectus, as it may be amended or supplemented from time to time, may be used by a broker-dealer in connection with resales of New Notes received in exchange for Old Notes where such Old Notes were acquired by such broker-dealer as a result of market-making activities or other trading activities. The Company has agreed that, starting on the Expiration Date and ending on the close of business one year after the Expiration Date, it will make this Prospectus available to any broker-dealer for use in connection with any such resale. See "Plan of Distribution."

The Company will accept for exchange any and all Old Notes that are validly tendered prior to 5:00 p.m., New York City time, on the Expiration Date. Tenders of Old Notes may be withdrawn at any time prior to 5:00 p.m., New York City time, on the Expiration Date. The Exchange Offer is not conditioned upon any minimum principal amount of the Old Notes being tendered for exchange. However, the Exchange Offer is subject to the terms and provisions of the Registration Rights Agreement dated as of July 31, 1998 (the "Registration Rights Agreement dated as of July 31, 1998 (the "Registration Rights Agreement"), among the Company, each of the Company's existing subsidiaries (the "Guarantors") and Merrill Lynch & Co., Merrill Lynch, Pierce, Fenner & Smith Incorporated, BancAmerica Robertson Stephens and NationsBanc Montgomery Securities LLC (the "Initial Purchasers"). The Old Notes may be tendered only in multiples of \$1,000. See "The Exchange Offer."

The Old Notes were issued in a transaction (the "Prior Offering") pursuant to which the Company issued an aggregate of \$125.0 million principal amount of the Old Notes to the Initial Purchasers on July 31, 1998 pursuant to a Purchase Agreement dated as of July 28, 1998 (the "Purchase Agreement") among the Company, the Guarantors and the Initial Purchasers. The Initial Purchasers subsequently resold the Old Notes in reliance on Rule 144A under the Securities Act. The Company, the Guarantors and the Initial Purchasers also entered into the Registration Rights Agreement, pursuant to which the Company and the Guarantors granted certain registration rights for the benefit of the holders of the Old Notes. The Exchange Offer is intended to satisfy certain of the Company's obligations under the Registration Rights Agreement with respect to the Old Notes. See "The Exchange Offer -- Purpose and Effect."

The Old Notes were, and the New Notes will be, issued under the Indenture dated as of July 1, 1998 (the "Indenture") among the Company, the Company's existing domestic subsidiaries and U.S. Bank Trust National Association, as trustee (in such capacity, the "Trustee"). The form and terms of the New Notes will be identical in all material respects to the form and terms of the Old Notes, except that (i) the New Notes have been registered under the Securities Act and, therefore, will not bear legends restricting the transfer thereof, and (ii) holders of New Notes will not be entitled to certain rights under the Registration Rights Agreement intended for the holders of unregistered securities. The Exchange Offer shall be deemed consummated upon the occurrence of the delivery by the Company to U.S. Bank Trust National Association, as registrar of the Old Notes (in such capacity, the "Registrar"), under the Indenture of New Notes in the same aggregate principal amount as the aggregate principal amount of Old Notes that are (cover continued on next page)

See "Risk Factors" beginning on page 15 for a discussion of certain factors that should be considered in evaluating the Exchange Offer.

THE NEW NOTES HAVE NOT BEEN APPROVED OR DISAPPROVED BY THE SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION NOR HAS THE SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION PASSED UPON THE ACCURACY OR ADEQUACY OF THIS PROSPECTUS. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

The date of this Prospectus is November 5, 1998.

validly tendered by holders thereof pursuant to the Exchange Offer. See "The Exchange Offer -- Termination of Certain Rights," " -- Procedures for Tendering Old Notes" and "Description of the New Notes."

The Notes will bear interest at a rate equal to 11% per annum. Interest on the Notes is payable semiannually, commencing February 1, 1999, on February 1 and August 1 of each year (each an "Interest Payment Date") and shall accrue from July 31, 1998 or from the most recent Interest Payment Date with respect to the Old Notes to which interest was paid or duly provided for. The Notes will mature on August 1, 2008. See "Description of Notes."

The Notes will be redeemable for cash at the option of the Company, in whole or in part, at any time on or after August 1, 2003 at the redemption prices set forth herein, together with accrued and unpaid interest, if any, to the date of redemption. In addition, at any time on or prior to August 1, 2001, the Company may redeem up to 35% of the aggregate principal amount of the Notes originally issued with the net proceeds of one or more Public Equity Offerings (as defined herein), at a redemption price in cash equal to 111% of the principal amount thereof, plus accrued and unpaid interest, if any, to the date of redemption; provided that at least 65% of the aggregate principal amount of the Notes originally issued remains outstanding immediately after such redemption. See "Description of the New Notes -- Optional Redemption." Upon the occurrence of a Change of Control (as defined herein), the Company will be required to make an offer to repurchase all outstanding Notes at 101% of the aggregate principal amount thereof, plus accrued and unpaid interest thereon, if any, to the date of repurchase. There is no assurance that the Company will have adequate funds to repurchase the Notes upon a Change of Control. See "Description of the New Notes -- Purchase of Notes Upon a Change of Control."

The Notes will be unsecured senior subordinated obligations of the Company and, as such, will be subordinated in right of payment to all other existing and future senior indebtedness of the Company, and will rank pari passu in right of payment with all other existing and future senior subordinated indebtedness of the Company. The Notes will be quaranteed, jointly and severally, on a senior subordinated basis (the "Guarantees") by the Guarantors. The Guarantees will be unsecured senior subordinated obligations of the Guarantors and will be subordinated in right of payment to all existing and future senior indebtedness of the Guarantors. As of June 30, 1998, on a pro forma basis after giving effect to the 1998 Acquisitions (as defined herein) and the Prior Offering and the application of the net proceeds therefrom, (i) the Company and the Guarantors would have had \$4.3\$ million in aggregate principal amount of indebtedness outstanding which would have ranked senior in right of payment to the Notes (\$2.9 million of which would have been secured) and no indebtedness pari passu to the Notes or the Guarantees, as the case may be, (ii) the Company would also have had \$3.7 million of indebtedness senior to, and \$5.5 million of indebtedness subordinated to, the Notes and (iii) the Guarantors would also have had \$199.0 million of floor plan indebtedness and \$3.2 million of additional indebtedness which would have ranked senior in right of payment to the Guarantees (\$3.0 million of which would have been secured).

Based on existing interpretations of the Securities Act by the staff of the Securities and Exchange Commission (the "Commission") set forth in "no-action" letters issued to third parties, the Company believes that New Notes issued pursuant to the Exchange Offer to any holder of Old Notes in exchange for Old Notes may be offered for resale, resold and otherwise transferred by such holder (other than (i) a broker-dealer who purchased Old Notes directly from the Company for resale pursuant to Rule 144A under the Securities Act or any other available exemption under the Securities Act or (ii) a person that is an affiliate of the Company within the meaning of Rule 405 under the Securities Act) without compliance with the registration and prospectus delivery provisions of the Securities Act, provided that such holder is acquiring the New Notes in the ordinary course of business and is not participating, and has no arrangement or understanding with any person to participate, in a distribution of the New Notes. Holders wishing to accept the Exchange Offer must represent to the Company, as required by the Registration Rights Agreement, that such conditions have been met. In addition, if such holder is not a broker-dealer, it must represent that it is not engaged in, and does not intend to engage in, a distribution of the New Notes. Each broker-dealer that receives New Notes for its own account pursuant to the Exchange Offer must acknowledge that it will deliver a prospectus in connection with any resale of such New Notes. See "The Exchange Offer -- Resales of the New Notes" and "Plan of Distribution." This Prospectus, as it may be amended or supplemented from time to time, may be used by a broker-dealer in connection with resales of New Notes received in exchange for Old Notes where such Old Notes were acquired by such broker-dealer as a result of market-making or other trading activities.

As of October 30, 1998, Cede & Co. ("Cede"), as nominee for The Depository Trust Company, New York, New York ("DTC"), was the sole registered holder of the Old Notes and held the Old Notes for certain of its participants. The Company believes that no such participant is an affiliate (as such term is defined in Rule 405 of the Securities Act) of the Company. There has previously been only a limited secondary market, and no public market, for the Old Notes. The Old Notes are eligible for trading in the Private Offering, Resales and Trading through Automatic Linkages ("PORTAL") market. In addition, the Initial Purchasers have advised the Company that they currently intend to make a market in the New Notes; however, the Initial Purchasers are not obligated to do so and any market making activities may be discontinued by the Initial Purchasers

at any time. Therefore, there can be no assurance that an active market for the New Notes will develop. If such a trading market develops for the New Notes, future trading prices will depend on many factors, including, among other things, prevailing interest rates, the Company's results of operations and the market for similar securities. Depending on such factors, the New Notes may trade at a discount from their principal amount. See "Risk Factors -- Absence of a Public Market for the Notes."

The Company and the Guarantors will not receive any proceeds from this Exchange Offer, and no underwriter is being utilized in connection with the Exchange Offer. Pursuant to the Registration Rights Agreement, the Company will bear certain registration expenses.

THE EXCHANGE OFFER IS NOT BEING MADE TO, NOR WILL THE COMPANY ACCEPT SURRENDERS FOR EXCHANGE FROM, HOLDERS OF OLD NOTES IN ANY JURISDICTION IN WHICH THE EXCHANGE OFFER OR THE ACCEPTANCE THEREOF WOULD NOT BE IN COMPLIANCE WITH THE SECURITIES OR BLUE SKY LAWS OF SUCH JURISDICTION.

The Old Notes were issued originally in global form (the "Global Old Note"). The Global Old Note was deposited with, or on behalf of, DTC, as the initial depository with respect to the Old Notes (in such capacity, the "Depositary"). The Global Old Note is registered in the name of Cede, as nominee of DTC, and beneficial interests in the Global Old Note are shown on, and transfers thereof are effected only through, records maintained by the Depositary and its participants. The use of the Global Old Note to represent certain of the Old Notes permits the Depositary's participants, and anyone holding a beneficial interest in an Old Note registered in the name of such a participant, to transfer interests in the Old Notes electronically in accordance with the Depositary's established procedures without the need to transfer a physical certificate. New Notes issued in exchange for the Global Old Note also will be issued initially as a note in global form (the "Global New Note, " and, together with the Global Old Note, the "Global Notes") and deposited with, or on behalf of, the Depositary. After the initial issuance of the Global New Note, New Notes in certificated form will be issued in exchange for a holder's proportionate interest in the Global New Note only as set forth in the Indenture.

#### NOTICE TO NEW HAMPSHIRE RESIDENTS

NEITHER THE FACT THAT A REGISTRATION STATEMENT OR AN APPLICATION FOR A LICENSE HAS BEEN FILED UNDER CHAPTER 421-B OF THE NEW HAMPSHIRE REVISED STATUTES WITH THE STATE OF NEW HAMPSHIRE NOR THE FACT THAT A SECURITY IS EFFECTIVELY REGISTERED OR A PERSON IS LICENSED IN THE STATE OF NEW HAMPSHIRE CONSTITUTES A FINDING BY THE SECRETARY OF STATE THAT ANY DOCUMENT FILED UNDER RSA 421-B IS TRUE, COMPLETE AND NOT MISLEADING. NEITHER ANY SUCH FACT NOR THE FACT THAT AN EXEMPTION OR EXCEPTION IS AVAILABLE FOR A SECURITY OR A TRANSACTION MEANS THAT THE SECRETARY OF STATE HAS PASSED IN ANY WAY UPON THE MERITS OR QUALIFICATIONS OF, OR RECOMMENDED OR GIVEN APPROVAL TO, ANY PERSON, SECURITY OR TRANSACTION. IT IS UNLAWFUL TO MAKE, OR CAUSE TO BE MADE, TO ANY PROSPECTIVE PURCHASER, CUSTOMER OR CLIENT, ANY REPRESENTATION INCONSISTENT WITH THE PROVISION OF THIS PARAGRAPH.

This Prospectus contains statements that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). These statements appear in a number of places in this Prospectus and include statements regarding the intent, belief or current expectations of the Company, its directors or its officers with respect to, among other things: (i) potential acquisitions by the Company; (ii) the Company's financing plans; (iii) trends affecting the Company's financial condition or results of operations; and (iv) the Company's business and growth strategies. Investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those projected in the forward-looking statements as a result of various factors. Among others, factors that could adversely affect actual results and performance include local and regional economic conditions in the areas served by the Company, the level of consumer spending, relationships with manufacturers, competition, site selection and related traffic and demographic patterns, inventory management and turnover levels, realization of cost savings, and the Company's success in integrating recent and potential future acquisitions. The accompanying information contained in this Prospectus, including, without limitation, the information set forth under the headings "Risk Factors," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Business" identifies important additional factors that could materially adversely affect actual results and performance. Prospective investors are urged to carefully consider such factors.

All forward-looking statements attributable to the Company are expressly qualified in their entirety by the foregoing cautionary statement.

### AVAILABLE INFORMATION

The Company is subject to the informational and reporting requirements of the Exchange Act, and in accordance therewith is required to file periodic reports, proxy statements and other information with the Commission relating to its business, financial condition and other matters. Such reports, proxy statements and other information, may be inspected and copied at the Public Reference Section of the Commission at 450 Fifth Street, N.W., Washington, D.C. 20549, and at the regional offices of the Commission located at 7 World Trade Center, Suite 1300, New York, New York 10048 and at 500 West Madison Street, Suite 1400, Chicago, Illinois 60661. The Commission maintains an Internet Web site that contains reports, proxy and information statements and other information regarding the Company and other registrants that file electronically with the Commission. The address of such site is http://www.sec.gov. Copies of all or any part of such materials may be obtained from any such office upon payment of the fees prescribed by the Commission. Such information may also be inspected and copied at the offices of the New York Stock Exchange at 20 Broad Street, New York, New York 10005. The Company's Class A common stock, par value \$.01 per share, is traded on the New York Stock Exchange under the symbol "SAH.".

This Prospectus constitutes a part of a registration statement (the "Registration Statement") filed by the Company with the Commission under the Securities Act. As permitted by the rules and regulations of the Commission, this Prospectus does not contain all of the information contained in the Registration Statement and the exhibits and schedules thereto and reference is hereby made to the Registration Statement and the exhibits and schedules thereto for further information with respect to the Company and the securities offered hereby. Statements contained herein concerning the provisions of any documents filed as an exhibit to the Registration Statement or otherwise filed with the Commission are not necessarily complete, and in each instance reference is made to the copy of such document so filed. Each such statement is qualified in its entirety by such reference.

The Indenture (as defined herein) provides that the Company will furnish copies of the periodic reports required to be filed with the Commission under the Exchange Act to the holders of the Notes. If the Company is not subject to the periodic reporting and informational

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requirements of the Exchange Act, it will, to the extent such filings are accepted by the Commission, and whether or not the Company has a class of securities registered under the Exchange Act, file with the Commission, and provide the Trustee and the holders of the Notes within 15 days after such filings with, annual reports containing the information required to be contained in Form 10-K promulgated under the Exchange Act, quarterly reports containing the information required to be contained in Form 10-Q promulgated under the Exchange Act and from time to time such other information as is required to be contained in Form 8-K promulgated under the Exchange Act. If filing such reports with the Commission is not accepted by the Commission or prohibited by the Exchange Act, the Company will also provide copies of such reports, at its cost, to prospective purchasers of the Notes promptly upon written request. In addition, the Company has agreed that, for so long as any Old Notes remain outstanding as Old Notes it will furnish to the holders and prospective investors, upon their request, the information required to be delivered pursuant to Rule 144A(d)(4) under the Securities Act until such time as the Company has either exchanged the Old Notes for the New Notes or until such time as the holders thereof have disposed of such Notes pursuant to an effective registration statement under the Securities Act. See "Description of the New Notes -- Certain Covenants -- Provisions of Financial Statements." Any such request and requests for the agreements summarized herein should be directed to: Mr. Todd Atenhan, Director of Investor Relations of the Company, at 5401 E. Independence Blvd., Charlotte, North Carolina 28212, telephone: 1-888-766-4218.

(Map of USA appears here with dealerships encircled within states.) <TABLE> <CAPTION> <S> <C>

BMW and Volkswagen of Dodae Nashville BMW and Volvo of Ford Chattanooga Country Chrysler-Capitol Chevrolet Capitol Imports Casa Ford Country Century BMW Country Clearwater Toyota Cleveland Chrysler-Plymouth-Jeep

Clearwater Mitsubishi

Plymouth

Dodge </TABLE> Cleveland Village Honda

Dodge of Chattanooga

Dyer Volvo

Economy Honda

Fort Mill Chrysler-

Plymouth-Dodge Fort Mill Ford

Frontier Oldsmobile-Cadillac Halifax Ford-Mercury

Hatfield Hyundai-Isuzu-Subaru Hatfield Lincoln-Mercury

Hatfield Volkswagen-Jeep

Heritage Lincoln-Mercury Higginbotham Chevy-Olds

Higginbotham Automobiles

Infiniti of Chattanooga

Ken Marks Ford Kia and Volkswagen of

Chattanooga

Lake Norman Chrysler-

Plymouth-Jeep

Lake Norman

Lone Star Ford Nelson Bowers

Town and

Plymouth-Jeep

Rock Hill Town and

Ford Town and

Toyota Tovota West Trader Bud's Westside Chrysler-

Trader Bud's Westside

Dealerships listed and locations shown above are on a pro forma basis giving effect to the pending 1998 Acquisitions (as defined herein).

This Offering Memorandum includes statistical data regarding the retail automotive industry. Unless otherwise indicated herein, such data is taken or derived from information published by (i) The Wall Street Journal, (ii) a division of Intertec Publishing Corp. in its "Ward's Dealer Business," (iii) Crain's Communications, Inc. in its "Automotive News" and "1997 Market Data Book" or (iv) the Industry Analysis Division of the National Automobile Dealers Association ("NADA") in its "Industry Analysis and Outlook" and "Automotive Executive Magazine" publications.

# PROSPECTUS SUMMARY

The following summary is qualified in its entirety by, and should be read in conjunction with, the more detailed information and financial statements (including the notes thereto) appearing elsewhere in this Prospectus. References herein to "Sonic" or the "Company" are to Sonic Automotive, Inc. and, unless the context indicates otherwise, its consolidated subsidiaries and their respective predecessors. Unless otherwise indicated, references to "pro forma" give effect to (i) the 1997 Acquisitions and the 1998 Acquisitions (each as defined herein and, collectively, the "Acquisitions"), (ii) the Company's initial public offering of its Class A Common Stock in November 1997 (the "IPO"), (iii) the reorganization of the Company in anticipation of its IPO (the "Reorganization"), and (iv) the Prior Offering and the application of the net proceeds therefrom. References to "pro forma" do not give effect to the Jordan Acquisition, the Tampa Volvo Acquisition and the Craft Acquisitions (each as defined herein).

# The Company

The Company is one of the top ten automotive retailers in the United States, operating 27 dealerships and ten collision repair centers, as of June 30, 1998, in eight metropolitan areas of the southeastern and southwestern United States. Sonic sells new and used cars and light trucks, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges related financing and insurance ("F&I") for its automotive customers. The Company operated dealerships as of June 30, 1998 in the Atlanta, Georgia, Charlotte, North Carolina, Chattanooga, Tennessee, Greenville/Spartanburg, South Carolina, Houston, Texas, Montgomery, Alabama, Nashville, Tennessee and Tampa/Clearwater, Florida markets, each of which the Company believes is experiencing favorable demographic trends. As of June 30, 1998, Sonic sold the following 20 domestic and foreign brands: BMW, Cadillac, Chevrolet, Chrysler, Dodge, Ford, Honda, Hyundai, Infiniti, Jaguar, Jeep, KIA, Lincoln, Mercury, Mitsubishi, Oldsmobile, Plymouth, Toyota, Volkswagen and Volvo. In several of its markets, the Company's dealerships have a significant market share for new cars and light trucks. As of September 15, 1998, the Company had acquired or entered into definitive agreements to acquire 12

additional dealerships in certain of the Company's existing markets and in new markets including Columbus, Ohio and Daytona Beach, Florida (which includes a total of two dealerships being acquired in the Jordan Acquisition and the Tampa Volvo Acquisition). Upon consummation of these acquisitions, the Company will sell the following four additional brands: Acura, Isuzu, Mercedes and Subaru. For the year ended December 31, 1997, the Company would have had pro forma revenues and EBITDA (as defined herein) of \$1.8 billion and \$42.8 million, respectively.

#### Company Strengths

Leading Automotive Retailer. The Company is one of the top ten automotive retailers in the United States, operating 37 dealerships in ten metropolitan areas on a pro forma basis. The Company believes that its leading position in the highly fragmented automotive retailing industry combined with its strong reputation and management team, successful history of acquiring and integrating dealerships and strong financial condition have positioned the Company as a premier consolidator of automotive dealerships, thereby providing the Company with increased attractive acquisition opportunities.

Proven Track Record of Integrating and Improving Acquisitions. In recent years, the Company has grown primarily through the acquisition of well-managed dealerships in growing metropolitan and suburban geographic markets. During 1996 and 1997, the Company acquired 16 dealerships in five states for total consideration of \$104.5 million. Senior management of the Company has, collectively, acquired and integrated the operations of more than 75 dealerships during their careers. This acquisition experience allows management to identify and capitalize on opportunities for improvement, determine and implement necessary corrective actions, and minimize acquisition risk.

Experienced Management Team. The Company is led by a strong senior management team with extensive automotive retailing and aftermarket products and services experience, including O. Bruton Smith, Chief Executive Officer, and Nelson E. Bowers, II, Executive Vice President. The members of the Company's senior management team have on average 19 years of automotive industry experience. As of June 30, 1998, the Company's senior management owned approximately 52.8% of the Company's outstanding Class A Common Stock and Class B Common Stock, par value \$.01 per share (the "Class B Common Stock" and together with the Class A Common Stock, the "Common Stock").

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Consistent Record of Internal Growth. In addition to indentifying, consummating and integrating attractive acquisitions, the Company continually focuses on improving its existing dealership operations. As a result, the Company has a history of strong internal growth with average same store sales growth of 16.3%, 6.4% and 10.1% in 1995, 1996 and 1997, respectively.

Diverse Offering of Automotive Brands, Products and Services. The Company sells on a pro forma basis a wide variety of 24 domestic and international automotive brands (38.4% of pro forma gross profit in 1997) in ten metropolitan areas which it believes (i) mitigates the effect of regional economic conditions and changing consumer preferences and (ii) reduces its reliance on any single manufacturer. In addition to selling a broad range of new vehicles, the Company has a balanced portfolio of other automotive products and services including used vehicles (16.9% of pro forma gross profit in 1997), F&I and leasing (11.6%), and parts, service and collision repair services (33.1%). The Company believes that this diverse offering of products and services improves financial stability as sales of higher margin products and services offset in part sales of lower margin new and used vehicles. In addition, sales of parts, service and collision repair services are less cyclical than vehicle sales and related product sales.

Economies of Scale. The Company's growth through acquisitions over the past two years has resulted in increasing economies of scale as the Company integrates acquired dealerships including (i) improved terms on bank and floor plan financing, (ii) improved commissions on sales of finance and insurance products, (iii) increased vendor consolidation opportunities, (iv) reduced advertising and insurance costs as a percentage of sales, and (v) improved inventory management.

# Strategy

Acquire Dealerships. The Company believes that attractive acquisition opportunities exist for dealership groups with significant equity capital and experience in identifying, acquiring and professionally managing dealerships. The automotive retailing industry is highly fragmented, with the largest 100 dealer groups generating approximately 10% of the industry's \$640 billion of total sales in 1996 and controlling less than 5% of all new vehicle dealerships in the United States. The Company believes that these factors, together with

increasing capital costs of operating automobile dealerships, the lack of alternative exit strategies (especially for larger dealerships) and the aging of many dealership owners provide attractive consolidation opportunities. The Company has implemented a "hub and spoke" acquisition strategy to acquire (i) well-managed dealerships in new growing metropolitan and suburban geographic markets, and (ii) additional dealerships in its existing markets that will allow the Company to capitalize on regional economies of scale, offer a greater breadth of products and services and/or increase brand diversity. In addition, the Company selectively acquires dealerships which have underperformed the industry average but which carry attractive product lines or have attractive locations, thereby leveraging the Company's management infrastructure and improving return on investment.

Increased Sales of Higher Margin Products and Services. The Company intends to pursue opportunities to increase its sales of higher-margin products and services by, for instance, expanding its collision repair business and increasing sales of used vehicles. The Company's collision repair business provides favorable margins and is not significantly affected by economic cycles or consumer spending habits. The Company believes that, because of the high capital investment required for collision repair shops and the cost of complying with environmental and worker safety regulations, large volume body shops will be more successful in the future than small volume shops. The Company further believes that the collision repair industry is undergoing a period of consolidation and that it is well positioned to expand its collision repair business. Sonic also believes that significant opportunities exist to improve its used vehicle departments, which historically have generated higher margins on sales than its new vehicle departments, to (i) increase the number of used vehicles sold and (ii) increase gross profit margins on sales of used vehicles. For example, the Company's ability to manage inventory levels more effectively created increased gross profit margins on sales of used vehicles to 9.9% for the first six months of 1998 from 8.5% for the first six months of 1997.

Enhance Profit Opportunities in Finance and Insurance. The Company offers its customers a wide range of financing and leasing alternatives for the purchase of vehicles, as well as credit life, accident and health and disability insurance and extended service contracts. As a result of its size and scale, the Company has been able to negotiate with lending institutions that purchase its financing contracts and insurance carriers that underwrite its insurance policies to increase commissions on the origination of customer vehicle financing and insurance policies, which the Company believes will result in increased revenues and profitability.

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Train, Develop and Incentivize Qualified Management. The Company believes that well trained dealership personnel are the key to the long-term performance of the Company and to the profitability of its dealerships. Sonic requires all of its employees, from service technicians to regional vice presidents, to participate in in-house training programs. The Company's senior management, along with third party trainers from manufacturers, industry affiliates and vendors, formally train all employees. The Company believes that its comprehensive training of all employees and the institution of a multi-tiered management structure to supervise effectively its dealership operations provide the Company with a competitive advantage over other dealership groups. In addition, the Company employs an incentive compensation program for each officer, vice president and executive manager, a portion of which is provided in the form of Company stock options, with additional incentives based on the performance of individual profit centers. Sonic believes that this organizational structure, together with the opportunity for promotion and for equity participation, serve as a strong motivation for its employees.

Achieve High Levels of Customer Satisfaction. Customer satisfaction has been and will continue to be a focus of the Company. The Company's personalized sales process is designed to satisfy customers by providing high-quality vehicles in a positive, "consumer friendly" buying environment. Some manufacturers offer specific performance incentives, on a per vehicle basis, if certain customer satisfaction index ("CSI") levels (which vary by manufacturer) are achieved by a dealer. Manufacturers can withhold approval of acquisitions if a dealer fails to maintain a minimum CSI score. To keep management focused on customer satisfaction, the Company includes CSI results as a component of its incentive compensation program.

# The 1998 Acquisitions

In March 1998, the Company acquired two dealerships and a standalone collision repair center located in Clearwater, Florida, for a total purchase price of approximately \$14.9 million, subject to adjustment based on the net book value of the purchased assets and assumed liabilities as of the closing date (the "Clearwater Acquisition"). The Clearwater Acquisition was financed with \$11.5 million in cash borrowed from Ford Motor Credit Company ("Ford Motor Credit") under the Company's \$75.0 million secured revolving line of credit (the "Revolving Facility") and 3,960 shares of the Company's Class A

Convertible Preferred Stock, par value \$.10 per share (the "Preferred Stock" and, together with the Common Stock, the "Voting Stock"), with a liquidation preference of approximately \$4.0 million. By April 30, 1999, the Company will be required to pay a contingent amount equal to 50% of the combined 1998 pre-tax earnings of the entities acquired, such amount not to exceed approximately \$1.8 million.

In July 1998, the Company acquired six dealerships located in Columbus, Ohio for a total purchase price of approximately \$48.6 million plus the assumption of certain liabilities, subject to adjustment based on the value of the net current assets of the sellers as of the closing date (the "Hatfield Acquisition"). Of the total purchase price, the Company paid approximately \$34.6 million in cash (\$26.2 million of which was financed by borrowings under the Revolving Facility and the balance of which was financed by cash from the Company's existing operations, which was subsequently replenished with a portion of the net proceeds from the Prior Offering), and the balance of the total purchase price was paid by the Company's issuance to the sellers of 14,025 shares of its Preferred Stock with a liquidation preference of approximately \$14.0 million.

Also in July 1998, the Company acquired one dealership located in Greenville, South Carolina for a total purchase price of approximately \$1.1 million plus the assumption of certain operating liabilities of the sellers (the "Heritage Acquisition"). Of the total purchase price, the Company paid approximately \$0.7 million in cash (approximately \$0.3 million of which was financed by borrowings under the Revolving Facility and approximately \$0.4 million of which was financed by cash from the Company's existing operations, which was subsequently replenished with a portion of the net proceeds from the Prior Offering), and the balance of the total purchase price was paid by the Company's issuance to the sellers of 400 shares of its Preferred Stock with a liquidation preference of \$0.4 million. In connection with the Heritage Acquisition, Chartown, a general partnership and an affiliate of the Company through common control ("Chartown"), acquired the real property on which the dealerships comprising the Heritage Acquisition are operated for approximately \$3.0 million, and the Company currently is leasing this real property from Chartown. Chartown is expected to sell the real property underlying these dealerships to Mar Mar Realty Trust, a real estate investment trust affiliated with the Company through common control ("MMRT"), in the future. The Company did not consummate the acquisition of the assets of the Jaquar franchise that comprises a portion of the Heritage Acquisition because Jaguar Cars, a division of Ford Motor Company ("Jaguar") declined to consent to this acquisition. See "Risk Factors -- No Consent from Jaquar."

Also in July 1998, the Company acquired one dealership located in Greenville, South Carolina and a satellite sales location in Spartanburg, South Carolina for an aggregate purchase price of approximately \$3.8 million in cash (approximately \$0.9 million of which was financed by borrowings under the Revolving Facility and approximately \$2.9 million of which was financed with a portion of the net proceeds of the Prior Offering), warrants issued to the seller to purchase 75,000 shares

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of the Company's Class A Common Stock at a purchase price equal to the market value of the Class A Common Stock on the closing date and 2,166.5 shares of Preferred Stock with a liquidation preference of approximately \$2.2 million (the "Century Acquisition"). The seller in the Century Acquisition is affiliated with the seller in the Heritage Acquisition. In connection with the acquisition, Chartown purchased the real property underlying the dealership and the satellite sales location. Chartown is expected to sell the real property to MMRT in the future.

Also in July 1998, the Company acquired one dealership located in Houston, Texas for a total purchase price of approximately \$11.3 million, subject to adjustment at a later date based upon a final determination of the net working capital of the acquired dealership as of the closing date (the "Casa Ford Acquisition"). Of the price paid at closing, the Company paid approximately \$9.0 million in cash (all of which was financed with a portion of the net proceeds of the Prior Offering), and the balance was paid to the seller by the Company's issuance of 2,313 shares of Preferred Stock with a liquidation preference of approximately \$2.3 million. In addition, the Company agreed to pay to the seller in the future an additional contingent payment equal to five times the amount by which the dealership's pre-tax earnings for 1998, if any, exceed \$2.5 million, and five times the amount by which the dealership's 1999 pre-tax earnings, if any, exceed the greater of \$2.5 million or the dealership's 1998 pre-tax earnings.

Also in July 1998, the Company acquired two dealerships located in Montgomery, Alabama for a purchase price of approximately \$8.1 million paid to the sellers at the closing (the "Montgomery Acquisition"). The total purchase price paid at closing was paid with approximately \$3.4 million in cash (approximately \$0.1 million of which was financed by cash from the Company's

existing operations and approximately \$3.3 million of which was financed with a portion of the net proceeds of the Prior Offering) and with 4,194.3 shares of Preferred Stock with a liquidation preference of approximately \$4.2 million. The remaining \$0.6 million of the cash portion of the purchase price is payable to the sellers on the first and second anniversaries of the closing date. The Company has also agreed to pay an additional payment to the sellers, not to exceed \$3.3 million, contingent upon the future performance of the acquired dealerships.

In September 1998, the Company acquired three dealerships and related assets located in the Daytona Beach, Florida area for a total purchase price of approximately \$27.0 million, including the repayment of approximately \$2.7 million in indebtedness owed by one of the sellers to its sole shareholder, subject to adjustment based on the net book value of the purchased assets as of the closing date (the "Higginbotham Acquisition"). The total purchase price was paid with approximately \$18.2 million in cash (all of which was financed with a portion of the net proceeds from the Prior Offering), and with the issuance to the sellers of Class A Common Stock with a market value at the date of closing of approximately \$8.3 million. The remaining \$0.5 million of the cash portion of the purchase price is payable to the seller in December 1998. In addition, the Company also assumed certain liabilities of the sellers at closing. In connection with the Higginbotham Acquisition, it is anticipated that MMRT will acquire the real property on which these dealerships and related assets are operated in the future, and that the Company will lease these properties from MMRT.

In addition, the Company has entered into a definitive agreement, which contains certain closing conditions and purchase price adjustments, providing for the Company's purchase of a dealership located in Chattanooga, Tennessee, for a purchase price of approximately \$7.5 million plus an amount equal to the net book value of the assets of the dealership (the "Economy Honda Acquisition"). The Company's consummation of the Economy Honda Acquisition is subject to the approval of Honda, which has informed the Company that its approval is contingent upon the Company divesting its ownership of the Cleveland Village Honda dealership, which is also located in Chattanooga, prior to acquiring the Economy Honda dealership. The Company is currently negotiating with potential buyers for the sale of the Cleveland Village Honda dealership. There can be no assurance that the Company will be able to sell the Cleveland Village Honda dealership or that the approval of Honda to the Economy Honda Acquisition will be obtained. See "Risk Factors -- No Consent from Honda."

Hereinafter the Clearwater Acquisition, the Hatfield Acquisition, the Heritage Acquisition, the Century Acquisition, the Casa Ford Acquisition, the Montgomery Acquisition, the Higginbotham Acquisition and the Economy Honda Acquisition are collectively referred to as the "1998 Acquisitions." The aggregate purchase price for the 1998 Acquisitions is approximately \$127.6 million, which has been or will be paid with approximately \$88.4 million in cash, with approximately 32,159 shares of Preferred Stock having an aggregate liquidation preference of approximately \$32.2 million, and with 485,294 shares of Class A Common Stock having a market value at date of issuance of approximately \$8.3 million. Of the \$88.4 million cash portion of the aggregate purchase price, approximately \$38.9 million was financed with borrowings under the Revolving Facility (which was subsequently repaid with a portion of the net proceeds from the Prior Offering), approximately \$33.4\$ million with a portion of the net proceeds from the Prior Offering, and approximately \$8.9 million with cash generated from the Company's existing operations (approximately \$8.7 million of which was subsequently replenished with a portion of the net proceeds from the Prior Offering). The remaining \$7.2 million of the cash portion of the aggregate purchase price for the 1998 Acquisitions will be financed with a combination of borrowings under the Revolving Facility and a portion of the

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net proceeds of the Prior Offering. The 1998 Acquisitions have all been consummated, except for the Economy Honda Acquisition for which the consent of Honda has not yet been obtained. There can be no assurance that such consent will be obtained. See "Risk Factors -- No Consent from Honda." In addition, the Company did not consummate the acquisition of a Jaguar franchise representing a portion of the Heritage Acquisition because Jaguar declined to consent to such acquisition. See "Risk Factors -- No Consent from Jaguar." Any manufacturer who does not consent to an acquisition may seek to terminate its franchise agreement, although relevant state franchising laws impose limitations on a manufacturer's ability to terminate a franchise. See "Risk Factors --Manufacturers' Restrictions on Acquisitions" and "Business -- Relationships with Manufacturers." Prior to their acquisition, the Company operated the dealerships which comprise the Montgomery Acquisition, the Century Acquisition and the Casa Ford Acquisition under separate management agreements. In connection with the 1998 Acquisitions, the Company has or will acquire the following additional or new dealership franchises: Acura, BMW, Chevrolet, Chrysler, Dodge, Ford, Honda, Hyundai, Isuzu, Jeep, KIA, Lincoln, Mercedes, Mercury, Mitsubishi, Oldsmobile, Plymouth, Subaru, Toyota and Volkswagen. For

additional information regarding the acquisitions described above, see "The 1998 Acquisitions."

#### Recent Developments

In August 1998, the Company entered into a definitive agreement for the acquisition of the assets of an Infiniti dealership located in Charlotte, North Carolina and the real estate upon which the dealership is operated, which real estate the Company anticipates selling to MMRT in the future (the "Jordan Acquisition"). In September 1998, the Company entered into a definitive agreement for the acquisition of the assets of a Volvo dealership located in Tampa, Florida (the "Tampa Volvo Acquisition"). In October 1998, the Company entered into definitive agreements to acquire all of the assets of Ron Craft Chrysler Plymouth Jeep, Inc. and the real property upon which such dealership is operated, and to acquire all of the stock of Ron Craft Chevrolet-Cadillac-Oldsmobile-Geo, Inc., each of which is located in Baytown, Texas (the "Craft Acquisitions"). The pro forma information included in this Prospectus does not give effect to the Jordan Acquisition, the Tampa Volvo Acquisition or the Craft Acquisitions.

The Company was recently awarded two new Volvo franchises and a new Oldsmobile franchise in the Atlanta market. The Company currently expects to open these new dealerships in the first half of 1999.

On July 9, 1998, the Company entered into, subject to the approval of the Company's Board of Directors and the Company's independent directors, a Strategic Alliance Agreement and Agreement for the Mutual Referral of Acquisition Opportunities (the "Alliance Agreement") with an operating partnership controlled by MMRT. MMRT intends to acquire certain real estate associated with various automobile dealerships, automotive aftermarket retailers and other automotive related businesses and to lease such properties to the business operators located thereon. Mr. Smith, the Company's Chairman and Chief Executive Officer, serves as the chairman of MMRT's board of trustees and is presently its largest shareholder. See "Risk Factors -- Potential Conflicts of Interest" and "Certain Transactions -- Transactions with MMRT."

Under the Alliance Agreement, the Company has agreed to refer real estate acquisition opportunities that arise in connection with its dealership acquisitions to MMRT. In exchange, MMRT has agreed to refer dealership acquisition opportunities to the Company and to provide to the Company, at the Company's cost, certain real estate development, maintenance, survey and inspection services. Pursuant to the Alliance Agreement, the Company has entered into contracts to sell the real estate associated with Town and Country Toyota and Fort Mill Ford, two of the Company's dealerships, for an aggregate purchase price of approximately \$10.3 million. In addition, the Alliance Agreement provides for an agreed form of lease (the "Sonic Form Lease") pursuant to which MMRT would lease real estate to the Company should  ${\tt MMRT}$ acquire real estate associated with any of the Company's operations. Presently, the Company leases or intends to lease from MMRT 29 parcels of land associated with 21 of its dealerships, including the real estate associated with Town and Country Toyota and Fort Mill Ford that the Company will lease back from MMRT, pursuant to leases substantially similar to the Sonic Form Lease. The aggregate initial annual base rent to be paid by the Company for all 29 properties under the leases with MMRT is approximately \$7.8 million. MMRT has also entered into new leases with each of Town and Country Ford and Lone Star Ford which provide that the annual lease payments for their properties will each be increased to approximately \$1.1 million effective January 1, 2000, as compared to current annual lease payments of approximately \$0.4 million and \$0.4 million, respectively.

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# The Prior Offering

The outstanding \$125.0 million aggregate principal amount of Old Notes were issued by the Company to the Initial Purchasers on July 31, 1997, pursuant to the Purchase Agreement. The Initial Purchasers subsequently resold the Old Notes in reliance on Rule 144A under the Securities Act. The Company, the Guarantors and the Initial Purchasers also entered into the Registration Rights Agreement pursuant to which the Company and the Guarantors granted certain registration rights for the benefit of the holders of the Old Notes. The Exchange Offer is intended to satisfy certain of the Company's obligations under the Registration Rights Agreement with respect to the Old Notes. See "The Exchange Offer -- Purpose and Effect."

The Exchange Offer

The Exchange Offer...... The Company is offering upon the terms and

subject to the conditions set forth herein and in the Letter of Transmittal to exchange the New Notes for the outstanding Old Notes. As of the date of this Prospectus, \$125.0 million in aggregate principal amount of the Old Notes is outstanding. As of September 15, 1998, there was one registered holder of the Old Notes, Cede & Co., which held the Old Notes for certain of its participants. See "The Exchange Offer -- Terms of the Exchange Offer."

Expiration Date.....

5:00 p.m., New York City time, on December 7, 1998 as the same may be extended from time to time. See "The Exchange Offer --Expiration Date; Extensions; Amendments."

Conditions of the

Exchange Offer..... The Exchange Offer is not conditioned upon any minimum principal amount of Old Notes being tendered for exchange. The only condition to the Exchange Offer is the declaration by the Commission of the effectiveness of the Registration Statement of which this Prospectus constitutes a part (the "Exchange Offer Registration Statement"). See "The Exchange Offer --Conditions of the Exchange Offer."

Termination of Certain Rights...

Pursuant to the Registration Rights Agreement and the Old Notes, holders of Old Notes have certain rights intended for the holders of unregistered securities. Holders of New Notes will not be and, upon consummation of the Exchange Offer, holders of Old Notes will no longer be, entitled to certain rights under the Registration Rights Agreement intended for holders of unregistered securities except in certain limited circumstances. See "The Exchange Offer -- Termination of Certain Rights" and " -- Procedures for Tendering Old Notes."

Accrued Interest.....

The New Notes will bear interest at a rate equal to 11% per annum. Interest shall accrue from July 31, 1998 or from the most recent Interest Payment Date with respect to the Old Notes to which interest was paid or duly provided for. See "Description of the New Notes -- General."

Procedures for Tendering

Old Notes...... Unless a tender of Old Notes is effected pursuant to the procedures for book-entry transfer as provided herein, each holder desiring to accept the Exchange Offer must complete and sign the Letter of Transmittal, have the signature thereon guaranteed if required by the Letter of Transmittal, and mail or deliver the Letter of Transmittal, together with the Old Notes or a Notice of Guaranteed Delivery (as defined in the Letter of Transmittal) and any other required documents (such as evidence of authority to act, if the Letter of Transmittal is signed by someone acting in a fiduciary or representative capacity), to the Exchange Agent (as defined herein) at the address set forth on the back cover page of this Prospectus prior to 5:00 p.m., New York City time, on the Expiration Date. Any Beneficial Owner (as defined herein) of the Old Notes whose Old Notes are registered in the name of a nominee, such as a broker, dealer, commercial bank or trust company and who wishes to tender

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Old Notes in the Exchange Offer, should instruct such entity or person to tender promptly on such Beneficial Owner's behalf. See "The Exchange Offer -- Procedures for Tendering Old Notes."

Guaranteed Delivery Procedures...

Holders of Old Notes who wish to tender their Old Notes and (i) whose Old Notes are not immediately available or (ii) who cannot deliver their Old Notes or any other documents required by the Letter of Transmittal to the Exchange Agent prior to the Expiration Date (or complete the procedure for book-entry transfer on a timely basis), may tender their Old Notes according to the guaranteed delivery procedures set forth in the Letter of Transmittal. See "The Exchange Offer -- Guaranteed Delivery Procedures."

Acceptance of Old Notes and Delivery of New Notes.....

Following effectiveness of the Exchange Offer Registration Statement and the consummation of the Exchange Offer thereafter, the Company will accept any and all Old Notes that are properly tendered in the Exchange Offer prior to 5:00 p.m., New York City time, on the Expiration Date. The New Notes issued pursuant to the Exchange Offer will be delivered promptly after acceptance of the Old Notes. See "The Exchange Offer -- Acceptance of Old Notes for Exchange; Delivery of New Notes."

Withdrawal Rights.....

Tenders of Old Notes may be withdrawn at any time prior to 5:00 p.m., New York City time, on the Expiration Date. See "The Exchange Offer -- Withdrawal Rights."

The Exchange Agent.....

U.S. Bank Trust National Association is the exchange agent (in such capacity, the "Exchange Agent"). The address and telephone number of the Exchange Agent are set forth in "The Exchange Offer -- The Exchange Agent; Assistance."

Fees and Expenses.....

All expenses incident to the Company's and the Guarantors' consummation of the Exchange Offer and compliance with the Registration Rights Agreement will be borne by the Company. The Company will also pay certain transfer taxes applicable to the Exchange Offer. See "The Exchange Offer -- Fees and Expenses."

Resales of the New Notes.....

Based on existing interpretations by the staff of the Commission set forth in "no-action" letters issued to third parties, the Company believes that New Notes issued pursuant to the Exchange Offer to any holder of Old Notes in exchange for Old Notes may be offered for resale, resold and otherwise transferred by such holder (other than (i) a broker-dealer who purchased the Old Notes directly from the Company for resale pursuant to Rule 144A under the Securities Act or any other available exemption under the Securities Act or (ii) a person that is an affiliate of the Company within the meaning of Rule 405 under the Securities Act), without compliance with the registration and prospectus delivery provisions of the Securities Act, provided that such holder is acquiring the New Notes in the ordinary course of business and is not participating, and has no arrangement or understanding with any person to participate, in a distribution of the New Notes. Each broker-dealer that receives New Notes for its own account pursuant to the Exchange Offer, where such Old Notes were acquired by such broker as a result of market-making or other trading activities, must acknowledge that it will deliver a prospectus in connection with any resale of such New Notes. See "The Exchange Offer -- Resales of the New Notes" and "Plan of Distribution."

Effect of Not Tendering Old Notes for Exchange.....

Optional Redemption.....

Old Notes that are not tendered or that are not properly tendered will, following the expiration of the Exchange Offer, continue to be subject to the existing restrictions upon transfer thereof. Except for certain limited circumstances, the Company will have no further obligations to provide for the registration under the Securities Act of such Old Notes following the expiration of the Exchange Offer, and such Old Notes will, bear interest at the same rate as the New Notes.

### Description of New Notes

Notes Offered..... \$125,000,000 aggregate principal amount of 11% Senior Subordinated Notes due 2008, Series B.

Maturity Date..... August 1, 2008.

Interest Payment Dates..... February 1 and August 1 of each year,

commencing February 1, 1999.

The Notes are redeemable for cash at the option of the Company, in whole or in part at any time on or after August 1, 2003 at the redemption prices set forth herein, together with accrued and unpaid interest, if any, to the date of redemption. In addition, at any time prior to August 1, 2001, the Company may redeem up to 35% of the original aggregate principal amount of the Notes with the net proceeds of one or more Public Equity Offerings (as defined herein) at a redemption price in cash equal to 111% of the principal amount thereof, together with accrued and unpaid interest, if any, to the redemption date, provided that not less than 65% of the aggregate principal amount of Notes originally issued remain outstanding immediately after such redemption. See "Description of the New Notes -- Optional Redemption."

The Old Notes are, and the New Notes will be, guaranteed, jointly and severally, on a senior subordinated basis, by all of the Company's existing subsidiaries. See "Description of the New Notes -- Guarantees."

Upon the occurrence of a Change of Control, each holder of the Notes may require the Company to purchase all or a portion of such holder's Notes at a cash purchase price equal to 101% of the principal amount thereof, together with accrued and unpaid interest, if any, to the date of repurchase. See "Description of the New Notes -- Purchase of Notes Upon a Change of Control."

Ranking and Asset Encumbrances... The Notes will be unsecured senior subordinated obligations of the Company and,

as such, will be subordinated in right of payment to all other existing and future senior indebtedness of the Company and will rank pari passu in right of payment with all other existing and future senior subordinated indebtedness of the Company. The Guarantees will be unsecured senior subordinated obligations of the Guarantors and will be subordinated in right of payment to all existing and future senior indebtedness of the Guarantors. As of June 30, 1998, on a pro forma basis after giving effect to the 1998 Acquisitions and the Prior Offering and the application of the net proceeds therefrom, (i) the Company and the Guarantors would have had \$4.3 million in aggregate principal amount of indebtedness outstanding which would have ranked senior in right of payment

Guarantees.....

Change of Control.....

to the Notes (\$2.9 million of which would have been secured) and no indebtedness pari passu to the Notes or the Guarantees, as the case may be, (ii) the Company would also have had \$3.7 million of indebtedness senior to, and \$5.5 million of indebtedness

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subordinated to, the Notes and (iii) the Guarantors would also have had \$199.0 million of floor plan indebtedness and \$3.2 million of additional indebtedness which would have ranked senior in right of payment to the Guarantees (\$3.0 million of which would have been secured).

Certain Covenants.....

The indenture relating to the Notes (the "Indenture") contains certain restrictive covenants, including, but not limited to, covenants with respect to the following matters: (i) limitation on indebtedness; (ii) limitation on restricted payments; (iii) limitation on transactions with affiliates; (iv) limitation on liens; (v) limitation on disposition of proceeds of asset sales; (vi) limitation on issuances of quarantees of and pledges for indebtedness; (vii) limitation on other senior subordinated indebtedness; (viii) limitation on dividend and other payment restrictions affecting subsidiaries; (ix) limitation on unrestricted subsidiaries: (x) limitation on the issuance of preferred stock of subsidiaries; and (xi) restrictions on mergers, consolidations and the transfer of all or substantially all of the assets of the Company. See "Description of the New Notes -- Certain Covenants."

Use of Proceeds.....

There will be no proceeds payable to the Company or the Guarantors from this Exchange Offer. The Company and the Guarantors are conducting the Exchange Offer to satisfy certain of their obligations under the Registration Rights Agreement executed in connection with the issuance of the Old Notes. See "Use of Proceeds."

Registration Rights.....

In connection with the sale of the Old Notes, the Company and the Guarantors agreed, at the Company's and the Guarantors' cost, to use their reasonable best efforts to (i) file within 60 days, and cause to become effective within 135 days, of the date of original issuance of the Old Notes, a registration statement (the "Registration Statement"), of which this Prospectus is a part, with respect to a registered offer to exchange the Old Notes for the New Notes with terms identical in all material respects to the Old Notes (except that the New Notes will not contain terms with respect to transfer restrictions or interest rate increases as described below) and (ii) cause the Exchange Offer to be consummated within 165 days of the original issuance of the Old Notes. In the event that any changes in law or the applicable interpretations of the staff of the Commission do not permit the Issuers to effect the Exchange Offer, or if the Exchange Offer Registration Statement is not declared effective within 135 days or consummated within 165 days following the date of original issuance of the Old Notes, or upon the request of any of the Initial Purchasers, or if any holder of the Old Notes is not permitted by applicable law to participate in the Exchange Offer or elects to participate in the Exchange Offer but does not receive fully tradeable New Notes pursuant to the Exchange Offer, the Issuers will use their reasonable best efforts to cause a shelf

registration statement with respect to the resale of the Old Notes (the "Shelf Registration Statement") to become effective within 165 days following the date of original issuance of the Old Notes and to keep the Shelf Registration Statement effective for up to two years from the date the Shelf Registration Statement is declared effective by the Commission. The interest rate on the Old Notes is subject to increase under certain circumstances if the Company and the Guarantors are not in compliance with their obligations under the Registration Rights Agreement. See "Exchange Offer."

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Absence of a Public Market for the Notes.....

\$648,840

There is no public trading market for the New Notes and the Company does not intend to apply for listing of the New Notes on any national securities exchange or for quotation of the New Notes on any automated dealer quotation system. The Company has been advised by the Initial Purchasers that they presently intend to make a market in the Notes, although they are under no obligation to do so and may discontinue any market making activities at any time without any notice. The Notes are eligible for trading in the Private Offerings, Resale and Trading through Automated Linkages ("PORTAL") market. However, no assurance can be given as to the liquidity of the trading market for the Notes or that an active public market for the Notes will develop. If an active trading market for the Notes does not develop, the market price and liquidity of the Notes may be adversely affected. If the Notes are traded, they may trade at a discount from their initial offering price, depending on prevailing interest rates, the market for similar securities, the performance of the Company and certain other factors. See "Risk Factors -- Absence of Public Market for the Notes."

# Risk Factors

See "Risk Factors" beginning on page 15 for a discussion of certain factors that should be considered by prospective investors in evaluating an investment in the Notes.

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Summary Historical and Pro Forma Consolidated Financial and Operating Data

<TABLE> <CAPTION> Six Months Ended June Year Ended December 31, Pro Actual Forma Actual 1997 (b) 1995 1996(a) 1997(c) 1998 (Unaudited) \_\_\_\_\_ \_\_\_\_\_ (Dollars in Thousands) <C> <C> <C> <C> <C> <C> Consolidated Income Statement Data: 

Cost of sales	272,130	332,122	473,003	1,584,691	189,254	
Gross profit	39,193	44,745	62 <b>,</b> 998	221,762	23,632	
Selling, general and administrative						
expenses	28,091	32,602	46,770	161,038	17 <b>,</b> 532	
Operating income	10,270	11,067	14,906	54,095	5,704	
20,975 Interest expense, floor plan	4,504	5,968	8,007	19,123	3,018	
7,341 Interest expense, other	436	433	1,199	15,163	318	
2,745			_,	,		
Income before income taxes and minority interest	5,436	5,021	5 <b>,</b> 998	20,997	2,503	
10,904 Net income	3,238	2,983	3,702	12,678	1,540	
6,804	3,230	2,700	3,702	12,010	1/010	
Consolidated Balance Sheet Data: Cash and cash equivalents	\$ 8,993	\$ 6,679	\$ 18,304		\$ 9,238	\$
27,228 Receivables, net	9,085	11,908	19,784		12,897	
35,761	·	·	•		•	
Inventories	51,348	71,550	156 <b>,</b> 514		73,410	
Property and equipment, net	8,527	12,467	19,081		13,270	
22,040 Total assets	79,462	110,976	291,450		120,384	
369,623  Notes payable floor plan	45,151	63,893	133,236		67 <b>,</b> 855	
149,670 Long-term debt, including current portion (d)	6,950	6 <b>,</b> 719	49,563		9,979	
65,538	,	·	•		•	
Minority interest	200	314				
Stockholders' equity	16,306	26,295	84,365		28,406	
Other Consolidated Financial Data:						
Revenues:  Vehicle sales	\$267,650	\$327 <b>,</b> 674	\$467 <b>,</b> 858	\$ 1,592,802	\$185,216	
\$567,279	25 060	·	•		•	
Parts, service and collision repairs 68,020	33,860	42 <b>,</b> 075	57 <b>,</b> 537	176 <b>,</b> 299	22 <b>,</b> 907	
Finance and insurance	7,813	7,118	10,606	37,352	4,763	
EBITDAR(e)	\$ 7,681	\$ 7,619	\$ 10,668	\$ 55,117	\$ 3,760	\$
Rental expense		1,089	2,149	12,328	543	
EBITDA(f)	·	\$ 6,530	\$ 8,519	\$ 42,789	\$ 3,217	\$
======	======	======	======	========	======	
Depreciation and amortization	\$ 832	\$ 1,076	\$ 1 <b>,</b> 322	\$ 6,629	\$ 396	\$
Capital expenditures	1,509	1,907	2 <b>,</b> 007		886	
Ratio of EBITDA to interest expense, other				2.8x		
Other Operating Data: Dealerships	4	5	20	37	6	
26 New vehicles units sold(h)	10,273	11,693	15 <b>,</b> 715	48,079	6 <b>,</b> 533	
16,601						
Used vehicles units sold(h)	5,172	5,488	6 <b>,</b> 712	32,478	2,638	

<CAPTION>

Six Months
Ended June
30,

30,

Pro Forma

	(Unaudited)
<\$>	<c></c>
Consolidated Income Statement Data:	107
Revenues	\$ 963,509
Cost of sales	842,184
0000 01 04100	
Gross profit	121,325
Selling, general and administrative	
expenses	87 <b>,</b> 797
Operating income	30 <b>,</b> 395
Interest expense, floor plan	10,061
Interest expense, other	7,651
Income before income taxes and	
minority interest	13,031
Net income	8,019
Consolidated Balance Sheet Data:	
Cash and cash equivalents	\$ 37 <b>,</b> 589
Receivables, net	43,550
Inventories	228,549
Property and equipment, net	23 <b>,</b> 583
Total assets	512 <b>,</b> 177
Notes payable floor plan	199,037
Long-term debt, including current	
portion (d)	140,843
Minority interest	
Stockholders' equity	130,776
Other Consolidated Financial Data:	
Revenues:	
Vehicle sales	\$ 848,235
Parts, service and collision repairs	94,070
Finance and insurance	21,204
EBITDAR(e)	\$ 29,965
Rental expense	6,150
EBITDA(f)	\$ 23,815
	=======
Depreciation and amortization	\$ 3,133
Capital expenditures	
Ratio of EBITDA to interest expense,	0.1
other	3.1x
Ratio of long-term debt to EBITDA(g)	3.3x
Other Operating Data:	27
Dealerships	37
New vehicles units sold(h)	25,195
Used vehicles units sold(h)	17,094

</TABLE>

- (a) The Company acquired Fort Mill Ford, Inc. in February 1996. The acquisition was accounted for using the purchase method of accounting. As a result, the actual financial data does not include the results of this dealership prior to the date it was acquired by the Company. Accordingly, the actual financial data for periods after the acquisition may not be comparable to data presented for periods prior to the acquisition.
- (b) The Company acquired Fort Mill Chrysler-Plymouth-Dodge in June 1997, Lake Norman Chrysler/Plymouth/Jeep and Lake Norman Dodge in September 1997, Williams Motors and Ken Marks Ford in October 1997, and the Bowers Automotive Group and Dyer & Dyer Volvo in November 1997 (collectively, the "1997 Acquisitions"). The 1997 Acquisitions were accounted for using the purchase method of accounting. As a result, the actual financial data does not include the results of operations of these dealerships prior to the date they were acquired by the Company. Accordingly, the actual financial data for periods after the acquisitions may not be comparable to data presented for periods prior to the acquisitions.

(footnotes continued on following page)

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- (c) For information regarding the unaudited pro forma adjustments made to the Company's historical financial data, which give effect to the IPO, the Reorganization, the 1997 Acquisitions and the 1998 Acquisitions (collectively, the "Acquisitions"), and the Prior Offering and the application of the net proceeds therefrom, see "Unaudited Pro Forma Consolidated Financial Data."
- (d) Long-term debt, including current portion, includes the payable to the Company's Chairman and the payable to affiliates of the Company. See the Company's Consolidated Financial Statements and the related notes included elsewhere in this Prospectus.

- (e) EBITDAR is defined as earnings before interest (other than interest expense related to notes payable-floor plan), taxes, depreciation, amortization, rent expense and other non-recurring charges. While EBITDAR should not be construed as a substitute for operating income or as a better measure of liquidity than cash flows from operating activities, which are determined in accordance with generally accepted accounting principles, it is included herein to provide additional information with respect to the ability of the Company to meet future debt service, capital expenditures and working capital requirements. This measure may not be comparable to similarly titled measures reported by other companies.
- (f) EBITDA is defined as earnings before interest (other than interest expense related to notes payable-floor plan), taxes, depreciation, amortization and other non-recurring charges which is consistent with the measure used to calculate the Company's Consolidated Fixed Charge Coverage Ratio for purposes of the limitations on indebtedness covenant in the Indenture. While EBITDA should not be construed as a substitute for operating income or as a better measure of liquidity than cash flows from operating activities, which are determined in accordance with generally accepted accounting principles, it is included herein to provide additional information with respect to the ability of the Company to meet future debt service, capital expenditures and working capital requirements. This measure may not be comparable to similarly titled measures reported by other companies.
- (g) Ratio of long-term debt to EBITDA for the pro forma six months ended June 30, 1998 is calculated by dividing pro forma long-term debt, including current portion, at June 30, 1998 by EBITDA for the pro forma year ended December 31, 1997.
- (h) The number of units sold consists of retail sales to consumers as opposed to wholesale sales.

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#### RISK FACTORS

Prospective investors should carefully consider and evaluate all of the information set forth in this Prospectus, including the principal risk factors set forth below.

Adverse Consequences of Financial Leverage

As of June 30, 1998, on a pro forma basis, the Company's total consolidated long-term indebtedness (including certain affiliated payables), total consolidated short-term indebtedness (including floor plan notes payable) and total stockholders' equity would have been \$139.6 million, \$202.1 million and \$130.8 million, respectively. In addition, the Indenture and the Company's and the Guarantors' other debt instruments will allow the Company and the Guarantors to incur certain additional indebtedness, including secured indebtedness. The Indenture permits the Company to incur inventory financing without satisfaction of the fixed charge coverage test. See "Capitalization," "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Description of the New Notes" and "Description of Certain Other Indebtedness."

The degree to which the Company is leveraged could have important consequences to the holders of Notes, including the following: (i) the Company's ability to obtain additional financing for acquisitions, capital expenditures, working capital or general corporate purposes may be impaired in the future; (ii) a substantial portion of the Company's cash flow from operations must be dedicated to the payment of principal and interest on the Notes and borrowings under the Revolving Facility and a standardized floor plan credit facility with Ford Motor Credit for each of the Company's dealership subsidiaries (the "Floor Plan Facility" and, together with the Revolving Facility, the "Ford Credit Facilities") and other indebtedness, thereby reducing the funds available to the Company for its operations and other purposes; (iii) certain of the Company's borrowings are and will continue to be at variable rates of interest, which exposes the Company to the risk of increased interest rates; (iv) the indebtedness outstanding under the Ford Credit Facilities is secured by a pledge of substantially all the assets of the Company's dealerships and will mature prior to the maturity of the Notes; and (v) the Company may be substantially more leveraged than certain of its competitors, which may place the Company at a relative competitive disadvantage and make the Company more vulnerable to changing market conditions and regulations. See "Description of the New Notes" and "Description of Certain Other Indebtedness."

The Ford Credit Facilities and the Indenture contain numerous financial and operating covenants that will limit the discretion of the Company's and the Guarantors' management with respect to certain business matters. These covenants will place significant restrictions on, among other things, the ability of the Company or any of the Guarantors to incur additional indebtedness, to create liens or other encumbrances, to make certain payments

and investments, and to sell or otherwise dispose of assets and merge or consolidate with other entities. The Ford Credit Facilities also require the Company and the Guarantors to meet certain financial ratios and tests. A failure of the Company and the Guarantors to comply with the obligations contained in the Ford Credit Facilities or the Indenture could result in an event of default under the Ford Credit Facilities or the Indenture, which could permit acceleration of the related debt and acceleration of debt under other instruments that may contain cross acceleration or cross-default provisions. See "Description of Certain Other Indebtedness." The Company did not meet the specified debt to tangible equity ratio covenant of the Revolving Facility at December 31, 1997, at March 31, 1998 and at June 30, 1998 and has obtained waivers with regard to such requirement from Ford Motor Credit. The waivers are subject to certain requirements to the effect that the Company meet modified ratios. In connection with the issuance of the Old Notes, the Company and Ford Motor Credit amended the Revolving Facility to provide that the Notes (which are subordinated to the Revolving Facility) will be treated as equity capital for purposes of this ratio and, accordingly, the Company is in compliance with this covenant after giving effect to its issuance of the Old Notes. See "Management's Discussion and Analysis of Financial Condition and Results of Operations -- Liquidity and Capital Resources" and Note 12 to the Consolidated Financial Statements.

The Company believes that, based on its current level of operations, it will have sufficient capital to carry on its business, including acquisitions, and will be able to meet its scheduled debt service requirements for the forseeable future, although the Company may need to refinance the repayment of principal of the Notes at maturity. However, there can be no assurance that the future cash flow of the Company will be sufficient to meet the Company's obligations and commitments. If the Company is unable to generate sufficient cash flow from operations in the future to service its indebtedness and to meet its other commitments, the Company will be required to adopt one or more alternatives, such as refinancing or restructuring its debt or equity capital. There can be no assurance that any of these actions could be effected on a timely basis or on satisfactory terms or that these actions would enable the Company to continue to satisfy its capital requirements. In addition, the terms of existing or future franchise agreements or debt agreements, including the Indenture and the Ford Credit Facilities, may prohibit the Company from adopting any of these alternatives. See " -- Stock Ownership/Issuance Limits; Limitation on Ability to Issue Additional Equity," and "Description of the New Notes."

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Subordination of the Notes and the Guarantees; Asset Encumbrances; Change of Control Offer

The payment of the principal of, premium, if any, and interest on the Notes will be subordinated to the prior payment in full of all existing and future senior indebtedness of the Company. Therefore, in the event of a liquidation, dissolution, reorganization or any similar proceeding regarding the Company, the assets of the Company will be available to pay obligations on the Notes only after senior indebtedness has been paid in full, and there may not be sufficient assets to pay amounts due on all or any of the Notes. In addition, the Company may not pay principal of, premium, if any, interest on or any other amounts owing in respect of the Notes, make any deposit pursuant to defeasance provisions or purchase, redeem or otherwise retire the Notes, if any senior indebtedness is not paid when due or any other default on senior indebtedness occurs and the maturity of such indebtedness is accelerated in accordance with its terms unless, in either case, such default has been cured or waived, any such acceleration has been rescinded or such indebtedness has been repaid in full. Moreover, under certain circumstances, if any non-payment default exists with respect to Designated Senior Indebtedness (as defined herein), the Company may not make any payments on the Notes for a specified time, unless such default is cured or waived, any acceleration of such indebtedness has been rescinded or such indebtedness has been repaid in full. See "Description of the New Notes -- Ranking."

The Notes will be unsecured senior subordinated obligations of the Company and, as such, will be subordinated in right of payment with all other existing and future senior indebtedness of the Company and the Guarantors and pari passu in right of payment to all existing and future senior subordinated indebtedness of the Company and the Guarantors. As of June 30, 1998, on a pro forma basis after giving effect to the 1998 Acquisitions and the Prior Offering and the application of the net proceeds thereof, (i) the Company and the Guarantors would have had \$4.3 million in aggregate principal amount of indebtedness outstanding which would have ranked senior in right of payment to the Notes (\$2.9 million of which would have been secured) and no indebtedness pari passu to the Notes or the Guarantees, as the case may be, (ii) the Company would also have had \$3.7 million of indebtedness senior to, and \$5.5 million of indebtedness subordinated to, the Notes and (iii) the Guarantors would also have had \$199.0 million of floor plan indebtedness and \$3.2 million of additional indebtedness which would have ranked senior in right of payment to the Guarantees (\$3.0 million of which would have been secured).

The Notes will not be secured by any assets of the Company or the Guarantors. The indebtedness under the Ford Credit Facilities is secured by (i) a pledge by the Company of all the capital stock, membership interests and partnership interests of all of the Company's subsidiaries, (ii) guarantees by all of the Company's subsidiaries that are, in turn, secured by a lien on all of the assets of such subsidiaries (with the exception of the liens on the assets of the Company's Ford dealership subsidiaries, which liens secure only such Ford subsidiaries' obligations under the Floor Plan Facility) and (iii) a lien on all of the Company's other assets, except for real estate owned by the Company or its subsidiaries. In the event of a default on the Notes or a bankruptcy, liquidation or reorganization of the Company, such assets will be available to satisfy the obligations with respect to the indebtedness secured thereby before any payment therefrom could be made on the Notes. In addition, the Ford Credit Facilities are partially secured by a pledge of shares of Speedway Motorsports, Inc. ("Speedway Motorsports") common stock owned by Sonic Financial Corporation ("Sonic Financial"), a corporation controlled by Bruton Smith. See "Certain Transactions -- The Smith Guarantees and Pledges."

Upon a Change of Control, the Company is required to offer to repurchase all outstanding Notes at 101% of the principal amount thereof plus accrued and unpaid interest to the repurchase date. However, there can be no assurance that sufficient funds will be available at the time of any Change of Control to make any required repurchases of Notes tendered. Moreover, the Revolving Facility provides that certain change of control events with respect to the Company would constitute a default thereunder. In such circumstances, the subordination provisions in the Indenture would likely restrict payments to holders of Notes. There can be no assurance that the Company will be able to obtain appropriate consents under the Revolving Facility to enable it to fulfill such repurchase obligations. Notwithstanding these provisions, the Company could enter into certain transactions, including certain recapitalizations, that would not constitute a Change of Control but would increase the amount of debt outstanding at such time. See "Description of the New Notes -- Purchase of Notes Upon a Change of Control."

Dependence Upon Operations of Subsidiaries; Possible Invalidity of Guarantees; Potential Release of Guarantees; Fraudulent Conveyance

The Notes are the obligations of the Company. As of June 30, 1998, substantially all of the consolidated assets of the Company were held by the Guarantors and substantially all of the Company's cash flow and net income were generated by the Guarantors. Therefore, the Company's ability to make interest and principal payments when due to holders of the Notes is dependent, in part, upon the receipt of sufficient funds from its subsidiaries.

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The Company's obligations under the Notes will be guaranteed on a senior subordinated basis by the Guarantors. To the extent that a court were to find, pursuant to federal or state fraudulent transfer laws or otherwise, that (i) the Guarantees were incurred by the Guarantors with intent to hinder, delay or defraud any present or future creditor or the Guarantors contemplated insolvency with a design to prefer one or more creditors to the exclusion in whole or in part of others; or (ii) a Guarantor did not receive fair consideration or reasonably equivalent value for issuing its Guarantee and the Guarantor (a) was insolvent, (b) was rendered insolvent by reason of the issuance of the Guarantee, (c) was engaged or about to engage in a business or transaction for which the remaining assets of the Guarantor constituted unreasonably small capital to carry on its business, (d) intended to incur, or believed that it would incur, debts beyond its ability to pay such debts as they matured or (e) was a defendant in an action for money damages or had a judgment for money damages docketed against it (in either case, if after final judgment, the judgment remained unsatisfied), the court could avoid or subordinate the Guarantee in favor of the Guarantor's other creditors. Among other things, a legal challenge of a Guarantee on fraudulent conveyance grounds may focus on the benefits, if any, realized by the Guarantor as a result of the issuance by the Company of the Notes. The measure of insolvency of the Guarantor for purposes of the foregoing will vary depending upon the law of the relevant jurisdiction. Generally, however, a company would be considered insolvent for purposes of the foregoing if the sum of the company's debts is greater than all of the company's property at a fair valuation, or if the present fair saleable value of the company's assets is less than the amount that will be required to pay its probable liability on its existing debts as they become absolute and mature. There can be no assurance as to what standards a court would apply to determine whether a Guarantor was solvent at the relevant time. To the extent that a Guarantee were to be avoided as a fraudulent conveyance or held unenforceable for any other reason, holders of the Notes would cease to have any claim in respect of such Guarantor and would be creditors solely of the Company and of the Guarantors whose Guarantees had not been avoided or held unenforceable. In such event, the claims of the holders of the Notes against the issuer of an invalid Guarantee would be subject to the prior payment in full of all liabilities of such Guarantor

thereunder. There can be no assurance that, after providing for all prior claims, there would be sufficient assets to satisfy the claims of the holders of the Notes relating to the voided Guarantees.

Based upon financial and other information currently available to it, the Company believes that the Notes and the Guarantees are being incurred for proper purposes and in good faith and that each of the Company and the Guarantors is solvent and will continue to be solvent after issuing the Notes or the Guarantees, as the case may be, will have sufficient capital for carrying on its business after such issuance and will be able to pay its debts as they mature. See "Description of the New Notes," "Description of Certain Other Indebtedness" and "Management's Discussion and Analysis of Financial Condition and Results of Operations."

The Guarantees may be released under certain circumstances upon resale, exchange or transfer by the Company of the stock of the related Guarantor or all or substantially all of the assets of such Guarantor to a non-affiliate. See "Description of the New Notes -- Certain Covenants -- Limitation on Issuances of Guarantees of and Pledges for Indebtedness."

In addition, the Company anticipates that some of the net proceeds of the Offering will be applied to repay a portion of the indebtedness incurred by it under the Revolving Facility, which was incurred to finance acquisitions by the Company and its subsidiaries, and under the Floor Plan Facility. To the extent that a court were to find that the issuance of the Notes violated federal or state fraudulent transfer or conveyance laws, in the manner described above with respect to the Guarantors, the court could avoid or modify the Company's obligations to holders of the Notes in favor of the Company's other creditors. To the extent that the issuance of the Notes were to be avoided as a fraudulent conveyance or held unenforceable for any other reason, holders of the Notes would cease to have any claim in respect of the Company and would be creditors solely of the Guarantors whose Guarantees had not been avoided or held unenforceable. In such event, the claims of the holders of the Notes against the Company would be subject to the prior payment in full of all liabilities of the Company. There can be no assurance that, after providing for all prior claims, there would be sufficient assets to satisfy the claims of the holders

### Dependence on Automobile Manufacturers

Each of the Company's dealerships operates pursuant to a franchise agreement between the applicable automobile manufacturer (or authorized distributor thereof) (the "Manufacturer") and the subsidiary of the Company that operates such dealership. The Company is dependent to a significant extent on its relationships with such Manufacturers.

Vehicles manufactured by Ford Motor Company ("Ford"), Chrysler Corporation ("Chrysler"), Toyota Motor Sales (U.S.A.) ("Toyota") and General Motors Corporation ("GM") accounted for approximately 42.4%, 18.6%, 10.9% and 6.7%, respectively, of the Company's 1997 new vehicle revenues on a pro forma bassis. No other Manufacturer accounted for more than 5% of the pro forma new vehicle sales of the Company during 1997. See "Business -- New Vehicle Sales," and " -- Relationships with Manufacturers." Accordingly, a significant decline in the sale of Ford, Chrysler, Toyota or GM new cars could have a

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material adverse effect on the Company. Manufacturers exercise a great degree of control over the operations of the Company's dealerships. Each of the franchise agreements provides for termination or non-renewal for a variety of causes, including any unapproved change of ownership or management and other material breaches of the franchise agreements. The Company has no reason to believe that it will not be able to renew all of its existing franchise agreements upon expiration, but there can be no assurance that any of such agreements will be renewed or that the terms and conditions of such renewals will be favorable to the Company. If a Manufacturer terminates or declines to renew one or more of the Company's significant franchise agreements, such action could have a material adverse effect on the Company and its business. Actions taken by Manufacturers to exploit their superior bargaining position in negotiating the terms of such renewals or otherwise could also have a material adverse effect on the Company. See "Business -- Relationships with Manufacturers."

The Company also depends on the Manufacturers to provide it with a desirable mix of popular new vehicles that produce the highest profit margins and which may be the most difficult to obtain from the Manufacturers. If the Company is unable to obtain a sufficient allocation of the most popular vehicles, its profitability may be materially adversely affected. In some instances, in order to obtain additional allocations of these vehicles, the Company purchases a larger number of less desirable models than it would otherwise purchase and its profitability may be materially adversely affected thereby. The Company's dealerships depend on the Manufacturers for certain sales incentives and other programs that are intended to promote dealership

sales or support dealership profitability. Manufacturers have historically made many changes to their incentive programs during each year. A reduction or discontinuation of a Manufacturer's incentive programs may materially adversely affect the profitability of the Company.

The success of each of the Company's dealerships depends to a great extent on the financial condition, marketing, vehicle design, production capabilities and management of the Manufacturers which the Company represents. Events such as strikes and other labor actions by unions, or negative publicity concerning a particular Manufacturer or vehicle model, may materially and adversely affect the Company. Similarly, the delivery of vehicles from Manufacturers later than scheduled, which may occur particularly during periods when new products are being introduced, can lead to reduced sales. Although, the Company has attempted to lessen its dependence on any one Manufacturer by establishing dealer relationships with a number of different domestic and foreign automobile Manufacturers, adverse conditions affecting Manufacturers, and Ford, Chrysler, Toyota or GM in particular, could have a material adverse effect on the Company. For instance, workers at a Chrysler engine plant went on strike in April 1997 for 29 days. The strike by the United Auto Workers caused Chrysler's vehicle production to drop during the Spring of 1997, especially for production of its most popular truck and van models. This strike materially affected the Company due to Chrysler's inability to provide the Company with a sufficient supply of new vehicles and parts during such period. In the event of another such strike, the Company may need to purchase inventory from other automobile dealers at prices higher than it would be required to pay to the affected Manufacturer in order to carry an adequate level and mix of inventory. Consequently, such events could materially adversely affect the financial results of the Company. In June 1998, the United Auto Workers went on strike at two GM facilities in Flint, Michigan. The strike lasted 53 days, causing 27 GM manufacturing facilities to shut down during the strike and severely affecting production of GM vehicles during the strike period. See "Business -- New Vehicle Sales" and " -- Relationship with Manufacturers."

Many Manufacturers attempt to measure customers' satisfaction with their sales and warranty service experiences through systems which vary from Manufacturer to Manufacturer but which are generally known as CSI. These Manufacturers may use a dealership's CSI scores as a factor in evaluating applications for additional dealership acquisitions and other matters such as vehicle inventory allocations. The components of CSI have been modified from time to time in the past, and there is no assurance that such components will not be further modified or replaced by different systems in the future. To date, the Company has not been adversely affected by these standards and has not been denied approval of any acquisition based on low CSI scores, except for Jaguar's refusal to approve the acquisition of the Chattanooga Jaguar franchise comprising a portion of the 1997 Acquisitions which Jaguar claimed was in part due to CSI scores below the level expected of Jaguar dealership franchises. However, there can be no assurance that the Company will be able to comply with such standards in the future. Failure of the Company's dealerships to comply with the standards imposed by Manufacturers at any given time may have a material adverse effect on the Company.

The Company must also obtain approvals by the applicable Manufacturer for any of its acquisitions. See " -- Risks Associated with Acquisitions."

Mature Industry; Cyclical and Local Nature of Automobile Sales

The United States automobile dealership industry generally is considered a mature industry in which minimal growth is expected in unit sales of new vehicles. As a consequence, growth in the Company's revenues and earnings is likely to be significantly affected by the Company's success in acquiring and integrating dealerships and the pace and size of such acquisitions. See " -- Risks Associated with Acquisitions" and "Business -- Growth Strategy."

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The automobile industry is cyclical and historically has experienced periodic downturns characterized by oversupply and weak demand. Many factors affect the industry, including general economic conditions and consumer confidence, the level of discretionary personal income, interest rates and credit availability. For the year ended December 31, 1997, industry retail sales increased 0.1% as a result of retail car sales declines of 2.7% offset by retail truck sales gains of 3.8% from the same period in 1996. As of May 31, 1998, industry retail sales for the year to date increased 1.1% as a result of retail car sales declines of 3.2% offset by retail truck sale gains of 6.4% from the same period in 1997. Future recessions may have a material adverse effect on the Company's business.

Local economic, competitive and other conditions also affect the performance of dealerships. The Company's dealerships currently are located in the Charlotte, Chattanooga, Daytona Beach, Nashville, Tampa/Clearwater, Houston, Atlanta, Columbus, Greenville/Spartanburg and Montgomery markets. While the Company intends to pursue acquisitions outside of these markets, the Company expects that the majority of its operations will continue to be

concentrated in these areas for the foreseeable future. As a result, the Company's results of operations will depend substantially on general economic conditions and consumer spending habits in the Southeast and, to a lesser extent, in the Houston and Columbus markets, as well as various other factors, such as tax rates and state and local regulations, specific to North Carolina, Tennessee, Florida, Texas, Georgia, Ohio, South Carolina and Alabama. There can be no assurance that the Company will be able to expand geographically, or that any such expansion will adequately insulate it from the adverse effects of local or regional economic conditions. See "Business -- Strategy -- Acquire Dealerships."

### Competition

Automobile retailing is a highly competitive business with over 22,000 franchised automobile dealerships in the United States at the beginning of 1996. The Company's competition includes franchised automobile dealerships selling the same or similar makes of new and used vehicles offered by the Company in the same markets as the Company and sometimes at lower prices than those of the Company. These dealer competitors may be larger and have greater financial and marketing resources than the Company. Other competitors include other franchised dealers, private market buyers and sellers of used vehicles, used vehicle dealers, service center chains and independent service and repair shops. Gross profit margins on sales of new vehicles have been declining since 1986. The used car market faces increasing competition from non-traditional outlets such as used-vehicle "superstores," which use sales techniques such as one price shopping, and the Internet. Several groups have begun to establish nationwide networks of used vehicle superstores. In many of the markets where the Company has significant operations, used vehicle superstores operate in competition with the Company. "No negotiation" sales methods are also being tried for new cars by at least one of these superstores and by dealers for Saturn and other dealerships. Some recent market entrants may be capable of operating on smaller gross margins compared to the Company, and may have greater financial, marketing and personnel resources than the Company. In addition, Ford has announced that it is entering into joint ventures to acquire dealerships in various cities in the United States and other manufacturers may also directly enter the retail market in the future, which could have a material adverse effect on the Company. The increased popularity of short-term vehicle leasing also has resulted, as these leases expire, in a large increase in the number of late model vehicles available in the market, which puts added pressure on margins. As the Company seeks to acquire dealerships in new markets, it may face increasingly significant competition (including from other large dealer groups and dealer groups that have publicly-traded equity) as it strives to gain market share through acquisitions or otherwise.

The Company's franchise agreements do not grant the Company the exclusive right to sell a Manufacturer's product within a given geographic area. The Company could be materially adversely affected if any of its Manufacturers award franchises to others in the same markets where the Company is operating. A similar adverse affect could occur if existing competing franchised dealers increase their market share in the Company's markets. The Company's gross margins may decline over time as it expands into markets where it does not have a leading position. These and other competitive pressures could materially adversely affect the Company's results of operations. See "Business -- Competition."

### Operating Condition of Acquired Businesses

Although the Company has conducted what it believes to be a prudent level of investigation regarding the operating condition of the businesses to be purchased in the 1998 Acquisitions in light of the circumstances of each transaction, certain unavoidable levels of risk remain regarding the actual operating condition of these businesses. Until the Company actually assumes operating control of such assets, it will not be able to ascertain their actual value and, therefore, will be unable to ascertain whether the price paid for any of the 1998 Acquisitions represented a fair valuation. The same risk regarding the actual operating condition of businesses to be acquired will also apply to future acquisitions by the Company.

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# Risks of Consolidating Operations as a Result of Acquisitions

In connection with the 1998 Acquisitions, Sonic acquired or is acquiring 17 dealerships. Each of these dealerships has been operated and managed as a separate independent entity to date, and the Company's future operating results will depend on its ability to integrate the operations of these businesses and manage the combined enterprise. There can be no assurance that the management group will be able to effectively and profitably integrate in a timely manner any of the dealerships included in the 1998 Acquisitions or any future acquisitions, or to manage the combined entity without substantial costs, delays or other operational or financial problems. The inability of the Company to do so could have a material adverse effect on the Company's business,

### Risks Associated with Acquisitions

The retail automobile industry is considered a mature industry in which minimal growth is expected in unit sales of new vehicles. Accordingly, the Company's future growth will depend in large part on its ability to acquire additional dealerships as well as on its ability to manage expansion, control costs in its operations and consolidate dealership acquisitions, including the 1998 Acquisitions, into existing operations. In pursuing a strategy of acquiring other dealerships, including the 1998 Acquisitions, the Company faces risks commonly encountered with growth through acquisitions. These risks include, but are not limited to, incurring significantly higher capital expenditures and operating expenses, failing to assimilate the operations and personnel of the acquired dealerships, disrupting the Company's ongoing business, dissipating the Company's limited management resources, failing to maintain uniform standards, controls and policies, impairing relationships with employees and customers as a result of changes in management and causing increased expenses for accounting and computer systems, as well as integration difficulties. Failure to retain qualified management personnel at any acquired dealership may increase the risk associated with integrating such acquired dealership. Installing new computer systems has in the past disrupted existing operations as management and salespersons adjust to new technologies. In addition, as contracts with existing suppliers of the Company's computer systems expire, the Company's strategy may be to install new systems at its existing dealerships. The Company expects that it will take approximately six months to fully integrate an acquired dealership into the Company's operations and realize the full benefit of the Company's strategies and systems. There can be no assurance that the Company will be successful in overcoming these risks or any other problems encountered with such acquisitions, including in connection with the 1998 Acquisitions. Acquisitions may also result in significant goodwill and other intangible assets that are amortized in future years and reduce future stated earnings. See "The 1998 Acquisitions," "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Business -- Strategy -- Acquire Dealerships."

Although there are many potential acquisition candidates that fit the Company's acquisition criteria, there can be no assurance that the Company will be able to consummate any such transactions in the future or identify those candidates that would result in the most successful combinations, or that future acquisitions will be able to be consummated at acceptable prices and terms. In addition, increased competition for acquisition candidates could result in fewer acquisition opportunities for the Company and higher acquisition prices. The magnitude, timing and nature of future acquisitions will depend upon various factors, including the availability of suitable acquisition candidates, competition with other dealer groups for suitable acquisitions, the negotiation of acceptable terms, the Company's financial capabilities, the availability of skilled employees to manage the acquired companies and general economic and business conditions.

In addition, the Company's future growth as a result of its acquisition of automobile dealerships will depend on its ability to obtain the requisite Manufacturer approvals. There can be no assurance that it will be able to obtain such consents in the future. See " -- Manufacturers' Restrictions on Acquisitions" and "Business -- Relationships with Manufacturers."

In certain cases, the Company may be required to file applications and obtain clearances under applicable federal antitrust laws before consummation of an acquisition. These regulatory requirements may restrict or delay the Company's acquisitions, and may increase the cost of completing such transactions.

Limitations on Financial Resources Available for Acquisitions; Possible Inability to Refinance Existing Debt

The Company intends to finance acquisitions with cash on hand, through issuances of equity or debt securities and through borrowings under credit arrangements. There is no assurance that the Company will be able to obtain additional debt or equity securities financing. Using cash to complete acquisitions could substantially limit the Company's operating or financial flexibility. Using stock to consummate acquisitions may be prohibited by the Company's franchise agreements with Manufacturers. See " -- Stock Ownership/Issuance Limits; Limitation on Ability to Issue Additional Equity." If the Company is unable to obtain financing on acceptable terms, the Company may be required to reduce significantly the scope of its presently anticipated expansion, which could materially adversely affect the Company's business. See "The 1998 Acquisitions,"

In addition, the Company is dependent to a significant extent on its ability to finance the purchase of inventory, which in the automotive retail industry involves significant sums of money in the form of floor plan financing. As of June 30, 1998, the Company had approximately \$149.7 million of floor plan indebtedness outstanding, all of which is under the Floor Plan Facility. Substantially all the assets of the Company's dealerships are pledged to secure such indebtedness, which may impede the Company's ability to borrow from other sources. Ford Motor Credit is associated with Ford. Consequently, deterioration of the Company's relationship with Ford could adversely affect its relationship with Ford Motor Credit and vice-versa. In addition, the Company must obtain new floor plan financing or obtain consents to assume such financing in connection with its acquisition of dealerships. See " -- Dependence on Automobile Manufacturers."

Bruton Smith initially quaranteed the obligations of the Company under the Revolving Facility and such obligations were further secured with a pledge of shares of common stock of Speedway Motorsports owned by Sonic Financial, a corporation controlled by Mr. Smith, and having an estimated value at the time of pledge of approximately \$50.0 million (the "Revolving Pledge"). In December 1997, upon the increase of the borrowing limit under the Revolving Facility to the maximum loan commitment of \$75.0 million, Mr. Smith's personal guarantee of the Company's obligations under the Revolving Facility was released, although the Revolving Pledge remained in place and Mr. Smith was required to lend \$5.5 million (the "Subordinated Smith Loan") to the Company to increase its capitalization. The Subordinated Smith Loan was required by Ford Motor Credit as a condition to its agreement to increase the borrowing limit under the Revolving Facility because the net offering proceeds to the Company from its IPO in November 1997 were significantly less than expected by the Company and Ford Motor Credit. For further discussion of the Revolving Pledge and the Subordinated Smith Loan, see "Certain Transactions -- The Smith Guarantees, Pledges and Subordinated Loan." No assurance can be given that Mr. Smith or Sonic Financial will provide similar or additional security or capitalization for the benefit of the Company in connection with future refinancings of the Company's debt or future additions or increases in financing sources of the Company.

Stock Ownership/Issuance Limits; Limitation on Ability to Issue Additional Equity

Standard automobile franchise agreements prohibit transfers of any ownership interests of a dealership and its parent, such as Sonic, and, therefore, often do not by their terms accommodate public trading of the capital stock of a dealership or its parent. All of the Manufacturers of which Company subsidiaries are franchisees, except for Jaguar, have agreed to permit trading in the Class A Common Stock. A number of Manufacturers impose restrictions upon the transferability of the Class A Common Stock. Ford may cause the Company to sell or resign from one or more of its Ford franchises if any person or entity (other than the current holders of the Company's Class B Common Stock and their lineal descendants and affiliates (collectively, the "Smith Group")) acquires 15% or more of the Company's voting securities. Likewise, General Motors, Toyota and Nissan Motor Corporation In U.S.A. ("Infiniti") may force the sale of their respective franchises if 20% of more of the Company's voting securities are so acquired. American Honda Co., Inc. ("Honda") may force the sale of the Company's Honda franchise if any person or entity, excluding members of the Smith Group, acquires 5% of the Common Stock (10% if such entity is an institutional investor), and Honda deems such person or entity to be unsatisfactory. Volkswagen of America, Inc. ("Volkswagen") approved of the public sale of only 25% of the voting control of the Company and requires prior approval of any change in control or management of the Company that would affect the Company's control or management of its Volkswagen franchise subsidiaries. Chrysler approved of the public sale of only 50% of the Common Stock and requires prior approval of any future sales that would result in a change in voting or managerial control of the Company. See "Business --Relationships with Manufacturers." In a similar manner, the Company's lending arrangements require that voting control over the Company be maintained by the Smith Group. See "Management's Discussion and Analysis of Financial Condition and Results of Operations -- Liquidity and Capital Resources." Any transfer of shares of the Company's Common Stock, including a transfer by members of the Smith Group, will be outside the control of the Company and, if such transfer results in a change in control of the Company, could result in the termination or non-renewal of one or more of its franchise agreements and in a default under its credit arrangements. Moreover, these issuance limitations may impede the Company's ability to raise capital through additional equity offerings or to issue Common Stock as consideration for, and therefore, to consummate, future acquisitions. Such restrictions also may prevent or deter prospective acquirors from acquiring control of the Company and, therefore, may adversely impact the Company's equity value. See " -- Limitations on Financial Resources Available for Acquisitions; Possible Inability to Refinance Existing Debt."

The Company is required to obtain the consent of the applicable Manufacturer prior to the acquisition of any additional dealership franchises. There can be no assurance that Manufacturers will grant such approvals. In the course of acquiring Jaguar franchises associated with dealerships in Chattanooga, Tennessee and Greenville, South Carolina, Jaguar declined to consent to the Company's proposed acquisitions of those franchises. Subsequently, the Company agreed with Jaguar not to acquire any Jaguar franchise until August 3, 2001. See " -- No Consent from Jaguar." Obtaining the consent of the Manufacturers for acquisitions of dealerships could also take a significant amount of time. Obtaining the approvals of the Manufacturers for the 1997 Acquisitions and the 1998 Acquisitions, other than Jaguar, which was not obtained, took approximately five months. Although no assurances can be given, the Company believes that Manufacturer approvals of subsequent acquisitions from Manufacturers with which the Company has previously completed applications and agreements may take less time. Excluding Jaquar, the Company has obtained Manufacturer consent to all of the 1998 Acquisitions other than from Honda in the Economy Honda Acquisition. The Company currently expects to receive the consent of Honda to the Economy Honda Acquisition prior to the closing of this acquisition, although there can be no assurance that such consent will be obtained. See " -- No Consent from Honda." If the Company experiences delays in obtaining, or fails to obtain, approvals of the Manufacturers for acquisitions of dealerships, the Company's growth strategy could be materially adversely affected. In determining whether to approve an acquisition, the Manufacturers may consider many factors, including the moral character, business experience, financial condition, ownership structure and CSI scores of the Company and its management. In addition, under an applicable franchise agreement or under state law a Manufacturer may have a right of first refusal to acquire a dealership in the event the Company seeks to acquire a dealership franchise.

In addition, a Manufacturer may limit the number of such Manufacturers' dealerships that may be owned by the Company or the number that may be owned in a particular geographic area. For example, Ford currently limits the Company to no more than the lesser of (i) 15 Ford and 15 Lincoln Mercury dealerships or (ii) that number of Ford and Lincoln Mercury dealerships accounting for 2% of the preceding year's retail sales of those brands in the United States. It also limits the Company to owning only one Ford dealership in any market area, as defined by Ford, having three or less Ford dealerships in it and no more than 25% of the Ford dealerships in a market area having four or more Ford dealerships. Chrysler has asked the Company to defer any further acquisitions of Chrysler or Chrysler division dealerships until it has established a proven performance record with the Chrysler dealerships it owns. BMW has made a similar request. Moreover, Chrysler has previously announced its general policy of limiting ownership to ten Chrysler dealerships in the United States, six Chrysler dealerships in the same sales zone, as determined by Chrysler, and two dealerships in the same market (but no more than one like vehicle line brand in the same market). Toyota currently limits the number of dealerships which may be owned by any one group to seven Toyota and three Lexus dealerships nationally and restricts the number of dealerships that may be owned to (i) the greater of one dealership, or 20% of the Toyota dealer count in a "Metro" market (as defined by Toyota), (ii) the lesser of five dealerships or 5% of the Toyota dealerships in any Toyota region (currently 12 geographic regions), and (iii) two Lexus dealerships in any one of the four Lexus geographic areas. Toyota further requires that at least nine months elapse between acquisitions. Similarly, it is currently the policy of Honda to restrict any company from holding more than seven Honda or more than three Acura franchises nationally and to restrict the number of franchises to (i) one Honda dealership in a "Metro" market (a metropolitan market represented by two or more Honda dealers) with two to 10 Honda dealership points, (ii) two Honda dealerships in a Metro market with 11 to 20 Honda dealership points, (iii) three Honda dealerships in a Metro market with 21 or more Honda dealership points, (iv) no more than 4% of the Honda dealerships in any one of the 10 Honda geographic zones, (v) one Acura dealership in a Metro market (a metropolitan market with two or more Acura dealership points), and (vi) two Acura dealerships in any one of the six Acura geographic zones. Toyota and Honda also prohibit ownership of contiguous dealerships and the coupling of a franchise with any other brand without their consent. The Economy Honda Acquisition would violate Honda's contiguous dealership policy since it would result in the Company having two contiguous dealership points in Chattanooga. See "No Consent from Honda." GM has limited the number of GM dealerships that the Company may acquire during the next 12 months to five additional GM dealership locations, which number may be increased on a case-by-case basis. In addition, GM limits the maximum number of GM dealerships that the Company may acquire to 50% of the GM dealerships, by franchise line, in a GM-defined geographic market area having multiple GM dealers.

As a condition to granting their consent to the 1997 Acquisitions, a number of Manufacturers have also imposed certain other restrictions on the Company. In addition to the restrictions under " -- Stock Ownership/Issuance Limits; Limitation on Ability to Issue Additional Equity" above, these restrictions principally consist of restrictions on (i) certain material changes in the Company or extraordinary corporate transactions such as a merger, sale of a material amount of assets or change in the Board of Directors

or management of the Company which could have a material adverse effect on the Manufacturer's image or reputation or could be materially incompatible with the Manufacturer's interests; (ii) the removal of a dealership

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general manager without the consent of the Manufacturer; and (iii) the use of dealership facilities to sell or service new vehicles of other manufacturers. If the Company is unable to comply with these restrictions, the Company generally must (i) sell the assets of the dealerships to the Manufacturer or to a third party acceptable to the Manufacturer, or (ii) terminate the dealership agreements with the Manufacturer. Other manufacturers may impose other and more stringent restrictions in connection with future acquisitions.

The Company will own, after giving effect to the 1998 Acquisitions, nine Chrysler franchises, seven Ford franchises, four BMW franchises, four GM franchises, three Toyota franchises, three Volkswagen franchises, three KIA franchises, three Mercury franchises, two Honda franchises, two Lincoln franchises, two Hyundai franchises, two Mitsubishi franchises, and one franchise each of Acura, Infiniti, Isuzu, Mercedes and Subaru. See " -- No Consent from Honda" and " -- No Consent from Jaquar."

No Consent from Honda

The Company has requested the consent of Honda to the acquisition of a Honda dealership located in Chattanooga, Tennessee (the "Economy Honda Dealership") by the Company relating to the Economy Honda Acquisition. Honda has informed the Company that its acquisition of the Economy Honda Dealership would violate Honda's policy against the ownership of contiguous dealerships, which the Company has agreed to in its agreement with Honda, since the Company already owns the Cleveland Village Honda dealership located in the Chattanooga market. Therefore, Honda has further informed the Company that its approval of the Company's acquisition of the Economy Honda Dealership is contingent upon the Company divesting its ownership of the Cleveland Village Honda dealership prior to such acquisition. The Company is currently negotiating with potential buyers for the sale of the Cleveland Village Honda dealership. There can be no assurance that the Company will be able to sell the Cleveland Village Honda dealership or that the approval of Honda to the Economy Honda Acquisition will be obtained. On a pro forma basis, the Cleveland Village Honda dealership accounted for, and the Economy Honda Dealership would have accounted for, approximately 1.9% and 2.7% of the Company's 1997 revenues and approximately 2.1% and 3.0% of gross profits, respectively.

## No Consent from Jaquar

In the course of acquiring Jaguar franchises in Chattanooga, Tennessee and Greenville, South Carolina, Jaguar declined to consent to the Company's proposed acquisitions of these franchises. The Company is operating the Chattanooga Jaguar franchise pursuant to a Service and Parts Agreement with Jaguar and is providing management services to the present owners of the Greenville Jaguar franchise pursuant to a Services Agreement. Both of these arrangements will terminate upon the respective sales of these franchises to third parties approved by Jaguar in the future. In settling legal actions brought against Jaguar by the seller of the Chattanooga Jaguar franchise, the Company agreed with Jaguar not to acquire any Jaguar franchise until August 3, 2001. The Chattanooga and Greenville Jaguar franchises, individually and in the aggregate, would have accounted for less than 1% of the Company's 1997 revenues and gross profits on a pro forma basis.

### Potential Conflicts of Interest

Bruton Smith, the Chairman and Chief Executive Officer of the Company, will continue to serve as the Chairman and Chief Executive Officer of Speedway Motorsports. Accordingly, the Company will compete with Speedway Motorsports for the management time of Mr. Smith. Under his employment agreement with the Company, Mr. Smith is required to devote approximately 50% of his business time to the affairs of the Company. The remainder of his business time may be devoted to other entities including Speedway Motorsports.

The Company has in the past and will likely in the future enter into transactions with entities controlled by either Mr. Smith or Nelson Bowers or other affiliates of the Company, including transactions with MMRT, a real estate investment trust for which Mr. Smith serves as chairman of MMRT's board of trustees and is presently its largest shareholder. The Company has recently entered into certain transactions with MMRT. See "Prospectus Summary -- Recent Developments" and "Certain Transactions -- Transactions with MMRT." The Company believes that all of its existing arrangements are favorable to the Company and were entered into on terms that, taken as a whole, reflect arm's-length negotiations, although certain lease provisions included in such transactions

may be at below-market rates. Since no independent appraisals evaluating these business transactions were obtained, there can be no assurance that such transactions are on terms no less favorable than could have been obtained from unaffiliated third parties. Potential conflicts of interest could also arise in the future between the Company and these affiliated parties in connection with the enforcement, amendment or termination of these arrangements. See "Certain Transactions." The Company anticipates renegotiating its leases with all related parties at lease expiration at fair market rentals, which may be higher than current rents. For further discussion of these related party leases, see "Certain Transactions -- Certain Dealership Leases."

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In addition to his interest and responsibilities with the Company, Nelson Bowers has ownership interests in several non-Company entities, including a Toyota dealership in Cleveland, Tennessee, an auto body shop in Chattanooga, Tennessee, and an used-car auction house. These enterprises are involved in businesses that are related to, and that compete with, the businesses of the Company. Pursuant to his employment agreement, Mr. Bowers is not permitted to participate actively in the operation of those businesses and is only permitted to maintain a passive investment in these enterprises.

Under the General Corporation Law of Delaware generally, a corporate insider is precluded from acting on a business opportunity in his individual capacity if that opportunity is one which the corporation is financially able to undertake, is in the line of the corporation's business, is of practical advantage to the corporation and is one in which the corporation has an interest or reasonable expectancy. Accordingly, corporate insiders are generally required to engage in new business opportunities of the Company only through the Company unless a majority of the Company's disinterested directors decide under the standards discussed above that it is not in the best interest of the Company to pursue such opportunities.

The Company's Amended and Restated Certificate of Incorporation (the "Certificate") contains provisions providing that transactions between the Company and its affiliates must be no less favorable to the Company than would be available in corporate transactions in arm's-length dealing with an unrelated third party. Moreover, any such transactions involving aggregate payments in excess of \$500,000 must be approved by a majority of the Company's directors and a majority of the Company's independent directors. Otherwise, the Company must obtain an opinion as to the financial fairness of the transaction to be issued by an investment banking or appraisal firm of national standing. In addition, the terms of the Ford Credit Facilities restrict, and the terms of the Indenture will restrict, certain transactions with affiliates. See "Description of the New Notes -- Certain Covenants -- Limitation on Transactions with Affiliates."

### Lack of Majority of Independent Directors

Independent directors do not constitute a majority of the Board, and the Company's Board may not have a majority of independent directors in the future. In the absence of a majority of independent directors, the Company's executive officers, who also are principal stockholders and directors, could establish policies and enter into transactions without independent review and approval thereof, subject to certain restrictions under the Certificate. These and other transactions could present the potential for a conflict of interest between the Company and its minority stockholders and the controlling officers, stockholders or directors. See "Management."

Dependence on Key Personnel and Limited Management and Personnel Resources

The Company's success depends to a significant degree upon the continued contributions of its management team (particularly its senior management) and service and sales personnel. Additionally, Manufacturer franchise agreements require the prior approval of the applicable Manufacturer before any change is made in franchise general managers. For instance, Volvo has required that Nelson Bowers and Richard Dyer maintain a 20% interest in, and be the general managers of, the Company's Volvo dealerships formerly owned by them. Consequently, the loss of the services of one or more of these key employees could have a material adverse effect on the Company. Although the Company has employment agreements with Bruton Smith, Bryan Scott Smith, Dennis D. Higginbotham, Nelson Bowers, Theodore M. Wright, O. Ken Marks, Jr. and Jeffrey C. Rachor, the Company will not have employment agreements in place with other key personnel. In addition, as the Company expands it may need to hire additional managers and will likely be dependent on the senior management of any businesses acquired. The market for qualified employees in the industry and in the regions in which the Company operates, particularly for general managers and sales and service personnel, is highly competitive and may subject the Company to increased labor costs in periods of low unemployment. The loss of the services of key employees or the inability to attract additional qualified managers could have a material adverse effect on the Company. In addition, the lack of qualified management or employees employed by the Company's potential

acquisition candidates may limit the Company's ability to consummate future acquisitions. See "Business -- Strategy -- Acquire Dealerships," " -- Competition" and "Management."

### Seasonality

The Company's business is seasonal, with a disproportionate amount of revenues occurring in the second, third and fourth fiscal quarters. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Imported Product Restrictions and Foreign Trade Risks

Certain motor vehicles retailed by the Company, as well as certain major components of vehicles retailed by the Company, are of foreign origin. Accordingly, the Company is subject to the import and export restrictions of various jurisdictions and is dependent to some extent upon general economic conditions in and political relations with a number of foreign countries,

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particularly Germany, Japan and Sweden. Additionally, fluctuations in currency exchange rates may adversely affect the Company's sales of vehicles produced by foreign manufacturers. Imports into the United States may also be adversely affected by increased transportation costs and tariffs, quotas or duties.

Adverse Effect of Governmental Regulation; Environmental Regulation Compliance Costs

The Company is subject to a wide range of federal, state and local laws and regulations, such as local licensing requirements, and consumer protection laws. The violation of these laws and regulations can result in civil and criminal penalties being levied against the Company or in a cease and desist order against Company operations that are not in compliance. Future acquisitions by the Company may also be subject to regulation, including antitrust reviews. The Company believes that it complies in all material respects with all laws and regulations applicable to its business, but future regulations may be more stringent and require the Company to incur significant additional costs.

The Company's facilities and operations are also subject to federal, state and local laws and regulations relating to environmental protection and human health and safety, including those governing wastewater discharges, air emissions, the operation and removal of underground storage tanks, the use, storage, treatment, transportation and disposal of solid and hazardous materials and wastes and the remediation of contamination associated with such disposal or release. Certain of these laws and regulations may impose joint and several liability on certain statutory classes of persons for the costs of investigation and/or remediation of contaminated properties, regardless of fault or the legality of the original disposal. These persons include the present or former owner or operator of a contaminated property and companies that generated, disposed of or arranged for the disposal of hazardous substances found at the property.

Past and present business operations of the Company subject to such laws and regulations include the use, storage handling and contracting for recycling or disposal of hazardous or toxic substances or wastes, including environmentally sensitive materials such as motor oil, waste motor oil and filters, transmission fluid, antifreeze, freon, waste paint and lacquer thinner, batteries, solvents, lubricants, degreasing agents, gasoline and diesel fuels. The Company is subject to other laws and regulations as a result of the past or present existence of underground storage tanks at many of the Company's properties. The Company, like many of its competitors, has incurred, and will continue to incur, capital and operating expenditures and other costs in complying with such laws and regulations. In addition, soil and groundwater contamination exist at certain of the Company's properties, and there can be no assurance that other properties have not been contaminated by any leakage from underground storage tanks or by any spillage or other releases of hazardous or toxic substances or wastes. In addition, in connection with the Company's recent or expected acquisitions, the Company could become subject to new or unforeseen environmental costs or liabilities, certain of which could be material.

Certain laws and regulations, including those governing air emissions and underground storage tanks, have been amended so as to require compliance with new or more stringent standards as of future dates. The Company cannot predict what other environmental legislation or regulations will be enacted in the future, how existing or future laws or regulations will be administered or interpreted or what environmental conditions may be found to exist in the future. Compliance with new or more stringent laws or regulations, stricter interpretation of existing laws or the future discovery of environmental

conditions may require additional expenditures by the Company, some of which may be material. See "Business -- Governmental Regulations and Environmental Matters."

#### Concentration of Voting Power

The Common Stock is divided into two classes with different voting rights, which allows for the maintenance of control of the Company by the holders of the Class B Common Stock. As of October 23, 1998, the holders of Class B Common Stock had approximately 89.7% of the combined voting power of the outstanding Voting Stock, representing 52.8% of the outstanding shares of Voting Stock. Consequently, holders of Class B Common Stock effectively have the ability to elect all of the directors of the Company and to control all other matters requiring the approval of the Company's stockholders. See "Principal Stockholders."

### Year 2000 Compliance

The Company recognizes the need to ensure that its operations will not be adversely impacted by Year 2000 software failures and it has completed an assessment of its own operations in this regard. The Company has determined that its systems are currently Year 2000 compliant and that the costs associated with making its systems Year 2000 compliant were immaterial. However, many of the Company's lenders and suppliers, including the Company's suppliers that provide finance and insurance products, may be impacted by Year 2000 complications. The Company is in the process of making inquiries to its lenders and suppliers regarding their Year 2000 compliance efforts, and it is reviewing the Year 2000 disclosures in documents filed

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with the Commission for those lenders and suppliers that are publicly-held companies. The Company does not believe that failure of the Company's lenders or suppliers to ensure that their computer systems are Year 2000 compliant will have a material adverse impact on the Company's business, results of operations, and financial condition, although no assurances can be given in this regard. Furthermore, there can be no assurances that Year 2000 deficiencies on the part of dealerships to be acquired by the Company would not have a material adverse impact on the Company's business, results of operations, and financial condition.

The Company has not yet established a contingency plan in the event that its expectations regarding Year 2000 problems are incorrect, but the Company intends to create such a contingency plan within the next six months. At this time, it is impossible to state with certainty whether Year 2000 computer software or equipment failures on the part of the Company or third parties involved with the Company will have a material adverse impact on the Company's results of operations, liquidity and financial condition. However, based on the Company's assessment of its own operations, the Company believes that it is adequately prepared to deal with Year 2000 problems which may arise.

# ${\tt Significant\ Materiality\ of\ Goodwill}$

On a pro forma basis, goodwill would have represented approximately 32.8% and 128.6% of the Company's total assets and stockholders' equity, respectively, as of June 30, 1998. Goodwill arises when an acquiror pays more for a business than the fair value of the tangible and separately measurable intangible net assets. Generally accepted accounting principles require that this and all other intangible assets be amortized over the period benefited. The Company determined that the period benefited by the goodwill will be no less than 40 years. If the Company were not to separately recognize a material intangible asset having a benefit period less than 40 years, or were not to give effect to shorter benefit periods of factors giving rise to a material portion of the goodwill, earnings reported in periods immediately following the acquisition would be overstated. In later years, the Company would be burdened by a continuing charge against earnings without the associated benefit to income valued by management in arriving at the consideration paid for the businesses. Earnings in later years also could be significantly affected if management determined then that the remaining balance of goodwill was impaired. The Company reviewed with its independent accountants all of the factors and related future cash flows which it considered in arriving at the amount incurred in the 1998 Acquisitions. The Company concluded that the anticipated future cash flows associated with intangible assets recognized in the acquisitions will continue indefinitely, and there is no persuasive evidence that any material portion will dissipate over a period shorter than 40 years.

The Notes are new securities for which there currently is no trading market and there can be no assurance as to the liquidity of any market for the Notes that may develop, the ability of holders of the Notes to sell their Notes, or the prices at which holders of the Notes would be able to sell their Notes. If such markets were to exist, the Notes could trade at prices higher or lower than their initial purchase prices depending on many factors, including prevailing interest rates, the Company's operating results and the market for similar securities. Although the Initial Purchasers have informed the Company that they currently intend to make a market in the Notes, the Initial Purchasers are not obligated to do so, and any such market making may be discontinued at any time without notice. Accordingly, there can be no assurance as to the development or liquidity of any market for the Notes. The Notes are eligible for trading in the PORTAL market. The Company does not intend to apply for listing of the Notes, or if issued, the Exchange Notes on any securities exchange or for quotation on the National Association of Securities Dealers Automated Quotation System.

### Consequences of Failure to Exchange

Untendered Old Notes that are not exchanged for New Notes pursuant to the Exchange Offer will remain restricted securities. Old Notes will continue to be subject to the following restrictions on transfer and limitation of rights: (i) Old Notes may be resold only if registered pursuant to the Securities Act, if an exemption from registration is available thereunder, or if neither such registration nor such exemption is required by law, (ii) Old Notes shall bear a legend restricting transfer in the absence of registration or an exemption therefrom, (iii) a holder of Old Notes who desires to sell or otherwise dispose of all or any part of its Old Notes under an exemption from registration under the Securities Act, if requested by the Company, must deliver to the Company an opinion of counsel reasonably satisfactory in form and substance to the Company, that such exemption is available and (iv) the Old Notes may no longer have rights under the Registration Rights Agreement. Consequently, the Old Notes will have less liquidity than the New Notes but will bear interest at the same rate as that borne by the New Notes.

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### THE EXCHANGE OFFER

## Purpose and Effect

The Old Notes were issued by the Company to the Initial Purchasers on July 31, 1998, pursuant to the Purchase Agreement. The Initial Purchasers subsequently resold the Old Notes in reliance on Rule 144A under the Securities

In connection with the sale of the Old Notes, the purchasers thereof became entitled to the benefits of certain registration rights. Pursuant to the Registration Rights Agreement, the Company and the Guarantors agreed, for the benefit of the holders of the Old Notes, at the Company's and the Guarantors' cost, to use their reasonable best efforts (i) to file with the Commission the Registration Statement of which this Prospectus is a part within 60 days after the date of original issue of the Old Notes, (ii) to cause the Registration Statement to be declared effective under the Securities Act within 135 days of the date of original issue of the Old Notes, (iii) to keep the Registration Statement effective until the closing of the Exchange Offer, and (iv) to cause the Exchange Offer to be consummated within 165 days of the original issue date of the Old Notes.

In the event that any changes in law or the applicable interpretations of the staff of the Commission do not permit the Company and the Guarantors to effect the Exchange Offer, or if for any other reason the Exchange Offer Registration Statement is not declared effective within 135 days of the date of original issue of the Old Notes or the Exchange Offer is not consummated within 165 days of the date of original issue of the Old Notes, or upon the request of any of the Initial Purchasers, or if a holder of the Old Notes is not permitted by applicable law to participate in the Exchange Offer or elects to participate in the Exchange Offer but does not receive fully tradeable New Notes pursuant to the Exchange Offer, the Company and the Guarantors will, in lieu of effecting the registration of the New Notes pursuant to the Exchange Offer Registration Statement and at the Company's and the Guarantors' cost, (a) as promptly as practicable, file with the Commission the Shelf Registration Statement covering resales of the Old Notes, (b) use their reasonable best efforts to cause the Shelf Registration Statement to be declared effective under the Securities Act by the 165th day after the original issue of the Old Notes and (c) use their reasonable best efforts to keep effective the Shelf Registration Statement for a period of two years after its effective date (or for such shorter period that will terminate when all of the Notes covered by the Shelf Registration Statement have been sold pursuant thereto or cease to be outstanding). The Company will, in the event of the filing of a Shelf Registration Statement, provide to each holder of the Old Notes copies of the prospectus which is a part of the Shelf Registration Statement, notify each such holder when the Shelf Registration Statement for the Notes has become

effective and take certain other actions as are required to permit unrestricted resales of the Notes. A holder of Notes who sells such Notes pursuant to the Shelf Registration Statement generally will be required to be named as a selling security holder in the related prospectus and to deliver the prospectus to purchasers, will be subject to certain of the civil liability provisions under the Securities Act in connection with such sales and will be bound by the provisions of the Registration Rights Agreement which are applicable to such a holder (including certain indemnification obligations).

In the event that (a) the Exchange Offer Registration Statement is not filed with the Commission on or prior to the 60th calendar day following the date of original issue of the Old Notes, (b) the Exchange Offer Registration Statement is not declared effective on or prior to the 135th calendar day following the date of original issue of the Old Notes, (c) the Exchange Offer is not consummated or a Shelf Registration Statement is not declared effective, in either case, on or prior to the 165th day following the date of original issue of the Old Notes or (d) the Shelf Registration Statement is declared effective but shall thereafter become unusable for more than 30 days in the aggregate in any consecutive twelve-month period (each such event referred to in clauses (a) through (d) above, a "Registration Default"), the interest rate borne by the Notes shall be increased by one-quarter of one percent per annum upon the occurrence of each Registration Default, which rate (as increased as aforesaid) will increase by one quarter of one percent each 90-day period that such additional interest continues to accrue under any such circumstance, with an aggregate maximum increase in the interest rate equal to one percent (1%) per annum. The Shelf Registration Statement will be required to remain effective until the second anniversary of the Old Notes. Following the cure of all Registration Defaults the accrual of additional interest will cease and the interest rate will revert to the original rate.

The summary herein of certain provisions of the Registration Rights Agreement does not purport to be complete and is subject to, and is qualified in its entirety by reference to, all the provisions of the Registration Rights Agreement, a copy of which is available upon request to the Company.

Consequences of Failure to Exchange Old Notes

In the event the Exchange Offer is consummated, the Company will not be required to file a Shelf Registration Statement relating to any outstanding Old Notes other than those held by persons not eligible to participate in the Exchange Offer, and the interest rate on such Old Notes will remain at its initial level of 11%. The Exchange Offer shall be deemed to have been consummated upon the earlier to occur of (i) the Company having exchanged New Notes for all outstanding Old Notes

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(other than Old Notes held by persons not eligible to participate in the Exchange Offer) pursuant to the Exchange Offer and (ii) the Company having exchanged, pursuant to the Exchange Offer, New Notes for all Old Notes that have been tendered and not withdrawn on the Expiration Date. Upon consummation, holders of Old Notes seeking liquidity in their investment would have to rely on exemptions to registration requirements under the securities laws, including the Securities Act. See "Risk Factors -- Consequences of Failure to Exchange."

Terms of the Exchange Offer

The Company hereby offers, upon the terms and subject to the conditions set forth herein and in the accompanying Letter of Transmittal, to exchange \$1,000 in principal amount of the New Notes for each \$1,000 in principal amount of the outstanding Old Notes. The Company will accept for exchange any and all Old Notes that are validly tendered on or prior to 5:00 p.m., New York City time, on the Expiration Date. Tenders of the Old Notes may be withdrawn at any time prior to 5:00 p.m., New York City time, on the Expiration Date. The Exchange Offer is not conditioned upon any minimum principal amount of Old Notes being tendered for exchange. However, the Exchange Offer is subject to the terms and provisions of the Registration Rights Agreement. See " -- Conditions of the Exchange Offer."

Old Notes may be tendered only in multiples of \$1,000. Subject to the foregoing, holders of Old Notes may tender less than the aggregate principal amount represented by the Old Notes held by them, provided that they appropriately indicate this fact on the Letter of Transmittal accompanying the tendered Old Notes (or so indicate pursuant to the procedures for book-entry transfer).

As of the date of this Prospectus, \$125.0 million in aggregate principal amount of the Old Notes is outstanding. As of October 30, 1998, there was one registered holder of the Old Notes, Cede, as nominee for DTC, which held the Old Notes for certain of its participants. Solely for reasons of administration, the Company has fixed the close of business on November 3, 1998

as the record date (the "Record Date") for purposes of determining the persons to whom this Prospectus and the Letter of Transmittal will be mailed initially. Only a holder of the Old Notes (or such holder's legal representative or attorney-in-fact) may participate in the Exchange Offer. There will be no fixed record date for determining holders of the Old Notes entitled to participate in the Exchange Offer. The Company believes that, as of the date of this Prospectus, no such holder is an affiliate (as defined in Rule 405 under the Securities Act) of the Company.

The Company shall be deemed to have accepted validly tendered Old Notes when, as and if the Company has given oral or written notice thereof to the Exchange Agent. The Exchange Agent will act as agent for the tendering holders of Old Notes and for the purposes of receiving the New Notes from the Company.

If any tendered Old Notes are not accepted for exchange because of an invalid tender, the occurrence of certain other events set forth herein or otherwise, certificates for any such unaccepted Old Notes will be returned, without expense, to the tendering holder thereof as promptly as practicable after the Expiration Date.

Expiration Date; Extensions; Amendments

The Expiration Date shall be December 7, 1998 at 5:00 p.m., New York City time, unless the Company, in its sole discretion, extends the Exchange Offer, in which case the Expiration Date shall be the latest date and time to which the Exchange Offer is extended.

In order to extend the Exchange Offer, the Company will notify the Exchange Agent of any extension by oral or written notice and will make a public announcement thereof, each prior to 9:00 a.m., New York City time, on the next business day after the previously scheduled Expiration Date.

The Company reserves the right, in its sole discretion (subject to the terms and provisions of the Registration Rights Agreement), (i) to delay accepting any Old Notes, (ii) to extend the Exchange Offer, (iii) if any of the conditions set forth below under " -- Conditions of the Exchange Offer" shall not have been satisfied, to terminate the Exchange Offer, by giving oral or written notice of such delay, extension, or termination to the Exchange Agent, and (iv) to amend the terms of the Exchange Offer in any manner. If the Exchange Offer is amended in a manner determined by the Company to constitute a material change, the Company will promptly disclose such amendment by means of a prospectus supplement that will be distributed to the registered holders of the Old Notes. Modification of the Exchange Offer, including, but not limited to, (i) extension of the period during which the Exchange Offer is open and (ii) satisfaction of the conditions set forth below under " -- Conditions of the Exchange Offer", may require that at least ten business days remain in the Exchange Offer.

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### Conditions of the Exchange Offer

The Exchange Offer is not conditioned upon any minimum principal amount of the Old Notes being tendered for exchange. However, the Exchange Offer is conditioned upon the declaration by the Commission of the effectiveness of the Exchange Offer Registration Statement of which this Prospectus constitutes a part.

### Termination of Certain Rights

The Registration Rights Agreement provides that, subject to certain exceptions, in the event of a Registration Default, holders of Old Notes are entitled to receive additional interest on their Notes. See " -- Purpose and Effect." Holders of New Notes will not be and, upon consummation of the Exchange Offer, holders of Old Notes will no longer be, entitled to (i) the right to receive additional interest provided for in the event of a Registration Default or (ii) certain other rights under the Registration Rights Agreement intended for holders of Old Notes, except in certain limited circumstances. The Exchange Offer shall be deemed consummated upon the delivery by the Company to the Registrar under the Indenture of New Notes in the same aggregate principal amount as the aggregate principal amount of Old Notes that are tendered by holders thereof pursuant to the Exchange Offer.

### Accrued Interest

The New Notes will bear interest at a rate equal to 11% per annum, which interest shall accrue from July 31, 1998 or from the most recent interest payment date with respect to the Old Notes to which interest was paid or duly

Procedures for Tendering Old Notes

The tender of a holder's Old Notes as set forth below and the acceptance thereof by the Company will constitute a binding agreement between the tendering holder and the Company upon the terms and subject to the conditions set forth in this Prospectus and in the accompanying Letter of Transmittal. Except as set forth below, a holder who wishes to tender Old Notes for exchange pursuant to the Exchange Offer must transmit such Old Notes, together with a properly completed and duly executed Letter of Transmittal (or comply with the procedure for book-entry transfer if delivery of such Old Notes is to be made by book-entry transfer to an account maintained by the Exchange Agent at DTC as set forth below), including all other documents required by such Letter of Transmittal, to the Exchange Agent at the address set forth on the back cover page of this Prospectus prior to 5:00 p.m., New York City time, on the Expiration Date. THE METHOD OF DELIVERY OF OLD NOTES, LETTERS OF TRANSMITTAL AND ALL OTHER REQUIRED DOCUMENTS IS AT THE ELECTION AND RISK OF THE HOLDER. IF SUCH DELIVERY IS BY MAIL, IT IS RECOMMENDED THAT REGISTERED MAIL, PROPERLY INSURED, WITH RETURN RECEIPT REQUESTED, BE USED. INSTEAD OF DELIVERY BY MAIL, IT IS RECOMMENDED THAT THE HOLDER USE AN OVERNIGHT OR HAND DELIVERY SERVICE. IN ALL CASES, SUFFICIENT TIME SHOULD BE ALLOWED TO ASSURE TIMELY DELIVERY.

Each signature on a Letter of Transmittal or a notice of withdrawal, as the case may be, must be guaranteed unless the Old Notes surrendered for exchange pursuant hereto are tendered (i) by a registered holder of the Old Notes who has not completed either the box entitled "Special Exchange Instructions" or the box entitled "Special Delivery Instructions" in the Letter of Transmittal, or (ii) by an Eligible Institution (as defined herein). In the event that a signature on a Letter of Transmittal or a notice of withdrawal, as the case may be, is required to be quaranteed, such quarantee must be by a firm which is a member of a registered national securities exchange or the National Association of Securities Dealers, Inc., a commercial bank or trust company having an office or correspondent in the United States or otherwise be an "eligible guarantor institution" within the meaning of Rule 17Ad-15 under the Exchange Act (collectively, "Eligible Institutions"). If the Letter of Transmittal is signed by a person other than the registered holder of the Old Notes, the Old Notes surrendered for exchange must either (i) be endorsed by the registered holder, with the signature thereon quaranteed by an Eligible Institution, or (ii) be accompanied by a bond power, in satisfactory form as determined by the Company in its sole discretion, duly executed by the registered holder, with the signature thereon guaranteed by an Eliqible Institution. The term "registered holder" as used herein with respect to the Old Notes means any person in whose name the Old Notes are registered on the books of the Registrar.

Any financial institution that is a participant in DTC's Book-Entry Transfer Facility system may make book-entry delivery of the Old Notes by causing DTC to transfer such Old Notes into the Exchange Agent's account in accordance with DTC's ATOP procedures for such transfer, and in such case no Letter of Transmittal is required to be transmitted to the Exchange Agent.

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All questions as to the validity, form, eligibility (including time of receipt), acceptance and withdrawal of Old Notes tendered for exchange will be determined by the Company in its sole discretion, which determination shall be final and binding. The Company reserves the absolute right to reject any and all Old Notes not properly tendered and to reject any Old Notes the Company's acceptance of which might, in the judgment of the Company or its counsel, be unlawful. The Company also reserves the absolute right to waive any defects or irregularities or conditions of the Exchange Offer as to particular Old Notes either before or after the Expiration Date (including the right to waive the ineligibility of any holder who seeks to tender Old Notes in the Exchange Offer). The interpretation of the terms and conditions of the Exchange Offer (including the Letter of Transmittal and the instructions thereto) by the Company shall be final and binding on all parties. Unless waived, any defects or irregularities in connection with tenders of Old Notes for exchange must be cured within such period of time as the Company shall determine. The Company will use reasonable efforts to give notification of defects or irregularities with respect to tenders of Old Notes for exchange but shall not incur any liability for failure to give such notification. Tenders of the Old Notes will not be deemed to have been made until such irregularities have been cured or waived.

If any Letter of Transmittal, endorsement, bond power, power of attorney or any other document required by the Letter of Transmittal is signed by a trustee, executor, corporation or other person acting in a fiduciary or representative capacity, such person should so indicate when signing and, unless waived by the Company, proper evidence satisfactory to the Company, in its sole discretion, of such person's authority to so act must be submitted.

Any beneficial owner of the Old Notes (a "Beneficial Owner") whose Old

Notes are registered in the name of a broker, dealer, commercial bank, trust company or other nominee and who wishes to tender Old Notes in the Exchange Offer should contact such registered holder promptly and instruct such registered holder to tender on such Beneficial Owner's behalf. If such Beneficial Owner wishes to tender directly, such Beneficial Owner must, prior to completing and executing the Letter of Transmittal and tendering Old Notes, make appropriate arrangements to register ownership of the Old Notes in such Beneficial Owner's name. Beneficial Owners should be aware that the transfer of registered ownership may take considerable time.

By tendering, each registered holder will represent to the Company that, among other things (i) the New Notes to be acquired in connection with the Exchange Offer by the holder and each Beneficial Owner of the Old Notes are being acquired by the holder and each Beneficial Owner in the ordinary course of business of the holder and each Beneficial Owner, (ii) the holder and each Beneficial Owner are not participating, do not intend to participate, and have no arrangement or understanding with any person to participate, in the distribution of the New Notes, (iii) the holder and each Beneficial Owner acknowledge and agree that any person participating in the Exchange Offer for the purpose of distributing the New Notes must comply with the registration and prospectus delivery requirements of the Securities Act in connection with a secondary resale transaction of the New Notes acquired by such person and cannot rely on the position of the staff of the Commission set forth in "no-action" letters that are discussed herein under " -- Resales of the New Notes," (iv) that if the holder is a broker-dealer that acquired Old Notes as a result of market making or other trading activities, it will deliver a prospectus in connection with any resale of New Notes acquired in the Exchange Offer, (v) the holder and each Beneficial Owner understand that a secondary resale transaction described in clause (iii) above should be covered by an effective registration statement containing the selling security holder information required by Item 507 of Regulation S-K of the Securities Act, and (vi) neither the holder nor any Beneficial Owner is an "affiliate," as defined under Rule 405 of the Securities Act, of the Company except as otherwise disclosed to the Company in writing.

### Guaranteed Delivery Procedures

Holders who wish to tender their Old Notes and (i) whose Old Notes are not immediately available or (ii) who cannot deliver their Old Notes or any other documents required by the Letter of Transmittal to the Exchange Agent prior to the Expiration Date (or complete the procedure for book-entry transfer on a timely basis), may tender their Old Notes according to the guaranteed delivery procedures set forth in the Letter of Transmittal. Pursuant to such procedures: (i) such tender must be made by or through an Eligible Institution and a Notice of Guaranteed Delivery (as defined in the Letter of Transmittal) must be signed by such holder, (ii) on or prior to the Expiration Date, the Exchange Agent must have received from the holder and the Eligible Institution a properly completed and duly executed Notice of Guaranteed Delivery (by facsimile transmission, mail or hand delivery) setting forth the name and address of the holder, the certificate number or numbers of the tendered Old Notes, and the principal amount of tendered Old Notes, stating that the tender is being made thereby and guaranteeing that, within four business days after the date of delivery of the Notice of Guaranteed Delivery, the tendered Old Notes, a duly executed Letter of Transmittal and any other required documents will be deposited by the Eligible Institution with the Exchange Agent, and (iii) such properly completed and executed documents required by the Letter of Transmittal

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and the tendered Old Notes in proper form for transfer must be received by the Exchange Agent within four business days after the date of delivery of the Notice of Guaranteed Delivery. Any Holder who wishes to tender Old Notes pursuant to the guaranteed delivery procedures described above must ensure that the Exchange Agent receives the Notice of Guaranteed Delivery and Letter of Transmittal relating to such Old Notes prior to 5:00 p.m., New York City time, on the Expiration Date.

Acceptance of Old Notes for Exchange; Delivery of New Notes

Upon satisfaction or waiver of all the conditions to the Exchange Offer, the Company will accept any and all Old Notes that are properly tendered in the Exchange Offer prior to 5:00 p.m., New York City time, on the Expiration Date. The New Notes issued pursuant to the Exchange Offer will be delivered promptly after acceptance of the Old Notes. For purposes of the Exchange Offer, the Company shall be deemed to have accepted validly tendered Old Notes, when, as, and if the Company has given oral or written notice thereof to the Exchange Agent.

In all cases, issuances of New Notes for Old Notes that are accepted for exchange pursuant to the Exchange Offer will be made only after timely receipt by the Exchange Agent of such Old Notes, a properly completed and duly executed

Letter of Transmittal and all other required documents, or after completion of the procedure for book-entry transfer, as the case may be; provided, however, that the Company reserves the absolute right to waive any defects or irregularities in the tender or conditions of the Exchange Offer. If any tendered Old Notes are not accepted for any reason, such unaccepted Old Notes will be returned without expense to the tendering holder thereof as promptly as practicable after the expiration or termination of the Exchange Offer.

### Withdrawal Rights

Tenders of the Old Notes may be withdrawn by delivery of a written notice to the Exchange Agent at its address set forth on the back cover page of this Prospectus at any time prior to 5:00 p.m., New York City time, on the Expiration Date. Any such notice of withdrawal must (i) specify the name of the person having deposited the Old Notes to be withdrawn (the "Depositor"), (ii) identify the Old Notes to be withdrawn (including the certificate number or numbers and principal amount of such Old Notes, as applicable), (iii) be signed by the holder in the same manner as the original signature on the Letter of Transmittal by which such Old Notes were tendered (including any required signature guarantees) or be accompanied by a bond power in the name of the person withdrawing the tender, in satisfactory form as determined by the Company in its sole discretion, duly executed by the registered holder, with the signature thereon guaranteed by an Eligible Institution together with any other documents required upon transfer by the Indenture, and (iv) specify the name in which such Old Notes are to be re-registered, if different from the Depositor, pursuant to such documents of transfer. Any questions as to the validity, form and eligibility (including time of receipt) of such notices will be determined by the Company, in its sole discretion. The Old Notes so withdrawn will be deemed not to have been validly tendered for exchange for purposes of the Exchange Offer. Any Old Notes which have been tendered for exchange but which are withdrawn will be returned to the holder thereof without cost to such holder as soon as practicable after withdrawal. Properly withdrawn Old Notes may be re-tendered by following one of the procedures described under "The Exchange Offer -- Procedures for Tendering Old Notes" at any time on or prior to the Expiration Date.

The Exchange Agent; Assistance

U.S. Bank Trust National Association is the Exchange Agent. All tendered Old Notes, executed Letters of Transmittal and other related documents should be directed to the Exchange Agent. Questions and requests for assistance and requests for additional copies of this Prospectus, the Letter of Transmittal and other related documents should be addressed to the Exchange Agent as follows:

BY REGISTERED OR CERTIFIED MAIL:
U.S. Bank Trust National Association
180 East Fifth Street
Mail Code: SPFT0210
St. Paul, Minnesota 55101
Attn: Specialized Finance

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BY HAND OR OVERNIGHT COURIER:
U.S. Bank Trust National Association
180 East Fifth Street
Mail Code: SPFT0210
St. Paul, Minnesota 55101
Attn: Specialized Finance

BY FACSIMILE: (612) 244-1537 (MN)
Confirm by Telephone: (612) 244-5011 (MN)

### Fees and Expenses

All expenses incident to the Company's consummation of the Exchange Offer and compliance with the Registration Rights Agreement will be borne by the Company including, without limitation: (i) all registration and filing fees and expenses (including fees and expenses of compliance with state securities or Blue Sky laws), (ii) printing expenses (including expenses of printing certificates for the New Notes in a form eligible for deposit with DTC and of printing Prospectuses), (iii) messenger, telephone and delivery expenses, (iv) fees and disbursements of counsel for the Company, and (v) fees and disbursements of independent certified public accountants.

The Company has not retained any dealer-manager in connection with the Exchange Offer and will not make any payments to brokers, dealers or others soliciting acceptance of the Exchange Offer. The Company, however, will pay the Exchange Agent reasonable and customary fees for its services and will

The Company will pay all transfer taxes, if any, applicable to the exchange of Old Notes pursuant to the Exchange Offer. If, however, a transfer tax is imposed for any reason other than the exchange of Old Notes pursuant to the Exchange Offer, then the amount of any such transfer taxes (whether imposed on the registered holder or any other persons) will be payable by the tendering holder. If satisfactory evidence of payment of such taxes or exemption is not submitted with the Letter of Transmittal, the amount of such transfer taxes will be billed directly to such tendering holder.

### Accounting Treatment

The New Notes will be recorded at the same carrying value as the Old Notes, as reflected in the Company's accounting records on the date of the exchange. Accordingly, no gain or loss will be recognized by the Company for accounting purposes. The expenses of the Exchange Offer will be amortized over the term of the New Notes.

### Resales of the New Notes

Based on an interpretation by the staff of the Commission set forth in "no-action" letters issued to third parties, the Company believes that the New Notes issued pursuant to the Exchange Offer to a holder in exchange for Old Notes may be offered for resale, resold and otherwise transferred by such holder (other than (i) a broker-dealer who purchased Old Notes directly from the Company for resale pursuant to Rule 144A under the Securities Act or any other available exemption under the Securities Act, or (ii) a person that is an affiliate of the Company within the meaning of Rule 405 under the Securities Act) without compliance with the registration and prospectus delivery provisions of the Securities Act, provided that such holder is acquiring the New Notes in the ordinary course of business and is not participating, and has no arrangement or understanding with any person to participate, in a distribution of the New Notes. The Company has not requested or obtained an interpretive letter from the Commission staff with respect to this Exchange Offer, and the Company and the holders are not entitled to rely on interpretive advice provided by the staff to other persons, which advice was based on the facts and conditions represented in such letters. However, the Exchange Offer is being conducted in a manner intended to be consistent with the facts and conditions represented in such letters. If any holder acquires New Notes in the Exchange Offer for the purpose of distributing or participating in a distribution of the New Notes, such holder cannot rely on the position of the staff of the Commission enunciated in Morgan Stanley & Co., Incorporated (available June 5, 1991), Exxon Capital Holdings Corporation (available April 13, 1989), Mary Kay Cosmetics, Inc. (available June 5, 1991) and Warnaco, Inc. (available October 11, 1991), or interpreted in the Commission's letter to Shearman & Sterling (available July 2, 1993), or similar "no-action" or interpretive letters and must comply with the registration and prospectus delivery requirements of the Securities Act in connection with a secondary resale transaction, unless an exemption from registration is otherwise available. Each broker-dealer that receives New Notes for its own account in exchange for Old Notes, where such Old Notes

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were acquired by such broker-dealer as a result of market making or other trading activities, must acknowledge that it will deliver a prospectus in connection with any resale of such New Notes. See "Plan of Distribution."

It is expected that the New Notes will be freely transferable by the holders thereof, subject to the limitations described in the immediately preceding paragraph. Sales of New Notes acquired in the Exchange Offer by holders who are "affiliates" of the Company within the meaning of the Securities Act will be subject to certain limitations on resale under Rule 144 of the Securities Act. Such persons will only be entitled to sell New Notes in compliance with the volume limitations set forth in Rule 144, and sales of New Notes by affiliates will be subject to certain Rule 144 requirements as to the manner of sale, notice and the availability of current public information regarding the Company. Any such persons must consult their own legal counsel for advice as to any restrictions that might apply to the resale of their Notes.

# USE OF PROCEEDS

There will be no proceeds payable to the Company or the Guarantors from the Exchange Offer. The Company and the Guarantors are conducting the Exchange Offer to satisfy certain of their obligations under the Registration Rights Agreement executed in connection with the issuance of the Old Notes.

## THE 1998 ACQUISITIONS

The Clearwater Acquisition. In March 1998, the Company completed the Clearwater Acquisition effective January 1, 1998, which is comprised of a Toyota dealership, a Mitsubishi dealership and a collision repair center, each located in Clearwater, Florida, for a total purchase price of approximately \$14.9 million, subject to adjustment based on the net book value of the purchased assets and assumed liabilities as of the closing date. The Clearwater Acquisition was financed with \$11.5 million in cash borrowed from Ford Motor Credit under the Revolving Facility and 3,960 shares of Preferred Stock with a liquidation preference of approximately \$4.0 million as of the date of the acquisition. By April 30, 1999, the Company will be required to pay a contingent amount equal to 50% of the combined 1998 pre-tax earnings of the entities acquired, such amount not to exceed approximately \$1.8 million.

The Hatfield Acquisition. In July 1998, the Company completed the Hatfield Acquisition, which is comprised of six individual dealerships located in Columbus, Ohio selling Chrysler, Plymouth, Dodge, Hyundai, Isuzu, Jeep, KIA, Lincoln, Mercury, Subaru, Toyota and Volkswagen brands of vehicles, for a total purchase price of approximately \$48.6 million plus the assumption of certain liabilities, subject to adjustment based on the value of the net current assets of the sellers as of the closing date. Of the total purchase price, the Company paid approximately \$34.6 million in cash (\$26.2 million of which was financed by borrowings under the Revolving Facility and the balance of which was financed by cash from the Company's existing operations, which was subsequently replenished with a portion of the net proceeds from the Prior Offering), and the balance of the total purchase price was paid by the Company's issuance to the sellers of 14,025 shares of its Preferred Stock with a liquidation preference of approximately \$14.0 million.

The Heritage Acquisition. In July 1998, the Company completed the Heritage Acquisition, which is comprised of a Lincoln-Mercury dealership located in Greenville, South Carolina, for a total purchase price of approximately \$1.1 million plus the assumption of certain operating liabilities of the sellers. Of the total purchase price, the Company paid approximately \$0.7 million in cash (approximately \$0.3 million of which was financed by borrowings under the Revolving Facility and approximately \$0.4 million of which was financed by cash from the Company's existing operations, which was subsequently replenished with a portion of the net proceeds from the Prior Offering), and the balance of the total purchase price was paid by the Company's issuance to the sellers of 400 shares of its Preferred Stock with a liquidation preference of \$0.4 million. In connection with the Heritage Acquisition, Chartown acquired the real property on which the dealerships comprising the Heritage Acquisition are operated for approximately \$3.0 million, and the Company currently is leasing this real property from Chartown. Chartown is expected to sell this real property to MMRT in the future. The Company did not consummate the acquisition of the assets of the Jaguar franchise that comprises a portion of the Heritage Acquisition because Jaquar declined to consent to this acquisition. See "Risk Factors -- No Consent from Jaguar."

The Century Acquisition. Also in July 1998, the Company completed the Century Acquisition, which is comprised of a BMW dealership located in Greenville, South Carolina and a satellite sales location in Spartanburg, South Carolina. The total consideration paid by the Company for the Century Acquisition consisted of approximately \$3.8 million in cash (approximately \$0.9 million of which was financed by borrowings under the Revolving Facility and approximately \$2.9 million of which was financed with a portion of the net proceeds of the Prior Offering), the issuance to the seller of warrants to purchase 75,000 shares of the Company's Class A Common Stock at a purchase price equal to the market value of the Class A Common

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Stock on the closing date and the issuance to the seller of 2,166.5 shares of Preferred Stock with a liquidation preference of approximately \$2.2 million. The seller under the Century Acquisition is affiliated with the seller under the Heritage Acquisition. In connection with the Century Acquisition, Chartown acquired the real property on which the dealership and satellite sales location comprising the Century Acquisition are operated for approximately \$5.0 million, and the Company is currently leasing this real property from Chartown. Chartown is expected to sell the real property to MMRT in the future.

The Casa Ford Acquisition. Also in July 1998, the Company completed the Casa Ford Acquisition, which is comprised of a Ford dealership located in the Houston, Texas area, for a total purchase price paid at closing of approximately \$11.3 million. The price paid at closing is subject to adjustment at a later date based upon a final determination of the net working capital of the acquired dealership as of the closing date. Of the price paid at closing, the Company paid approximately \$9.0 million in cash (all of which was financed with a portion of the net proceeds of the Prior Offering), and the balance was paid to the seller by the Company's issuance of 2,313 shares of Preferred Stock with a liquidation preference of approximately \$2.3 million. In addition, the

Company agreed to pay to the seller in the future an additional contingent payment equal to five times the amount by which the dealership's pre-tax earnings for 1998, if any, exceed \$2.5 million, and five times the amount by which the dealership's 1999 pre-tax earnings, if any, exceed the greater of \$2.5 million or the dealership's 1998 pre-tax earnings.

The Montgomery Acquisition. Also in July 1998, the Company completed the Montgomery Acquisition, which is comprised of a Chevrolet dealership, a KIA dealership, a Mitsubishi dealership and a Hyundai dealership located in Montgomery, Alabama, for a total purchase price of approximately \$8.1 million paid to the sellers at the closing. Of the purchase price paid at the closing, the Company paid approximately \$3.4 million in cash (approximately \$0.1 million of which was financed by cash from the Company's existing operations and approximately \$3.3 million of which was financed with a portion of the net proceeds of the Prior Offering), and issued 4,194.3 shares of Preferred Stock to the sellers having an aggregate liquidation preference of approximately \$4.2 million. The remaining \$0.6 million of the cash portion of the purchase price is payable to the sellers on the first and second anniversaries of the closing date. The Company has also agreed to pay an additional payment to the sellers, not to exceed \$3.3 million, contingent upon the future performance of the acquired dealerships. The Company has agreed to pay 51% of this additional payment, if any, to the sellers in the form of Preferred Stock, and 49% of such payments in cash.

The Higginbotham Acquisition. In September 1998, the Company completed the Higginbotham Acquisition, which is comprised of three individual dealerships selling Acura, Chevrolet, Ford, Mercedes, Mercury and Oldsmobile brands of vehicles, as well as two standalone used vehicle dealerships and an automobile financing company, located in the Daytona Beach, Florida area for a total purchase price of approximately \$27.0 million, including the repayment of approximately \$2.7 million in indebtedness owed by one of the sellers to its sole shareholder, subject to adjustment based on the net book value of the purchased assets as of the closing date. The total purchase price was paid with approximately \$18.2 million in cash (all of which was financed with a portion of the net proceeds from the Prior Offering), and with the issuance to the sellers of Class A Common Stock with a market value at the date of closing of approximately \$8.3 million. The remaining \$0.5 million of the cash portion of the purchase price is payable to the seller in December 1998. In addition, the Company also assumed certain liabilities of the sellers at closing. In connection with the Higginbotham Acquisition, it is anticipated that MMRT will acquire the real property on which these dealerships and related assets are operated in the future, and that the Company will lease these properties from MMRT.

The Economy Honda Acquisition. In March 1998, the Company signed a stock purchase agreement regarding the Economy Honda Acquisition, which is comprised of one Honda dealership located in Chattanooga, Tennessee. The Company has agreed to pay a total price of \$7.5 million plus an amount equal to the net book value of the assets of the Economy Honda dealership. Preferred Stock will be issued for 51% of the total purchase price, not to exceed \$5.1 million in liquidation preference as of the closing of the acquisition. The Company's consummation of the Economy Honda Acquisition is subject to the approval of Honda, which has informed the Company that its approval is contingent upon the Company divesting its ownership of the Cleveland Village Honda dealership, which is also located in Chattanooga, prior to acquiring the Economy Honda dealership. The Company is currently negotiating with potential buyers for the sale of the Cleveland Village Honda dealership. There can be no assurance that the Company will be able to sell the Cleveland Village Honda dealership or that the approval of Honda to the Economy Honda Acquisition will be obtained. See "Risk Factors -- No Consent from Honda."

The 1998 Acquisitions. The aggregate purchase price for the 1998 Acquisitions is approximately \$127.6 million, which has been or will be paid with approximately \$88.4 million in cash, with approximately 32,159 shares of Preferred Stock having an aggregate liquidation preference of approximately \$32.2 million, and with 485,294 shares of Class A Common Stock having a market value at date of issuance of approximately \$8.3 million. Of the \$88.4 million cash portion of the aggregate purchase price, approximately \$38.9 million was financed with borrowings under the Revolving Facility (which

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was subsequently repaid with a portion of the net proceeds from the Prior Offering), approximately \$33.4 million with a portion of the net proceeds from the Prior Offering and approximately \$8.9 million with cash generated from the Company's existing operations (approximately \$8.7 million of which was subsequently replenished with a portion of the net proceeds from the Prior Offering). The remaining \$7.2 million of the cash portion of the aggregate purchase price for the 1998 Acquisitions will be financed with a combination of borrowings under the Revolving Facility and a portion of the net proceeds of the Prior Offering. The 1998 Acquisitions have all been consummated, except for

the Economy Honda Acquisition for which the consent of Honda has not yet been obtained. There can be no assurance that such consent will be obtained. See "Risk Factors -- No Consent from Honda." In addition, the Company did not consummate the acquisition of a Jaguar franchise representing a portion of the Heritage Acquisition because Jaguar declined to consent to such acquisition. See "Risk Factors -- No Consent from Jaguar." Any Manufacturer who does not consent to an acquisition may seek to terminate its franchise agreement, although relevant state franchising laws impose limitations on a Manufacturer's ability to terminate a franchise. See "Risk Factors -- Manufacturers' Restrictions on Acquisitions" and "Business -- Relationships with Manufacturers." Prior to their acquisition, the Company operated the dealerships which comprise the Montgomery Acquisition, the Century Acquisition and the Casa Ford Acquisition under separate management agreements.

Future Acquisitions. The Company intends to pursue additional acquisitions in the future that will be financed with cash, debt or equity financing or a combination thereof. See "Prospectus Summary -- Recent Developments." Although the Company has identified and has held preliminary discussions with several potential acquisition candidates, some of which may be material, at this time the Company has no agreements to effect any such acquisitions other than the Economy Honda Acquisition, the Jordan Acquisition and the Tampa Volvo Acquisition. There is no assurance that the Company will consummate any future acquisition, that any future acquisition will be on favorable terms to the Company or that financing for such acquisitions will be available. Under the Company's acquisition agreements, it is a condition (which condition may be waived) to the Company's obligation to close an acquisition that the consent of the applicable Manufacturer be obtained. No assurance can be given that any such consents will be obtained. See "Risk Factors -- Risks Associated with Acquisitions" and " -- Limitations on Financial Resources Available for Acquisitions; Possible Inability to Refinance Existing Debt" and "Management's Discussion and Analysis of Financial Condition and Results of Operations --Liquidity and Capital Resources."

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### CAPITALIZATION

The following table sets forth the capitalization of the Company as of June 30, 1998, (i) on an actual basis and (ii) as adjusted on a pro forma basis for the pending 1998 Acquisitions and the Prior Offering and the application of the net proceeds therefrom. See "Use of Proceeds" and the Company's Consolidated Financial Statements and the related notes thereto included elsewhere in this Prospectus.

As of June 30, 1998

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<TABLE> <CAPTION>

	Actual		As	Adjusted
		(In	thousands	;)
<\$>	<c></c>		<c></c>	
Short-term debt: (a)	\$	1,234	\$	3,034
	==		===	=====
Long-term debt:				
Revolving Facility (b)	\$	48,758	\$	
Mortgage notes		3,914		3,914
Notes offered hereby				124,063(c)
Subordinated Smith Loan		5,500		5,500
Other debt		6,132		6,132
Total long-term debt		64,304		139,609
Stockholders' equity		103,401(	d)	130,776(e)
Total capitalization	s s	167,705	 \$	270,385
TOTAL CAPTUATION	Y	10.7700	Y	2.0,000

</TABLE>

(a) Includes current maturities of long-term debt and excludes \$149.7\$ million (actual) and \$199.0\$ million (as adjusted) of short-term notes payable-floor plan.

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- (b) As adjusted, the Company would have had \$75.0 million of availability under the Revolving Facility, subject to the satisfaction of certain conditions.
- (c) Represents the \$125.0 million principal amount of the Notes less unamortized discount of \$937,000.

- (d) Includes Class A Common Stock, \$.01 par value, 50,000,000 shares authorized, 5,027,452 shares issued and outstanding; Class B Common Stock, \$.01 par value, 15,000,000 shares authorized, 6,250,000 shares issued and outstanding; and preferred stock, \$.10 par value, 3,000,000 shares authorized, 13,034 shares issued and outstanding.
- (e) In connection with the Hatfield Acquisition and the Economy Honda Acquisition, the Company has issued or intends to issue approximately 19,125 additional shares of Preferred Stock with an aggregate liquidation preference of approximately \$19.1 million. The actual number of shares of Preferred Stock to be so issued may vary depending on purchase price adjustments in certain of the 1998 Acquisitions. In connection with the Higginbotham Acquisition, the Company has issued Class A Common Stock having a market value at the date of issuance of approximately \$8.3 million.

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### SELECTED CONSOLIDATED FINANCIAL DATA

The selected consolidated statement of operations data for the years ended December 31, 1995, 1996 and 1997 and the selected consolidated balance sheet data as of December 31, 1996 and 1997 are derived from the Company's audited financial statements together with the notes thereto, included elsewhere in this Prospectus. The selected consolidated statement of operations data for the year ended December 31, 1994 and the selected consolidated balance sheet data as of December 31, 1995 are derived from the Company's audited financial statements not included herein. The selected consolidated statement of operations data for the year ended December 31, 1993 and the selected consolidated balance sheet data as of December 31, 1993 and 1994 are derived from the Company's unaudited financial statements not included herein. The selected consolidated statement of operations data for the six months ended June 30, 1997 and June 30, 1998, and the selected balance sheet data as of June 30, 1998, are derived from the Company's unaudited financial statements included elsewhere in this Prospectus. In the opinion of management, these unaudited financial statements reflect all adjustments necessary for a fair presentation of its results of operations and financial condition. All such adjustments are of a normal recurring nature. The unaudited pro forma consolidated financial data for the year ended December 31, 1997 and as of and for the six month period ended June 30, 1998, are derived from the Unaudited Pro Forma Consolidated Financial Data included elsewhere in this Prospectus. The selected consolidated financial data should be read in conjunction with "Unaudited Pro Forma Consolidated Financial Data", "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the Consolidated Financial Statements for the year ended December 31, 1997 and the unaudited Consolidated Financial Statements for the six months ended June 30, 1998, and related notes included elsewhere in this Prospectus.

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<TABLE>

Year Ended December 31,

			Actual		
	1993	1994	1995	1996(a)	1997 (b)
_			ousands except	-	
<pre><s> Consolidated Income</s></pre>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Statement Data:					
Revenues	\$ 238,291	\$ 267,734	\$ 311,323	\$ 376 <b>,</b> 867	\$ 536,001
Cost of sales	209,113	•	272,130	332,122	473,003
Gross profit	29,178	33,901	39,193	44,745	62,998
trative expenses	22,070	23,810	28,091	32,602	46,770
Operating income	6,320	9,253	10,270	11,067	14,906
Interest expense, floor plan	2,743	3,001	4,504	5,968	8,007
Interest expense, other Income before income taxes	263	443	436	433	1,199
and minority interest	3,314	5,809	5,436	5,021	5,998
Net income	2,613	3,676	3,238	2,983	3,702
Diluted net income per share  Weighted average common shares outstanding	N/A	N/A	N/A	N/A	0.53
(000's)	N/A	N/A	N/A	N/A	6,949
Cash and cash equivalents	\$ 3,507	\$ 4,723	\$ 8,993	\$ 6,679	\$ 18,304

Receivables, net	7,0	020	8,645		9,085		11,908		19,784
Inventories	35,8	370	46,266		51,348		71,550		156,514
Property and equipment, net	7,5	546	8,226		8,527		12,467		19,081
Total assets	54,9	917	69,061		79,462		110,976		291,450
Notes payable floor plan	32,2		41,626		45,151		63,893		133,236
Long-term debt, including	,-		,		,		,		
current portion(e)	Δ -	142	3,773		6,950		6,719		49,563
Minority interest		139	177		200		314		45,505
Stockholders' equity	-	543	5,343		16,306		26,295		84,365
Other Consolidated	۷,۰	743	3,343		10,300		20,295		04,505
Financial Data:									
Revenues:									
	0.004	242	000 560		067 650	<u>^</u>	207 674	<u></u>	467 050
Vehicle sales	\$ 204,2	243 \$	228,569	Ş	267 <b>,</b> 650	Ş	327,674	Ş	467,858
Parts, service and collision	20.	207	22 224		25 262		40.075		F. F. O. F.
repairs	30,3	337	33,984		35 <b>,</b> 860		42,075		57,537
Finance and									40 505
insurance	3,		5,181		7,813		7,118		10,606
EBITDAR(f)	\$ 5,4		8,086	Ş	7,681	Ş	7,619	Ş	10,668
Rental expense	1,(		996		977		1,089		2,149
EBITDA(q)		 365 \$		\$	6,704	\$	6,530	\$	
	======		· =======	==		==		==	· 
Depreciation and amortization	\$ -	788 \$	838	\$	832	\$	1,076	\$	1,322
Capital expenditures	2,5	559	1,260		1,509		1,907		2,007
Ratio of EBITDA to interest	ŕ		•		•		,		•
expense, other									
Ratio of long-term debt to									
EBITDA(h)									
Ratio of earnings to fixed									
charges(i)	6	5.3x	8.5x		8.1x		7.3x		4.1 x
Other Operating Data:		• • • • • • • • • • • • • • • • • • • •	0.011		0.111		, • 011		
Dealerships		4	4		4		5		20
New vehicles units sold(j)	9. 4	129					11,693		15,715
Used vehicles units sold(j)		104	4,374				5,488		6,712
0300 000110103 00110()/	7,-	104	4,3/4		0,112		J, 400		0, 112

<CAPTION>

<caption></caption>	Year Ended December 31,	Six M	Months Ended Ju	ne 30,
	Pro Forma	Act	cual	Pro Forma
	1997(c)			
		(Unauc	dited)	
<\$>		in thousands e	except per shar	
Consolidated Income Statement Data:		<b>\C</b> >	<b>\C</b> >	<b>\C</b> >
Revenues	1,584,691	\$ 212,886 189,254	566,392	842,184
Gross profit	221,762	23,632	82,448	121,325
trative expenses	161,038	17,532	59,622	87,797
Operating income	54,095	5,704	20,975	30,395
Interest expense, floor plan	19,123	3,018	7,341	10,061
<pre>Interest expense, other Income before income taxes</pre>	15,163	318	2,745	7 <b>,</b> 651
and minority interest	20,997	2,503	10,904	13,031
Net income	12,678	1,540	6,804	8,019
Diluted net income per share Weighted average common shares outstanding		N/A	0.58	0.55(d)
(000's)	14,415(d)	N/A	11,637	14,658(d)
Cash and cash equivalents		\$ 9,238	\$ 27,228	\$ 37 <b>,</b> 589
Receivables, net		12,897	35,761	43,550
Inventories		73,410	175,515	228,549
Property and equipment, net		13,270	22,040	23,583
Total assets		120,384	369 <b>,</b> 623	512 <b>,</b> 177
Notes payable floor plan Long-term debt, including		67,855	149,670	199 <b>,</b> 037
current portion(e)		9,979	65 <b>,</b> 538	140,843
Minority interest				
Stockholders' equity  Other Consolidated		28,406	103,401	130,776
Financial Data:				
Revenues: Vehicle sales Parts, service and collision	\$1,592,802	\$ 185,216	\$ 567,279	\$ 848,235

repairs Finance and	176,299	22,907	68,020	94,070
insurance  EBITDAR(f)  Rental expense	37,352 \$ 55,117 12,328	4,763 \$ 3,760 543	13,541 \$ 19,337 3,837	21,204 \$ 29,965 6,150
EBITDA(g)	\$ 42,789	\$ 3,217	\$ 15,500	\$ 23,815
Depreciation and amortization Capital expenditures	\$ 6,629	\$ 396 886	\$ 1,851 1,261	\$ 3,133
Ratio of EBITDA to interest expense, other Ratio of long-term debt to	2.8 x			3.1 x
EBITDA(h)				3.3 x
charges(i)	2.1 x	6.0x	3.7 x	2.3 x
Dealerships	37	6	26	37
New vehicles units sold(j)	48,079	6,553		25,195
Used vehicles units sold(j)				

 32,478 | 2,638 | 9,719 | 17,094 |(footnotes on following page)

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- (a) The Company acquired Fort Mill Ford, Inc. in February 1996. This acquisition was accounted for using the purchase method of accounting. As a result, the actual financial data does not include the results of this dealership prior to the date it was acquired by the Company. Accordingly, the actual financial data for periods after the acquisition may not be comparable to data presented for periods prior to the acquisition.
- (b) The Company acquired Fort Mill Chrysler-Plymouth-Dodge in June 1997, Lake Norman Chrysler/Plymouth/Jeep and Lake Norman Dodge in September 1997, Williams Motors and Ken Marks Ford in October 1997, and the Bowers Automotive Group and Dyer & Dyer Volvo in November 1997. The 1997 Acquisitions were accounted for using the purchase method of accounting. As a result, the actual financial data does not include the results of operations of these dealerships prior to the date they were acquired by the Company. Accordingly, the actual financial data for periods after the acquisitions may not be comparable to data presented for periods prior to the acquisitions.
- (c) For information regarding the unaudited pro forma adjustments made to the Company's historical financial data, which give effect to the IPO, the Reorganization, the Acquisitions, and the Prior Offering and the application of the net proceeds therefrom, see "Unaudited Pro Forma Consolidated Financial Data."
- (d) Weighted average common shares outstanding assumes a Class A Common Stock price of \$12.00 per share (the price per share of Class A Common Stock in the IPO) for the Preferred Stock conversion factor. Had the Company used a Class A Common Stock price of \$16.44 (the June 30, 1998 closing price for shares of Class A Common Stock on the NYSE), the pro forma weighted average common shares outstanding would have been 13,691,000 and 13,934,000 resulting in a pro forma diluted net income per share of \$0.93 and \$0.58 for the pro forma twelve months ended December 31, 1997 and the pro forma six months ended June 30, 1998, respectively.
- (e) Long-term debt, including current portion, includes the payable to the Company's Chairman and the Company's payable to affiliates of the Company. See the Company's Consolidated Financial Statements and the related notes thereto included elsewhere in this Prospectus.
- (f) EBITDAR is defined as earnings before interest (other than interest expense related to notes payable-floor plan), taxes, depreciation, amortization, rent expense and other non-recurring charges. While EBITDAR should not be construed as a substitute for operating income or as a better measure of liquidity than cash flows from operating activities, which are determined in accordance with generally accepted accounting principles, it is included herein to provide additional information with respect to the ability of the Company to meet future debt service, capital expenditures and working capital requirements. This measure may not be comparable to similarly titled measures reported by other companies.
- (g) EBITDA is defined as earnings before interest (other than interest expense related to notes payable-floor plan), taxes, depreciation, amortization and other non-recurring charges which is consistent with the measure used to calculate the Company's Consolidated Fixed Charge Coverage Ratio for purposes of the limitation on indebtedness covenant in the Indenture. While EBITDA should not be construed as a substitute for operating income or as a better measure of liquidity than cash flows from operating

activities, which are determined in accordance with generally accepted accounting principles, it is included herein to provide additional information with respect to the ability of the Company to meet future debt service, capital expenditures and working capital requirements. This measure may not be comparable to similarly titled measures reported by other companies.

- (h) Ratio of long-term debt to EBITDA for the pro forma six months ended June 30, 1998 is calculated by dividing pro forma long-term debt, including current portion, at June 30, 1998 by EBITDA for the pro forma year ended December 31, 1997.
- (i) Fixed charges is defined as interest (other than interest expense related to notes payable-floor plan) and such portion of rent expense determined to be representative of the interest factor. The ratio of earnings to fixed charges is calculated by adding fixed charges to income before income taxes and minority interest and dividing the sum by fixed charges.
- (j) The number of units sold consists of retail sales to consumers as opposed to wholesale sales.

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### UNAUDITED PRO FORMA CONSOLIDATED FINANCIAL DATA

The following unaudited pro forma consolidated statement of operations for the year ended December 31, 1997 reflects the historical accounts of the Company for that period, adjusted giving effect to the Acquisitions, the IPO, the Reorganization, and the Prior Offering and the application of the net proceeds therefrom, as if those events had occurred on the first day of the period presented. The following unaudited pro forma combined and consolidated statement of operations for the six months ended June 30, 1998 reflects the historical accounts of the Company for that period, adjusted to give effect to the 1998 Acquisitions (other than the Clearwater Acquisition which was effective as of January 1, 1998), and the Prior Offering and the application of the net proceeds therefrom, as if those events had occurred on the first day of the period presented. The following unaudited pro forma consolidated balance sheet as of June 30, 1998 reflects the historical accounts of the Company as of that date as adjusted to give pro forma effect to the 1998 Acquisitions (other than the Clearwater Acquisition, the Heritage Acquisition, the Montgomery Acquisition, the Century Acquisition, and the Casa Ford Acquisition, which are included in the historical accounts of the Company) and the Prior Offering and the application of the net proceeds therefrom, as if those events had occurred on June 30, 1998.

The unaudited pro forma consolidated financial data and accompanying notes should be read in conjunction with the Consolidated Financial Statements and related notes of the Company as well as the financial statements and related notes of the Clearwater Dealerships and Affiliated Companies, the Hatfield Automotive Group, Economy Honda Cars, Casa Ford of Houston, Inc., Higginbotham Automotive Group, the Bowers Dealerships and Affiliated Companies, Lake Norman Dodge Inc. and Affiliated Companies, Ken Marks Ford Inc. and Dyer and Dyer, Inc., all of which are included elsewhere in this Prospectus. Such unaudited pro forma consolidated data and accompanying notes do not give effect to the Fort Mill Acquisition, the Williams Acquisition or the financing thereof because such transactions are not required to be presented in this Prospectus on a pro forma basis in accordance with SEC rules. The Company believes that the assumptions used in the following statements provide a reasonable basis on which to present the unaudited pro forma financial data. The unaudited pro forma consolidated financial data are provided for informational purposes only and should not be construed to be indicative of the Company's financial condition, results of operations or covenant compliance had the transactions and events described above been consummated on the dates assumed, and are not intended to project the Company's financial condition on any future date or its results of operation for any future period.

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Unaudited Pro Forma Consolidated Statement of Operations Year Ended December 31, 1997

<table> <caption></caption></table>			The Acquisition	n	
				-s (a)	
Pro Forma		Hatfield	Higginbotham		
Adjustments	1997	Automotive	Automotive	Other 1998	

for the

Acquisitions					p Acquisitions(e)	
<\$>	<c></c>	<c></c>	(in thousands <c></c>	except per <c></c>		<c></c>
Revenues: Vehicle sales	\$467,858	\$364,756	\$251,981	\$102,594	\$405,613	\$
Parts, service and collision repair Finance and insurance 559 (f)		42,164 7,723	16,400 6,899	10,496 3,060	49,702 8,505	
Total revenues			275,280		463,820	
Cost of sales					407,905	
Gross profit	62,998	52,741	30,950	17,720	 55 <b>,</b> 915	
administrative expenses	46,770	40,801	20,193	13,099	43,151	
2,658 (j) Management bonus		01.4	7,121	222	7.045	
amortization	1,322	914	221	338	1,245	
(601)(j)						
3,611 (m)						
Operating income	14,906	11,026	3,415	4,283	11,519	
Interest expense, floor plan	8,007	4,722	3,663	1,208	4,258	
Interest expense, other (923) (j)	1,199	234		303	1,969	
267 (p)						
(698)(q) Other income	298	180	224	20	466	
Income before income taxes and minority interest	5 <b>,</b> 998	6,250	(24)	2 <b>,</b> 792	5 <b>,</b> 758	
Provision for income taxes	2,249	178			1,140	
4,211 (t)						
Income before minority interest	3 <b>,</b> 749	6,072	(24)	2,792	4,618	
Net income	\$ 3,702	\$ 6,072	\$ (24)	\$ 2 <b>,</b> 792	\$ 4,618	\$
	======	======	======	======	======	

Pro forma basic net
income per share .....

Pro forma weighted
average common
shares
outstanding -- basic
(000's) .....

Pro forma diluted net
income per share (v)

Pro forma weighted
average common
shares

### <CAPTION>

<caption></caption>		
	Pro Forma Adjustments for the Reorganization, the IPO and the Prior Offering	
	(in thousands except per share data)	
<\$>	<c></c>	<c></c>
Revenues: Vehicle sales Parts, service and	\$	\$1,592,802
collision repair		176,299 37,352
Total revenues  Cost of sales		1,806,453 1,584,691
Gross profit		221,762
expenses	291 (i)	161,038
amortization Operating income Interest expense, floor	15 (k) (306)	6,629 54,095
plan	(127) (0)	19,123
Interest expense, other	12,812 (0)	15,163
Other income		1,188
Income before income taxes and minority	(12, 001)	20.007
interest	(12,991)	20,997
taxes	6 (s) (4,866) (u)	8,319
Income before minority interest	(8,131)	12,678
earnings of subsidiary	(47) (k)	
Net income	\$ (8,084)	\$ 12,678
Net income	========	========
Pro forma basic net income per share		\$ 1.08 ======
Pro forma weighted average common shares		
outstanding basic (000's)		11,735 ======
Pro forma diluted net income per share (v)		\$ 0.88
Pro forma weighted average common shares outstanding diluted		
(000's) (v)		14,415

  |  |(See accompanying notes to Unaudited Pro Forma Consolidated Statement of  $$\operatorname{\textsc{Operations}}$)$ 

The	1998	Acquisitions	(a	)

			The 1	998 Acquisitior	ns (a)
	Actual(b)	Autor	-	Higginbotham Automotive Group	Other 1998 Acquisitions(e)
403		(in t		ept per share o	data)
<pre><s> Revenues:</s></pre>	<c></c>	<c></c>		<c></c>	<c></c>
Vehicle sales Parts, service and collision	•	S	\$133,661	\$57 <b>,</b> 829	\$ 89,466
repair Finance and insurance	68,020 13,541	-	8,774 4,190	5,363 1,583	11,913 1,819
Total revenues	648,840 566,392		146,625 130,221	64,775 55,166	103,198 90,480
Gross profit		-	16,404	9,609	12,718
trative expenses	59 <b>,</b> 622		11,308 3,181	6,948	10,014
amortization	1,851		158	144	269
Operating income	20,975		1,757	2,517	2,435
Interest expense, floor plan	7,341		1,245	566	948
Interest expense, other Other income	2,745 15		244	145 20	264 69
Income before income taxes		-	756	1,826	1,292
Provision for income taxes  Net income	•		756 ======	\$ 1,826 =====	298 \$ 994 ======
common shares outstanding basic (000's)					
<caption></caption>	Pro For	rma	Pro Form	a Pro B	Forma
	Adjustme for th Acquisit	ne Lions			cions and Offering
	(in thous		kcept per sha		
<\$>	<c></c>	dat	ta) <c></c>	<c></c>	
Revenues:					
Vehicle sales  Parts, service and collision			\$	\$ 848	
repair Finance and insurance		71 (f)			1,070 -,204
Total revenues		71 (75) (g)		842	3,509 2,184
Gross profit		L46		121	, 325
Selling, general and adminis- trative expenses	16	561) (h)		۵r	7,797
Management bonus		566 (j) 181) (h)			,,,,,,,
Depreciation and amortization		149) (j) (68) (l) 928 (m)		3	3,133
Operating income	2,7		(63 4,765	) (0) 10	),395 ),061 7,651
Other income	( )	/ (4/			348
Income before income taxes Provision for income taxes		955 146 (r)	(4,702 (1,763	) 13	3,031 5,012

		1,231 (t)				
Net income	\$ =====	578	\$ ===	(2 <b>,</b> 939)	\$	8,019 ======
Pro forma basic net income per share					\$	0.68
Pro forma weighted average common shares outstanding basic						
(000's)						11,749
Pro forma diluted net income						
per share (v)					\$ ===	0.55
Pro forma weighted average common shares outstanding diluted						
(000's) (v)						14,658

\_\_\_\_\_

</TABLE>

(See accompanying notes to Unaudited Pro Forma Consolidated Statement of  $$\operatorname{\textsc{Operations}}$)$ 

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- -----
- (a) The Company has obtained Manufacturer consent to all of the 1998
  Acquisitions other than from Honda in the Economy Honda Acquisition, which
  the Company expects to receive prior to the closing of the acquisition.
  There can be no assurance that such consent will be obtained. The
  Company's request for consent to the acquisition of a Jaguar franchise
  included in the 1997 Acquisitions and a Jaguar franchise included in the
  Heritage Acquisition was denied. The two Jaguar franchises and the Economy
  Honda Dealership, which are included in the Unaudited Pro Forma
  Consolidated Financial Data, represented in the aggregate 3.2% and 3.3% of
  the Company's pro forma revenues and gross profit for 1997, and 2.8% and
  2.7% of the Company's pro forma revenues and gross profit for the first
  six months of 1998. See "Risk Factors -- No Consent from Jaguar" and " -No Consent from Honda."
- (b) The actual consolidated statement of operations data for the Company for the year ended December 31, 1997 includes the results of operations of the following dealerships and dealership groups acquired during the year ended December 31, 1997 (the "1997 Acquisitions") from their respective dates of acquisition:

# <TABLE>

Date Dealership Acquired of Acquisition - -----<S> <C> Fort Mill Chrysler-Plymouth-Dodge June 3, 1997 Lake Norman Dealerships September 1, 1997 Ken Marks Ford October 1, 1997 Williams Motors October 10, 1997 Dyer Volvo November 1, 1997 Bowers Dealerships November 1, 1997 </TABLE>

The actual consolidated statement of operations data for the Company the six months ended June 30, 1998 includes the results of operations of the following dealerships and dealership groups acquired during the first six months of 1998 from their respective dates of acquisition:

<TABLE> <CAPTION>

Dealership Acquired	Date of Acquisition
<pre> <s>    Clearwater Dealerships and Affiliate Companies    Casa Ford of Houston, Inc.    Capitol Chevrolet and Imports    Century BMW    Heritage Lincoln Mercury </s></pre>	<c> January 1, 1998 May 1, 1998 April 1, 1998 April 1, 1998 April 1, 1998</c>

  |(c) Reflects the results of operations of the 1997 Acquisitions for the period

from January 1, 1997 to their respective dates of acquisition. Pro forma adjustments have not been presented to include the results of (i) Fort Mill Chrysler-Plymouth-Dodge for the period from January 1, 1997 to June 3, 1997, the effective date of the acquisition or (ii) Williams Motors for the period from January 1, 1997 to October 10, 1997, the effective date of acquisition, because management believes such results are not material.

- (d) The combined statement of operations data for Hatfield Automotive Group include the results of Trader Bud's Westside Chrysler-Plymouth from May 1, 1997, the effective date of the acquisition by Hatfield Automotive Group. Pro forma adjustments have not been presented to include the results of operations of Trader Bud's Westside Chrysler-Plymouth for the four month period ended April 30, 1997 because management believes such results are not material.
- (e) Reflects the results of operations of the 1998 Acquisitions (other than the Hatfield Acquisition and the Higginbotham Acquisition) for the year ended December 31, 1997 and reflects the results of operations of the 1998 Acquisitions (other than the Hatfield Acquisition, the Higginbotham Acquisition and the Clearwater Acquisition) from January 1, 1998 to their respective dates of acquisition. Certain historical amounts have been reclassified to conform to the Company's method of presentation.
- (f) Reflects finance and insurance revenues generated by the 1997 Acquisitions and the 1998 Acquisitions in the amounts of \$252,000 and \$307,000, respectively for the year ended December 31, 1997, and by the 1998 Acquisitions (other than the Clearwater Acquisition) in the amount of \$71,000 for the six months ended June 30, 1998, that were paid directly to the dealership owners or wholly-owned management companies and excluded from revenue in the historical financial statements of the acquired dealerships. No adjustment has been made to reflect such amounts for the Economy Honda Acquisition, the Montgomery Acquisition, the Hatfield Acquisition, the Century Acquisition or the Heritage Acquisition as such amounts could not be reasonably ascertained.

(footnotes continued on following pages)

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- (g) Adjustment reflects the conversion from the LIFO Method of inventory accounting to the FIFO Method of inventory accounting for the 1997 Acquisitions and the 1998 Acquisitions (other than the Hatfield Acquisition and the Clearwater Acquisition) in the amounts of \$371,000 and \$508,000, respectively, for the year ended December 31, 1997 and for the 1998 Acquisitions (other than the Hatfield Acquisition and the Clearwater Acquisition) in the amount of \$75,000 for the six months ended June 30, 1998, to conform to the Company's method of accounting for vehicle inventories.
- (h) Reflects the net decrease in selling, general and administrative expenses related to the net reduction in salaries, bonuses, fringe benefits and related expenses of owners and officers of the acquired dealerships who have become or will become employees, consistent with reduced salaries pursuant to employment agreements with the Company, or whose positions have been or will be eliminated as part of the Acquisitions.
- (i) Reflects the increase in salaries of existing officers who entered into employment agreements with the Company, effective upon consummation of the IPO.
- (j) Reflects the increase in rent expense related to lease agreements entered into with the sellers of certain acquired dealerships for the dealerships' real property that will not be acquired by the Company, and the decreases in depreciation expense and interest expense related to mortgage indebtedness encumbering such property of approximately \$9.5 million bearing interest at rates from 7.0% to 9.5%.
- (k) Reflects the elimination of minority interest in earnings as a result of the acquisition of the 31% minority interest in Town & Country Toyota for \$3.2 million of Class B Common Stock in connection with the Reorganization, and the amortization over 40 years of approximately \$1.2 million in goodwill arising from such acquisition.
- (1) Reflects the elimination of amortization expense related to goodwill that arose in previous acquisitions in certain of the acquired dealerships from the effective date of the acquisitions.
- (m) Reflects the amortization over an assumed useful life of 40 years, of intangible assets, consisting primarily of goodwill, resulting from the Acquisitions which were assumed to occur on January 1, 1997. Certain of the 1998 Acquisitions have purchase agreements which require the Company to pay additional amounts in cash or Preferred Stock based on future operating results. Amount includes amortization of the additional goodwill associated with the \$1.8 million contingent purchase price related to the Clearwater Acquisition. Should the Company be required to pay the maximum

additional amounts contingent in the purchase agreements for the pending 1998 Acquisitions (other than Casa Ford), the Company would incur goodwill amortization charges in addition to the amounts recorded in the Unaudited Pro Forma Consolidated Statements of Operations of approximately \$81,000 in 1997 and \$40,000 for the six months ended June 30, 1998, respectively. The Company's purchase agreement for Casa Ford does not provide a maximum contingent amount to be paid based on future operating results, therefore a maximum additional amount of amortization expense cannot be estimated. See "The 1998 Acquisitions" and "Unaudited Pro Forma Consolidated Balance Sheet."

- (n) Reflects the decrease in interest expense, floor plan resulting from the refinancing of the notes payable, floor plan arrangements of the Company and the dealerships being acquired, under the Floor Plan Facility as if such refinancing had occurred at the beginning of the period presented. The aggregate balance of notes payable, floor plan arrangements of the Company and the dealerships being acquired was \$232.3 million and \$200.6 million at December 31, 1997 and June 30, 1998, respectively, prior to the assumed repayment by the Company reflected in (o) below. The average interest rate under the Floor Plan Facility is approximately 7.6% compared to historical interest rates ranging from 7.8% to 9.5%.
- (o) Reflects the increase in interest expense associated with the Notes issued in the Prior Offering and the decrease in interest expense as a result of the assumed repayment of approximately \$48.8 million of debt outstanding under the Revolving Facility and \$1.5 million of debt outstanding under the Floor Plan Facility with the net proceeds from the Prior Offering not used to finance the pending 1998 Acquisitions. See "Use of Proceeds."
- (p) In connection with the Bowers Acquisition, the Company issued a promissory note to the former owner in the amount of \$4.0 million bearing interest at NationsBank's prime rate less 0.5%. This adjustment reflects an increase in interest expense related to the promissory note assuming a prime rate of 8.5% as if the note was issued at the beginning of the period presented.
- (q) Reflects the decrease in interest expense related to debt, other than mortgage indebtedness, which has not or will not be assumed of approximately \$7.4 million bearing interest at rates from 8.5% to 10.0%.

(footnotes continued on following page)

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- (r) Reflects the net increase in provision for income taxes resulting from pro forma adjustments above, computed using a combined statutory income tax rate of approximately 39%.
- (s) Reflects the net increase in the provision for income taxes due to the amortization of goodwill related to the acquisition of the minority interest pursuant to the Reorganization, calculated at the combined statutory income tax rate of 39.9%.
- (t) Certain of the acquired dealerships were not subject to federal and state income taxes because they were either S corporations, partnerships, or limited liability companies during the period indicated. Upon completion of these acquisitions, these dealerships will be subject to federal and state income tax as C corporations. This adjustment reflects the resulting increase in the federal and state income tax provision as if these entities had been taxable at the combined statutory income tax rate of approximately 39%.
- (u) Reflects the net decrease in the provision for income taxes resulting from adjustments (i) and (o), computed using a combined statutory income tax rate of 37.5%.
- (v) Pro forma basic and diluted net income per share and the related weighted average shares outstanding for the year ended December 31, 1997 have been adjusted to reflect the issuance of 5 million shares of Class A Common Stock in connection with the IPO and the issuance of 485,294 shares of Class A Common Stock in connection with the Higginbotham Acquisition as if such shares had been issued on January 1, 1997. Pro forma diluted net income per share and the related weighted average shares outstanding for the year ended December 31, 1997 includes the dilutive effect of the issuance of 32,159 shares of Preferred Stock in connection with the 1998 Acquisitions. Warrants to purchase 44,391 shares of Class A Common Stock issued in January 1998 in connection with the consummation of the 1997 Acquisitions and warrants to purchase 75,000 shares of Class A Common Stock to be issued in connection with the 1998 Acquisitions were not included in the reported amounts because they were anti-dilutive. Pro forma net income per share and the related weighted average shares outstanding for the six months ended June 30, 1998 includes the dilutive

effect of the issuance of 32,159 shares of Preferred Stock in connection with the 1998 Acquisitions and warrants to purchase 75,000 shares of Class A Common Stock issued in connection with the Century Acquisition as if such shares and warrants had been issued on January 1, 1998. The following is a reconciliation of the pro forma weighted average shares for the year ended December 31, 1997 and the six months ended June 30, 1998:

### <TABLE> <CAPTION>

(0111 11		Year Ended December 31, 1997	•
<s></s>		<c></c>	<c></c>
	Weighted Average Shares Basic (actual)	6,949	11,264
	Issuance of Common Stock in connection with IPO  Issuance of Common Stock in connection with Higginbotham	4,301	
	Acquisition	485	485
	Weighted Average Shares Basic (pro forma)	11,735 =====	11,749 =====
	Weighted Average Shares Diluted (actual) Issuance of Common Stock in connection with Higginbotham	6,949	11,637
	Acquisition	485	485
	Issuance of common Stock in connection with IPO	4,301	
	Class A Convertible Preferred Stock	2,680	2,518
	Warrants	 	18
	Weighted Average Shares Diluted (pro forma)	14,415	14,658
		=====	=====

### </TABLE>

(w) Reflects the net decrease in the provision for income taxes resulting from adjustment (o) computed using a combined statutory income tax rate of 37.5%.

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# Unaudited Pro Forma Consolidated Balance Sheet As of June 30, 1998

<TABLE> <CAPTION>

The 1998 Acquisitions

					Pro Forma	Pro
Forma		Hatfield	Higginbotham		Adjustments	
Adjustments			33			
the		Automotive	Automotive	Other 1998	for the 1998	for
	Actual	Group	Group	Acquisitions	Acquisitions	Prior
Offering						
<\$>	<c></c>	<c></c>	<c></c>	(in thousands) <c></c>	<c></c>	<c></c>
Assets	(0)	(0)	<b>\C</b> >	<b>\(\cup_{\cup}\)</b>	<b>\(\cup_{\cup}\)</b>	<b>\C</b> >
Current Assets:						
Cash and cash equivalents 120,126(b)	\$ 27,228	\$14,200	\$ 4,628	\$ 7 <b>,</b> 266	\$ (58,950)(a)	\$
120, 120 (3)					4,300 (h)	
455 455 43					(15,733) (c)	
(65,476) (d) Receivables	25 761	3 201	2,292	496	(2,292)(c)	
Inventories	•	•	9,893	4,023	3,866 (e)	
	,	,	,,,,,,	-,	1,519 (a)	
Finance notes receivable			2,480		(41) (c)	
Deferred incomes taxes  Due from affiliates						
Other current assets		480	557	57	(512) (c)	
Total current assets 54,650	244,111	51,707	19,850	11,842	(67,843)	
Property and equipment, net	22,040	952	2,922	1,731		
					(4,062)(f)	
Finance notes receivable Goodwill, net		971	1,564 847		(4) (c) 65,308 (a)	
GOOGWIII, NEC	102,940	971	047		(1,818) (q)	
Other assets	524		374		(374) (c)	

Total assets	\$369,623	\$53 <b>,</b> 630	\$25 <b>,</b> 557	\$13 <b>,</b> 573	\$ (8,793)	\$
58 <b>,</b> 587	=======	======	======	======	========	
=======						
Liabilities and Stockholders' Equity Current Liabilities: Notes payable-floor plan (1,542)(d)	\$149,670	\$35,343	\$11,033		\$ 4,300(h)	\$
Trade accounts payable  Accrued interest Other accrued liabilities Dividends payable  Payable for Acquisitions (15,176) (d)	7,971 1,584 17,949	1,374 156 1,195	980 10 1,896 250	205 902	233 (a) (980) (c) (10) (c) (1,607) (c) (250) (c) 1,250 (a)	
Payable to affiliates Current maturities of	445	609	3,035		(3,644)(c)	
long-term debt	789 		112		(112)(f)	
Total current liabilities	194,134	38 <b>,</b> 677	17,316	1,107	(820)	
Long-term debt	54,644		1,064		(20) (c)	
(48,758) (d) Payable to the Company's Chairman Payable to affiliates Deferred income taxes Income tax payable Stockholders' Equity: Receivable from	5,500 4,160 1,079 6,705	8,325		78	(1,044) (f) (8,325) (c) 234 (e)	
stockholder						
Common Stock of combined companies  Preferred Stock  Class A Common Stock  Class B Common Stock	11,763 50 63	2,825	3,064	50	(5,939) (a) 19,125 (a) 8,250 (a)	
Paid-in capital Retained earnings and	68,535	1,744			(1,744) (a)	
members' and partners' equity	22,990	2,059	4,113	12,338	(13,258) (a) (4,160) (c) 3,632 (e) (2,906) (f) (1,818) (g)	
Total stockholders' equity	103,401	6,628	7 <b>,</b> 177	12,388	1,182	
Total liabilities and						
stockholders' equity	\$369,623	\$53 <b>,</b> 630	\$25 <b>,</b> 557	\$13 <b>,</b> 573	\$ (8,793)	\$
	=======	======	======	======	========	

<CAPTION>

Pro Forma for the 1998 Acquisitions and the Prior Offering

	the	Prior	Offering
<\$>	<c></c>		
Assets			
Current Assets:			
Cash and cash equivalents		\$ 37,	. 589
Receivables		39,	551
Inventories		228,	.549
Finance notes receivable		2,	. 439
Deferred incomes taxes			669
Due from affiliates		1,	.084
Other current assets		4,	.436
Total current assets		314,	317
Property and equipment, net		23,	. 583
Finance notes receivable		1,	.560
Goodwill, net		168,	256
Other assets		4,	461
Total assets		\$512 <b>,</b>	.177
		=====	

Liabilities and Stockholders' Equity Current Liabilities: Notes payable-floor plan Trade accounts payable Accrued interest Other accrued liabilities Dividends payable Payable for Acquisitions Payable to affiliates Current maturities of long-term debt	\$199,037 9,550 1,740 20,335 1,800 445
Total current liabilities  Long-term debt Payable to the Company's Chairman Payable to affiliates Deferred income taxes	233,696 129,949 5,500 4,160 1,157
Income tax payable	6,939
Preferred Stock	30,888 8,300 63 68,535
equity  Total stockholders' equity  Total liabilities and	22,990 130,776 
stockholders' equity	\$512 <b>,</b> 177

(See accompanying notes to Unaudited Pro Forma Consolidated Balance Sheet)

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(a) Reflects the preliminary allocation of the aggregate purchase price of the 1998 Acquisitions (other than the Clearwater Acquisition, the Heritage Acquisition, the Montgomery Acquisition, the Century Acquisition, and the Casa Ford Acquisition, which are included in the historical accounts of the Company) based on the estimated fair value of the net assets acquired. Because the carrying amount of the net assets acquired, which primarily consist of accounts receivable, inventory, equipment, and floor plan indebtedness, approximates their fair value, management believes the application of purchase accounting will not result in a significant adjustment to the carrying amount of those net assets. The amount of goodwill and the corresponding amortization actually recorded may ultimately be different from amounts estimated here, depending on the actual fair value of tangible net assets acquired at closing of the 1998 Acquisitions. The estimated purchase price allocation consists of the following:

# <TABLE>

CAFII	ON	Hatfield Automotive Group	Higginbotham Automotive Group	Other 1998 Acquisitions	Total
			(in thou	ısands)	
<s></s>	Estimated total consideration:	<c></c>	<c></c>	<c></c>	<c></c>
	Cash  Payable for acquisitions  Class A Common Stock  Preferred Stock	\$34,525   14,025	\$18,244 500 8,250 	\$ 6,181 1,300  5,100	\$58,950 1,800 8,250 19,125
	Total	48,550 	26,994	12,581 	88,125 
	Less: Estimated fair value of tangible net assets acquired	10 <b>,</b> 752	7 <b>,</b> 734	4,331 	22,817
	Excess of purchase price over fair value of net tangible assets acquired	£ \$37 <b>,</b> 798	\$19,260	\$ 8,250	\$65 <b>,</b> 308

</TABLE>

The Company has obtained Manufacturer consent to all of the 1998 Acquisitions other than from Honda in the Economy Honda Acquisition, which the Company expects to receive prior to the closing of the acquisition. There can be no assurance that such consent will be obtained. The Company's request for consent to the acquisition of a Jaguar franchise included in the 1997 Acquisitions and a Jaguar franchise included in the Heritage Acquisition was denied. The two Jaguar franchises and the Economy Honda Dealership, which are included in the Unaudited Pro Forma Consolidated Financial Data, represented in the aggregate 3.2% and 3.3% of the Company's pro forma revenues and gross profit for 1997, and 2.8% and 2.7% of the Company's pro forma revenues and gross profit for the first six months of 1998. See "Risk Factors -- No Consent from Jaguar" and " -- No Consent from Honda."

- (b) Reflects the proceeds (net of estimated debt issuance costs of \$3.9 million) to the Company from the issuance of \$125.0 million of the Notes in the Prior Offering, less unamortized discount of \$937,000.
- (c) Reflects the elimination of certain assets and liabilities other than goodwill, real property and related mortgage indebtedness of the acquired dealerships that will not be acquired.
- (d) Reflects the net proceeds from the Prior Offering in excess of amounts required to consummate the 1998 Acquisitions (other than the Clearwater Acquisition) that will be used to repay amounts outstanding under the Revolving Facility, the Floor Plan Facility and the Payable for Acquisitions.
- (e) Reflects the conversion from the LIFO Method of inventory accounting to the FIFO Method of inventory accounting at certain of the acquired dealerships, including the resulting tax liability calculated at the applicable statutory income tax rate ranging from 37.9% to 38.9%.
- (f) Reflects the elimination of real property and related mortgage indebtedness at certain of the dealerships which are not being acquired.
- (g) Reflects the elimination of goodwill that arose in previous acquisitions of certain of the acquired dealerships.
- (h) Reflects the proceeds received from the issuance of floor plan notes payable used to finance vehicles acquired in the Economy Honda Acquisition.

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# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of the results of operations and financial condition should be read in conjunction with the Sonic Automotive, Inc. and Subsidiaries Consolidated Financial Statements and the related notes thereto included elsewhere herein.

### Overview

The Company is one of the leading automotive retailers in the United States, operating 27 dealerships and ten collision repair centers in the southeastern and southwestern United States as of June 30, 1998. Sonic sells new and used cars and light trucks, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges related F&I for its automotive customers. The Company's business is geographically diverse, with dealership operations in the Atlanta, Charlotte, Chattanooga, Greenville/Spartanburg, Houston, Montgomery, Nashville and Tampa/Clearwater markets as of June 30, 1998. Sonic sold 20 domestic and foreign brands as of June 30, 1998, consisting of BMW, Cadillac, Chevrolet, Chrysler, Dodge, Ford, Honda, Hyundai, Infiniti, Jaguar, Jeep, KIA, Lincoln, Mercury, Mitsubishi, Oldsmobile, Plymouth, Toyota, Volkswagen and Volvo.

New vehicle revenues include both the sale and lease of new vehicles. Used vehicle revenues include amounts received for used vehicles sold to retail customers, other dealers and wholesalers. Other operating revenues include parts and services revenues, fees and commissions for arranging F&I and sales of third party extended warranties for vehicles (collectively, "F&I transactions"). In connection with vehicle financing contracts, the Company receives a fee (a "finance fee") from the lender for originating the loan. If, within 90 days of origination, the customer pays off the loans through refinancing or selling/trading in the vehicle or defaults on the loan, the finance company will assess a charge (a "chargeback") for a portion of the

original commission. The amount of the chargeback depends on how long the related loan was outstanding. As a result, the Company has established reserves based on its historical chargeback experience. The Company also sells warranties provided by third-party vendors, and recognizes a commission at the time of sale.

While the automotive retailing business is cyclical, Sonic sells several products and services that are not closely tied to the sale of new and used vehicles. Such products and services include the Company's parts and service and collision repair businesses, both of which are not dependent upon near-term new vehicle sales volume. One measure of cyclical exposure in the automotive retailing business is based on the dealerships' ability to cover fixed costs with gross profit from revenues independent of vehicle sales. According to this measurement of "fixed coverage," a higher percentage of non-vehicle sales revenue to fixed costs indicates a lower exposure to economic cycles. Each manufacturer requires its dealerships to report fixed coverage according to a specific method, and the methods used vary widely among the manufacturers and are not comparable.

The Company's cost of sales and profitability are also affected by the allocations of new vehicles which its dealerships receive from Manufacturers. When the Company does not receive allocations of new vehicle models adequate to meet customer demand, it purchases additional vehicles from other dealers at a premium to the Manufacturer's invoice, reducing the gross margin realized on the sales of such vehicles. In addition, the Company follows a disciplined approach in selling vehicles to other dealers and wholesalers when the vehicles have been in the Company's inventory longer than the quidelines set by the Company. Such sales are frequently at or below cost and, therefore, reduce the Company's overall gross margin on vehicle sales. The Company's salary expense, employee benefits costs and advertising expenses comprise the majority of its selling, general and administrative ("SG&A") expenses. The Company's interest expense fluctuates based primarily on the level of the inventory of new vehicles held at its dealerships, substantially all of which is financed (such financing being called "floor plan financing") as well as the amount of indebtedness incurred for acquisitions.

The Company has accounted for all of its dealership acquisitions using the purchase method of accounting and, as a result, does not include in its financial statements the results of operations of these dealerships prior to the date they were acquired by the Company. The Consolidated Financial Statements of the Company discussed below reflect the results of operations, financial position and cash flows of each of the Company's dealerships acquired prior to June 30, 1998. As a result of the effects of the Acquisitions, the historical consolidated financial information described in "Management's Discussion and Analysis of Financial Condition and Results of Operations" is not necessarily indicative of the results of operations, financial position and cash flows of the Company in the future or the results of operations, financial position and cash flows which would have resulted had the Acquisitions occurred at the beginning of the periods presented in the Consolidated Financial Statements.

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The automobile industry is cyclical and historically has experienced periodic downturns, characterized by oversupply and weak demand. Many factors affect the industry including general economic conditions and consumer confidence, the level of discretionary personal income, interest rates and available credit.

The Company's profit margins are primarily impacted by changes in the percentage of revenues attributed to new vehicle sales.

Results of Operations

The following table summarizes, for the periods presented, the percentages of total revenues represented by certain items reflected in the Company's statement of operations.

<TABLE> <CAPTION>

CCAPITON>	Percentage of Total Revenues for Three Months Ended Six Months								
Ended	Year	Ended Decemb	oer 31,	June	e 30,	June 30,			
	1995	1996	1997	1997	1998	1997			
1998									
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>		

Revenues:					
New vehicle sales 60.0 $\%$	62.0 %	64.2 %	65.1%	60.7%	64.5%
59.7%					
Used vehicle sales 26.0 %	24.9 %	23.1 %	22.2%	27.2%	22.5%
27.7%					
Parts, service and collision repair $\dots$ 11.5 %	11.2 %	10.7 %	10.5%	10.1%	10.8%
10.5%					
Finance and insurance 2.5 %	1.9 %	2.0 %	2.2%	2.0%	2.2%
2.1%					
Total revenues 100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
100.0%					
Cost of sales 87.4%	88.1%	88.2%	88.8%	87.5%	88.9%
87.3%					
Gross profit 12.6%	11.9%	11.8%	11.2%	12.5%	11.1%
12.7%					
Selling, general and administrative 9.3%	8.9%	9.0%	8.2%	9.1%	8.4%
9.5%					
Operating income 3.2 $\%$	2.9 %	2.8 %	3.0%	3.4%	2.7%
3.2%					
Interest expense 1.6 %	1.7 %	1.7 %	1.6%	1.5%	1.6%
1.6%					
Income before income taxes 1.7 %	1.3 %	1.5 %	1.4%	1.9%	1.2%
1.7%					

  |  |  |  |  |Six Months Ended June 30, 1998 Compared to Six Months Ended June 30, 1997

Revenues. Revenues grew in each of the Company's primary revenue areas for the first six months of 1998 as compared with the first six months of 1997, causing total revenues to increase 204.8% to \$648.8 million. New vehicle sales revenue increased 182.4% to \$387.5 million in the first six months of 1998, compared with \$137.2 million in the first six months of 1997. The increase was due primarily to an increase in new vehicle unit sales of 153.3% to 16,601, as compared with 6,553 in the first six months of 1997 resulting principally from additional unit sales contributed by the acquisitions of Jeff Boyd Chrysler-Plymouth-Dodge in June 1997; Lake Norman Dodge and Affiliates in September 1997; Ken Marks Ford in October 1997; Dyer Volvo and the Bowers Dealerships and Affiliated Companies in November 1997; Clearwater Toyota, Clearwater Mitsubishi, and Clearwater Collision Center in January 1998; Century BMW, Heritage Lincoln Mercury, and Capitol Chevrolet and Imports in April 1998; and Casa Ford in May 1998 (the "Closed Acquisitions"). The remainder of the increase was due to an 11.5% increase in the average selling price of new vehicles resulting principally from sales of higher priced import vehicles contributed by the Closed Acquisitions.

Used vehicle revenues from retail sales increased 305.6% to \$132.5 million in the first six months of 1998 from \$32.7 million in the first six months of 1997. The increase was due primarily to an increase in used vehicle unit sales of 268.4% to 9,719, as compared with 2,638 in the first six months of 1997, resulting from additional unit sales contributed by the Closed Acquisitions. The remainder of the increase was due to a 10.1% increase in the average selling price of used vehicles resulting principally from sales of higher priced luxury and import vehicles contributed by the Closed Acquisitions along with an increase in used vehicle revenues of 15.2% in the first six months of 1998 compared to the first six months of 1997 from used vehicle revenues from stores owned for longer than one year.

The Company's parts, service and collision repair revenue increased 196.9% to \$68.0 million in the first six months of 1998 compared to \$22.9 million in the first six months of 1997, due principally to the Closed Acquisitions. Finance and insurance revenue increased \$8.8 million, or 184.3%, due principally to increased new vehicle sales and related financing.

Gross Profit. Gross profit increased 248.9% to \$82.4 million in the first six months of 1998 from \$23.6 million in the first six months of 1997 due principally to increases in revenues contributed by dealerships acquired. Gross profit as a percentage of sales increased to 12.7% from 11.1% due to increases in new vehicle gross margins resulting from sales of higher margin import vehicles contributed by acquired dealerships, as well as improved gross margins of used vehicles

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resulting from efforts made to improve management of used vehicle inventories. Additionally, gross margin percentages for each profit center are affected by the mix of revenues within each profit center, correspondingly. Used vehicle revenues increased and new vehicle revenues decreased as a percentage of total revenues from 15.3% and 64.4% in the first six months of 1997, respectively, compared to 20.4% and 59.7% for the first six months of 1998, respectively. The revenue mix resulted in increased used vehicle gross profits and decreased new vehicle gross profits as a percentage of the total gross profits from 11.7% and 38.0%, respectively, in the first six months of 1997 to 16.0% and 36.3% in the first six months of 1998.

Selling, General and Administrative Expenses. Selling, general and administrative expenses, including depreciation and amortization, increased 242.9% to \$61.5 million in the first six months of 1998 from \$17.9 million in the first six months of 1997. Such expenses as a percentage of revenues increased to 9.5% from 8.4% due principally to expenses inherent with the initial growth and formation of the Company. Additionally, as gross profits and gross profit margins increase expenses related to employees commissions for sales of related products increase, respectively.

Interest Expense, Floorplan. Interest expense, floorplan increased 143.3% to \$7.3 million from \$3.0 million, due primarily to floorplan interest incurred by the Closed Acquisitions. As a percentage of total revenues, floor plan interest decreased from 1.4% to 1.1% primarily due to decreased interest rates under the Company's floor plan financing arrangements, as well as improved management of inventory levels.

Interest Expense, Other. Interest expense, other increased 764.2% to \$2.7 million from \$0.3 million, due primarily to interest incurred on acquisition related indebtedness.

Net Income. As a result of the factors noted above, the Company's net income increased by \$5.3 million in the first six months of 1998 compared to the first six months of 1997.

Three Months Ended June 30, 1998 Compared to Three Months Ended June 30, 1997

Revenues. Revenues grew in each of the Company's primary revenue areas for the three months ended June 30, 1998 as compared with the three months ended June 30, 1997, causing total revenues to increase 237.8% to \$385.5 million. New vehicle sales revenue increased 214.5% to \$233.7 million for the three months ended June 30, 1998, compared with \$74.3 million for the three months ended June 30, 1997. The increase was due primarily to an increase in new vehicle unit sales of 182.6% to 9,984, as compared with 3,533 for the three months ended June 30, 1997 resulting principally from additional unit sales contributed by the Closed Acquisitions. The remainder of the increase was due to a 11.3% increase in the average selling price of new vehicles resulting principally from sales of higher priced import vehicles contributed by the Closed Acquisitions.

Used vehicle revenues from retail sales increased 344.5% to \$76.0 million for the three months ended June 30, 1998 from \$17.1 million for the comparable period of 1997. The increase was due primarily to an increase in used vehicle unit sales of 293.4% to 5,386 as compared with 1,369 for the three months ended June 30, 1997, resulting from additional unit sales contributed by the Closed Acquisitions. The remainder of the increase was due to a 13.0% increase in the average selling price of used vehicles resulting principally from sales of higher priced luxury and import vehicles contributed by the Closed Acquisitions along with an increase in used vehicle revenues of 12.1% for the three months ended June 30, 1998 compared to the three months ended June 30, 1997 from used vehicle revenues on a same store basis

The Company's parts, service and collision repair revenue increased 227.2% to \$39.0 million for the three months ended June 30, 1998 compared to \$11.9 million for the same period of the prior year, due principally to the Closed Acquisitions. Finance and insurance revenue increased \$5.2 million, or 201.2%, due principally to increased new vehicle sales and related financing.

Gross Profit. Gross profit increased 276.7% to \$48.2 million for the three months ended June 30, 1998 from \$12.8 million for the three months ended June 30, 1997 due principally to increases in revenues contributed by dealerships acquired. Gross profit as a percentage of sales increased to 12.5% from 11.2% due to increases in new vehicle gross margins resulting from sales of higher margin import vehicles contributed by acquired dealerships, as well as improved gross margins of used vehicles resulting from efforts made to improve management of used vehicle inventories.

Additionally, gross margin percentages for each profit center are affected by the mix of revenues within each profit center, correspondingly. Used vehicle revenues increased and new vehicle revenues decreased as a percentage of total revenues from 14.9% and 65.1% for the three months ended June 30, 1997, respectively, compared to 19.7% and 60.6% for the three months ended June 30, 1998, respectively. The revenue mix resulted in increased used vehicle gross profits and decreased new vehicle gross profits as a percentage of the total gross profits from 11.9% and 39.7%, respectively, for the three months ended June 30, 1997 to 16.1% and 37.0% for the three months ended June 30, 1998.

revenues increased to 9.1% from 8.2% due principally to expenses inherent with the initial growth and formation of the Company. Additionally, as gross profits and gross profit margins increase expenses related to employees commissions for sales of related products increase, respectively.

Interest Expense, Floorplan. Interest expense, floorplan increased 144.4% to \$4.1 million from \$1.7 million, due primarily to floorplan interest incurred by the Closed Acquisitions. As a percentage of total revenues, floor plan interest decreased from 1.5% to 1.1% primarily due to decreased interest rates under the Company's floor plan financing arrangements, as well as improved management of inventory levels.

Interest Expense, Other. Interest expense, other increased 932.3% to \$1.7 million from \$0.2 million, due primarily to interest incurred on acquisition related indebtedness.

Net Income. As a result of the factors noted above, the Company's net income increased by \$3.7 million for the three months ended June 30, 1998 compared to comparable period of 1997.

Twelve Months Ended December 31, 1997 Compared to Twelve Months Ended December 31, 1996  $\,$ 

Revenues. Revenues grew in each of the Company's primary revenue areas for 1997 as compared with 1996, causing total revenues to increase 42.2% to \$536.0 million. New vehicle sales revenue increased 47.0% to \$343.9 million, compared with \$233.9 million. New vehicle unit sales increased from 11,693 to 15,715, accounting for 34.4% of the increase in vehicle sales revenues. The remainder of the increase was primarily due to a 9.4% increase in the average selling price resulting from changes in vehicle prices, particularly a shift in customer preference to higher cost light trucks and sport utility vehicles, and additional revenues from the 1997 Acquisitions.

Used vehicle revenues from retail sales increased 25.1% from \$68.0 million in 1996 to \$85.1 million in 1997. The increase in used vehicle revenues was due principally to additional revenues contributed from the 1997 Acquisitions in the fourth quarter of 1997.

The Company's parts, service and collision repair revenue increased 36.7% to \$57.5 million from \$42.1 million, and declined as a percentage of revenue to 10.7% from 11.2%. The increase in service and parts revenue was due principally to increased parts revenue, including wholesale parts, from the Company's Lone Star Ford and Fort Mill Ford locations and additional revenues from the 1997 Acquisitions in the fourth quarter 1997. F&I revenue increased \$3.5 million, due principally to increased new vehicle sales and related financings.

Gross Profit. Gross profit increased 40.8% in 1997 to \$63.0 million from \$44.7 million in 1996 due to increases in new vehicle sales revenues principally at the Company's Lone Star Ford and Fort Mill Ford locations and additional revenues from the 1997 Acquisitions in the third and fourth quarters of 1997. Parts and service revenue increases also contributed to the increase in gross profit.

Selling, General and Administrative Expenses. SG&A expenses, including depreciation and amortization, increased 42.8% from \$33.7 million to \$48.1 million. These expenses increased due to increases in sales volume as well as expenses associated with the 1997 Acquisitions and the Company's IPO.

Interest Expense, floor plan. Interest expense, floor plan increased 34.2% to \$8.0 million from \$6.0 million, primarily due to the 1997 Acquisitions. As a percentage of total revenues, floor plan interest decreased from 1.6% to 1.5%.

Interest Expense, other. Interest expense, other increased 176.9% from \$0.4 million to \$1.2 million. The increase in interest expense was due to funding of the 1997 Acquisitions in the fourth quarter.

Net Income. As a result of the factors noted above, the Company's net income increased by \$0.7 million in 1997 compared to 1996.

Year Ended December 31, 1996 Compared to Year Ended December 31, 1995

Revenues. The Company's total revenue increased 21.2% to \$376.9 million in 1996 from \$311.3 million in 1995. New vehicle sales increased 25.2% to \$234.0 million in 1996 from \$186.9 million in 1995, primarily because of the acquisition in February 1996 of the Company's Fort Mill Ford dealership. The inclusion of the results of the Fort Mill Ford dealership accounted for 69.0% of the Company's overall increase in new vehicle sales in 1996. Of the increase in sales, 60.7% was attributable to increases in unit sales from 1995 to 1996. The remainder of the increase in new vehicle sales in 1996 was largely attributable to an increase in average unit sales prices of 10.0% which the Company believes was primarily due to

changes in inventory mix (in response to shifting customer preferences to light trucks and sport utility vehicles) and general increases in new vehicle sales prices.

Used vehicle revenues from retail sales increased 12.0% to \$68.0 million in 1996 from \$60.8 million in 1995. The inclusion of the results of the Company's Fort Mill Ford dealership accounted for substantially all of this increase in used vehicle sales. The Company attributes the remainder of the increase in its used vehicle sales in 1996 to increases of approximately 5.6% in the average retail-selling price per vehicle sold. Increases in average retail selling prices were due to changes in product mix and general price increases.

The Company's parts, service and collision repair revenue increased 17.3% to \$42.1 million for 1996, compared to \$35.9 million in 1995. Of this increase, \$4.4 million or 64.5% was due to the inclusion of the Company's Fort Mill Ford dealership in the 1996 results of operations. The remainder of the increase was principally the result of improved service operations and wholesale parts distribution at the Company's Town and Country Ford dealership. F&I revenues declined \$0.7 million, or 8.9%, due principally to reductions in sales of finance and insurance products at Town and Country Ford.

Gross Profit. Gross profit increased 14.2% in 1996 to \$44.7 million from \$39.2 million in 1995 primarily due to the addition of the Fort Mill Ford dealership. Gross profit decreased from 12.6% to 11.9% as a percentage of sales due principally to declines in F&I income and declines in gross profit margins on the sale of used vehicles. Gross margins on new vehicles increased primarily due to increases in the average selling price per unit due to a change in mix of new vehicles sold, particularly higher margin light trucks and sport utility vehicles.

Selling, General and Administrative Expenses. The Company's SG&A expenses increased \$4.8 million, or 16.4%, from \$28.9 million in 1995 to \$33.7 million in 1996. However, as a percentage of revenue, SG&A expenses decreased from 9.3% to 8.9%. Expenses associated with the Fort Mill Ford dealership acquired by the Company in 1996 accounted for approximately 91.4% of this increase. The Company attributes the remainder of the increase in selling, general and administrative expenses primarily to higher compensation levels in 1996 and to an increase in advertising expenses.

Interest Expense, floor plan. The Company's interest expense, floor plan in 1996 increased 32.5% to \$6.0 million from \$4.5 million in 1995. Of this increase, \$1.0 million or 70.4% was attributable to floor plan financing at the Company's Fort Mill Ford dealership acquired in February 1996. The remainder of the increase primarily reflects an increase in floor plan interest rates during 1996.

Interest Expense, other. The Company's interest expense, other was \$0.4 million in 1996 and 1995.

Net Income. The Company's net income in 1996 decreased 6.3% to \$3.0 million from \$3.2 million in 1995. This decrease was principally caused by increased interest costs related to floor plan financing and debt assumed in the acquisition of Fort Mill Ford.

## Liquidity and Capital Resources

The Company's principal needs for capital resources are to finance acquisitions and fund debt service and working capital requirements. Historically, the Company has relied primarily upon internally generated cash flows from operations, borrowings under its various credit facilities and borrowings and capital contributions from its stockholders to finance its operations and expansion. On November 10, 1997, the Company completed its IPO providing approximately \$53.7 million of additional capital resources for the consummation of the 1997 Acquisitions.

On July 31, 1998, the Company completed the Prior Offering of the Old Notes receiving approximately \$120.1 million in net proceeds. These proceeds were used to pay the cash portions of the purchase prices for certain 1998 Acquisitions and repay indebtedness under the Revolving Facility. The Notes bear interest at 11% per annum and will mature on August 1, 2008. The Notes are unsecured senior subordinated obligations of the Company and, as such, are subordinated in right of payment to all other existing and future senior indebtedness. In the Indenture, the Company and the Guarantors have agreed to certain negative covenants, including covenants restricting or prohibiting the payment of dividends, the incurrence of additional indebtedness, investment of funds, sales of assets as well as other customary covenants.

The Company currently has in place the Floor Plan Facility, a standardized floor plan credit facility with Ford Motor Credit for each of the Company's dealership subsidiaries. As of June 30, 1998, there was an aggregate of \$149.7 million outstanding under the Floor Plan Facility. The Floor Plan Facility at

June 30, 1998 had an effective rate of prime less 0.9%, subject to certain incentives and other adjustments, which was 7.6%. Typically new vehicle floor plan indebtedness exceeds the related inventory balances. The inventory balance is generally reduced by the Manufacturer's purchase discounts, and such reduction is not reflected in the related floor plan liability. These Manufacturer purchase discounts are standard in the industry, typically occur on all new vehicle purchases, and are not used to offset the related floor plan liability. These discounts

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are aggregated and generally paid to the Company by the Manufacturer on a quarterly basis. The related floor plan liability becomes due as vehicles are sold.

The Company makes monthly interest payments on the amount financed under the Floor Plan Facility but is not required to make loan principal repayments prior to the sale of the vehicles. The underlying notes are due when the related vehicles are sold and are collateralized by vehicle inventories and other assets of the relevant dealership subsidiary. The Floor Plan Facility contains a number of covenants including, among others, covenants restricting the Company with respect to the creation of liens and changes in ownership, officers and key management personnel.

The Company generated net cash of \$2.1 million and \$7.8 million from operating activities in 1996 and 1997, respectively. The 1997 increase was attributable principally to a decrease in receivables, inventory levels and increased net income.

During the first six months of 1998, the Company generated net cash of \$3.0 million from operating activities, compared to \$4.0 million in the first six months of 1997. The decrease was attributable principally an increase in receivables due to additional acquisitions and revenue growth.

Cash used in investing activities, excluding amounts paid in acquisitions, was approximately \$1.2 million for the year ended December 31, 1997 and related primarily to acquisitions of property and equipment. Cash used in investing activities was \$1.5 million, \$6.7 million and \$86.8 million in 1995, 1996 and 1997 respectively, including \$1.5 million, \$1.9 million and \$2.0 million of capital expenditures during such periods.

Cash used for investing activities, excluding amounts paid in acquisitions, was approximately \$1.3 million for the first six months of 1998 and related primarily to acquisitions of property and equipment.

In 1996, cash provided by financing activities of \$2.3 million primarily reflected the purchase of capital stock by a stockholder of the Company, the proceeds of which were used to fund the acquisition of Fort Mill Ford and the purchase of capital stock by a stockholder of Town & Country Ford. Cash provided by financing activities for the year ended December 31, 1997 was \$90.7 million principally due to proceeds of the IPO and debt incurred for certain acquisitions.

Cash provided by financing activities for the first six months of 1998 of \$15.0 million primarily reflects amounts borrowed under the Revolving Facility to finance acquisitions.

In August 1997, the Company obtained a \$20 million loan from NationsBank, N.A. (the "NationsBank Facility"). The proceeds from the NationsBank Facility were used in the consummation of the acquisition of the two Lake Norman dealerships and of the Fort Mill Chrysler-Plymouth-Dodge dealership. The NationsBank Facility was guaranteed by Mr. Bruton Smith personally, which guarantee was released in February 1998. The NationsBank Facility matured in February 1998 and was repaid in full with proceeds of the IPO and the Revolving Facility.

In October 1997, the Company obtained the Revolving Facility from Ford Motor Credit in the principal amount of \$26.0 million. In December 1997, the Company increased the aggregate amount available to borrow under this facility to a maximum of \$75.0 million pursuant to the Revolving Facility's terms. The Revolving Facility bears interest at the Revolving Facility Prime Rate and will mature in December 1999, unless the Company requests that such term be extended, at the option of Ford Motor Credit, for additional one-year terms. No assurance can be given that such extensions will be granted. The proceeds from the Revolving Facility were used in the consummation of the acquisition of Ken Marks Ford in 1997, the Clearwater Acquisition in March 1998 and the repayment in February 1998 of \$8.2 million of the amount borrowed under the NationsBank Facility. Amounts to be drawn under the Revolving Facility are anticipated by the Company to be used for the acquisition of additional dealership subsidiaries in the future and to provide general working capital needs of the Company not to exceed \$10 million. At June 30, 1998 the balance outstanding on the Revolving Facility was \$48.8 million and the Revolving Credit Facility Prime Rate was 8.5% per annum. All of the indebtedness outstanding under the Revolving Facility was repaid with a portion of the net proceeds of the Prior

The Company agreed under the Revolving Facility not to pledge any of its assets to any third party (with the exception of currently encumbered real estate and assets of the Company's dealership subsidiaries that are subject to previous pledges or liens). The Revolving Facility also contains certain negative covenants made by the Company, including covenants restricting or prohibiting the payment of dividends, capital expenditures and material dispositions of assets as well as other customary covenants. Additional negative covenants include specified ratios of (i) total debt to tangible equity (as defined in the Revolving Facility), (ii) current assets to current liabilities, (iii) earnings before interest, taxes, depreciation and amortization (EBITDA) to fixed charges, (iv) EBITDA to interest expense, (v) EBITDA to total debt and (vi) the current lending commitment under the Revolving Facility to scaled assets (as defined in the Revolving Facility). Moreover, the loss of voting control over the Company by the Smith Group or the failure by the Company, with certain exceptions, to own all the outstanding equity,

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membership or partnership interests in its dealership subsidiaries will constitute an event of default under the Revolving Facility. The Company did not meet the specified debt to tangible equity ratios required by the Revolving Facility at December 31, 1997, at March 31, 1998 and at June 30, 1998 and has obtained waivers with regard to such requirement from Ford Motor Credit. The waivers are subject to certain requirements to the effect that the Company must meet modified ratios. In connection with the issuance of the Old Notes, the Company and Ford Motor Credit amended the Revolving Facility to provide that the Notes (which are subordinated to the Revolving Facility) will be treated as equity capital for purposes of this ratio and, accordingly, the Company is currently in compliance with this covenant after its issuance of the Old Notes. See "Description of Certain Other Indebtedness."

Capital expenditures, excluding amounts paid in acquisitions, were \$1.5 million, \$1.9 million and \$2.0 million in 1995, 1996 and 1997, respectively. The Company's principal capital expenditures typically include building improvements and equipment for use in the Company's dealerships. Capital expenditures in 1995 and 1996 were primarily attributable to expenditures for the addition of a standalone used car lot in 1996 and other capital improvements at the Lone Star Ford dealership. During 1997, the Company completed its previously announced acquisitions of Fort Mill Chrysler-Plymouth-Dodge, Williams Motors, Dyer Volvo, the Bowers Dealerships and Affiliated Companies and Ken Marks Ford, Inc. with an aggregate purchase price, net of cash purchased, of \$85.6 million.

Capital expenditures, excluding amounts paid in acquisitions, were \$0.9 million and \$1.3 million for the six months ended June 30, 1997 and 1998, respectively. The Company expects total capital expenditures for 1998 to approximate \$2.5 million. The Company's principal capital expenditures typically include building improvements and equipment for use in the Company's dealerships.

In 1997, the Company authorized 3 million shares of "blank check" preferred stock with such designations, rights and preferences as may be determined from time to time by the Board of Directors. In March 1998, the Board of Directors designated 300,000 shares of preferred stock as Preferred Stock, which was divided into 100,000 of Series I Convertible Preferred Stock, par value \$0.10 per share (the "Series I Preferred Stock"), 100,000 shares of Series II Convertible Preferred Stock, par value \$0.10 per share (the "Series III Convertible Preferred Stock, par value \$0.10 per share (the "Series III Convertible Preferred Stock, par value \$0.10 per share (the "Series III Preferred Stock").

The Preferred Stock has a liquidation preference of \$1,000 per share. Each share of Preferred Stock is convertible, at the option of the holder, into that number of shares of Class A Common Stock as is determined by dividing \$1,000 by the average closing price for the Class A Common Stock on the NYSE for the 20 days preceding the date of issuance of the shares of Preferred Stock (the "Market Price"). Conversion of Series II Preferred Stock and Series III Preferred Stock is subject to certain adjustments which have the effect of limiting increases and decreases in the value of the Class A Common Stock receivable upon conversion by 10% of the original value of the shares of Series II Preferred Stock or Series III Preferred Stock.

The Preferred Stock is redeemable at the Company's option at any time after the date of issuance. The redemption price of the Series I Preferred Stock is \$1,000 per share. The redemption price for the Series II Preferred Stock and Series III Preferred Stock is as follows: (i) prior to the second anniversary of the date of issuance, the redemption price is the greater of \$1,000 per share or the aggregate Market Price of the Class A Common Stock into which it could be converted at the time of redemption, and (ii) after the second anniversary of the date of issuance, the redemption price is the aggregate Market Price of the Class A Common Stock into which it could be converted at the time of redemption.

Each share of Preferred Stock entitles its holder to a number of votes equal to that number of shares of Class A Common Stock into which it could be converted as of the record date for the vote. Holders of preferred stock are entitled to participate in dividends payable on the Class A Common Stock on an "as-if-converted" basis. The Preferred Stock has no preferential dividends.

In July 1998, the Company completed the Hatfield Acquisition for a total purchase price of \$48.6 million, paid with \$34.6 million in cash and with 14,025 shares of Series I Preferred Stock having a liquidation preference of approximately \$14.0 million. Of the cash portion of the purchase price, approximately \$26.2 million was financed with borrowings under the Revolving Facility, which was subsequently repaid with a portion of the net proceeds from the Prior Offering, and approximately \$8.4 million was financed with cash from the Company's existing operations, which was subsequently replenished with a portion of the net proceeds from the Prior Offering.

On January 1, 1998, the Company began operation and obtained control of Clearwater Toyota, Clearwater Mitsubishi and Clearwater Collision Center. On April 1, 1998, the Company began operation and obtained control of Capitol Chevrolet and Imports, Century BMW and Heritage Lincoln-Mercury. On May 1, 1998, the Company began operation and obtained

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control of Casa Ford of Houston, Inc. The aggregate purchase price for the Clearwater Acquisition, the Montgomery Acquisition, the Century Acquisition, the Heritage Acquisition, and the Casa Ford Acquisition was approximately \$40.7 million, paid with approximately \$29.0 million in cash and with 13,034 shares of Preferred Stock (381 shares of Series I Preferred Stock, 6,380 shares of Series II Preferred Stock, and 6,273 shares of Series III Preferred Stock) having an aggregate liquidation preference of approximately \$13.0 million and an estimated fair value of approximately \$11.7 million. Of the \$29.0 million cash portion of the aggregate purchase price, approximately \$12.7 million was financed with borrowings under the Revolving Facility, which was subsequently repaid with a portion of the net proceeds from the Prior Offering, approximately \$15.6 million was financed with a portion of the net proceeds from the Prior Offering, and approximately \$0.1 million was paid with cash generated from the Company's existing operations. The remaining \$0.6 million of the cash portion of the purchase price is payable to the seller of the Montgomery Acquisition on the first and second anniversaries of the closing date of the Montgomery Acquisition. In addition, the Company granted to the seller of the Century Acquisition warrants to purchase 75,000 shares of the Company's Class A Common Stock at a purchase price equal to the market value of the Class A Common Stock on the date of grant. In accordance with terms of the Clearwater Acquisition and the Montgomery Acquisition, the Company may be required to pay additional amounts up to \$5.1 million contingent on the future performance of the dealerships acquired in such acquisitions. In addition, in accordance with the terms of the Casa Ford Acquisition, the Company may be required to pay additional amounts to the seller equal to five times the amount by which the dealership's pre-tax earnings for 1998, if any, exceed \$2.5 million, and five times the amount by which the dealership's pre-tax earnings for 1999, if any, exceed the greater of \$2.5 million or the dealership's 1998 pre-tax earnings. Any additional amounts paid will be accounted for as additional goodwill. The Payable for Acquisitions in the amount of \$15.7 million included in the accompanying consolidated financial statements represents the consideration to be paid for the Montgomery Acquisition, Century Acquisition, Heritage Acquisition, and Casa Ford Acquisition, which were closed in July 1998. The Company did not consummate the acquisition of the assets of the Jaquar franchise that comprises a portion of the Heritage Acquisition.

In September 1998, the Company completed the Higginbotham Acquisition for a total purchase price of approximately \$27.0 million, including the repayment of approximately \$2.7 million in indebtedness owed by one of the sellers to its sole shareholder, subject to adjustment based on the net book value of the purchased assets as of the closing date. The total purchase price was paid with approximately \$18.2 million in cash (all of which was financed with a portion of the net proceeds from the Prior Offering), and with the issuance to the sellers of Class A Common Stock with a market value at the date of closing of approximately \$8.3 million. The remaining \$0.5 million of the cash portion of the purchase price is payable to the seller in December 1998. In addition, the Company also assumed certain liabilities of the sellers at closing. In connection with the Higginbotham Acquisition, MMRT is anticipated to acquire the real property on which these dealerships and related assets are operated, and the Company will then lease these properties from MMRT.

In March 1998, the Company signed a stock purchase agreement regarding the Economy Honda Acquisition. The Company has agreed to pay a total price of \$7.5 million plus an amount equal to the net book value of the assets of the Economy Honda Acquisition dealership. Preferred Stock will be issued for 51% of the total purchase price, not to exceed \$5.1 million in liquidation preference as of the closing of the acquisition. The Company's consummation of the Economy

Honda Acquisition is subject to the approval of Honda, which has informed the Company that its approval is contingent upon the Company divesting its ownership of the Cleveland Village Honda dealership prior to acquiring the Economy Honda dealership. The Company is currently negotiating with potential buyers for the sale of the Cleveland Village Honda dealership.

Of the approximately \$88.4 million cash portion of the aggregate purchase price for the 1998 Acquisitions, approximately \$38.9 million was obtained from borrowings under the Revolving Facility (which was subsequently repaid with a portion of the net proceeds from the Prior Offering), approximately \$33.4 million was obtained with a portion of the net proceeds from the Prior Offering, and approximately \$8.9 million was obtained with cash generated from the Company's existing operations (approximately \$8.7 million of which was subsequently replenished with a portion of the net proceeds from the Prior Offering). The remaining \$7.2 million of the cash portion of the aggregate purchase price will be financed with a combination of borrowings under the Revolving Facility and a portion of the net proceeds of the Prior Offering. The Economy Honda Acquisition is expected to be consummated, subject to certain closing conditions, in the fourth quarter of 1998.

The Company incurred a tax liability of approximately \$7.1 million in connection with the change in its tax basis of accounting for inventory from LIFO to FIFO, which is payable over a six-year period beginning in January 1998. In addition, in connection with the Montgomery Acquisition and the Casa Ford Acquisition, the Company will incur an additional estimated tax liability in the amount of approximately \$2.2 million as a result of the change in accounting for the inventory from LIFO to FIFO, which will be a payable over a six year period. As of June 30, 1998, the remaining cumulative balance of the LIFO tax liability was \$8.8 million. The Company expects to be pay such obligation with cash provided by operations.

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The Company believes that the net proceeds from the Prior Offering, together with funds generated through future operations and availability of borrowings under its floor plan financing (or any replacements thereof) and its other credit arrangements will be sufficient to fund its debt service and working capital requirements and any seasonal operating requirements, including its currently anticipated internal growth, for the foreseeable future. The Company expects to fund any future acquisitions from its future cash flow from operations, additional debt financing (including the Revolving Facility) or the issuance of Class A Common Stock or the issuance of Preferred Stock or other convertible instruments.

## Year 2000 Compliance

The Company recognizes the need to ensure that its operations will not be adversely impacted by Year 2000 software failures and it has completed an assessment of its own operations in this regard. The Company has determined that its systems are currently Year 2000 compliant and the costs associated with making its systems Year 2000 compliant were immaterial. However, many of the Company's lenders and suppliers, including suppliers that provide finance and insurance products, may be impacted by Year 2000 complications. The Company is in the process of making inquiries to its lenders and suppliers regarding their Year 2000 compliance efforts, and it is reviewing the Year 2000 disclosures in documents filed with the Commission for those lenders and suppliers that are publicly-held companies. The Company does not believe that failure of the Company's lenders or suppliers to ensure that their computer systems are Year 2000 compliant will have a material adverse impact on the Company's business, results of operations, and financial condition, although no assurances can be given in this regard. Furthermore, there can be no assurances that Year 2000 deficiencies on the part of dealerships to be acquired by the Company would not have a material adverse impact on the Company's business, results of operations, and financial condition.

The Company has not yet established a contingency plan in the event that its expectations regarding Year 2000 problems are incorrect, but the Company intends to create such a contingency plan within the next six months. At this time, it is impossible to state with certainty whether Year 2000 computer software or equipment failures on the part of the Company or third parties involved with the Company will have a material adverse impact on the Company's results of operations, liquidity and financial condition. However, based on the Company's assessment of its own operations, the Company believes that it is adequately prepared to deal with Year 2000 problems which may arise.

### Significant Materiality of Goodwill

Goodwill represents the excess purchase price over the estimated fair value of the tangible and separately measurable intangible net assets acquired. The cumulative amount of goodwill at December 31, 1997 and June 30, 1998 was

\$75.0 million and \$104.5 million, respectively. As a percentage of total assets and stockholders' equity, goodwill, net of accumulated amortization, represented 25.5% and 88.1%, respectively, at December 31, 1997, and 27.8% and 99.6%, respectively, at June 30, 1998. Generally accepted accounting principles require that goodwill and all other intangible assets be amortized over the period benefited. The Company has determined that the period benefited by the goodwill will be no less than 40 years and, accordingly, is amortizing goodwill over a 40 year period. If the Company were not to separately recognize a material intangible asset having a benefit period of less than 40 years, or were not to give effect to shorter benefit periods of factors giving rise to a material portion of the goodwill, earnings reported in periods immediately following the acquisition would be overstated. In later years, the Company would be burdened by a continuing charge against earnings without the associated benefit to income valued by management in arriving at the consideration paid for the businesses acquired. Earnings in later years also could be significantly affected if management then determined that the remaining balance of goodwill was impaired. The Company periodically compares the carrying value of goodwill with the anticipated undiscounted future cash flows from operations of the businesses acquired in order to evaluate the recoverability of goodwill. The Company has concluded that the anticipated future cash flows associated with intangible assets recognized in its acquisitions will continue indefinitely, and these is no pervasive evidence that any material portion will dissipate over a period shorter than 40 years.

### Seasonality

The Company's operations are subject to seasonal variations. The first quarter generally contributes less revenue and operating profits than the second, third and fourth quarters. Seasonality is principally caused by weather conditions and the timing of manufacturer incentive programs and model changeovers.

### Effects of Inflation

Due to the relatively low levels of inflation in 1995, 1996 and 1997, inflation did not have a significant effect on the Company's results of operations for those periods.

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### New Accounting Standards

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income." This Standard establishes standards of reporting and display of comprehensive income and its components in a full set of general-purpose financial statements. This Statement will be effective for the Company's fiscal year ending December 31, 1998, and the Company does not intend to adopt this Statement prior to the effective date. Had the Company early adopted this Statement, it would have reported comprehensive income of \$2.4 million, \$2.1 million and \$3.8 million for the years ended December 31, 1995, 1996 and 1997, respectively. The Company adopted the interim-period reporting requirements of this standard for the six months ended June 30, 1998. Comprehensive income amounted to \$1.5 million and \$6.8 million for the six months ended June 30, 1997 and June 30, 1998, respectively.

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information." This Standard redefines how operating segments are determined and requires disclosure of certain financial and descriptive information about a company's operating segments. This Statement will be effective for the Company's fiscal year ending December 31, 1998, and need not be applied to interim financial statements in the initial year of its application. The Company has not yet completed its analysis of which operating segments it will disclose, if any.

### Recent Developments

In August 1998, the Company entered into a definitive agreement for the acquisition of the assets of the Jordan Acquisition. In September 1998, the Company entered into a definitive agreement for the acquisition of the assets of the Tampa Volvo Acquisition. In October 1998, the Company entered into definitive agreements to acquire all of the assets of Ron Craft Chrysler Plymouth Jeep, Inc. and all of the stock of Ron Craft Chevrolet-Cadillac-Oldsmobile-Geo, Inc.

The Company was recently awarded two new Volvo franchises and a new Oldsmobile franchise in the Atlanta market. The Company currently expects to open these new dealerships in the first half of 1999.

On July 9, 1998, the Company entered into, subject to the approval of the Company's Board of Directors and the Company's independent directors, the Alliance Agreement with an operating partnership controlled by MMRT. MMRT intends to acquire certain real estate associated with various automobile dealerships, automotive aftermarket retailers and other automotive related businesses and to lease such properties to the business operators located thereon. Mr. Smith, the Company's Chairman and Chief Executive Officer, serves as the chairman of MMRT's board of trustees and is presently its largest shareholder. See "Risk Factors -- Potential Conflicts of Interest" and "Certain Transactions -- Transactions with MMRT."

Under the Alliance Agreement, the Company has agreed to refer real estate acquisition opportunities that arise in connection with its dealership acquisitions to MMRT. In exchange, MMRT has agreed to refer dealership acquisition opportunities to the Company and to provide to the Company, at the Company's cost, certain real estate development, maintenance, survey and inspection services. Pursuant to the Alliance Agreement, the Company has entered into contracts to sell the real estate associated with Town and Country Toyota and Fort Mill Ford, two of the Company's dealerships, for an aggregate purchase price of approximately \$10.3 million. In addition, the Alliance Agreement provides for an agreed form of lease (the "Sonic Form Lease") pursuant to which MMRT would lease real estate to the Company should MMRT acquire real estate associated with any of the Company's operations. Presently, the Company leases or intends to lease from MMRT 29 parcels of land associated with 21 of its dealerships, including the real estate associated with Town and Country Toyota and Fort Mill Ford that the Company will lease back from MMRT, pursuant to leases substantially similar to the Sonic Form Lease. The aggregate initial annual base rent to be paid by the Company for all 29 properties under the leases with MMRT is approximately \$7.8 million. MMRT has also entered into new leases with each of Town and Country Ford and Lone Star Ford which provide that the annual lease payments for their properties will each be increased to approximately \$1.1 million effective January 1, 2000, as compared to current annual lease payments of approximately \$0.4 million and \$0.4 million, respectively.

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### BUSINESS

The Company is one of the top ten automotive retailers in the United States, operating 27 dealerships and ten collision repair centers, as of June 30, 1998, in eight metropolitan areas of the southeastern and southwestern United States. Sonic sells new and used cars and light trucks, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges related F&I for its automotive customers. The Company operated dealerships as of June 30, 1998 in the Atlanta, Charlotte, Chattanooga, Greenville/Spartanburg, Houston, Montgomery, Nashville and Tampa/Clearwater markets, each of which the Company believes is experiencing favorable demographic trends. As of June 30, 1998, Sonic sold the following 20 domestic and foreign brands: BMW, Cadillac, Chevrolet, Chrysler, Dodge, Ford, Honda, Hyundai, Infiniti, Jaguar, Jeep, KIA, Lincoln, Mercury, Mitsubishi, Oldsmobile, Plymouth, Toyota, Volkswagen and Volvo. In several of its markets, the Company's dealerships have a significant market share for new cars and light trucks. As of September 15, 1998, the Company had acquired or entered into definitive agreements to acquire 12 additional dealerships in certain of the Company's existing markets and in new markets including Columbus and Daytona Beach (which includes a total of two dealerships being acquired in the Jordan Acquisition and the Tampa Volvo Acquisition). Upon consummation of these acquisitions, the Company will sell the following four additional brands: Acura, Isuzu, Mercedes and Subaru. For the year ended December 31, 1997, the Company would have had pro forma revenues and EBITDA of \$1.8 billion and \$42.8 million, respectively.

# Company Strengths

Leading Automotive Retailer. The Company is one of the top ten automotive retailers in the United States, operating 37 dealerships in ten metropolitan areas on a pro forma basis. The Company believes that its leading position in the highly fragmented automotive retailing industry combined with its strong reputation and management team, successful history of acquiring and integrating dealerships and strong financial condition have positioned the Company as a premier consolidator of automotive dealerships, thereby providing the Company with increased attractive acquisition opportunities.

Proven Track Record of Integrating and Improving Acquisitions. In recent years, the Company has grown primarily through the acquisition of well-managed dealerships in growing metropolitan and suburban geographic markets. During 1996 and 1997, the Company acquired 16 dealerships in five states for total consideration of \$104.5 million. Senior management of the Company has, collectively, acquired and integrated the operations of more than 75

dealerships during their careers. This acquisition experience allows management to identify and capitalize on opportunities for improvement, determine and implement necessary corrective actions, and minimize acquisition risk.

Experienced Management Team. The Company is led by a strong senior management team with extensive automotive retailing and aftermarket products and services experience, including 0. Bruton Smith, Chief Executive Officer, and Nelson E. Bowers, II, Executive Vice President. The members of the Company's senior management team have on average 19 years of automotive industry experience. As of June 30, 1998, the Company's senior management and employees owned approximately 52.8% of the Company's outstanding Common Stock.

Consistent Record of Internal Growth. In addition to identifying, consummating and integrating attractive acquisitions, the Company continually focuses on improving its existing dealership operations. As a result, the Company has a history of strong internal growth with average same store sales growth of 16.3%, 6.4% and 10.1% in 1995, 1996 and 1997, respectively.

Diverse Offering of Automotive Brands, Products and Services. The Company sells on a pro forma basis a wide variety of 24 domestic and international automotive brands (38.4% of pro forma gross profit in 1997) in ten metropolitan areas which it believes (i) mitigates the effect of regional economic conditions and changing consumer preferences and (ii) reduces its reliance on any single manufacturer. In addition to selling a broad range of new vehicles, the Company has a balanced portfolio of other automotive products and services including used vehicles (16.9% of pro forma gross profit in 1997), F&I and leasing (11.6%), and parts, service and collision repair services (33.1%). The Company believes that this diverse offering of products and services improves financial stability as sales of higher margin products and services offset in part sales of lower margin new and used vehicles. In addition, sales of parts, service and collision repair services are less cyclical than vehicle sales and related product sales.

Economies of Scale. The Company's growth through acquisitions over the past two years has resulted in increasing economies of scale as the Company integrates acquired dealerships including (i) improved terms on bank and floor plan financing, (ii) improved commissions on sales of finance and insurance products, (iii) increased vendor consolidation opportunities, (iv) reduced advertising and insurance costs as a percentage of sales, and (v) improved inventory management.

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### Strategy

Acquire Dealerships. The Company believes that attractive acquisition opportunities exist for dealership groups with significant equity capital and experience in identifying, acquiring and professionally managing dealerships. The automotive retailing industry is highly fragmented, with the largest 100 dealer groups generating approximately 10% of the industry's \$640 billion of total sales in 1996 and controlling less than 5% of all new vehicle dealerships in the United States. The Company believes that these factors, together with increasing capital costs of operating automobile dealerships, the lack of alternative exit strategies (especially for larger dealerships) and the aging of many dealership owners provide attractive consolidation opportunities. The Company has implemented a "hub and spoke" acquisition strategy to acquire (i) well-managed dealerships in new growing metropolitan and suburban geographic markets, and (ii) additional dealerships in its existing markets that will allow the Company to capitalize on regional economies of scale, offer a greater breadth of products and services and/or increase brand diversity. In addition, the Company selectively acquires dealerships which have underperformed the industry average but which carry attractive product lines or have attractive locations, thereby leveraging the Company's management infrastructure and improving return on investment.

Increased Sales of Higher Margin Products and Services. The Company intends to pursue opportunities to increase its sales of higher-margin products and services by, for instance, expanding its collision repair business and increasing sales of used vehicles. The Company's collision repair business provides favorable margins and is not significantly affected by economic cycles or consumer spending habits. The Company believes that, because of the high capital investment required for collision repair shops and the cost of complying with environmental and worker safety regulations, large volume body shops will be more successful in the future than small volume shops. The Company further believes that the collision repair industry is undergoing a period of consolidation and that it is well positioned to expand its collision repair business. Sonic also believes that significant opportunities exist to improve its used vehicle departments, which historically have generated higher margins on sales than its new vehicle departments, to (i) increase the number of used vehicles sold and (ii) increase gross profit margins on sales of used vehicles. For example, the Company's ability to manage inventory levels more effectively created increased gross profit margins on sales of used vehicles to 9.9% for the first six months of 1998 from 8.5% for the first six months of 1997.

Enhance Profit Opportunities in Finance and Insurance. The Company offers its customers a wide range of financing and leasing alternatives for the purchase of vehicles, as well as credit life, accident and health and disability insurance and extended service contracts. As a result of its size and scale, the Company has been able to negotiate with lending institutions that purchase its financing contracts and insurance carriers that underwrite its insurance policies to increase commissions on the origination of customer vehicle financing and insurance policies, which the Company believes will result in increased revenues and profitability.

Train, Develop and Incentivize Qualified Management. The Company believes that well trained dealership personnel are the key to the long-term performance of the Company and to the profitability of its dealerships. Sonic requires all of its employees, from service technicians to regional vice presidents, to participate in in-house training programs. The Company's senior management, along with third party trainers from manufacturers, industry affiliates and vendors, formally train all employees. The Company believes that its comprehensive training of all employees and the institution of a multi-tiered management structure to supervise effectively its dealership operations provide the Company with a competitive advantage over other dealership groups. In addition, the Company employs an incentive compensation program for each officer, vice president and executive manager, a portion of which is provided in the form of Company stock options, with additional incentives based on the performance of individual profit centers. Sonic believes that this organizational structure, together with the opportunity for promotion and for equity participation, serve as a strong motivation for its employees.

Achieve High Levels of Customer Satisfaction. Customer satisfaction has been and will continue to be a focus of the Company. The Company's personalized sales process is designed to satisfy customers by providing high-quality vehicles in a positive, "consumer friendly" buying environment. Some manufacturers offer specific performance incentives, on a per vehicle basis, if certain CSI levels (which vary by manufacturer) are achieved by a dealer. Manufacturers can withhold approval of acquisitions if a dealer fails to maintain a minimum CSI score. To keep management focused on customer satisfaction, the Company includes CSI results as a component of its incentive compensation program.

### Industry Overview

Automotive retailing, with approximately \$640 billion in 1996 retail sales, is the largest consumer retail market in the United States, representing approximately 8% of the domestic gross product based on data collected by NADA and the U.S. Department of Commerce. Retail sales of new vehicles, which are sold exclusively through new vehicle dealers, were approximately

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\$328 billion. In addition, used vehicle retail sales in 1996 were estimated at \$311 billion, with approximately \$260 billion in sales by franchised and independent dealers and the balance in privately negotiated transactions. From 1992 to 1996, new vehicles sales have grown at an annual compound rate of 10.5%, while used vehicle sales have grown at a rate of 15.8% for retail used vehicle sales and 6.7% for wholesale used vehicle sales. This significant increase in sales revenue is primarily because the average price of a new vehicle has risen at a compound average rate of 6.2% from 1992 to 1996 and newer, high-quality used vehicles now comprise a larger part of the used vehicle market. During this period, unit sales grew at rates of only 4.0% for new vehicles, 6.4% for retail used vehicles and 1.4% for wholesale used vehicles.

The following table sets forth information regarding vehicle sales by new vehicle dealerships for the periods indicated.

<TABLE>

<caption></caption>	Un	ited State	s N	ew Vehio	cle Dea	lers	Veh:	icle S	ales	(1)
	1992			1993 1994		94	1995			1996
		(Units	in	millior	ns; dol	lars	in b	illion	 s)	
<\$>	<c></c>		<c< td=""><td>&gt;</td><td><c></c></td><td></td><td><c></c></td><td></td><td><c></c></td><td></td></c<>	>	<c></c>		<c></c>		<c></c>	
New vehicle unit sales		12.9		13.9	15	.1		14.7		15.1
New vehicle sales (2)	\$	220.3	\$	253.3	\$ 28	9.1	\$ :	301.2	\$	328.4
Used vehicle unit sales-retail		9.3		9.9	10	.9		11.5		11.9
Used vehicle sales-retail (2)	\$	77.1	\$	90.7	\$ 11	0.6	\$	126.9	\$	137.9
Used vehicle unit sales-wholesale		6.9		6.4	6	.9		7.0		7.3
Used vehicle sales-wholesale (2)	\$	26.2(3)	\$	24.3	\$ 2	7.9	\$	30.4	\$	33.9
Total vehicle sales	\$	323.6	\$	368.3	\$ 42	7.6	\$ 4	458.5	\$	500.2

7.2%

- -----

- (1) Reflects new vehicle dealership sales at retail and wholesale. In addition, sales by independent retail used vehicle dealers were approximately \$81, \$100, \$134, \$130 and \$122 billion, respectively, and casual used car sales were estimated at approximately \$36, \$33, \$40, \$52 and \$51 billion, respectively, for each of the five years ended December 31, 1996. As of the date of this Prospectus, NADA has not published information for 1997 similar to that presented in the table.
- (2) Sales figures are calculated by multiplying unit sales by the average sales price for the year.
- (3) The NADA did not report the averages sales price for wholesale transactions prior to 1993. As a result, the 1992 wholesale used vehicle sales were calculated using the 1993 average wholesale price for used vehicles.

For the year ended December 31, 1997, industry retail sales increased by 0.1% as a result of retail car sales declines of 2.7% offset by retail truck sale gains of 3.8% from the same period in 1996. As of May 31, 1998, industry retail sales for the year to date increased 1.1% as a result of retail car sales declines of 3.2% offset by retail truck sale gains of 6.4% from the same period in 1997.

In addition to new and used vehicles, dealerships offer a wide range of other products and services, including repair and warranty work, replacement parts, extended warranty coverage, financing and credit insurance. In 1996, the average dealership's revenue consisted of 57.7% new vehicles sales, 30.4% used vehicle sales, and 11.9% other products and services. As a result of intense competition for new vehicle sales, the average dealership generates the majority of its profits from the sale of used vehicles and other products and services, including finance and insurance, mechanical and collision repair, and parts and service. In 1996, for example, a used vehicle earned an average gross margin of 11.0% as compared to a new vehicle's average gross margin of 6.4%, in each case for sales by new vehicle dealerships. As is typical in the retailing industry, dealership profitability varies widely across different stores and, ultimately, profitability depends on effective management of inventory, competition, marketing, quality control and, most importantly, responsiveness to the customer.

New Vehicle Sales. Franchised dealerships were originally established by automobile manufacturers for the distribution of their new vehicles. In return for exclusive distribution rights within specified territories, manufacturers exerted significant influence over their dealers by limiting the transferability of ownership in dealerships, designating the dealership's location, and managing the supply and composition of the dealership's inventory. These arrangements resulted in the proliferation of small, single-owner operations that, at their peak in the late 1940's, totaled almost 50,000. As a result of competitive, economic and political pressures during the 1970's and 1980's, significant changes and consolidation occurred in the automotive retail industry. One of the most significant changes was the increased penetration by foreign manufacturers and the resulting loss of market share by domestic car makers, which forced many dealerships to close or sell to better-capitalized dealership groups. According to industry data, the number of franchised dealerships has declined from approximately 25,000 dealerships in 1990 to approximately 22,000 in 1996. Although significant consolidation has taken place since the automotive retailing industry's inception, the industry today remains highly fragmented, with the largest 100 dealer groups generating approximately 10% of total sales revenues and controlling less than 5% of all franchised dealerships.

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Used Vehicle Sales. Sales of used vehicles have increased over the past five years, primarily as a result of the substantial increase in new vehicle prices and the greater availability of newer used vehicles due to the increased popularity of short-term leases. Like the new vehicle market, the used vehicle market is highly fragmented, with approximately 22,000 new vehicle dealers accounting for approximately \$172 billion in 1996 sales. In addition, an even greater number of independent used car dealers accounted for approximately \$122 billion in 1996 sales. Privately negotiated transactions accounted for the remaining 1996 sales, estimated at \$51 billion. In addition, an increasing number of used vehicles are being sold by "superstore" outlets, which market only used vehicles and offer a wide selection of low mileage, popular models. In 1996, the top 100 new vehicle dealer groups accounted for less than 2% of used vehicle sales.

Industry Consolidation. The Company believes that further consolidation is likely due to increased capital requirements of dealerships, the limited number of viable alternative exit strategies for dealership owners, and the desire of certain manufacturers to strengthen their brand identity by consolidating their franchised dealerships. The Company also believes that an opportunity exists for dealership groups with significant equity capital, and experience in identifying, acquiring and professionally managing dealerships, to acquire

additional dealerships for cash, stock, debt or a combination thereof. Publicly owned dealer groups, such as the Company, are able to offer prospective sellers tax advantaged transactions through the use of publicly traded stock which may, in certain circumstances, make them more attractive to prospective sellers.

# Dealership Operations

After giving effect to the 1998 Acquisitions, the Company will own eight dealerships in the Charlotte market, ten dealerships in the Nashville/Chattanooga market, two dealerships in the Greenville/Spartanburg market, six dealerships in the Columbus market, three dealerships in the Daytona Beach market, three dealerships in the Tampa/Clearwater market, two dealerships in the Montgomery market, two dealerships in the Houston market, and one dealership in the Atlanta market.

Since 1990 the Company has grown significantly, as a result of the acquisition and integration of new vehicle dealerships and an increase in revenues at its existing dealerships. The following table sets forth the name, brands, year of acquisition and location of the dealerships acquired by or awarded to the Company or its predecessors since 1990 and the dealership to be acquired by the Company pursuant to the pending Economy Honda Acquisition:

# <TABLE> <CAPTION>

	Year	Ŧ l . l
Dealerships and Brands	_	Location
<s></s>	<c></c>	<c></c>
Town & Country Toyota	1990	Charlotte
Fort Mill Ford	1996	Charlotte
	1996	Charlotte
Fort Mill Chrysler-Plymouth-Dodge	1997	Charlotte
Lake Norman Dodge	1997	
Lake Norman Chrysler-Plymouth-Jeep-Eagle		Charlotte
Town & Country Chrysler-Plymouth-Jeep of Rock Hill	1997	Charlotte
Freedom Ford	1997	Tampa/Clearwater
Infiniti of Chattanooga	1997	Chattanooga
Town & Country Ford of Cleveland	1997	Chattanooga
Cleveland Village Honda	1997	Chattanooga
Cleveland Chrysler-Plymouth-Jeep-Eagle	1997	Chattanooga
European Motors of Nashville		
"BMW, Volkswagen"	1997	Nashville
European Motors		
"BMW, Volvo"	1997	Chattanooga
Dodge of Chattanooga	1997	Chattanooga
KIA - VW of Chattanooga	1997	Chattanooga
Dyer Volvo	1997	Atlanta
Hatfield Volkswagen-Jeep	1998	Columbus
Trader Bud's Westside Chrysler Plymouth		
"KIA"	1998	Columbus
Hatfield Lincoln Mercury	1998	Columbus
Trader Bud's Westside Dodge	1998	Columbus
Toyota West	1998	Columbus
Hatfield Hyundai-Isuzu-Subaru	1998	Columbus
Century BMW	1998	Greenville/
	1000	Spartanburg

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# <TABLE>

	Year Acquired	Location
Deelenskins and Donals	Acquired	HOCACION
Dealerships and Brands		
<\$>	<c></c>	<c></c>
Heritage Lincoln Mercury	1998	Greenville/
		Spartanburg
Economy Hondal	1998	Chattanooga
Capitol Chevrolet		
"KIA"	1998	Montgomery
Capitol Imports		
"Hyundai, Mitsubishi"	1998	Montgomery
Casa Ford	1998	Houston
Clearwater Mitsubishi	1998	Tampa/Clearwater
Clearwater Toyota	1998	Tampa/Clearwater
Higginbotham Automobiles		
"Acura, Mercedes"	1998	Daytona Beach
Higginbotham Chevy-Olds		
"Chevrolet, Oldsmobile"	1998	Daytona Beach
Halifax Ford-Mercury	1998	Daytona Beach

  |  |1 The Company has not obtained the consent of Honda to the acquisition of the Economy Honda dealership. See "Risk Factors -- No Consent from Honda."

#### Dealership Management

Operations of the dealerships are overseen by Regional Vice Presidents, who report to the Company's Chief Operating Officer. Each of the Company's dealerships is managed by an Executive Manager who is responsible for the operations of the dealership and the dealership's financial and customer satisfaction performance. The Executive Manager is responsible for selecting, training and retaining dealership personnel. All Executive Managers report to the Company's senior management on a regular basis and prepare a comprehensive monthly financial and operating statement of their dealership. In addition, the Company's senior management meets on a monthly basis with its Executive Managers to address changing customer preferences, operational concerns and to share best practices, such as maintaining a customer-friendly buying environment, maximizing potential revenues per new vehicle sale through increased F&I penetration, using customer calling and coupon programs to attract and retain service customers, and continued training of dealership personnel.

Each Executive Manager is complemented by a team which includes two senior managers who aid in the operation of the dealership. The General Sales Manager is primarily responsible for the operations, personnel, financial performance and customer satisfaction performance of the new vehicle sales, used vehicle sales, and finance and insurance departments. The Parts and Service Director is primarily responsible for the operations, personnel, financial and customer satisfaction performance of the service, parts and collision repair departments (if applicable). Each of the departments of the dealership typically has a manager who reports to the General Sales Manager or Parts and Service Director.

The Company's Regional Vice Presidents are as listed, with their region of responsibility and age, on the following table:

<TABLE>

<caption> Name</caption>	Age	Region of Responsibility				
<s></s>	<c></c>	<c></c>				
Ken Marks, Jr	35	Florida				
Jeffrey C. Rachor	36	Mid-South (Tennessee, Georgia, Kentucky and Alabama)				
Ivan A. Tufty	57	Texas				
William Sullivan	65	North Carolina and South Carolina				

New Vehicle Sales

As of June 30, 1998, the Company sold 20 brands of cars and light trucks, 24 brands on a pro forma basis (including Jaguar, which the Company sells pursuant to an interim services agreement with the seller under the Heritage Acquisition). See "Risk Factors -- No Consent from Jaguar." The products have a broad range of prices from lower priced, or economy vehicles, to luxury vehicles. The Company believes that its brand, product and price diversity reduces the risk of changes in customer preferences, product supply shortages and aging products. Approximately 4.4% of new vehicle sales in 1997 were luxury brands (for example, BMW, Cadillac, Infiniti and Volvo). See "Risk Factors --Dependence on Automobile Manufacturers."

The following table presents information with respect to the Company's new vehicle sales:

<TABLE> <CAPTION>

16,601

Unit sales .....

Six Months Ended Year Ended December 31. 1997 1993 1994 1995 1996 1998 <C> <C> 11,693 9,429 9,686 10,273 15,715 6.553

Sales revenue 387,466	\$ 153,138	\$ 164,970	\$ 186,859	\$ 233,979	\$ 343,941	\$ 137,208	\$
Gross profit	\$ 11,087	\$ 12,103	\$ 13,926	\$ 18,001	\$ 26,427	\$ 8,977	\$
Gross profit margin 7.7%							

 7.2% | 7.3% | 7.5% | 7.7% | 7.7% | 6.5% |  |New vehicle sales include retail lease transactions and lease-type transactions, both of which are arranged by the Company. New vehicle leases generally have short terms. Lease customers, therefore, return to the new vehicle market more frequently. Leases also provide a source of late-model, generally low mileage, vehicles for its used vehicle inventory. Generally, leased vehicles are under warranty for the entire lease term, which allows the Company to provide repair service to the lessee throughout the term of the lease.

#### Used Vehicle Sales

The Company sells a broad variety of makes and models of used cars, vans, trucks and sport utility vehicles. Used vehicles are obtained by the Company through customer trade-ins, at "closed" auctions which may be attended only by new vehicle dealers and which offer off-lease, rental and fleet vehicles, and at "open" auctions which offer repossessed vehicles and vehicles sold by other dealers. The Company sells its used vehicles to retail customers and, in the case of vehicles in poor condition or vehicles which remain unsold for a specified period of time, to other dealers or wholesalers. Sales to other dealers or wholesalers are frequently close to or below cost and therefore negatively affect the Company's gross margin on used vehicle sales.

The following table sets forth information on the Company's used vehicle sales:

<TABLE> <CAPTION>

Ended Year Ended December 31. June 30. 1994 1995 1996 1997 1993 1998 (dollars in thousands) <S> <C> <C> <C> <C> 6,712 2,638 5,488 9,719 Retail sales revenue ...... \$ 37,742 \$ 47,537 \$60,766 \$68,054 \$85,132 \$32,666 \$132,508 5**,**792 3,964 5,182 5,748 7,294 2,772 Retail gross profit ...... 13,162 Retail gross margin ..... 10.9% 9.5% 10.5% 8.4% 8.6% 8.5% 9.9% 5,009 4,189 4,656 5,344 7,287 2,750 Wholesale unit sales ...... 9,011 Wholesale sales revenue .... \$ 13,363 \$ 16,062 \$20,025 \$25,642 \$38,785 \$15,342 27 (45) (23) (599) (145) Wholesale gross profit ..... 43 (193)Wholesale gross margin ..... 0.2% 0.3% (0.2)% (0.1)% (1.5)% (0.9)% (0.4)% 8,293 9,030 10,181 10,832 13,999 5,388 Total unit sales ..... 18.730 \$93**,**696 \$123,917 \$48,008 \$179,813 Total gross profit ..... 3,991 6,695 5**,**225 5,747 5,725 2,627 12.969 Total gross margin ....... 7.8% 8.2% 7.1% 6.1% 5.5% 5.5% 7.28 </TABLE>

Six Months

Service and Part Sales

As of June 30, 1998, the Company provided service and parts at each of its franchised dealerships. The Company also provided maintenance and repair services at its 27 new vehicle dealership facilities (37 on a pro forma basis), offering both warranty and non-warranty services. Service and parts sales provide higher gross margins than vehicle sales.

The following table sets forth information regarding the Company's service and parts sales:

Six Months Ended June 30,

	1993	1994	1995	1996	1997	1997	1998
			(dol	lars in thous	ands)		
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Sales revenue	\$ 27,243	\$ 30 <b>,</b> 298	\$ 31,958	\$ 37,132	\$ 51,033	\$ 20,220	\$
Gross profit	9,540	10,344	11,003	12,593	18,118	6,821	
Gross profit margin 40.3% 							

 35.0% | 34.1% | 34.4% | 33.9% | 35.5% | 33.7% |  |63

# Collision Repair

As of June 30, 1998, the Company operated collision repair centers, or body shops, at ten of its dealership locations (13 on a pro forma basis). The Company's collision repair business provides favorable margins and, similar to service and parts, is not significantly affected by business cycles or consumer preferences. In addition, because of the higher cost of used vehicles, insurance adjusters are more hesitant to declare a vehicle a total loss, resulting in more significant, and higher cost, repair jobs.

The following table sets forth information regarding the Company's collision repair operations:

<TABLE> <CAPTION>

	Year Ended December 31,					Six Months Ended June 30,	
	1993	1994	1995	1996	1997	1997	1998
	(dollars in thousands)						
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Sales revenue	\$ 3,094	\$ 3,686	\$ 3,903	\$ 4,942	\$ 6,504	\$ 2,687	\$ 7,333
Gross profit	1,516	1,870	1,956	2,452	3,092	1,283	3 <b>,</b> 797
Gross profit margin	49.0%	50.7%	50.1%	49.6%	47.5%	47.8%	51.8%

## Finance and Insurance

The Company offers its customers a wide range of financing and leasing alternatives for the purchase of vehicles. In addition, as part of each sale, the Company additionally offers customers credit life, accident and health and disability insurance to cover the financing cost of their vehicle, as well as warranty or extended service contracts.

The Company assigns its vehicle financing contracts and leases to other parties, instead of directly financing sales, which reduces the Company's exposure to loss from financing activities. The Company receives a commission from the lender for originating and assigning the loan or lease but is assessed a chargeback fee by the lender if a loan is canceled, in most cases, within 90 days of making the loan. Early cancellation can result from early repayment because of refinancing of the loan, the sale or trade-in of the vehicle, or default on the loan. The Company establishes an allowance to absorb estimated chargebacks and refunds. Finance and insurance commission revenue is recorded net of such chargebacks. Commission expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue.

The following table sets forth information regarding the Company's finance and insurance operations:

<TABLE> <CAPTION>

	Year En	ided Decembe	er 31,		Six Montl June	
1993	1994	1995	1996	1997	1997	1998

<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Commission revenue	3,711	5,181	7,813	7,118	10,606	4,763	13,541
Gross profit	3,043	4,359	6,561	6,043	8,856	3 <b>,</b> 931	11,344
Gross margin	82.0%	84.1%	84.0%	84.9%	83.5%	82.5%	83.8%

  |  |  |  |  |  |  |

#### Sales and Marketing

The Company's marketing and advertising activities vary among its dealerships and among its markets. The Company advertises primarily through television, newspapers, radio and direct mail and regularly conducts special promotions designed to focus vehicle buyers on its product offerings. The Company also utilizes computer technology to aid sales people in prospecting for customers. Under arrangements with certain Manufacturers, the Company receives a subsidy for a portion of its advertising expenses incurred in connection with a manufacturer's vehicles.

#### Relationships with Manufacturers

Each of the Company's dealerships operates under a separate franchise or dealer agreement (a "Dealer Agreement") which governs the relationship between the dealership and the Manufacturer. In general, each Dealer Agreement specifies the location of the dealership for the sale of vehicles and for the performance of certain approved services in a specified market area. The designation of such areas generally does not guarantee exclusivity within a specified territory. In addition, most Manufacturers allocate vehicles on a "turn and earn" basis which rewards high volume. A Dealer Agreement requires the dealer to meet specified standards regarding showrooms, the facilities and equipment for servicing vehicles, inventories, minimum net working capital, personnel training, and other aspects of the business. The Dealer Agreement with each dealership also gives the related Manufacturer the right to approve the dealership's general manager and any material change in management or ownership of the dealership. Each Manufacturer may terminate a Dealer Agreement under certain circumstances, such as a change in control of the dealership without Manufacturer approval, the impairment of the reputation or financial condition

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of the dealership, the death, removal or withdrawal of the dealership's general manager, the conviction of the dealership or the dealership's owner or general manager of certain crimes, the failure to adequately operate the dealership or maintain wholesale financing arrangements, insolvency or bankruptcy of the dealership or a material breach of other provisions of the Dealer Agreement.

Many automobile manufacturers are still developing their policies regarding public ownership of dealerships. The Company believes that these policies will continue to change as more dealership groups sell their stock to the public, and as the established, publicly-owned dealership groups acquire more franchises. To the extent that new or amended manufacturer policies restrict the number of dealerships which may be owned by a dealership group, or the transferability of the Company's Common Stock, such policies could have a material adverse effect on the Company. See "Risk Factors -- Dependence on Automobile Manufacturers," " -- Manufacturers' Restrictions on Acquisitions," " -- Stock Ownership/Issuance Limits; Limitation on Ability to Issue Additional Equity" and " -- Concentration of Voting Power."

The Company has received notice from Jaguar in which Jaguar has declined to consent to the acquisition of the assets of two Jaguar dealerships, one in Chattanooga and another in Greenville. On a pro forma basis, each of the Jaguar dealerships on an individual basis and in the aggregate would have accounted for less than 1% of the Company's 1997 revenues and gross profits. See "Risk Factors -- No Consent from Jaguar."

The Company has received notice from Honda that its approval of the Company's acquisition of the Economy Honda Dealership is contingent upon the Company divesting its ownership of the Cleveland Village Honda dealership prior to such acquisition. Honda's stated reason for this condition is that the Company's ownership of the Economy Honda Dealership and the Cleveland Village Honda dealership would violate Honda's policy against the ownership of contiguous dealerships, and the Company agreed to comply with this policy pursuant to its agreement with Honda. The Company is currently negotiating with potential buyers for the sale of the Cleveland Village Honda dealership. There can be no assurance that the Company will be able to sell the Cleveland Village Honda dealership or that the approval of Honda to the Economy Honda Acquisition will be obtained. On a pro forma basis, the Cleveland Village Honda dealership accounted for, and the Economy Honda Dealership would have accounted for, approximately 1.9% and 2.7% of the Company's 1997 revenues and approximately 2.1% and 3.0% of gross profits, respectively. See "Risk Factors -- No Consent from Honda."

The Company's Dealer Agreement with Ford requires the Company to deliver to Ford all Securities and Exchange Commission filings made by the Company or third-parties with respect to the Company, including Schedules 13D and 13G. If any such filing shows that (a) any person or entity would acquire 15% or more of Sonic's voting securities, (b) any person or entity that owns or controls 15% or more of Sonic's voting securities (or other securities convertible into such voting securities) intends or may intend to acquire additional voting securities of Sonic, (c) an extraordinary corporate transaction, such as a merger or liquidation, involving Sonic or any of its subsidiaries is anticipated, (d) a material asset sale involving Sonic or any of its subsidiaries is anticipated, (e) a change in Sonic's Board of Directors or management is planned or has occurred, or (f) any other material change in Sonic's business or corporate structure is planned or has occurred, then the Company must give Ford notice of such event. If Ford reasonably determines that such an event is not in its interest, the Company may be required to sell or resign from one or more of its Ford franchises. Should Sonic or any of its Ford franchisee subsidiaries enter into an agreement to transfer the assets of a Ford franchisee subsidiary to a third party, the right of first refusal described in the Ford Dealer Agreement will apply.

Under the Company's Dealer Agreements with Toyota and Infiniti, Toyota and Infiniti have the right to approve any ownership or voting rights of Sonic of 20% or greater by any individual or entity. Honda may force the sale of the Company's Honda franchise if any person or entity, other than members of the Smith Group, acquires 5% or greater of the Common Stock (10% or greater if such entity is an institutional investor), and Honda deems such person or entity to be unsatisfactory. Volkswagen approved the sale of no more than 25% of the voting control of Sonic in its IPO, and any future changes in ownership or transfers among the Company's current stockholders that could effect the voting or managerial control of Sonic's Volkswagen franchisee subsidiaries requires the prior approval of Volkswagen. Similarly, Chrysler has approved of the public sale of only 50% of the Common Stock and requires prior approval of any future sales that would result in a change in voting or managerial control of the Company.

Certain state statutes in Florida and other states limit manufacturers' control over dealerships. Under Florida law, notwithstanding any contrary terms in a dealer agreement, manufacturers may not unreasonably withhold approval for the sale of a dealership. Acceptable grounds for disapproval include material shortcomings in the character, financial condition or business experience of the proposed transferee. In addition, dealerships may challenge manufacturers' attempts to establish new dealerships in the dealer's markets, and state regulators may deny applications to establish new dealerships for a number of reasons, including a determination that the manufacturer is adequately represented in the area. Manufacturers must have "good cause" for any

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termination or failure to renew a dealer agreement, and an automaker's license to distribute vehicles in Florida may be revoked if, among other things, the automaker has forced or attempted to force an automobile dealer to accept delivery of motor vehicles not ordered by that dealer.

Under Texas law, despite the terms of contracts between manufacturers and dealers, manufacturers may not unreasonably withhold approval of a transfer of a dealership. It is unreasonable under Texas law for a manufacturer to reject a prospective transferee of a dealership who is of good moral character and who otherwise meets the manufacturer's written, reasonable and uniformly applied standards or qualifications relating to the prospective transferee's business experience and financial qualifications. In addition, under Texas law and the laws of other states, franchised dealerships may challenge manufacturers' attempts to establish new franchises in the franchised dealers' markets, and state regulators may deny applications to establish new dealerships for a number of reasons, including a determination that the manufacturer is adequately represented in the region. Texas law limits the ability of manufacturers to terminate or fail to renew franchises. In addition, other laws in Texas and elsewhere limit the ability of manufacturers to withhold their approval for the relocation of a franchise or require that disputes be arbitrated. In addition, a manufacturer's license to distribute vehicles in Texas may be revoked if, among other things, the manufacturer has forced or attempted to force an automobile dealer to accept delivery of motor vehicles not ordered by that dealer.

Georgia law provides that no manufacturer may arbitrarily reject a proposed change of control or sale of an automobile dealership, and any manufacturer challenging such a transfer of a dealership must provide written reasons for its rejection to the dealer. Manufacturers bear the burden of proof to show that any disapproval of a proposed transfer of a dealership is not arbitrary. If a manufacturer terminates a franchise agreement due to a proposed transfer of the dealership or for any other reason not considered to constitute good cause under Georgia law, such termination will be ineffective. As an alternative to rejecting or accepting a proposed transfer of a dealership or terminating the franchise agreement, Georgia law provides that a manufacturer may offer to purchase the dealership on the same terms and conditions offered

to the prospective transferee.

Under Tennessee law, a manufacturer may not modify, terminate or refuse to renew a franchise agreement with a dealer except for good cause, as defined in the governing Tennessee statutes. Further, a manufacturer may be denied a Tennessee license, or have an existing license revoked or suspended if the manufacturer modifies, terminates, or suspends a franchise agreement due to an event not constituting good cause. Good cause includes material shortcomings in the character, financial condition or business experience of the dealer. A manufacturer's Tennessee license may also be revoked if the manufacturer prevents or attempts to prevent the sale or transfer of the dealership by unreasonably withholding consent to the transfer.

Alabama law prohibits manufacturers from terminating or refusing to continue or renew a franchise agreement except for "good cause." "Good cause" to discontinue a relationship may exist if, for example, a dealer violates a material term of, or fails to perform its duties under, a franchise agreement. In addition, a manufacturer is prohibited from interfering with the transfer of a dealership unless the transfer is to a person who would not qualify for a dealer's license under Alabama law. Finally, a manufacturer may not unreasonably establish a new dealership within the market area of an existing dealer. A manufacturer who violates Alabama law may be required to pay the dealer for the damages incurred, as well as the costs of suing the manufacturer for damages including attorneys fees.

Under Ohio law, a dealer must obtain manufacturer approval before it can sell or transfer an interest in a dealership. The manufacturer may only prohibit the sale or transfer, however, for "good cause" after considering, among other things, the proposed new owner's business experience and financing. Similarly, a manufacturer may terminate or refuse to continue or renew a franchise agreement only for "good cause" considering, for example, the dealership's sales, the dealer's investment in the business, and the dealer's satisfaction of its warranty obligations. Finally, a manufacturer may not site a new dealership in a relevant market area without either the consent of the local dealers or by showing "good cause." Dealers may protest a manufacturer's actions to the Ohio Motor Vehicle Dealers Board, and eventually the courts, if there is no "good cause" for the transfer restriction or termination or siting of a new dealership. If the manufacturer violates Ohio's automobile franchise law, a dealer may be entitled to double its actual damages, as well as court costs and attorneys fees, from a manufacturer.

South Carolina law forbids a manufacturer from imposing unreasonable restrictions on a dealer's rights to transfer, sell, or renew a franchise agreement unless the dealer is compensated. A manufacturer may not terminate or refuse to renew a franchise agreement without due cause. Further, although a dealer must obtain the manufacturer's consent to transfer a dealership, the manufacturer may not unreasonably withhold its consent. Finally, manufacturers are generally prohibited from acting in bad faith or engaging in arbitrary or unconscionable conduct. Manufacturers who violate South Carolina's law may be liable for double the actual damages incurred by the dealer and/or punitive damages in limited circumstances.

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## Competition

The retail automotive industry is highly competitive. Depending on the geographic market, the Company competes with both dealers offering the same brands and product lines as the Company and dealers offering other automakers' vehicles. The Company also competes for vehicle sales with auto brokers and leasing companies. The Company competes with small, local dealerships and with large multi-franchise auto dealerships. Many of the Company's competitors are larger and have greater financial and marketing resources and are more widely known than the Company. Some of the Company's competitors also may utilize marketing techniques, such as the Internet or "no negotiation" sales methods, not currently used by the Company.

The Company also competes with regional and national car rental companies, which sell their used rental cars, and used automobile "superstores," such as AutoNation and CarMax. The used vehicle superstores generally offer a greater and more varied selection of vehicles than the Company's dealerships. In addition, Ford has announced that it is entering into joint ventures to acquire dealerships in various cities in the United States and other manufacturers may also directly enter the retail market in the future, which could have a material adverse effect on the Company. As the Company seeks to acquire dealerships in new markets, it may face significant competition (including competition from other publicly-owned dealer groups) as it strives to gain market share. See "Risk Factors -- Competition."

The Company believes that the principal competitive factors in vehicle sales are the marketing campaigns conducted by automakers, the ability of dealerships to offer a wide selection of the most popular vehicles, the location of dealerships and the quality of customer service. Other competitive factors include customer preference for makes of automobiles, pricing

(including manufacturer rebates and other special offers) and warranties.

In addition to competition for vehicle sales, the Company also competes with other auto dealers, service stores, auto parts retailers and independent mechanics in providing parts and service. The Company believes that the principal competitive factors in parts and service sales are price, the use of factory-approved replacement parts, the familiarity with a dealer's makes and models and the quality of customer service. A number of regional and national chains offer selected parts and service at prices that may be lower than the Company's prices.

In arranging or providing financing for its customers' vehicle purchases, the Company competes with a broad range of financial institutions. The Company believes that the principal competitive factors in providing financing are convenience, interest rates and contract terms.

The Company's success depends, in part, on national and regional automobile-buying trends, local and regional economic factors and other regional competitive pressures. The Company sells its vehicles in the Charlotte, Chattanooga, Nashville, Tampa/Clearwater, Houston, Atlanta, Columbus, Daytona Beach, Greenville/Spartanburg and Montgomery markets. Conditions and competitive pressures affecting these markets, such as price-cutting by dealers in these areas, or in any new markets the Company enters, could adversely affect the Company, although the retail automobile industry as a whole might not be affected. See "Risk Factors -- Competition."

Governmental Regulations and Environmental Matters

A number of regulations affect the Company's business of marketing, selling, financing and servicing automobiles. The Company also is subject to laws and regulations relating to business corporations generally.

Under North Carolina, South Carolina, Tennessee, Florida, Georgia, Texas, Ohio and Alabama law as well as the laws of other states into which the Company may expand, the Company must obtain a license in order to establish, operate or relocate a dealership or operate an automotive repair service. These laws also regulate the Company's conduct of business, including its advertising and sales practices. Other states may have similar requirements.

The Company's operations are also subject to laws governing consumer protection. Automobile dealers and manufacturers are subject to so-called "Lemon Laws" that require a manufacturer or the dealer to replace a new vehicle or accept it for a full refund within one year after initial purchase if the vehicle does not conform to the manufacturer's express warranties and the dealer or manufacturer, after a reasonable number of attempts, is unable to correct or repair the defect. Federal laws require certain written disclosures to be provided on new vehicles, including mileage and pricing information.

The imported automobiles purchased by the Company are subject to United States customs duties and, in the ordinary course of its business, the Company may, from time to time, be subject to claims for duties, penalties, liquidated damages, or other charges. Currently, United States customs duties are generally assessed at 2.5% of the customs value of the automobiles

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imported, as classified pursuant to the Harmonized Tariff Schedule of the United States. See "Risk Factors -- Imported Product Restrictions and Foreign Trade Risk."

The Company's financing activities with its customers are subject to federal truth-in-lending, consumer leasing and equal credit opportunity regulations as well as state and local motor vehicle finance laws, installment finance laws, usury laws and other installment sales laws. Some states regulate finance fees that may be paid as a result of vehicle sales. State and federal environmental regulations, including regulations governing air and water quality and the storage and disposal of gasoline, oil and other materials, also apply to the Company.

The Company believes that it complies in all material respects with the laws affecting its business. Possible penalties for violation of any of these laws include revocation of the Company's licenses and fines. In addition, many laws may give customers a private cause of action.

As with automobile dealerships generally, and service parts and body shop operations in particular, the Company's business involves the use, storage, handling and contracting for recycling or disposal of hazardous or toxic substances or wastes, including environmentally sensitive materials such as motor oil, waste motor oil and filters, transmission fluid, antifreeze, freon, waste paint and lacquer thinner, batteries, solvents, lubricants, degreasing agents, gasoline and diesel fuels. The Company's business also involves the past and current operation and/or removal of aboveground and underground storage tanks containing such substances or wastes. Accordingly, the Company is

subject to regulation by federal, state and local authorities establishing health and environmental quality standards, and liability related thereto, and providing penalties for violations of those standards. The Company is also subject to laws, ordinances and regulations governing remediation of contamination at facilities it operates or to which it sends hazardous or toxic substances or wastes for treatment, recycling or disposal.

The Company believes that it does not have any material environmental liabilities and that compliance with environmental laws and regulations will not, individually or in the aggregate, have a material adverse effect on the Company's results of operations or financial condition. However, soil and groundwater contamination is known to exist at certain properties used by the Company. Furthermore, environmental laws and regulations are complex and subject to frequent change. In addition, the Company may assume environmental liabilities, some of which may be material, in connection with its acquisitions. There can be no assurance that compliance with amended, new or more stringent laws or regulations, stricter interpretations of existing laws or the future discovery of environmental conditions will not require additional expenditures by the Company, or that such expenditures will not be material. See "Risk Factors -- Adverse Effect of Government Regulation; Environmental Regulatory Compliance Costs."

### Facilities

The Company's principal executive offices are located at 5401 East Independence Boulevard, Charlotte, North Carolina 28218, and its telephone number is (704) 532-3301. These executive offices are located on the premises owned by Town & Country Ford. The following table identifies each of the properties to be utilized by the Company's operations and their respective locations, after giving effect to the pending Economy Honda Acquisition:

#### <TABLE> <CAPTION> Dealership

Location

Town & Country Ford 5401 East Independence Blvd. Charlotte, NC 8477 North Freeway Lone Star Ford Houston, TX Fort Mill Ford 788 Gold Hill Rd. Fort Mill, SC Fort Mill Chrysler-Plymouth-Dodge 3310 Hwy. 51 Fort Mill, SC Town & Country Toyota 9101 South Blvd. Charlotte, NC Frontier Oldsmobile-Cadillac 2501 Roosevelt Blvd. Monroe, NC Freedom Ford 24825 US Hwy. 19 North, Clearwater & 3925 Tampa Rd.,

Oldsmar, FL

Dyer Volvo 5260 Peachtree Industrial Blvd.

Atlanta, GA

Lake Norman Chrysler-Plymouth-Jeep Chartwell Center Dr.

Cornelius, NC

</TABLE>

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<TABLE> <CAPTION> Dealership

Location <S> Lake Norman Dodge I-77 & Torrence Chapel Rd. Cornelius, NC KIA/VW of Chattanooga 6015 International Dr. Chattanooga, TN BMW/VW of Nashville 630 Murfreeboro Pike Nashville, TN BMW/Volvo of Chattanooga 5949 Brainard Rd Chattanooga, TN Infiniti of Chattanooga 5915 Brainard Rd. Chattanooga, TN Town & Country Ford of Cleveland 2496 South Lee Hwy. Cleveland, TN Dodge of Chattanooga 402 West Martin Luther King Blvd.

Chattanooga, TN

Cleveland Village Imports 2490 & 2492 South Lee Hwy.

Cleveland, TN Cleveland Chrysler-Plymouth-Jeep 717 South Lee Hwy.

Cleveland, TN Town & Country Chrysler-Plymouth- 803 North Anderson Rd.

Jeep of Rock Hill Volkswagen West & Jeep Eagle West Hatfield KIA & Trader Bud's Westside Chrysler-Plymouth Hatfield Lincoln Mercury

Trader Bud's Westside Dodge

Toyota West

Hatfield Hyundai & Hatfield Isuzu & Hatfield Subaru Century BMW

Heritage Lincoln Mercury

Economy Honda

Capital Chevrolet

Capital KIA

Capital Hyundai & Capital Mitsubishi

Casa Ford

Clearwater Mitsubishi

Clearwater Toyota

Clearwater Collision Center

Rock Hill, SC 1455 Automall Dr. Columbus, OH 3700 West Broad St. Columbus, OH

1495 Automall Dr. Columbus, OH 4000 West Broad Columbus, OH 1500 Automall Dr. Columbus, OH 1400 Automall Dr. Columbus, OH

2752 Laurens Rd. Greenville, SC 2424 Laurens Rd. Greenville, SC Hwy 153 Shallowford Rd Chattanooga, TN 711 Eastern Blvd. Montgomery, AL 845 Eastern Blvd. Montgomery, AL 190 Eastern Blvd. Montgomery, AL 4701 I-10 East Baytown, TX 21699 US Hwy 19N Clearwater, FL 21799 US Hwy 19N Clearwater, FL 2300 Drew Street Clearwater, FL

</TABLE>

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<TABLE> <CAPTION> Dealership

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Halifax Ford-Mercury

Higginbotham Automobiles 1720 Mason Ave.

Sunrise Auto World HMC Finance

</TABLE>

Location

<C> 1307 N. Dixie Hwy. New Smyrna Beach, FL Higginbotham Chevy-Olds 1919 N. Dixie Hwy. New Smyrna Beach, FL Daytona Beach, FL 241 Ridgewood Ave. Holly Hill, FL 3741 S. Nova Rd.

Port Orange, FL

The Company's dealerships are generally located along major U.S. or interstate highways. One of the principal factors considered by the Company in evaluating an acquisition candidate is its location. The Company prefers to acquire dealerships located along major thoroughfares, primarily interstate highways with ease of access, which can be easily visited by prospective customers.

The Company owns certain of the real estate associated with Town & Country Toyota and Fort Mill Ford. The remainder of the properties utilized by the Company's dealership operations are leased. The Company believes that its facilities are adequate for its current needs. In connection with its acquisition strategy, the Company generally intends to lease the real estate associated with a particular dealership whenever practicable.

On July 9, 1998, the Company entered into, subject to the approval of the Company's Board of Directors and the Company's independent directors, the Alliance Agreement with MMRT. MMRT owns certain real estate associated with various automobile dealerships, automotive aftermarket retailers and other automotive related businesses and leases such properties to the business operators located thereon. Mr. Smith, the Company's Chairman and Chief Executive Officer, serves as the chairman of MMRT's board of trustees and is presently its controlling shareholder. See "Certain Transactions --Transactions with MMRT."

Under the terms of its franchise agreements, the Company must maintain an appropriate appearance and design of its facilities and is restricted in its ability to relocate its dealerships. See " -- Relationships with Manufacturers."

#### Employees

As of June 30, 1998, the Company employed approximately 3,600 people, of whom approximately 570 were employed in managerial positions, 1,230 were employed in non-managerial sales positions, 760 were employed in non-managerial parts and service positions and 1,040 were employed in administrative support positions.

The Company believes that many dealerships in the retail automobile industry have difficulty in attracting and retaining qualified personnel for a number of reasons, including the historical inability of dealerships to provide employees with an equity interest in the profitability of the dealerships. The Company provides certain executive officers, managers and other employees with stock options and all employees with a stock purchase plan and believes this type of equity incentive is attractive to existing and prospective employees of the Company. See "Management -- Stock Option Plan" and " -- Employee Stock Purchase Plan" and "Risk Factors -- Dependence on Key Personnel and Limited Management and Personnel Resources."

The Company believes that its relationship with its employees is good. None of the Company's employees is represented by a labor union. Because of its dependence on the Manufacturers, however, the Company may be affected by labor strikes, work slowdowns and walkouts at the Manufacturer's manufacturing facilities. See "Risk Factors -- Dependence on Automobile Manufacturers."

#### Legal Proceedings and Insurance

From time to time, the Company is named in claims involving the manufacture of automobiles, contractual disputes and other matters arising in the ordinary course of the Company's business. Currently, no legal proceedings are pending against or involve the Company that, in the opinion of management, could reasonably be expected to have a material adverse effect on the business, financial condition or results of operations of the Company.

Because of their vehicle inventory and nature of business, automobile retail dealerships generally require significant levels of insurance covering a broad variety of risks. The Company's insurance includes an umbrella policy as well as insurance on its real property, comprehensive coverage for its vehicle inventory, general liability insurance, employee dishonesty coverage and errors and omissions insurance in connection with its vehicle sales and financing activities.

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# MANAGEMENT

Executive Officers and Directors; Key Personnel

The executive officers, directors and key personnel of the Company, and their ages as of the date of this Prospectus, are as follows:

# <TABLE> <CAPTION>

Name	Age	Position(s) with the Company
<s></s>	<c></c>	
O. Bruton Smith	71	Chairman, Chief Executive Officer and Director*
Bryan Scott Smith	31	President, Chief Operating Officer and Director*
Dennis D. Higginbotham	47	President of Retail Operations*
Nelson E. Bowers, II	53	Executive Vice President and Director*
Theodore M. Wright	36	Chief Financial Officer, Vice President Finance, Treasurer,
		Secretary and Director*
William P. Benton	74	Director
William R. Brooks	48	Director
William I. Belk	49	Director
Jeffrey C. Rachor	36	Regional Vice President Mid South Region
O. Ken Marks, Jr	35	Regional Vice President Florida
Ivan A. Tufty	57	Regional Vice President Texas
William M. Sullivan	65	Regional Vice President North and South Carolina

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\* Executive Officer

O. Bruton Smith has been the Chairman, Chief Executive Officer and a director of the Company since its organization in 1997. Mr. Smith currently is, and since their acquisition by either the Company or Sonic Financial has been, a director and the president of each of the Company's dealerships. Mr. Smith has worked in the retail automobile industry since 1966. Mr. Smith's initial term as a director of the Company will expire at the annual meeting of stockholders of the Company to be held in 2000. Mr. Smith is also the chairman and chief executive officer, a director and controlling shareholder, either

directly or through Sonic Financial, of Speedway Motorsports, Inc. ("SMI"). SMI is a public company traded on the NYSE. Among other things, it owns and operates the following NASCAR racetracks: Atlanta Motor Speedway, Bristol Motor Speedway, Charlotte Motor Speedway, Sears Point Raceway and Texas Motor Speedway. He is also the executive officer and a director of each of SMI's operating subsidiaries. Additionally, Mr. Smith serves as chairman of the board of trustees of Mar Mar Realty Trust, a Maryland real estate investment trust. Under his employment agreement with the Company, Mr. Smith is required to devote approximately 50% of his business time to the Company's business.

Bryan Scott Smith has been the President and Chief Operating Officer of the Company since April 1997 and a director of the Company since its organization in 1997. Mr. Smith, who is the son of Bruton Smith, has been an executive officer of Town and Country Ford since 1993, and was a minority owner of both Town and Country Ford and Fort Mill Ford prior to the acquisition by the Company of those dealerships in 1997. Mr. Smith joined the Company's predecessor in January 1991 on a full-time basis as an assistant used car manager. In August of 1991, Mr. Smith became the used car manager at Town & Country Ford. Mr. Smith was promoted to General Manager of Town & Country Ford in November 1992 where he remained until his appointment to President and Chief Operating Officer of the Company in April of 1997. Mr. Smith's term as a director of the Company will expire at the annual meeting of stockholders of the Company to be held in 1998.

Dennis D. Higginbotham has been the President of Retail Operations of the Company since September 1998. Prior to joining the Company, Mr. Higginbotham owned a controlling interest in, and served as the president of, Higginbotham Chevrolet-Oldsmobile (from 1976 until September 1998), Halifax Ford-Mercury (from 1987 until September 1998) and Higginbotham Automobiles (from 1995 until September 1998), each of which was acquired by the Company in September 1998. Mr. Higginbotham has worked in the automobile industry since 1965.

Nelson E. Bowers, II has been the Executive Vice President and a director of the Company since December 1997. Prior to joining the Company, Mr. Bowers owned a controlling interest in the Bowers automobile dealership group (the "Bowers Dealerships") which were acquired by the Company in 1997, and he has worked in the retail automobile industry since 1974. Mr. Bowers has served on national dealer councils for BMW and Volvo and has owned and operated dealerships since 1979. Several of the dealerships previously owned by Mr. Bowers have been awarded the highest awards available from manufacturers for customer satisfaction. Mr. Bowers' term as a director of the Company will expire at the annual meeting of stockholders to be held in 1999.

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Theodore M. Wright has been the Chief Financial Officer, Vice President-Finance, Treasurer and Secretary of the Company since April 1997, and a director of the Company since June 1997. Before joining the Company, Mr. Wright was a Senior Manager and in charge of the Columbia, South Carolina office of Deloitte & Touche LLP. Prior to joining the Columbia office, Mr. Wright was a Senior Manager in Deloitte & Touche LLP's National Office Accounting Research and SEC Services Departments from 1994 to 1995. From 1992 to 1994 Mr. Wright was an audit manager with Deloitte & Touche LLP. Mr. Wright's term as a director of the Company will expire at the annual meeting of stockholders to be held in 1999.

William R. Brooks has been a director of the Company since its formation. Mr. Brooks also served as the Company's Treasurer, Vice President and Secretary from its organization in February 1997 to April 1997 when Mr. Wright was appointed to those positions. Since December 1994, Mr. Brooks has been the Vice President, Treasurer, Chief Financial Officer and a director of SMI. Mr. Brooks also serves as an executive officer and a director for various operating subsidiaries of SMI. Before the formation of SMI in December 1994, Mr. Brooks was the Vice President of the Charlotte Motor Speedway and a Vice President and a director of Atlanta Motor Speedway. Mr. Brooks joined Sonic Financial from Price Waterhouse in 1983. At Sonic Financial, he was promoted from Manager to Controller in 1985 and again to Chief Financial Officer in 1989. Mr. Brooks' term as a director of the Company will expire at the annual meeting of stockholders to be held in 2000.

William P. Benton became a director of the Company in December 1997. Since January 1997, Mr. Benton has been the Executive Director of Ogilvy & Mather, a world-wide advertising agency. Mr. Benton has been a director of Speedway Motorsports, Inc. since February 1995 and a director of Allied Holdings, Inc. since February 1998. He is also a consultant to the Chairman and Chief Executive Officer of TI Group. Prior to his appointment at Ogilvy & Mather, Mr. Benton served as Vice Chairman of Wells, Rich, Greene/BDDP, Inc., an advertising agency with offices in New York and Detroit. Mr. Benton retired from Ford Motor Company as its Vice President of Marketing Worldwide in 1984 after a 37-year career with that company. Mr. Benton's term as a director of the Company will expire at the annual meeting of stockholders to be held in 1998.

William I. Belk became a director of the Company in March 1998. Mr. Belk

is currently the Vice President and Director for Monroe Hardware Company, Director for Piedmont Ventures, Inc., and Treasurer and Director for Old Well Water, Inc. Mr. Belk previously held the position of Chairman and Director for certain Belk stores (a privately held retail department store chain). Mr. Belk's term as a director of the Company will expire at the annual meeting of stockholders to be held in 1998.

Jeffrey C. Rachor is a Regional Vice President of the Company and has held this position since the Company's acquisition of the Bowers Dealerships in 1997. Mr. Rachor has over 13 years experience in automobile retailing and was the chief operating officer of the Bowers Dealerships from 1989 until their acquisition by the Company in 1997. During this period, Mr. Rachor has also served at various times as the general manager of Toyota, Saturn and Chrysler-Plymouth-Jeep-Eagle dealerships. Prior to joining the Bowers organization, Mr. Rachor was an assistant regional manager with American Suzuki Motor Corporation from 1987 to 1989 and a Metro Sales Manager and a District Sales Manager with GM's Buick Motor Division from 1983 to 1987.

O. Ken Marks, Jr. is a Regional Vice President of the Company and has held this position since the Company's acquisition of Ken Marks Ford in 1997. Prior to joining the Company, Mr. Marks owned a controlling interest in Ken Marks Ford and operated that dealership as its chief executive since prior to 1992. Mr. Marks is a Chairman's award winner from Ford and has over 13 years experience in auto retailing. Ken Marks Ford is one of the top 100 automobile dealerships in the United States and one of the 30 largest Ford dealerships.

Ivan A. Tufty is a Regional Vice President of the Company and has held this position since the consummation of the Company's IPO in 1997. Mr. Tufty also is the Executive Manager of Lone Star Ford, a position he has held since 1990. Under Mr. Tufty's leadership, Lone Star Ford has been recognized as one of the 30 largest Ford dealerships and one of the 100 largest dealerships in the United States. Mr. Tufty has over 40 years of experience in auto retailing and was a dealer principal and equity owner for 12 years.

William M. Sullivan is a Regional Vice President of the Company and has held this position since the consummation of the Company's IPO in 1997. Mr. Sullivan also is the Vice-President of Town & Country Ford, a position he has held since prior to 1992. Mr. Sullivan has over 25 years experience in auto retailing as an Executive Manager, head of F&I and in other roles.

The Board of Directors of the Company is divided into three classes, each of which, after a transitional period, will serve for three years, with one class being elected at the Company's annual shareholder meeting each year.

Messrs. Bruton Smith and Brooks belong to the class of directors whose term expires in 2000, Messrs. Bowers and Wright belong to the

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class of directors whose term expires in 1999, and Messrs. Scott Smith, Benton and Belk belong to the class of directors whose term expires in 1998. The executive officers are elected annually by, and serve at the discretion of, the Company's Board of Directors.

# $\hbox{{\tt Committees of the Board}}\\$

There are two standing committees of the Board of Directors of the Company, the Audit Committee and the Compensation Committee. The Audit Committee was appointed on March 20, 1998 and consists of Messrs. Benton, Belk and Brooks. The Compensation Committee currently has no members and its functions are being performed by the full Board of Directors. The Board of Directors intends to select members for its Compensation Committee at the annual Board of Directors meeting to occur after the 1998 annual meeting of the Company's stockholders. Set forth below is a summary of the principal functions of each committee. There were no meetings held for either of the committees during 1997.

Audit Committee. The Audit Committee recommends the appointment of the Company's independent auditors, determines the scope of the annual audit to be made, reviews the conclusions of the auditors and reports the findings and recommendations thereof to the Board, reviews the Company's auditors, the adequacy of the Company's system of internal control and procedures and the role of management in connection therewith, reviews transactions between the Company and its officers, directors and principal stockholders, and performs such other functions and exercises such other powers as the Board from time to time may determine.

Compensation Committee. The Compensation Committee administers certain compensation and employee benefit plans of the Company, annually reviews and determines executive officer compensation, including annual salaries, bonus performance goals, bonus plan allocations, stock option grants and other benefits, direct and indirect, of all executive officers and other senior officers of the Company. The Compensation Committee administers the Company's Stock Option Plan and the Company's Employee Stock Purchase Plan, and

periodically reviews the Company's executive compensation programs and takes action to modify programs that yield payments or benefits not closely related to the Company or executive performance. The policy of the Compensation Committee's program for executive officers is to link pay to business strategy and performance in a manner which is effective in attracting, retaining and rewarding key executives while also providing performance incentives and awarding equity-based compensation to align the long-term interests of executive officers with those of Company stockholders. It is the Compensation Committee's objective to offer salaries and incentive performance pay opportunities that are competitive in the marketplace.

The Company currently has no standing nominating committee.

During 1997, there was one meeting of the Board of Directors of the Company, with each director attending the meeting.

# Executive Compensation

The following table sets forth compensation paid by or on behalf of the Company to the Chief Executive Officer of the Company and to its other executive officer with earnings greater than \$100,000 during the year for services rendered during the Company's fiscal years ended December 31, 1995, 1996 and 1997:

Summary Compensation Table

<TABLE> <CAPTION>

		Annua	l Compensat	ion		
Name and Principal Position(s) Compensation(5)	Year	Salary (1)	Bonus (2)	Other Annual Compensation(3)	Long-Term Compensation Awards Number of Shares Underlying Options(4)	All Other
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
O. Bruton Smith	1997	\$326,704		\$15,000		
Chairman, Chief Executive	1996	164,750		33,350		
Officer and Director	1995	142,200		41,350		
Bryan Scott Smith	1997	273,767	\$ 18,331	(5)	99,875	
President, Chief Operating	1996	48,000	230,714	(5)		
Officer and Director	1995	48,000	168,670	(5)		

  |  |  |  |  |  |

- (1) Does not include the dollar value of perquisites and other personal benefits.
- (2) The amounts shown are cash bonuses earned in the specified year and paid in the first quarter of the following year.

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- (3) The Company provides Bruton Smith with the use of automobiles for personal use, the annual cost of which is reflected as Other Annual Compensation.
- (4) The Company's Stock Option Plan was adopted in September 1997. Therefore, no options were granted to any of the Company's executive officers in 1996 or 1995.
- (5) The aggregate amount of perquisites and other personal benefits received did not exceed the lesser of \$50,000 or 10% of the total annual salary and bonus reported for such executive officer.

# Employment Agreements

The Company entered into employment agreements in 1997 with Messrs. Bruton Smith, Scott Smith, Bowers, Wright, Marks and Rachor in 1997, and with Mr. Higginbotham in 1998 (the "Employment Agreements"), which provide for an annual base salary and certain other benefits. Pursuant to the Employment Agreements, the 1998 base salaries of Messrs. Bruton Smith, Scott Smith, Bowers, Wright, Marks, Rachor and Higginbotham will be \$350,000, \$300,000, \$400,000, \$180,000, \$48,000, \$150,000 and \$400,000, respectively. The executives will also receive such additional increases as may be determined by the Compensation Committee. The Employment Agreements, except those of Messrs. Higginbotham, Rachor and Marks, provide for the payment of annual performance-based bonuses equal to a percentage of the executive's base salary, upon achievement by the Company (or relevant region) of certain performance objectives, based on the Company's

pre-tax income, to be established by the Compensation Committee. The Employment Agreement for Mr. Higginbotham provides for the payment of bonuses as may be determined and ratified from time to time by the Compensation Committee. The Employment Agreements of Messrs. Rachor and Marks provide for the payment of annual performance-based bonuses, paid in equal installments on a monthly basis, equal to a percentage of the pre-tax earnings of subsidiaries of the Company located within his regions of responsibility, in the case of Mr. Rachor, and of Ken Marks Ford in the case of Mr. Marks. Under the terms of his Employment Agreement, the Company will employ Mr. Bruton Smith through November 2000. Under the terms of their respective Employment Agreements, the Company will employ Messrs. Scott Smith, Bowers, Wright, Marks and Rachor for five years or until their respective Employment Agreements are terminated by the Company or the executive. Under the terms of his Employment Agreement, the Company will employ Mr. Higginbotham for three years or until his Employment Agreement is terminated by the Company or by him. Messrs. Scott Smith, Bowers, Wright, Marks and Rachor also receive under their Employment Agreements, options pursuant to the Company's Stock Option Plan, for 99,875 shares, 79,313 shares, 38,188 shares, 35,250 shares and 41,125 shares, of the Class A Common Stock, respectively, exercisable at the IPO price, vesting in three equal annual installments beginning October 1998 and expiring in October 2007. Mr. Higginbotham's Employment Agreement provides that he will receive options to purchase Class A Common Stock in an amount and on terms consistent with the grants of options for similar employees of the Company. To date, no options have been granted to Mr. Higginbotham.

Each of the Employment Agreements contain similar noncompetition provisions. These provisions, during the term of the Employment Agreement, (i) prohibit the disclosure or use of confidential Company information, and (ii) prohibit competition with the Company for the Company's employees and its customers, interference with the Company's relationships with its vendors, and employment with any competitor of the Company in specified territories. The provisions referred to in (ii) above shall also apply for a period of two years following the expiration or termination of an Employment Agreement. With respect to Messrs. Bruton Smith, Scott Smith and Wright, the geographic restrictions apply in any Standard Metropolitan Statistical Area ("SMSA") or county in which the Company has a place of business at the time their employment ends. With respect to Messrs. Bowers and Rachor, the restrictions apply only in the SMSA's for Houston, Charlotte, Chattanooga, and Nashville, provided that such noncompetition provisions do not apply to the operation of Saturn of Chattanooga. With respect to Mr. Marks, the territorial restrictions apply only in the SMSA's or counties in which the Company has a place of business and about which Marks had access to confidential information or for which he had operational or managerial involvement. With respect to Mr. Higginbotham, the territorial restrictions apply only in the SMSA's for Atlanta, Charlotte, Chattanooga, Columbus, Daytona Beach, Houston, Montgomery, Nashville and Tampa-St. Petersburg-Clearwater.

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## CERTAIN TRANSACTIONS

## Registration Rights Agreement

In connection with the acquisition by the Company of Town & Country Ford, Lone Star Ford, Fort Mill Ford, Town & Country Toyota and Frontier Oldsmobile-Cadillac in 1997, the Company entered into a Registration Rights Agreement dated as of June 30, 1997 (the "Class B Registration Rights Agreement") with Sonic Financial, Bruton Smith, Scott Smith and William S. Egan. Sonic Financial, Bruton Smith, Scott Smith and Egan Group, LLC, an assignee of Mr. Egan (the "Egan Group") currently are the owners of record of 4,440,625, 1,035,625, 478,125 and 295,625 shares of Class B Common Stock, respectively. Upon the registration of any of their shares or as otherwise provided in the Certificate, such shares will automatically be converted into a like number of shares of Class A Common Stock. Subject to certain limitations, the Class B Registration Rights Agreement provides Sonic Financial, Bruton Smith, Scott Smith and the Egan Group with certain piggyback registration rights that permit them to have their shares of Common Stock, included in any registration statement pertaining to the registration of Class A Common Stock for issuance by the Company or for resale by them or other selling security holders, with the exception of registration statements on Forms S-4 and S-8 relating to exchange offers (and certain other transactions) and employee stock compensation plans, respectively. The Class B Registration Rights Agreement expires in November 2007. Sonic Financial is controlled by the Company's Chairman and Chief Executive Officer, Bruton Smith.

# The Smith Advance

In connection with the acquisition by the Company of Fort Mill Chrysler-Plymouth-Dodge, Bruton Smith advanced approximately \$3.5 million to the Company (the "Smith Advance"). The Smith Advance was used by the Company to pay a portion of the cash consideration for this acquisition at closing. The Smith Advance was evidenced by a demand note bearing interest at the minimum statutory rate of 3.83% per annum. The Company repaid in full the principal of

and interest on the Smith Advance from the proceeds of the IPO in November 1997. Shortly following the Company's repayment of the Smith Advance, Mr. Smith made the Subordinated Smith Loan to the Company in the amount of \$5.5 million. The financial effect to the Company from the repayment of the Smith Advance and the subsequent Subordinated Smith Loan was substantially the same as if the Smith Advance had not been repaid but instead had been increased from \$3.5 million to \$5.5 million. See "The Smith Guarantees, Pledges and Subordinated Loan."

The Smith Guarantees, Pledges and Subordinated Loan

Under the NationsBank Facility, Bruton Smith guaranteed the obligations of the Company and secured his guarantee with a pledge of shares of common stock of Speedway Motorsports, owned directly by him. In February 1998, the Company repaid in full the amounts owed under the NationsBank Facility and Mr. Smith's quarantee was released.

Mr. Smith initially guaranteed the obligations of the Company under the Revolving Facility and such obligations were further secured with the Revolving Pledge of shares of common stock of Speedway Motorsports, owned by Sonic Financial, a corporation controlled by Mr. Smith, and having an estimated value at the time of pledge of approximately \$50.0 million.

In December 1997, upon the increase of the borrowing limit under the Revolving Facility to the maximum loan commitment of \$75.0 million, Mr. Smith's personal quarantee of the Company's obligations under the Revolving Facility was released, although the Revolving Pledge remained in place and Mr. Smith was required to lend the Subordinated Smith Loan of \$5.5 million to the Company to increase its capitalization. The Subordinated Smith Loan was required by Ford Motor Credit as a condition to its agreement to increase the borrowing limit under the Revolving Facility because the net offering proceeds to the Company from its IPO in November 1997 were significantly less than expected by the Company and Ford Motor Credit. The Subordinated Smith Loan is evidenced by the Company's Subordinated Promissory Note dated December 1, 1997 in favor of Mr. Smith, bears interest at NationsBank's announced prime rate plus 0.5% and matures on November 30, 2000. All amounts owed by the Company to Mr. Smith under the Subordinated Smith Loan are subordinate in right of payment to all amounts owed by the Company under the Ford Credit Facilities pursuant to the terms of a Subordination Agreement dated as of December 15, 1997 between Mr. Smith and Ford Motor Credit. For further discussion of these lending arrangements, see "Management's Discussion and Analysis of Financial Condition and Results of Operations -- Liquidity and Capital Resources."

# Transactions with MMRT

The Company has entered into, subject to the approval of the Company's Board of Directors and the Company's independent directors, the Alliance Agreement with MMRT. Mr. Smith, the Company's Chairman and Chief Executive Officer, serves as the chairman of MMRT's board of trustees and is presently its controlling shareholder. Under the Alliance Agreement, the

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Company has agreed to refer real estate acquisition opportunities that arise in connection with its dealership acquisitions to MMRT. In exchange, MMRT has agreed to refer dealership acquisition opportunities to the Company and to provide certain real estate development and maintenance services to the Company. MMRT will also arrange for property inspections and environmental reports for prospective dealership properties at the Company's cost. Pursuant to the Alliance Agreement, the Company has entered into contracts to sell the real estate associated with Town and Country Toyota and Fort Mill Ford, two of the Company's dealerships, for an aggregate purchase price of approximately \$10.3 million. In addition, the Alliance Agreement provides for an agreed form of lease (the "Sonic Form Lease") pursuant to which MMRT would lease real estate to the Company in connection with MMRT's future acquisitions of real estate associated with the Company's operations. Presently, the Company leases or intends to lease from MMRT 29 parcels of land associated with 21 of its dealerships, including the real estate associated with Town and Country Toyota and Fort Mill Ford that the Company will lease back from MMRT pursuant to leases substantially similar to the Sonic Form Lease. The aggregate initial annual base rent to be paid by the Company for all 29 properties under the leases with MMRT is approximately \$7.8 million.

The Company entered into the Alliance Agreement with MMRT rather than with an unaffiliated third party for purposes consistent with the Company's acquisition strategy. The Company is familiar with MMRT's growth and operating strategy and believes that MMRT is well-positioned to identify and refer attractive dealership acquisition opportunities for the Company in the course of MMRT's acquisitions of real property. In addition, the Company's relationship with MMRT will assist the Company in negotiating transactions with

sellers of dealerships that the Company has identified for acquisition. Many dealership sellers who own their dealership's real property wish to sell the dealership real property as well as dealership businesses. Inclusion of real estate in a transaction may allow the Company to negotiate an acquisition on more favorable terms. Finally, MMRT will provide development assistance to the Company which will enable the Company to avoid additional costs associated with hiring employees with real estate development expertise. For these reasons, the Company feels that MMRT's growth and operating strategies are closely-aligned with the Company's dealership acquisition strategy and that the Alliance Agreement with MMRT will provide significant benefits to the Company on an ongoing basis.

For acquisitions identified by the Company, the Alliance Agreement is intended to operate in two different contexts, depending on whether the dealership seller owns the dealership real property or leases the dealership real property from an unaffiliated third party. For acquisitions where the dealership seller owns the dealership real property, the Company will negotiate acquisition of the real property from the seller on an arms'-length basis and will assign its negotiated purchase rights to MMRT. MMRT will then acquire the real property from the seller. The Company and MMRT will subsequently enter into a lease agreement regarding the dealership real property using the Sonic Form Lease to satisfy all non-economic terms of the lease agreement. The economic terms of the lease agreement will be negotiated between the Company and MMRT and will depend on several factors, including the projected earnings capacity of the dealership, the quality, age and condition of the dealership structure(s), the location of the dealership property and the rent paid for comparable commercial properties. In accordance with the requirements of the Company's Amended and Restated Certificate of Incorporation, the terms of any lease agreement with MMRT involving aggregate payments in excess of \$500,000 will be subject to the approval of the Company's Board of Directors and of the Company's independent directors to ensure that such terms are no less favorable to the Company than would be available to the Company in an arms'-length transaction dealing with an unrelated third party. In addition, where necessary, the Company will obtain independent appraisals to determine the fairness of lease terms to the Company.

For acquisitions where the dealership real property is owned by an unaffiliated third party and is leased to the dealership seller, MMRT will negotiate with the unaffiliated third party to acquire the dealership real property. If MMRT is successful in acquiring the dealership real property and the Company completes its acquisition of the dealership business, then the Company and MMRT will enter into a lease agreement regarding the dealership real property using the Sonic Form Lease and will determine the economic terms of the Lease Agreement according to the principles described in the paragraph above

The Company has agreed to sell the dealership real properties for the Town and Country Toyota and Fort Mill Ford dealerships, which the Company currently owns, to MMRT for approximately \$5.7 million and \$4.6 million, respectively. The sales price for each of these parcels of real property was determined in negotiations between the Company and MMRT based on the projected earnings capacity of the dealership, from which a monthly lease payment was calculated. Using this rent calculation, the Company and MMRT agreed to a capitalization rate for the lease payments in order to determine a purchase price for the properties themselves. This capitalization rate was based on several factors, including the quality, age and condition of the dealership structure(s), the location of the dealership property, the value of the properties for alternative uses, the availability of similar properties in the area and recent sales prices for comparable commercial properties in the area. An additional factor in determining the sales price for each of the properties were independent appraisals obtained by the Company for the Town and Country Toyota and Fort Mill Ford properties in December 1997 and February 1996, respectively.

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These appraisals, after giving effect to the passage of time, indicate that the sales price payable to the Company by MMRT for each of the properties exceeds the appraised fair value of such properties determined in the independent appraisals. The Company's Chief Executive Officer determined the sales price for each of these properties, such determination being subject to the approval by the Company's Board of Directors and the Company's independent directors to ensure that the sales are on terms no less favorable to the Company than would be available to the Company in an arms'-length transaction dealing with an unrelated third party. In giving their approval for these sales, the Company's directors are expected to evaluate the earnings capacities of the dealerships and the capitalization rates for the related leases through an analysis of the factors stated above as well as the previously mentioned independent

MMRT has entered into new leases with each of Town and Country Ford and Lone Star Ford which provide that the annual lease payments for their properties will each be increased to approximately \$1.1 million effective January 1, 2000, as compared to current annual lease payments of approximately

\$0.4 million and \$0.3 million, respectively. The lease rates for Town and Country Ford and Lone Star Ford are currently at below market rates, as supported by independent appraisal. Accordingly, MMRT, as a condition to its agreement to purchase these properties, required that the Company agree to enter into new lease agreements with MMRT that would reflect fair market rent payments beginning January 1, 2000. The increase in lease rates for Town and Country Ford and Lone Star Ford effective January 1, 2000 is subject to the approval of the Company's Board of Directors and of the Company's independent directors. As required by the Company's Amended and Restated Certificate of Incorporation, the terms of these transactions must be no less favorable to the Company than those available from an unrelated third party.

# Certain Dealership Leases

Certain of the properties leased by the Company's dealership subsidiaries are owned by officers, directors or holders of 5% or more of the Common Stock of the Company or their affiliates. These leases contain terms comparable to, or more favorable to the Company than, terms that would be obtained from unaffiliated third parties. Town & Country Ford operates at facilities leased from STC Properties, a North Carolina joint venture ("STC"). Town & Country Ford maintains a 5% undivided interest in STC and Sonic Financial owns the remaining 95% of STC. The STC lease on the Town & Country Ford facilities will expire in October 2000. Annual payments under the STC lease were \$510,085 for each of 1995 and 1996, and \$409,200 in 1997. Current minimum rent payments are \$409,000 annually (\$34,083 monthly) through 1999. In connection with the Alliance Agreement between MMRT and the Company, MMRT has agreed to purchase the real property on which Town & Country Ford is operated from STC and has entered into a lease with Town & Country Ford whereby the annual lease payment by Town & Country Ford will be increased to approximately \$1.1 million effective January 1, 2000.

Lone Star Ford operates, in part, at facilities leased from Viking Investments Associates, a Texas association ("Viking"), which is controlled by Mr. Bruton Smith. Annual payments under the Viking lease were \$331,302, \$360,000 and \$360,000 for 1995, 1996 and 1997, respectively. Minimum annual rents under this lease are \$360,000 (\$30,000 monthly), such amount being below market. In connection with the Alliance Agreement, MMRT has agreed to purchase the real property on which Lone Star Ford is operated from Viking and has entered into a lease with Lone Star Ford whereby the annual lease payment by Lone Star Ford will be increased to approximately \$1.1 million effective January 1, 2000.

KIA of Chattanooga operates at facilities leased from KIA Land Development, a company in which Nelson Bowers, the Company's Executive Vice President and a director, maintains an ownership interest. The Company negotiated this lease in connection with the Bowers Acquisition. This triple net lease expires in 2007 and the rent will be \$11,070 per month. Annual payments under this lease were \$22,140 for 1997. The Company may renew this lease at its option for two additional five year terms. At each renewal, the lessor may adjust lease rents to reflect fair market rents for the property.

European Motors operates at its Chattanooga facilities under a triple net lease from Mr. Bowers. The Company negotiated this lease in connection with the Bowers Acquisition. The European Motors lease expires in 2007 and provides for monthly rent of \$23,320. Annual payments under this lease were \$46,640 for 1997. This lease also provides for renewals on terms identical to the KIA of Chattanooga lease.

Infiniti of Chattanooga operates at facilities leased from JAG Properties, a company in which Mr. Bowers maintains an ownership interest. The Company negotiated this lease in connection with the Bowers Acquisition. Annual payments under this lease were \$55,704 for 1997. This triple net lease expires in 2017 and provides for monthly rent of \$27,852. The Company may renew this lease on terms identical to the KIA of Chattanooga renewal options.

Cleveland Chrysler-Plymouth-Jeep-Eagle leases its facilities from Cleveland Properties LLC, a limited liability company in which Mr. Bowers maintains an ownership interest. The Company negotiated this lease in connection with the Bowers

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Acquisition. This triple net lease expires in 2011, provides for monthly rent of \$23,452\$ and may be renewed on terms identical to the KIA of Chattanooga lease. Annual payments under this lease were \$46,904\$ for 1997.

Cleveland Village Honda operates at facilities leased from Nelson Bowers and another individual. Mr. Bowers owns a 75% undivided interest in the land and buildings leased by Cleveland Village Honda, with the remaining interests owned by an unrelated party. Such land and buildings are leased under two leases: one is a triple net fixed lease expiring in October 2000 with rent of \$12,858 per month and the other, pertaining to a used car lot, is a month-to-month lease with rent of \$3,000 per month. Annual payments under this

lease were \$31,716 for 1997.

In September 1998, MMRT entered into agreements to acquire all of the foregoing properties in which Mr. Bowers has an interest subject to the existing leases with the Company.

In July 1998, simultaneously with the closing of the Heritage Acquisition, Chartown, a general partnership controlled by Mr. Bruton Smith and an affiliate of the Company ("Chartown"), acquired the real property upon which the Heritage Lincoln-Mercury dealership is operated for approximately \$3.0 million. Chartown and the Company's subsidiary that acquired the assets of the Heritage Lincoln-Mercury dealership then entered into a lease agreement pursuant to which the subsidiary leases the real property from Chartown. The lease is for a ten year term with an option on the part of the lessee to extend for two additional five-year terms. The annual base rental under this lease is \$349,860, adjusted every five years based on the consumer price index. The Company anticipates that Chartown will sell this real estate property to MMRT in the future.

Also in July 1998, simultaneously with the closing of the Century Acquisition, Chartown acquired two separate parcels of real property upon which the BMW dealership and the satellite sales location are operated, respectively, for approximately \$5.0 million. Chartown and the Company's subsidiary that acquired the assets of Century BMW then entered into separate two lease agreements for the BMW dealership property and the satellite sales location property, respectively, pursuant to which the subsidiary leases each of these properties from Chartown. Each of the leases is for a ten year term with an option on the part of the lessee to extend for two additional five-year terms. The annual base rentals under the BMW dealership lease and the satellite sales location lease are \$420,000 and \$112,805, respectively, adjusted every five years based on the consumer price index. The Company anticipates that Chartown will sell each of these real estate properties to MMRT in the future.

#### Chartown Transactions

Chartown is a general partnership engaged in real estate development and management. Before the Reorganization, Town & Country Ford maintained a 49% partnership interest in Chartown with the remaining 51% held by SMDA Properties, LLC, a North Carolina limited liability company ("SMDA"). Bruton Smith owns an 80% direct membership interest in SMDA with the remaining 20% owned indirectly through Sonic Financial. In addition, Sonic Financial also held a demand promissory note for approximately \$1.6 million issued by Chartown (the "Chartown Note"), which was uncollectible due to insufficient funds. As part of the Reorganization, the Chartown Note was canceled and Town & Country Ford transferred its partnership interest in Chartown to Sonic Financial for nominal consideration. In connection with that transfer, Sonic Financial agreed to indemnify Town & Country Ford for any and all obligations and liabilities, whether known or unknown, relating to Chartown and Town & Country Ford's ownership thereof.

# The Bowers Volvo Note

In connection with Volvo's approval of the Company's acquisition of a Volvo franchise in the Bowers Acquisition, Volvo, among other things, conditioned its approval upon Nelson Bowers acquiring and maintaining a 20% interest in the Company's Sonic Automotive of Chattanooga, LLC ("Chattanooga Volvo") subsidiary that will operate the Volvo franchise. Mr. Bowers financed all of the purchase price for this 20% interest by issuing a promissory note (the "Bowers Volvo Note") in favor of Sonic Automotive of Nevada, Inc. ("Sonic Nevada"), the wholly owned subsidiary of the Company that controls a majority interest in Chattanooga Volvo. The Bowers Volvo Note is secured by Mr. Bowers' interest in Chattanooga Volvo.

The Bowers Volvo Note is for a principal amount of \$900,000 and bears interest at the lowest applicable federal rate as published by the U.S. Treasury Department in effect on November 17, 1997. Accrued interest is payable annually. The operating agreement of Chattanooga Volvo provides that profits and distributions are to be allocated first to Mr. Bowers to the extent of interest to be paid on the Bowers Volvo Note and next to the other members of Chattanooga Volvo according to their percentages of ownership. No other profits or any losses of Chattanooga Volvo will be allocated to Mr. Bowers under this arrangement. Mr. Bowers' interest in Chattanooga Volvo will be redeemed and the Bowers Volvo Note will be due and payable in full when Volvo no longer requires Mr. Bowers to maintain his interest in Chattanooga Volvo.

arrangements to sell to their customers credit life insurance policies underwritten by American Heritage Life Insurance Company, an insurer unaffiliated with the Company ("American Heritage"). American Heritage in turn reinsures all of these policies with Provident American Insurance Company, a Texas insurance company ("Provident American"). Under these arrangements, the Sonic Dealerships paid an aggregate of \$576,000 to American Heritage in premiums for these policies for the year ended December 31, 1997. The Company terminated this arrangement with American Heritage in 1997. Provident American is a wholly owned subsidiary of Sonic Financial.

Town & Country Ford and Lone Star Ford had each made several non-interest bearing advances to Sonic Financial, a company controlled by Bruton Smith. In preparation for the Reorganization, a demand promissory note by Sonic Financial evidencing \$2.1 million of these advances was canceled in June 1997 in exchange for the redemption of certain shares of the capital stock of Town & Country Ford held by Sonic Financial. In addition, a demand promissory note by Sonic Financial evidencing of \$0.5 million of these advances was canceled in June 1997 pursuant to a dividend. Approximately \$0.5 million remain outstanding under these arrangements at December 31, 1997.

As part of the purchase price in connection with the Company's acquisition of the Bowers Automotive Group in November 1997, the Company issued its promissory note in the original principal amount of \$4.0 million in favor of Nelson Bowers (the "Bowers Acquisition Note"). The Bowers Acquisition Note is payable in 28 equal quarterly installments and bears interest at the prime rate less 0.5%.

The Company made certain advances to its shareholder, Sonic Financial, in 1997, which amounts are currently outstanding. As of December 31, 1997, the amounts receivable from Sonic Financial with respect to such advances totalled \$622,000.

Town and Country Toyota has an amount payable to Bruton Smith, which payable totals approximately \$0.8\$ million as of December 31, 1997. This loan bears interest at 8.75% per annum.

Certain subsidiaries of the Company (such subsidiaries together with the Company and Sonic Financial being hereinafter referred to as the "Sonic Group") have joined with Sonic Financial in filing consolidated federal income tax returns for several years. Such subsidiaries joined with Sonic Financial in filing for 1996 and for the period ending on June 30, 1997. Under applicable federal tax law, each corporation included in Sonic Financial's consolidated return is jointly and severally liable for any resultant tax. Under a tax allocation agreement dated as of June 30, 1997, however, the Company agreed to pay to Sonic Financial, in the event that additional federal income tax is determined to be due, an amount equal to the Company's separate federal income tax liability computed for all periods in which any member of the Sonic Group has been a member of Sonic Financial's consolidated group less amounts previously recorded by the Company. Also pursuant to such agreement, Sonic Financial agreed to indemnify the Company for any additional amount determined to be due from Sonic Financial's consolidated group in excess of the federal income tax liability of the Sonic Group for such periods. The tax allocation agreement establishes procedures with respect to tax adjustments, tax claims, tax refunds, tax credits and other tax attributes relating to periods ending prior to the time that the Sonic Group shall leave Sonic Financial's consolidated group.

The Company acquired Town & Country Ford, Lone Star Ford, Town & Country Toyota, Fort Mill Ford and Frontier Oldsmobile-Cadillac (the "Initial Dealerships") in the Reorganization pursuant to four separate stock subscription agreements (the "Subscription Agreements"). The Subscription Agreements provide for the acquisition of 100% of the capital stock or membership interests, as the case may be, of each of the Initial Dealerships from Sonic Financial, Bruton Smith, the Egan Group (an assignee of Mr. Egan) and Bryan Scott Smith in exchange for certain amounts of the Company's issued and outstanding Class B Common Stock. See "Principal Stockholders."

For additional information concerning related party transactions of the Company, see Note 7 to the Consolidated Financial Statements of Sonic and for the businesses being acquired in the 1998 Acquisitions, see "The 1998 Acquisitions" and the Consolidated Financial Statements of the dealerships being acquired in the pending 1998 Acquisitions contained elsewhere herein.

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# PRINCIPAL STOCKHOLDERS

The following table sets forth certain information regarding the beneficial ownership of the Company's Voting Stock as of October 23, 1998, by (i) each stockholder who is known to the Company to own beneficially five percent or more of each class of the outstanding Voting Stock, (ii) each director of Sonic, (iii) each executive officer of Sonic (including the Chief Executive Officer), and (iv) all directors and executive officers of Sonic as a

group. Holders of Class A Common Stock are entitled to one vote per share on all matters submitted to a vote of the stockholders of the Company. Holders of Class B Common Stock are entitled to ten votes per share on all matters submitted to a vote of the stockholders, except that the Class B Common Stock is entitled to only one vote per share with respect to any transaction proposed or approved by the Board of Directors of the Company or proposed by all the holders of the Class B Common Stock or as to which any member of the Smith Group or any affiliate thereof has a material financial interest other than as a then existing stockholder of the Company constituting a (a) "going private" transaction (as defined herein), (b) disposition of substantially all of the Company's assets, (c) transfer resulting in a change in the nature of the Company's business, or (d) merger or consolidation in which current holders of Common Stock would own less than 50% of the Common Stock following such transaction. In the event of any transfer outside of the Smith Group or the Smith Group holds less than 15% of the total number of shares of Common Stock outstanding, such transferred shares or all shares, respectively, of Class B Common Stock will automatically convert into an equal number of shares of Class A Common Stock. Holders of Preferred Stock are entitled to one vote per each share of Class A Common Stock into which such Preferred Stock is convertible into as of the record date of the Annual Meeting on all matters submitted to a vote of the stockholders of the Company. Except as otherwise indicated below, each of the persons named in the table has sole voting and investment power with respect to the securities beneficially owned by him or it as set forth opposite his or its name subject to community property laws where applicable.

# <TABLE>

Beneficial Owner		Outstanding Class A Common Stock	
<\$>	<c></c>	<c></c>	 <c></c>
O. Bruton Smith (2)(3)	12,700	*	5,476,250
Sonic Financial Corporation (2)	·		4,440,625
Bryan Scott Smith (2)	33,292 (4)	*	478,125
Nelson E. Bowers, II	26,438 (5)	*	
Theodore M. Wright	12,729 (6)	*	
William R. Brooks	10,000 (7)	*	
William P. Benton	10,000 (7)	*	
William I. Belk	10,000 (7)	*	
Citicorp (8)(10)	500,000	8.95%	
Citibank, N.A. (9)(10)	500,000	8.95%	
Wellington Management Company,			
LLP (11) (13)	497,000	8.89%	
Wellington Trust Company, N.A.			
(12) (13)	308,300	5.52%	
Scott Fink (14)			
Michael S. Cohen (15)			
Dan E. Hatfield (16)			
Bud C. Hatfield (16)			
Century Auto Sales, Inc. (17)			
Aldo B. Paret (18)			
Frank McGough (19)			
Dennis D. Higginbotham (20)	485,294	8.68%	
All directors and executive officers as			
a group (8 persons) (1)	600,453	10.73%	5,954,375

<CAPTION>

	Percentage of			
	Outstanding Class B	Number of Shares of	Percentage of Outstanding	Percentage of all Outstanding
Beneficial Owner	Common Stock	Preferred Stock Owned	Preferred Stock	Voting Stock (1)
				300ck (1)
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>
O. Bruton Smith (2)(3)	88.33%			46.45%
Sonic Financial Corporation (2)	71.62%			37.58%
Bryan Scott Smith (2)	7.71%			4.32%
Nelson E. Bowers, II				*
Theodore M. Wright				*
William R. Brooks				*
William P. Benton				*
William I. Belk				*
Citicorp (8)(10)				4.23%
Citibank, N.A. (9)(10)				4.23%
Wellington Management Company,				

LLP (11)(13)				4.21%
(12) (13)				2.61%
Scott Fink (14)		1,980	7.32%	*
Michael S. Cohen (15)		1,980	7.32%	*
Dan E. Hatfield (16)		3 <b>,</b> 750	13.86%	*
Bud C. Hatfield (16)		8 <b>,</b> 971	33.15%	*
Century Auto Sales, Inc. (17)		2,166.5	8.01%	*
Aldo B. Paret (18)		2,313	8.55%	*
Frank McGough (19)		4,194.3	15.50%	*
Dennis D. Higginbotham (20)				4.11%
All directors and executive officers as				
a group (8 persons) (1)	96.04%			55.46%

  |  |  |  |<sup>\*</sup> Less than one percent

- (1) The percentage of total voting power is as follows: O. Bruton Smith, 79.19%, Sonic Financial Corporation, 64.21%. Bryan Scott Smith, 6.96%, and Citicorp, Citibank, N.A., Wellington Management Company, LLP, Wellington Trust Company, N.A., Century Auto Sales, Inc., and Messrs. Bowers, Wright, Brooks, Benton, Belk, Fink, Cohen, Dan E. Hatfield, Bud C. Hatfield, Paret, McGough and Higginbotham, less than 1%.
- (2) The address of such person or group is 5401 East Independence Boulevard, Charlotte, North Carolina 28218.

(footnotes continued on following page)

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- (3) The Schedule 13D filed by the beneficial owner indicates that the shares of Common Stock shown as owned by such person or group include all of the shares shown as owned by Sonic Financial Corporation ("Sonic Financial") elsewhere in the table. Bruton Smith owns the substantial majority Sonic Financial's outstanding capital stock.
- (4) Represents one-third of 99,875 shares that underlie options to purchase shares of Class A Common Stock granted by the Company pursuant to the Company's 1997 Stock Option Plan, which became exercisable in three equal installments beginning in October 1998.
- (5) Represents one-third of 79,313 shares that underlie options to purchase shares of Class A Common Stock granted by the Company pursuant to the Company's Stock Option Plan, which became exercisable in three equal installments beginning in October 1998.
- (6) Represents one-third of 38,188 shares that underlie options to purchase shares of Class A Common Stock granted by the Company pursuant to the Company's Stock Option Plan, which became exercisable in three equal installments beginning in October 1998.
- (7) Represents 10,000 shares that underlie options to purchase shares of Class A Common Stock granted by the Company pursuant to the Directors Plan, which become exercisable in December 1998 subject to shareholder approval of the Director's Plan.
- (8) The Schedule 13D filed by the beneficial owner indicates that the shares of Common Stock shown as owned by such entity or group include all the shares shown as owned by Citibank, N.A. elsewhere in the table. Citicorp owns all of the outstanding capital stock of Citibank, N.A.
- (9) The Schedule 13D filed by the beneficial owner indicates that Citibank, N.A. has sole voting power as to 72,000 shares of the 500,000 shares shown with no voting power as to the remainder and has shared dispositive power over all 500,000 shares.
- (10) The address of such entity is 399 Park Avenue, New York, New York 10043.
- (11) The Schedule 13D filed by the beneficial owner indicates that Wellington Management Company has shared voting power as to 223,700 shares of the 497,000 shares shown with no voting power as to the remainder and has shared dispositive power over all 497,000 shares.
- (12) The Schedule 13D filed by the beneficial owner indicates that Wellington Trust Company, N.A. has shared voting power as to 84,600 shares of the 308,300 shares shown with no voting power as to the remainder and has shared dispositive power over all 308,300 shares.

- (13) The address of such entity is 75 State Street, Boston, Massachusetts 02109.
- (14) The address of such person is 3030 Turtle Brooke, Clearwater, Florida 33761.
- (15) The address of such person is 49 Rolling Hill Lane, Old Westbury, New York 11568.
- (16) The address of such person is 1500 Automall Drive, Columbus, Ohio 43228.
- (17) The address of such entity is 2323 Laurens Road, Greenville, South Carolina 29607.
- (18) The address of such person is 4615 Southwest Freeway, Suite 600, Houston, Texas 77027.
- (19) The address of such person is 711 Eastern Blvd., Montgomery, Alabama 36117.
- (20) The address of such person is 104 South Riverside Dr., New Smyrna Beach, Florida 32168

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#### DESCRIPTION OF CERTAIN OTHER INDEBTEDNESS

The Revolving Facility

In October 1997, the Company obtained the Revolving Facility from Ford Motor Credit in the principal amount of \$26.0 million. In December 1997, the Company increased the aggregate amount available to borrow under this facility to a maximum \$75.0 million pursuant to the Revolving Facility's terms. The Revolving Facility bears interest at the Revolving Facility Prime Rate and matures in December 1999, unless the Company requests that such term be extended, at the option of Ford Motor Credit, for additional one year terms. No assurance can be given that such extensions will be granted. The proceeds from the Revolving Facility were used in the consummation of the acquisition of Ken Marks Ford in 1997, the Clearwater Acquisition, the Hatfield Acquisition and the repayment in February 1998 of \$8.2 million of the amount borrowed under the NationsBank Facility. Amounts to be drawn under the Revolving Facility are anticipated by the Company to be used for paying a portion of the cash purchase price of the pending 1998 Acquisitions, to refinance designated indebtedness, for the acquisition of additional dealership subsidiaries in the future and to provide general working capital needs of the Company not to exceed \$10 million. At September 15, 1998, no amounts were outstanding under the Revolving Facility.

The Company agreed under the Revolving Facility not to pledge any of its assets to any third party (with the exception of currently encumbered real estate and assets of the Company's dealership subsidiaries that are subject to previous pledges or liens). The Revolving Facility also contains certain negative covenants made by the Company, including covenants restricting or prohibiting the payment of dividends, capital expenditures and material dispositions of assets as well as other customary covenants. Additional covenants include specified ratios of (i) total debt to tangible equity (as defined in the Revolving Facility) no greater than 14 to 1 before December 31, 1998 and thereafter no greater than 8 to 1 (the "Total Base Capital Ratio"), (ii) total adjusted debt (as defined in the Revolving Facility) to tangible equity no greater than 4 to 1 before December 31, 1998 and thereafter no greater than 2.5 to 1 (the "Adjusted Total Base Capital Ratio"), (iii) current assets to current liabilities of at least 1.25 to 1, (iv) earnings before interest, taxes, depreciation, amortization and rent expense (EBITDAR) less capital expenditures to fixed charges of at least 1.3 to 1 for each fiscal quarter, (v) earnings before interest, taxes, depreciation and amortization (EBITDA) to interest expense of at least 2 to 1 for each fiscal quarter, (vi) EBITDA to total adjusted debt of more than 1 to 2.25 and (vii) the current lending commitment under the Revolving Facility to scaled assets (as defined in the Revolving Facility) of more than 3.5 to 1. Moreover, the loss of voting control over the Company by the Smith Group or the failure by the Company, with certain exceptions, to own all the outstanding equity, membership or partnership interests in its dealership subsidiaries will constitute an event of default under the Revolving Facility. The Company did not meet the Total Base Capital Ratio and the Adjusted Total Base Capital Ratio covenants at December 31, 1997, at March 31, 1998 and at June 30, 1998 and has obtained waivers with regard to such requirement from Ford Motor Credit. The waivers are subject to the requirement that the Company meet a Total Base Capital Ratio and Adjusted Total Base Capital Ratio of 16 to 1 and 4 to 1, respectively, after June 30, 1998 and 8 to 1 and 2.5 to 1, respectively, after December 31, 1998. The Company and Ford Motor Credit have amended the Revolving Credit Facility to provide that the Notes (which are subordinated to the Revolving Facility) will be treated as equity capital for purposes of these ratios and, accordingly, the Company is in compliance with these covenants after giving effect to the

issuance of the Notes. See "Management's Discussion and Analysis of Financial Condition and Results of Operations -- Liquidity and Capital Resources."

The indebtedness under the Ford Credit Facilities is secured by (i) a pledge by the Company of all the capital stock, membership interests and partnership interests of all of the Company's subsidiaries, (ii) guaranties by all of the Company's subsidiaries that are, in turn, secured by a lien on all of the assets of such subsidiaries (with the exception of the liens on the assets of the Company's Ford dealership subsidiaries, which liens only secure such Ford subsidiaries' obligations under the Floor Plan Facility) and (iii) a lien on all of the Company's other assets, except for real estate owned by the Company or its subsidiaries. In addition, the Revolving Facility is partially secured by a pledge of shares of SMI common stock owned by Sonic Financial, a corporation controlled by Bruton Smith. See "Certain Transactions -- The Smith Guarantees and Pledges."

The Floor Plan Facility

The Company currently has in place the Floor Plan Facility, a standardized floor plan credit facility with Ford Motor Credit for each of the Company's dealership subsidiaries. Each dealership subsidiary has its own agreement with Ford Motor Credit for its inventory financing needs. As of June 30, 1998, there was an aggregate of \$149.7 million outstanding under the Floor Plan Facility. The Floor Plan Facility at September 15, 1998 had an effective rate of prime less 0.9%, subject to certain incentives and other adjustments, which was 7.6%. Typically new vehicle floor plan indebtedness exceeds the related inventory balances. The inventory balance is generally reduced by the Manufacturer's purchase discounts, and such reduction is not reflected in the related floor plan liability. These Manufacturer purchase discounts are standard in the industry, typically occur on all new vehicle purchases, and are not used to offset the related floor plan liability. These discounts are aggregated

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and generally paid to the Company by the Manufacturer on a quarterly basis. The related floor plan liability becomes due as vehicles are sold.

The Company makes monthly interest payments on the amount financed under the Floor Plan Facility but is not required to make loan principal repayments prior to the sale of the vehicles. The underlying notes are due when the related vehicles are sold and are collateralized by vehicle inventories and other assets of the applicable dealership subsidiary. For a description of the security for repayment of the indebtedness of the Company and its subsidiaries under the Floor Plan Facility, see " -- The Revolving Facility."

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## DESCRIPTION OF THE NEW NOTES

The Old Notes were, and the New Notes will be, issued under an Indenture dated as of July 1, 1998 (the "Indenture") among the Company, the Guarantors and U.S. Bank Trust National Association, as trustee (the "Trustee"), a copy of the form of which will be made available to prospective purchasers of the Notes upon request to the Company. Upon the issuance of the New Notes, the Indenture will be subject to and governed by the Trust Indenture Act of 1939, as amended (the "Trust Indenture Act"). References to ("Section") mean the applicable Section of the Indenture.

EXCEPT AS OTHERWISE INDICATED BELOW, THE FOLLOWING SUMMARY APPLIES TO BOTH THE OLD NOTES AND THE NEW NOTES. AS USED HEREIN, THE TERM "NOTES" SHALL MEAN THE OLD NOTES AND THE NEW NOTES, UNLESS OTHERWISE INDICATED.

The form and terms of the New Notes are substantially identical to the form and terms of the Old Notes, except that (i) the New Notes will have been registered under the Securities Act and, therefore, will not bear legends restricting the transfer thereof and (ii) holders of New Notes will not be, and upon consummation of the Exchange Offer, holders of the Old Notes will no longer be, entitled to certain rights under the Registration Rights Agreement intended for the holders of unregistered securities, except in certain limited circumstances. The New Notes will be issued solely in exchange for an equal principal amount of Old Notes. As of the date hereof, \$125.0 million aggregate principal amount of Old Notes is outstanding. See "The Exchange Offer."

The following summary of the material provisions of the Indenture does not purport to be complete, and where reference is made to particular provisions of the Indenture, such provisions, including the definitions of certain terms, are qualified in their entirety by reference to all of the provisions of the Indenture and those terms made a part of the Indenture by the Trust Indenture Act. For definitions of certain capitalized terms used in the following summary, see " -- Certain Definitions" or "The Exchange Offer."

The Notes will mature on August 1, 2008, will be limited to \$125,000,000 aggregate principal amount, and will be unsecured senior subordinated obligations of the Company. Each Note will bear interest at the rate of 11% per annum from July 31, 1998 or from the most recent interest payment date to which interest has been paid, payable semiannually in arrears on February 1 and August 1 in each year, commencing February 1, 1999, to the Person in whose name the Note (or any predecessor Note) is registered at the close of business on the January 15 or July 15 next preceding such interest payment date. Interest will be computed on the basis of a 360-day year comprised of twelve 30-day months. (Sections 202, 301 and 309).

Principal of, premium, if any, and interest on the Notes will be payable, and the Notes will be exchangeable and transferable, at the office or agency of the Company in The City of New York maintained for such purposes (which initially will be the corporate trust office of the Trustee); provided, however, that payment of interest may be made at the option of the Company by check mailed to the Person entitled thereto as shown on the security register. (Sections 301, 305 and 1002) The Notes will be issued only in fully registered form without coupons, in denominations of \$1,000 and any integral multiple thereof. (Section 302) No service charge will be made for any registration of transfer, exchange or redemption of Notes, except in certain circumstances for any tax or other governmental charge that may be imposed in connection therewith. (Section 305)

As discussed under "The Exchange Offer," pursuant to the Registration Rights Agreement, the Company and the Guarantors have agreed for the benefit of the holders of the Old Notes, at the Company's and the Guarantors' cost to use their reasonable best efforts, (i) to effect a registered Exchange Offer under the Securities Act to exchange the Old Notes for the New Notes, which will have terms identical in all material respects to the Old Notes (except that the New Notes will not contain terms with respect to transfer restrictions or requirements for exchange or registration) and (ii) in the event that any changes in law or applicable interpretations of the staff of the Commission do not permit the Company to effect the Exchange Offer, or if for any other reason the Exchange Offer is not consummated within 165 calendar days after the original issue of the Old Notes, or upon the request of any Initial Purchaser, or if any holder of the Old Notes is not permitted by applicable law to participate in the Exchange Offer or elects to participate in the Exchange Offer but does not receive fully tradable New Notes, to register the Old Notes for resale under the Securities Act through a shelf registration statement (the "Shelf Registration Statement"). In the event that (a) the Registration Statement of which this Prospectus is a part is not filed with the Commission on or prior to the 60th calendar day following the date of original issue of the Old Notes, (b) the Registration Statement has not been declared effective on or prior to the 135th calendar day following the date of original issue of the Old Notes, (c) the Exchange Offer is not consummated or a Shelf Registration Statement is not declared effective, in either case, on or prior to the 165th calendar day following the date of original issue of the Old Notes or (d) the Shelf Registration Statement

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is declared effective but shall thereafter become unusable for more than 30 days in the aggregate (each such event referred to in clauses (a) through (d) above, a "Registration Default"), the interest rate borne by the Old Notes shall be increased by one-quarter of one percent per annum upon the occurrence of each Registration Default, which rate (as increased as aforesaid) will increase by an additional one quarter of one percent each 90-day period that such additional interest continues to accrue under any such circumstance, with an aggregate maximum increase in the interest rate equal to one percent (1%) per annum. The Shelf Registration Statement will be required to remain effective until the second anniversary of the issuance of the Old Notes. Following the cure of all Registration Defaults the accrual of additional interest will cease and the interest rate will revert to the original rate. See "Exchange Offer; Registration Rights."

All payments of principal and interest will be made by the Company in same day funds. The Notes will trade in the Same-Day Funds Settlement System of The Depository Trust Company (the "Depositary" or "DTC") until maturity, and secondary market trading activity for the Notes will therefore settle in same day funds.

When issued, the New Notes will be a new issue of securities with no established trading market. No assurance can be given as to the liquidity of the trading market for the Notes. See "Risk Factors -- Absence of Public Market for the Notes."

## Guarantees

Payment of the Notes is guaranteed by the Guarantors jointly and severally, fully and unconditionally, on a senior subordinated basis. The  ${\cal P}$ 

Guarantors are comprised of all of the direct and indirect Restricted Subsidiaries of the Company on the Issue Date. Substantially all of the Company's operations are conducted through its subsidiaries. In addition, if any Restricted Subsidiary of the Company becomes a guarantor or obligor in respect of any other Indebtedness of the Company or any of the Restricted Subsidiaries, the Company shall cause such Restricted Subsidiary to enter into a supplemental indenture pursuant to which such Restricted Subsidiary shall agree to guarantee the Company's obligations under the Notes. If the Company defaults in payment of the principal of, premium, if any, or interest on the Notes, each of the Guarantors will be unconditionally, jointly and severally obligated to duly and punctually pay the same.

The obligations of each Guarantor under its Guarantee are limited to the maximum amount which, after giving effect to all other contingent and fixed liabilities of such Guarantor, and after giving effect to any collections from or payments made by or on behalf of any other Guarantor in respect of the obligations of such other Guarantor under its Guarantee or pursuant to its contribution obligations under the Indenture, will result in the obligations of such Guarantor under its Guarantee not constituting a fraudulent conveyance or fraudulent transfer under Federal or state law. Each Guarantor that makes a payment or distribution under its Guarantee shall be entitled to a contribution from any other Guarantor in a pro rata amount based on the net assets of each Guarantor determined in accordance with GAAP.

Notwithstanding the foregoing, in certain circumstances a Guarantee of a Guarantor may be released pursuant to the provisions of subsection (c) under " - -- Certain Covenants -- Limitation on Guarantees by Restricted Subsidiaries." The Company also may, at any time, cause a Restricted Subsidiary to become a Guarantor by executing and delivering a supplemental indenture providing for the guarantee of payment of the Notes by such Restricted Subsidiary on the basis provided in the Indenture.

#### Optional Redemption

The Notes will be subject to redemption at any time on or after August 1, 2003, at the option of the Company, in whole or in part, on not less than 30 nor more than 60 days' prior notice, in amounts of \$1,000 or an integral multiple thereof, at the following redemption prices (expressed as percentages of the principal amount), if redeemed during the 12-month period beginning August 1 of the years indicated below:

# <TABLE> <CAPTION>

	Redemption	
Year	Price	
<s></s>	<c></c>	
2003	105.500%	
2004	103.667%	
2005	101.833%	

  |and thereafter at 100% of the principal amount, in each case, together with accrued and unpaid interest, if any, to the redemption date (subject to the rights of holders of record on relevant record dates to receive interest due on an interest payment date).

In addition, at any time prior to August 1, 2001, the Company, at its option, may use the net proceeds of one or more Public Equity Offerings to redeem up to an aggregate of 35% of the aggregate principal amount of Notes originally issued under the Indenture at a redemption price equal to 111% of the aggregate principal amount thereof, plus accrued and unpaid

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interest thereon, if any, to the redemption date; provided that at least 65% of the initial aggregate principal amount of Notes remains outstanding immediately after the occurrence of such redemption. In order to effect the foregoing redemption, the Company must mail a notice of redemption no later than 30 days after the closing of the related Public Equity Offering and must consummate such redemption within 60 days of the closing of the Public Equity Offering.

If less than all of the Notes are to be redeemed, the Trustee shall select the Notes or portions thereof to be redeemed in compliance with the requirements of the principal national security exchange, if any, on which the Notes are listed, or if the Notes are not so listed, on a pro rata basis, by lot or by any other method the Trustee shall deem fair and reasonable; provided, that Notes redeemed in part shall be redeemed only in integral multiples of \$1,000; provided, further, that any such redemption pursuant to the provisions relating to a Public Equity Offering shall be made on a pro rata basis or on as nearly a pro rata basis as practicable (subject to the

procedures of The Depository Trust Company or any other Depositary). (Sections 203, 1101, 1105 and 1107)

Sinking Fund

The Notes will not be entitled to the benefit of any sinking fund.

Purchase of Notes Upon a Change of Control

If a Change of Control shall occur at any time, then each holder of Notes shall have the right to require that the Company purchase such holder's Notes in whole or in part in integral multiples of \$1,000, at a purchase price (the "Change of Control Purchase Price") in cash in an amount equal to 101% of the principal amount of such Notes, plus accrued and unpaid interest, if any, to the date of purchase (the "Change of Control Purchase Date"), pursuant to the offer described below (the "Change of Control Offer") and in accordance with the other procedures set forth in the Indenture.

Within 30 days of any Change of Control, the Company shall notify the Trustee thereof and give written notice of such Change of Control to each holder of Notes, by first-class mail, postage prepaid, at his address appearing in the security register, stating, among other things, that a Change of Control has occurred and the date of such event; the circumstances and relevant facts regarding such Change of Control (including, but not limited to, information with respect to pro forma historical income, cash flow and capitalization after giving effect to such Change of Control); the purchase price and the purchase date which shall be fixed by the Company on a business day no earlier than 30 days nor later than 60 days from the date such notice is mailed, or such later date as is necessary to comply with requirements under the Exchange Act; that any Note not tendered will continue to accrue interest; that, unless the Company defaults in the payment of the Change of Control Purchase Price, any Notes accepted for payment pursuant to the Change of Control Offer shall cease to accrue interest after the Change of Control Purchase Date; and certain other procedures that a holder of Notes must follow to accept a Change of Control Offer or to withdraw such acceptance. (Section 1014)

If a Change of Control Offer is made, there can be no assurance that the Company will have available funds sufficient to pay the Change of Control Purchase Price for all of the Notes that might be delivered by holders of the Notes seeking to accept the Change of Control Offer. See " -- Ranking." The failure of the Company to make or consummate the Change of Control Offer or pay the Change of Control Purchase Price when due will give the Trustee and the holders of the Notes the rights described under "Events of Default."

In addition to the obligations of the Company under the Indenture with respect to the Notes in the event of a Change of Control, all of the Company's Indebtedness under the Floor Plan Facility and the Revolving Facility also contain an event of default upon a Change of Control as defined therein which obligates the Company to repay amounts outstanding under such indebtedness upon an acceleration of the Indebtedness issued thereunder. In addition, a Change of Control could result in a termination or nonrenewal of one or more of the Company's franchise agreements or its agreements with the Manufacturers.

The term "all or substantially all" as used in the definition of "Change of Control" has not been interpreted under New York law (which is the governing law of the Indenture) to represent a specific quantitative test. As a consequence, in the event the holders of the Notes elected to exercise their rights under the Indenture and the Company elected to contest such election, there could be no assurance as to how a court interpreting New York law would interpret the phrase.

The existence of a holder's right to require the Company to repurchase such holder's Notes upon a Change of Control may deter a third party from acquiring the Company in a transaction which constitutes a Change of Control.

The provisions of the Indenture will not afford holders of the Notes the right to require the Company to repurchase the Notes in the event of a highly leveraged transaction or certain transactions with the Company's management or its Affiliates, including a reorganization, restructuring, merger or similar transaction (including, in certain circumstances, an acquisition

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of the Company by management or its affiliates) involving the Company that may adversely affect holders of the Notes, if such transaction is not a transaction defined as a Change of Control. A transaction involving the Company's management or its Affiliates, or a transaction involving a recapitalization of the Company, will result in a Change of Control if it is the type of transaction specified by such definition.

The Company will comply with the applicable tender offer rules, including Rule 14e-1 under the Exchange Act, and any other applicable securities laws or

#### Ranking

The payment of the principal of, premium, if any, and interest on, the Notes will be subordinated, as set forth in the Indenture, in right of payment, to the prior payment in full of all Senior Indebtedness. The Notes will be senior subordinated indebtedness of the Company ranking pari passu with all other existing and future senior subordinated indebtedness of the Company and senior to all existing and future Subordinated Indebtedness of the Company.

Upon the occurrence of any default in the payment of any Designated Senior Indebtedness beyond any applicable grace period and after the receipt by the Trustee from a representative of holders of any Designated Senior Indebtedness (collectively, a "Senior Representative") of written notice of such default, no payment (other than payments previously made pursuant to the provisions described under " -- Defeasance or Covenant Defeasance of Indenture") or distribution of any assets of the Company of any kind or character (excluding certain permitted equity interests or subordinated securities) may be made on account of the principal of, premium, if any, or interest on, the Notes or on account of the purchase, redemption, defeasance or other acquisition of or in respect of, the Notes unless and until such default shall have been cured or waived or shall have ceased to exist or such Designated Senior Indebtedness shall have been discharged or paid in full after which the Company shall resume making any and all required payments in respect of the Notes, including any missed payments.

Upon the occurrence and during the continuance of any non-payment default with respect to any Designated Senior Indebtedness pursuant to which the maturity thereof may then be accelerated immediately (a "Non-payment Default") and after the receipt by the Trustee and the Company from a Senior Representative of written notice of such Non-Payment Default, no payment (other than payments previously made pursuant to the provisions described under " -- Defeasance or Covenant Defeasance of Indenture") or distribution of any assets of the Company of any kind or character (excluding certain permitted equity interests or subordinated securities) may be made by the Company on account of the principal of, premium, if any, or interest on, the Notes or on account of the purchase, redemption, defeasance or other acquisition of, or in respect of, the Notes for the period specified below (the "Payment Blockage Period").

The Payment Blockage Period shall commence upon the receipt of notice of the Non-payment Default by the Trustee and the Company from a Senior Representative and shall end on the earliest of (i) the 179th day after such commencement, (ii) the date on which such Non-payment Default (and all other Non-payment Defaults as to which notice is given after such Payment Blockage Period is initiated) is cured, waived or ceases to exist or on which such Designated Senior Indebtedness is discharged or paid in full or (iii) the date on which such Payment Blockage Period (and all Non-payment Defaults as to which notice is given after such Payment Blockage Period is initiated) shall have been terminated by written notice to the Company or the Trustee from the Senior Representative initiating such Payment Blockage Period, after which, in the case of clauses (i), (ii) and (iii), the Company will promptly resume making any and all required payments in respect of the Notes, including any missed payments. In no event will a Payment Blockage Period extend beyond 179 days from the date of the receipt by the Company or the Trustee of the notice initiating such Payment Blockage Period (such 179-day period referred to as the "Initial Period"). Any number of notices of Non-payment Defaults may be given during the Initial Period; provided that during any period of 365 consecutive days only one Payment Blockage Period, during which payment of principal of, premium, if any, or interest on, the Notes may not be made, may commence and the duration of such period may not exceed 179 days. No Non-payment Default with respect to Designated Senior Indebtedness that existed or was continuing on the date of the commencement of any Payment Blockage Period will be, or can be, made the basis for the commencement of a second Payment Blockage Period, whether or not within a period of 365 consecutive days, unless such default has been cured or waived for a period of not less than 90 consecutive days.

If the Company fails to make any payment on the Notes when due or within any applicable grace period, whether or not on account of the payment blockage provisions referred to above, such failure would constitute an Event of Default under the Indenture and would enable the holders of the Notes to accelerate the maturity thereof. See " -- Events of Default."

The Indenture will provide that in the event of any insolvency or bankruptcy case or proceeding, or any receivership, liquidation, reorganization or other similar case or proceeding in connection therewith, relative to the Company or its assets, or any liquidation, dissolution or other winding up of the Company, whether voluntary or involuntary, or whether or not

Senior Indebtedness must be paid in full before any payment or distribution (excluding distributions of certain permitted equity interests or subordinated securities) is made on account of the principal of, premium, if any, or interest on the Notes or on account of the purchase, redemption, defeasance or other acquisition of or in respect of the Notes (other than payments previously made pursuant to the provisions described under " -- Defeasance or Covenant Defeasance of Indenture").

By reason of such subordination, in the event of liquidation or insolvency, creditors of the Company who are holders of Senior Indebtedness may recover more, ratably, than the holders of the Notes, and funds which would be otherwise payable to the holders of the Notes will be paid to the holders of the Senior Indebtedness to the extent necessary to pay the Senior Indebtedness in full and the Company may be unable to meet its obligations fully with respect to the Notes.

Each Guarantee of a Guarantor will be an unsecured senior subordinated obligation of such Guarantor, ranking pari passu with, or senior in right of payment to, all other existing and future Indebtedness of such Guarantor that is expressly subordinated to Senior Guarantor Indebtedness. The Indebtedness evidenced by the Guarantees will be subordinated to Senior Guarantor Indebtedness to substantially the same extent as the Notes are subordinated to Senior Indebtedness and during any period when payment on the Notes is blocked by Designated Senior Indebtedness, payment on the Guarantees is similarly blocked.

"Senior Indebtedness" means the principal of, premium, if any, and interest (including interest, to the extent allowable, accruing after the filing of a petition initiating any proceeding under any state, federal or foreign bankruptcy law) on any Indebtedness of the Company (other than as otherwise provided in this definition), whether outstanding on the Issue Date or thereafter created, incurred or assumed, and whether at any time owing, actually or contingent, unless, in the case of any particular Indebtedness, the instrument creating or evidencing the same or pursuant to which the same is outstanding expressly provides that such Indebtedness shall not be senior in right of payment to the Notes. Notwithstanding the foregoing, "Senior Indebtedness" shall (x) include the Floor Plan Facility and the Revolving Facility to the extent the Company is a party thereto and (y) not include (i) Indebtedness evidenced by the Notes, (ii) Indebtedness that is subordinate or junior in right of payment to any Indebtedness of the Company, (iii) Indebtedness which when incurred and without respect to any election under Section 1111(b) of Title 11 United States Code, is without recourse to the Company, (iv) Indebtedness which is represented by Redeemable Capital Stock, (v) any liability for foreign, federal, state, local or other taxes owed or owing by the Company to the extent such liability constitutes Indebtedness, (vi) Indebtedness of the Company to a Subsidiary or any other Affiliate of the Company or any of such Affiliate's Subsidiaries, (vii) to the extent it might constitute Indebtedness, amounts owing for goods, materials or services purchased in the ordinary course of business or consisting of trade accounts payable owed or owing by the Company, and amounts owed by the Company for compensation to employees or services rendered to the Company, (viii) that portion of any Indebtedness which at the time of issuance is issued in violation of the Indenture and (ix) Indebtedness evidenced by any quarantee of any Subordinated Indebtedness or Pari Passu Indebtedness.

"Designated Senior Indebtedness" means (i) all Senior Indebtedness under the Floor Plan Facility or the Revolving Facility and (ii) any other Senior Indebtedness which at the time of determination has an aggregate principal amount outstanding of at least \$25 million and which is specifically designated in the instrument evidencing such Senior Indebtedness or the agreement under which such Senior Indebtedness arises as "Designated Senior Indebtedness" by the Company.

"Senior Guarantor Indebtedness" means the principal of, premium, if any, and interest (including interest, to the extent allowable, accruing after the filing of a petition initiating any proceeding under any state, federal or foreign bankruptcy law) on any Indebtedness of any Guarantor (other than as otherwise provided in this definition), whether outstanding on the Issue Date or thereafter created, incurred or assumed, and whether at any time owing, actually or contingent, unless, in the case of any particular Indebtedness, the instrument creating or evidencing the same or pursuant to which the same is outstanding expressly provides that such Indebtedness shall not be senior in right of payment to any Guarantee. Notwithstanding the foregoing, "Senior Guarantor Indebtedness" shall (x) include the Floor Plan Facility and the Revolving Facility to the extent any Guarantor is a party thereto and (y) not include (i) Indebtedness evidenced by the Guarantees, (ii) Indebtedness that is subordinated or junior in right of payment to any Indebtedness of any Guarantor, (iii) Indebtedness which when incurred and without respect to any election under Section 1111(b) of Title 11 United States Code, is without recourse to any Guarantor, (iv) Indebtedness which is represented by Redeemable Capital Stock, (v) any liability for foreign, federal, state, local or other taxes owed or owing by any Guarantor to the extent such liability constitutes Indebtedness, (vi) Indebtedness of any Guarantor to a Subsidiary or any other Affiliate of the Company or any of such Affiliate's Subsidiaries, (vii) to the extent it might constitute Indebtedness, amounts owing for goods, materials or

services purchased in the ordinary course of business or consisting of trade accounts payable owed or owing by such Guarantor, and amounts owed by such Guarantor for compensation to employees or services rendered to such Guarantor, (viii) that portion of any Indebtedness which at the time of issuance

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is issued in violation of the Indenture and (ix) Indebtedness evidenced by any guarantee of any Subordinated Indebtedness or Pari Passu Indebtedness.

The Indenture will limit, but not prohibit, the incurrence by the Company and its Subsidiaries of additional Indebtedness, and the Indenture will prohibit the incurrence by the Company of Indebtedness that is subordinated in right of payment to any Senior Indebtedness of the Company and senior in right of payment to the Notes.

As of June 30, 1998, on a pro forma basis, (i) the Company and the Guarantors would have had \$4.3 million in aggregate principal amount of indebtedness outstanding which would have ranked senior in right of payment to the Notes (\$2.9 million of which would have been secured) and no indebtedness pari passu to the Notes or the Guarantees, as the case may be, (ii) the Company would also have had \$3.7 million of indebtedness senior to, and \$5.5 million of indebtedness subordinated to, the Notes and (iii) the Guarantors would also have had \$199.0 million of floor plan indebtedness and \$3.2 million of additional indebtedness which would have ranked senior in right of payment to the Guarantees (\$3.0 million of which would have been secured). See "Risk Factors -- Leverage" and "Capitalization".

Certain Covenants

The Indenture contains, among others, the following covenants:

Limitation on Indebtedness. The Company will not, and will not cause or permit any of its Restricted Subsidiaries to, create, issue, incur, assume, guarantee or otherwise in any manner become directly or indirectly liable for the payment of or otherwise incur, contingently or otherwise (collectively, "incur"), any Indebtedness (including any Acquired Indebtedness), unless such Indebtedness is incurred by the Company or any Guarantor or constitutes Acquired Indebtedness of a Restricted Subsidiary and, in each case, the Company's Consolidated Fixed Charge Coverage Ratio for the most recent four full fiscal quarters for which financial statements are available immediately preceding the incurrence of such Indebtedness taken as one period is at least equal to or greater than 2.00:1. (Section 1008)

Notwithstanding the foregoing, the Company and, to the extent specifically set forth below, the Restricted Subsidiaries may incur each and all of the following (collectively, the "Permitted Indebtedness"):

- (i) Indebtedness of the Company and the Guarantors under the Company's Revolving Facility (including any refinancing (as defined below) thereof) in an aggregate principal amount at any one time outstanding not to exceed the greater of (a) \$75 million or (b) 30% of the Company's Consolidated Tangible Assets, in any case under the Revolving Facility (including any refinancing thereof) or in respect of letters of credit thereunder;
- (ii) Indebtedness of the Company and the Guarantors under any Inventory Facility;
  - (iii) Indebtedness of the Company pursuant to the Notes or the Exchange Notes and Indebtedness of any Guarantor pursuant to a Guarantee of the Notes or the Exchange Notes;
  - (iv) Indebtedness of the Company or any Restricted Subsidiary outstanding on the Issue Date, listed on a schedule thereto and not otherwise referred to in this definition of "Permitted Indebtedness;"
  - (v) Indebtedness of the Company owing to a Restricted Subsidiary; provided that any Indebtedness of the Company owing to a Restricted Subsidiary that is not a Guarantor is made pursuant to an intercompany note in the form attached to the Indenture and is unsecured and is subordinated in right of payment from and after such time as the Notes shall become due and payable (whether at Stated Maturity, acceleration or otherwise) to the payment and performance of the Company's obligations under the Notes; provided, further, that any disposition, pledge or transfer of any such Indebtedness to a Person (other than a disposition, pledge or transfer to a Restricted Subsidiary) shall be deemed to be an incurrence of such Indebtedness by the Company or other obligor not permitted by this clause (v);
  - (vi) Indebtedness of a Wholly Owned Restricted Subsidiary owing to the Company or another Wholly Owned Restricted Subsidiary; provided that any

such Indebtedness is made pursuant to an intercompany note in the form attached to the Indenture; provided, further, that (a) any disposition, pledge or transfer of any such Indebtedness to a Person (other than a disposition, pledge or transfer to the Company or a Wholly Owned Restricted Subsidiary) shall be deemed to be an incurrence of such Indebtedness by the obligor not permitted by this clause (vi), and (b) any transaction pursuant to which any Wholly Owned Restricted Subsidiary, which has Indebtedness owing to the Company or any other Wholly Owned Restricted Subsidiary, ceases to be a Wholly Owned Restricted Subsidiary shall be deemed to be the incurrence of Indebtedness by such Wholly Owned Restricted Subsidiary that is not permitted by this clause (vi);

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(viii) obligations of the Company or any Guarantor entered into in the ordinary course of business (a) pursuant to Interest Rate Agreements designed to protect the Company or any Restricted Subsidiary against fluctuations in interest rates in respect of Indebtedness of the Company or any Restricted Subsidiary as long as such obligations do not exceed the aggregate principal amount of such Indebtedness then outstanding, (b) under any Currency Hedging Agreements, relating to (i) Indebtedness of the Company or any Restricted Subsidiary and/or (ii) obligations to purchase or sell assets or properties, in each case, incurred in the ordinary course of business of the Company or any Restricted Subsidiary; provided, however, that such Currency Hedging Agreements do not increase the Indebtedness or other obligations of the Company or any Restricted Subsidiary outstanding other than as a result of fluctuations in foreign currency exchange rates or by reason of fees, indemnities and compensation payable thereunder or (c) under any Commodity Price Protection Agreements which do not increase the amount of Indebtedness or other obligations of the Company or any Restricted Subsidiary outstanding other than as a result of fluctuations in commodity prices or by reason of fees, indemnities and compensation payable thereunder:

(ix) Indebtedness of the Company or any Restricted Subsidiary represented by Capital Lease Obligations or Purchase Money Obligations or other Indebtedness incurred or assumed in connection with the acquisition or development of real or personal, movable or immovable, property in each case incurred for the purpose of financing or refinancing all or any part of the purchase price or cost of construction or improvement of property used in the business of the Company, in an aggregate principal amount pursuant to this clause (ix) not to exceed \$20 million outstanding at any time; provided that the principal amount of any Indebtedness permitted under this clause (ix) did not in each case at the time of incurrence exceed the Fair Market Value, as determined by the Company in good faith, of the acquired or constructed asset or improvement so financed;

(x) obligations arising from agreements by the Company or a Restricted Subsidiary to provide for indemnification, customary purchase price closing adjustments, earn-outs or other similar obligations, in each case, incurred in connection with the acquisition or disposition of any business or assets of a Restricted Subsidiary;

(xi) Indebtedness evidenced by letters of credit in the ordinary course of business to support the Company's or any Restricted Subsidiary's insurance or self-insurance obligations for workers' compensation and other similar insurance coverages;

(xii) any renewals, extensions, substitutions, refundings, refinancings or replacements (collectively, a "refinancing") of any Indebtedness described in clauses (iii) and (iv) of this definition of "Permitted Indebtedness," including any successive refinancings so long as the borrower under such refinancing is the Company or, if not the Company, the same as the borrower of the Indebtedness being refinanced and the aggregate principal amount of Indebtedness represented thereby (or if such Indebtedness provides for an amount less than the principal amount thereof to be due and payable upon a declaration of acceleration of the maturity thereof, the original issue price of such Indebtedness plus any accreted value attributable thereto since the original issuance of such Indebtedness) does not exceed the initial principal amount of such Indebtedness plus the lesser of (I) the stated amount of any premium or other payment required to be paid in connection with such a refinancing pursuant to the terms of the Indebtedness being refinanced or (II) the amount of premium or other payment actually paid at such time to refinance the Indebtedness, plus, in either case, the amount of expenses of the Company incurred in connection with such refinancing and (A) in the case of any refinancing of Indebtedness that is Subordinated Indebtedness, such new Indebtedness is made subordinated to the Notes at least to the same extent as the Indebtedness being refinanced and (B) in the case of Pari Passu Indebtedness or Subordinated Indebtedness, as the case may be, such

refinancing does not reduce the Average Life to Stated Maturity or the Stated Maturity of such Indebtedness; and

(xiii) Indebtedness of the Company and its Restricted Subsidiaries or any Guarantor in addition to that described in clauses (i) through (xii) above, and any renewals, extensions, substitutions, refinancings or replacements of such Indebtedness, so long as the aggregate principal amount of all such Indebtedness shall not exceed \$10 million outstanding at any one time in the aggregate.

For purposes of determining compliance with this "Limitation on Indebtedness" covenant, in the event that an item of Indebtedness meets the criteria of more than one of the types of Indebtedness permitted by this covenant, the Company in its sole discretion shall classify such item of Indebtedness and only be required to include the amount of such Indebtedness as one of such types.

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Limitation on Restricted Payments. (a) The Company will not, and will not cause or permit any Restricted Subsidiary to, directly or indirectly:

- (i) declare or pay any dividend on, or make any distribution to holders of, any shares of the Company's Capital Stock (other than dividends or distributions payable solely in shares of its Qualified Capital Stock or in options, warrants or other rights to acquire shares of such Qualified Capital Stock);
- (ii) purchase, redeem, defease or otherwise acquire or retire for value, directly or indirectly, the Company's Capital Stock or any Capital Stock of any Affiliate of the Company, including any Subsidiary of the Company (other than Capital Stock of any Wholly Owned Restricted Subsidiary of the Company), or options, warrants or other rights to acquire such Capital Stock;
- (iii) make any principal payment on, or repurchase, redeem, defease, retire or otherwise acquire for value, prior to any scheduled principal payment, sinking fund payment or maturity, any Subordinated Indebtedness;
- (iv) declare or pay any dividend or distribution on any Capital Stock of any Restricted Subsidiary to any Person (other than (a) to the Company or any of its Wholly Owned Restricted Subsidiaries or (b) dividends or distributions made by a Restricted Subsidiary (i) organized as a partnership, limited liability company or similar pass-through entity to the holders of its Capital Stock in amounts sufficient to satisfy the tax liabilities arising from their ownership of such Capital Stock or (ii) on a pro rata basis to all stockholders of such Restricted Subsidiary); or
- (v) make any Investment in any Person (other than any Permitted Investments)  $\,$

(any of the foregoing actions described in clauses (i) through (v), other than any such action that is a Permitted Payment (as defined below), collectively, "Restricted Payments") (the amount of any such Restricted Payment, if other than cash, shall be the Fair Market Value of the assets proposed to be transferred, as determined by the board of directors of the Company, whose determination shall be conclusive and evidenced by a board resolution), unless (1) immediately before and immediately after giving effect to such proposed Restricted Payment on a pro forma basis, no Default or Event of Default shall have occurred and be continuing and such Restricted Payment shall not be an event which is, or after notice or lapse of time or both, would be, an "event of default" under the terms of any Indebtedness of the Company or its Restricted Subsidiaries; (2) immediately before and immediately after giving effect to such Restricted Payment on a pro forma basis, the Company could incur \$1.00 of additional Indebtedness (other than Permitted Indebtedness) under the provisions described under " -- Limitation on Indebtedness;" and (3) after giving effect to the proposed Restricted Payment, the aggregate amount of all such Restricted Payments declared or made after the Issue Date and all Designation Amounts does not exceed the sum of:

- (A) \$5 million;
- (B) 50% of the aggregate Consolidated Net Income of the Company accrued on a cumulative basis during the period beginning on the first day of the Company's fiscal quarter in which the Issue Date occurs and ending on the last day of the Company's last fiscal quarter ending prior to the date of the Restricted Payment (or, if such aggregate cumulative Consolidated Net Income shall be a loss, minus 100% of such loss);
- (C) the aggregate Net Cash Proceeds received after the Issue Date by the Company either (x) as capital contributions in the form of common equity to the Company or (y) from the issuance or sale (other than to any of its Subsidiaries) of Qualified Capital Stock of the Company or any options, warrants or rights to purchase such Qualified Capital Stock of the

Company (except, in each case, to the extent such proceeds are used to purchase, redeem or otherwise retire Capital Stock or Subordinated Indebtedness as set forth below in clause (ii) or (iii) of paragraph (b) below) (and excluding the Net Cash Proceeds from the issuance of Qualified Capital Stock financed, directly or indirectly, using funds borrowed from the Company or any Subsidiary until and to the extent such borrowing is repaid);

- (D) the aggregate Net Cash Proceeds received after the Issue Date by the Company (other than from any of its Subsidiaries) upon the exercise of any options, warrants or rights to purchase Qualified Capital Stock of the Company (and excluding the Net Cash Proceeds from the exercise of any options, warrants or rights to purchase Qualified Capital Stock financed, directly or indirectly, using funds borrowed from the Company or any Subsidiary until and to the extent such borrowing is repaid);
- (E) the aggregate Net Cash Proceeds received after the Issue Date by the Company from the conversion or exchange, if any, of debt securities or Redeemable Capital Stock of the Company or its Restricted Subsidiaries into or for Qualified Capital Stock of the Company plus, to the extent such debt securities or Redeemable Capital Stock were issued after the Issue Date, upon the conversion or exchange of such debt securities or Redeemable Capital Stock,

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the aggregate of Net Cash Proceeds from their original issuance (and excluding the Net Cash Proceeds from the conversion or exchange of debt securities or Redeemable Capital Stock financed, directly or indirectly, using funds borrowed from the Company or any Subsidiary until and to the extent such borrowing is repaid); and

- (F) (a) in the case of the disposition or repayment of any Investment constituting a Restricted Payment made after the Issue Date, an amount (to the extent not included in Consolidated Net Income) equal to the lesser of the return of capital with respect to such Investment and the initial amount of such Investment, in either case, less the cost of the disposition of such Investment and net of taxes, and (b) in the case of the designation of an Unrestricted Subsidiary as a Restricted Subsidiary (as long as the designation of such Subsidiary as an Unrestricted Subsidiary was deemed a Restricted Payment), the Fair Market Value of the Company's interest in such Subsidiary provided that such amount shall not in any case exceed the amount of the Restricted Payment deemed made at the time the Subsidiary was designated as an Unrestricted Subsidiary.
- (b) Notwithstanding the foregoing, and in the case of clauses (ii) through (iv) below, so long as no Default or Event of Default is continuing or would arise therefrom, the foregoing provisions shall not prohibit the following actions (each of clauses (i) through (iv) and (viii) being referred to as a "Permitted Payment"):
  - (i) the payment of any dividend within 60 days after the date of declaration thereof, if at such date of declaration such payment was permitted by the provisions of paragraph (a) of this Section and such payment shall have been deemed to have been paid on such date of declaration and shall not have been deemed a "Permitted Payment" for purposes of the calculation required by paragraph (a) of this Section;
  - (ii) the repurchase, redemption, or other acquisition or retirement for value of any shares of any class of Capital Stock of the Company in exchange for (including any such exchange pursuant to the exercise of a conversion right or privilege in connection with which cash is paid in lieu of the issuance of fractional shares or scrip), or out of the Net Cash Proceeds of a substantially concurrent issuance and sale for cash (other than to a Subsidiary) of, other shares of Qualified Capital Stock of the Company; provided that the Net Cash Proceeds from the issuance of such shares of Qualified Capital Stock are excluded from clause (3) (C) of paragraph (a) of this Section;
  - (iii) the repurchase, redemption, defeasance, retirement or acquisition for value or payment of principal of any Subordinated Indebtedness or Redeemable Capital Stock in exchange for, or in an amount not in excess of the Net Cash Proceeds of, a substantially concurrent issuance and sale for cash (other than to any Subsidiary of the Company) of any Qualified Capital Stock of the Company, provided that the Net Cash Proceeds from the issuance of such shares of Qualified Capital Stock are excluded from clause (3)(C) of paragraph (a) of this Section;
  - (iv) the repurchase, redemption, defeasance, retirement, refinancing, acquisition for value or payment of principal of any Subordinated Indebtedness (other than Redeemable Capital Stock) (a "refinancing") through the substantially concurrent issuance of new Subordinated Indebtedness of the Company, provided that any such new Subordinated Indebtedness (1) shall be in a principal amount that does not exceed the

principal amount so refinanced (or, if such Subordinated Indebtedness provides for an amount less than the principal amount thereof to be due and payable upon a declaration of acceleration thereof, then such lesser amount as of the date of determination), plus the lesser of (I) the stated amount of any premium or other payment required to be paid in connection with such a refinancing pursuant to the terms of the Indebtedness being refinanced or (II) the amount of premium or other payment actually paid at such time to refinance the Indebtedness, plus, in either case, the amount of expenses of the Company incurred in connection with such refinancing; (2) has an Average Life to Stated Maturity greater than the remaining Average Life to Stated Maturity of the Notes; (3) has a Stated Maturity for its final scheduled principal payment later than the Stated Maturity for the final scheduled principal payment of the Notes; and (4) is expressly subordinated in right of payment to the Notes at least to the same extent as the Subordinated Indebtedness to be refinanced;

- (v) the purchase, redemption, or other acquisition or retirement for value of any class of Capital Stock of the Company from employees, former employees, directors or former directors of the Company or any Subsidiary pursuant to the terms of the agreements pursuant to which such Capital Stock was acquired in an amount not to exceed \$1.0 million in the aggregate in any calendar year;
- (vi) the repurchase, redemption or other acquisition or retirement for value of Capital Stock of the Company issued pursuant to acquisitions by the Company to the extent required by or needed to comply with the requirements of any of the Manufacturers with which the Company or a Restricted Subsidiary is a party to a franchise agreement;

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- (vii) the repurchase, redemption, defeasance, retirement or acquisition for value or payment of principal on the Smith Subordinated Loan; and
- (viii) the payment of the contingent purchase price of an acquisition to the extent such payment would be deemed a Restricted Payment. (Section 1009)

Limitation on Transactions with Affiliates. The Company will not, and will not cause or permit any of its Restricted Subsidiaries to, directly or indirectly, enter into any transaction or series of related transactions (including, without limitation, the sale, purchase, exchange or lease of assets, property or services) with or for the benefit of any Affiliate of the Company (other than the Company or a Wholly Owned Restricted Subsidiary) unless such transaction or series of related transactions is entered into in good faith and in writing and (a) such transaction or series of related transactions is on terms that are no less favorable to the Company or such Restricted Subsidiary, as the case may be, than those that would be available in a comparable transaction in arm's-length dealings with an unrelated third party, (b) with respect to any transaction or series of related transactions involving aggregate value in excess of \$500,000 the Company delivers either an officers' certificate to the Trustee certifying that such transaction or series of related transactions complies with clause (a) above or such transaction or series of related transactions is approved by a majority of the Disinterested Directors of the board of directors of the Company, or in the event there is only one Disinterested Director, by such Disinterested Director, and (c) with respect to any transaction or series of related transactions involving aggregate value in excess of \$1 million, either (i) such transaction or series of related transactions has been approved by a majority of the Disinterested Directors of the board of directors of the Company, or in the event there is only one Disinterested Director, by such Disinterested Director, or (ii) the Company delivers to the Trustee a written opinion of an investment banking firm of national standing or other recognized independent expert with experience appraising the terms and conditions of the type of transaction or series of related transactions for which an opinion is required stating that the transaction or series of related transactions is fair to the Company or such Restricted Subsidiary from a financial point of view; provided, however, that this provision shall not apply to (i) employee benefit arrangements with any officer or director of the Company, including under any stock option or stock incentive plans, entered into in the ordinary course of business; (ii) any transaction permitted as a Restricted Payment pursuant to the covenant described in " -- Limitation on Restricted Payments"; (iii) the payment of customary fees to directors of the Company and its Restricted Subsidiaries; (iv) any transaction with any officer or member of the Board of Directors of the Company involving indemnification arrangements; and (v) loans or advances to officers of the Company in the ordinary course of business not to exceed \$1 million in any calendar year. (Section 1010)

Limitation on Liens. The Company will not, and will not cause or permit any Restricted Subsidiary to, directly or indirectly, create, incur or affirm any Lien of any kind securing any Pari Passu Indebtedness or Subordinated Indebtedness (including any assumption, guarantee or other liability with respect thereto by any Restricted Subsidiary) upon any property or assets (including any intercompany notes) of the Company or any Restricted Subsidiary

owned on the Issue Date or acquired after the Issue Date, or assign or convey any right to receive any income or profits therefrom, unless the Notes or a Guarantee in the case of Liens of a Guarantor are directly secured equally and ratably with (or, in the case of Subordinated Indebtedness, prior or senior thereto, with the same relative priority as the Notes shall have with respect to such Subordinated Indebtedness) the obligation or liability secured by such Lien except for Liens (A) securing any Indebtedness which became Indebtedness pursuant to a transaction permitted under " -- Consolidation, Merger, Sale of Assets" or securing Acquired Indebtedness which was created prior to (and not created in connection with, or in contemplation of) the incurrence of such Pari Passu Indebtedness or Subordinated Indebtedness (including any assumption, quarantee or other liability with respect thereto by any Restricted Subsidiary) and which Indebtedness is permitted under the provisions of "-- Limitation on Indebtedness" or (B) securing any Indebtedness incurred in connection with any refinancing, renewal, substitutions or replacements of any such Indebtedness described in clause (A), so long as the aggregate principal amount of Indebtedness represented thereby (or if such Indebtedness provides for an amount less than the principal amount thereof to be due and payable upon a declaration of acceleration of the maturity thereof, the original issue price of such Indebtedness plus any accreted value attributable thereto since the original issuance of such Indebtedness) is not increased by such refinancing by an amount greater than the lesser of (i) the stated amount of any premium or other payment required to be paid in connection with such a refinancing pursuant to the terms of the Indebtedness being refinanced or (ii) the amount of premium or other payment actually paid at such time to refinance the Indebtedness, plus, in either case, the amount of expenses of the Company incurred in connection with such refinancing, provided, however, that in the case of clauses (A) and (B), any such Lien only extends to the assets that were subject to such Lien securing such Indebtedness prior to the related acquisition by the Company or its Restricted Subsidiaries. Notwithstanding the foregoing, any Lien securing the Notes granted pursuant to this covenant shall be automatically and unconditionally released and discharged upon the release by the holders of the Pari Passu Indebtedness or Subordinated Indebtedness described above of their Lien on the property or assets of the Company or any Restricted Subsidiary (including any deemed release upon payment in full of all obligations under such Indebtedness), at such time as the holders of all such

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Pari Passu Indebtedness or Subordinated Indebtedness also release their Lien on the property or assets of the Company or such Restricted Subsidiary, or upon any sale, exchange or transfer to any Person not an Affiliate of the Company of the property or assets secured by such Lien, or of all of the Capital Stock held by the Company or any Restricted Subsidiary in, or all or substantially all the assets of, any Restricted Subsidiary creating such Lien. (Section 1011)

Limitation on Sale of Assets. (a) The Company will not, and will not cause or permit any of its Restricted Subsidiaries to, directly or indirectly, consummate an Asset Sale unless (i) at least 80% of the consideration from such Asset Sale consists of (A) cash or Cash Equivalents, (B) the assumption of Senior Indebtedness or Senior Guarantor Indebtedness by the party acquiring the assets from the Company of any Restricted Subsidiary, (C) Replacement Assets or (D) a combination of any of the foregoing; and (ii) the Company or such Restricted Subsidiary receives consideration at the time of such Asset Sale at least equal to the Fair Market Value of the shares or assets subject to such Asset Sale (as determined by the board of directors of the Company and evidenced in a board resolution); provided that any notes or other obligations received by the Company or any such Restricted Subsidiary from any transferee of assets from the Company or such Restricted Subsidiary that are converted by the Company or such Restricted Subsidiary into cash at Fair Market Value within 30 days after receipt shall be deemed to be cash for purposes of this provision.

- (b) If all or a portion of the Net Cash Proceeds of any Asset Sale are not required to be applied to repay permanently any Senior Indebtedness or Senior Guarantor Indebtedness then outstanding as required by the terms thereof, or the Company determines not to apply such Net Cash Proceeds to the permanent prepayment of such Senior Indebtedness or Senior Guarantor Indebtedness or if no such Senior Indebtedness or Senior Guarantor Indebtedness is then outstanding, then the Company or a Restricted Subsidiary may within 365 days of the Asset Sale invest the Net Cash Proceeds in Replacement Assets. The amount of such Net Cash Proceeds not used or invested within 365 days of the Asset Sale as set forth in this paragraph constitutes "Excess Proceeds."
- (c) When the aggregate amount of Excess Proceeds exceeds \$10 million or more, the Company will apply the Excess Proceeds to the repayment of the Notes and any other Pari Passu Indebtedness outstanding with similar provisions requiring the Company to make an offer to purchase such Indebtedness with the proceeds from any Asset Sale as follows: (A) the Company will make an offer to purchase (an "Offer") from all holders of the Notes in accordance with the procedures set forth in the Indenture in the maximum principal amount (expressed as a multiple of \$1,000) of Notes that may be purchased out of an amount (the "Note Amount") equal to the product of such Excess Proceeds

multiplied by a fraction, the numerator of which is the outstanding principal amount of the Notes, and the denominator of which is the sum of the outstanding principal amount of the Notes and such Pari Passu Indebtedness (subject to proration in the event such amount is less than the aggregate Offered Price (as defined herein) of all Notes tendered) and (B) to the extent required by such Pari Passu Indebtedness to permanently reduce the principal amount of such Pari Passu Indebtedness, the Company will make an offer to purchase or otherwise repurchase or redeem Pari Passu Indebtedness (a "Pari Passu Offer") in an amount (the "Pari Passu Debt Amount") equal to the excess of the Excess Proceeds over the Note Amount; provided that in no event will the Company be required to make a Pari Passu Offer in a Pari Passu Debt Amount exceeding the principal amount of such Pari Passu Indebtedness plus the amount of any premium required to be paid to repurchase such Pari Passu Indebtedness. The offer price for the Notes will be payable in cash in an amount equal to 100% of the principal amount of the Notes plus accrued and unpaid interest, if any, to the date (the "Offer Date") such Offer is consummated (the "Offered Price"), in accordance with the procedures set forth in the Indenture. To the extent that the aggregate Offered Price of the Notes tendered pursuant to the Offer is less than the Note Amount relating thereto or the aggregate amount of Pari Passu Indebtedness that is purchased in a Pari Passu Offer is less than the Pari Passu Debt Amount, the Company may use any remaining Excess Proceeds for general corporate purposes. If the aggregate principal amount of Notes and Pari Passu Indebtedness surrendered by holders thereof exceeds the amount of Excess Proceeds, the Trustee shall select the Notes to be purchased on a pro rata basis. Upon the completion of the purchase of all the Notes tendered pursuant to an Offer and the completion of a Pari Passu Offer, the amount of Excess Proceeds, if any, shall be reset at zero.

- (d) If the Company becomes obligated to make an Offer pursuant to clause (c) above, the Notes and the Pari Passu Indebtedness shall be purchased by the Company, at the option of the holders thereof, in whole or in part in integral multiples of \$1,000, on a date that is not earlier than 30 days and not later than 60 days from the date the notice of the Offer is given to holders, or such later date as may be necessary for the Company to comply with the requirements under the Exchange Act.
- (e) The Indenture will provide that the Company will comply with applicable securities laws or regulations in connection with an Offer. (Section 1012)

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Limitation on Issuances of Guarantees of and Pledges for Indebtedness. (a) The Company will not cause or permit any Restricted Subsidiary, other than a Guarantor, directly or indirectly, to secure the payment of any Senior Indebtedness of the Company and the Company will not, and will not permit any Restricted Subsidiary to, pledge any intercompany notes representing obligations of any Restricted Subsidiary (other than a Guarantor) to secure the payment of any Senior Indebtedness unless in each case such Restricted Subsidiary simultaneously executes and delivers a supplemental indenture to the Indenture providing for a guarantee of payment of the Notes by such Restricted Subsidiary, which guarantee shall be on the same terms as the guarantee of the Senior Indebtedness (if a guarantee of Senior Indebtedness is granted by any such Restricted Subsidiary) except that the guarantee of the Notes need not be secured and shall be subordinated to the claims against such Restricted Subsidiary in respect of Senior Indebtedness to the same extent as the Notes are subordinated to Senior Indebtedness of the Company under the Indenture.

- (b) The Company will not cause or permit any Restricted Subsidiary (which is not a Guarantor), directly or indirectly, to guarantee, assume or in any other manner become liable with respect to any Indebtedness of the Company or any Restricted Subsidiary unless such Restricted Subsidiary simultaneously executes and delivers a supplemental indenture to the Indenture providing for a Guarantee of the Notes on the same terms as the quarantee of such Indebtedness except that (A) such guarantee need not be secured unless required pursuant to " -- Limitation on Liens," (B) if such Indebtedness is by its terms Senior Indebtedness, any such assumption, guarantee or other liability of such Restricted Subsidiary with respect to such Indebtedness shall be senior to such Restricted Subsidiary's Guarantee of the Notes to the same extent as such Senior Indebtedness is senior to the Notes and (C) if such Indebtedness is by its terms expressly subordinated to the Notes, any such assumption, quarantee or other liability of such Restricted Subsidiary with respect to such Indebtedness shall be subordinated to such Restricted Subsidiary's Guarantee of the Notes at least to the same extent as such Indebtedness is subordinated to the Notes.
- (c) Notwithstanding the foregoing, any Guarantee by a Restricted Subsidiary of the Notes shall provide by its terms that it (and all Liens securing the same) shall be automatically and unconditionally released and discharged upon (i) any sale, exchange or transfer, to any Person not an Affiliate of the Company, of all of the Company's Capital Stock in, or all or substantially all the assets of, such Restricted Subsidiary, which transaction is in compliance with the terms of the Indenture and such Restricted Subsidiary is released from all guarantees, if any, by it of other Indebtedness of the

Company or any Restricted Subsidiaries or (ii) the release by the holders of the Indebtedness of the Company of their security interest or their guarantee by such Restricted Subsidiary (including any deemed release upon payment in full of all obligations under such Indebtedness), at such time as (A) no other Indebtedness of the Company has been secured or guaranteed by such Restricted Subsidiary, as the case may be, or (B) the holders of all such other Indebtedness which is secured or guaranteed by such Restricted Subsidiary also release their security interest in or guarantee by such Restricted Subsidiary (including any deemed release upon payment in full of all obligations under such Indebtedness). (Section 1013)

Limitation on Senior Subordinated Indebtedness. The Company will not, and will not permit or cause any Guarantor to, directly or indirectly, create, incur, issue, assume, guarantee or otherwise in any manner become directly or indirectly liable for or with respect to or otherwise permit to exist any Indebtedness that is subordinate in right of payment to any Indebtedness of the Company or such Guarantor, as the case may be, unless such Indebtedness is also pari passu with the Notes or the Guarantee of such Guarantor or subordinated in right of payment to the Notes or such Guarantee at least to the same extent as the Notes or such Guarantee are subordinated in right of payment to Senior Indebtedness of such Guarantor, as the case may be, as set forth in the Indenture. (Section 1017)

Limitation on Subsidiary Preferred Stock. The Company will not permit (a) any Restricted Subsidiary of the Company to issue, sell or transfer any Preferred Stock, except for (i) Preferred Stock issued or sold to, held by or transferred to the Company or a Wholly Owned Restricted Subsidiary, and (ii) Preferred Stock issued by a Person prior to the time (A) such Person becomes a Restricted Subsidiary, (B) such Person merges with or into a Restricted Subsidiary or (C) a Restricted Subsidiary merges with or into such Person; provided that such Preferred Stock was not issued or incurred by such Person in anticipation of the type of transaction contemplated by subclause (A), (B) or (C) or (b) any Person (other than the Company or a Wholly Owned Restricted Subsidiary) to acquire Preferred Stock of any Restricted Subsidiary from the Company or any Restricted Subsidiary, except, in the case of clause (a) or (b), upon the acquisition of all the outstanding Capital Stock of such Restricted Subsidiary in accordance with the terms of the Indenture. (Section 1015)

Limitation on Dividend and Other Payment Restrictions Affecting Subsidiaries. The Company will not, and will not cause or permit any of its Restricted Subsidiaries to, directly or indirectly, create or otherwise cause to exist or become effective any consensual encumbrance or restriction on the ability of any Restricted Subsidiary to (i) pay dividends or make any other distribution on its Capital Stock or any other interest or participation in or measured by its profits, (ii) pay any Indebtedness owed to the Company or any other Restricted Subsidiary, (iii) make any Investment in the Company or any other Restricted Subsidiary or (iv) transfer any of its properties or assets to the Company or any other Restricted Subsidiary,

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except for: (a) any encumbrance or restriction pursuant to an agreement in effect on the Issue Date; (b) any encumbrance or restriction, with respect to a Restricted Subsidiary that is not a Restricted Subsidiary of the Company on the Issue Date, in existence at the time such Person becomes a Restricted Subsidiary of the Company and not incurred in connection with, or in contemplation of, such Person becoming a Restricted Subsidiary, provided that such encumbrances and restrictions are not applicable to the Company or any Restricted Subsidiary or the properties or assets of the Company or any Restricted Subsidiary other than such Subsidiary which is becoming a Restricted Subsidiary; (c) customary provisions contained in an agreement that has been entered into for the sale or other disposition of all or substantially all of the Capital Stock or assets of a Restricted Subsidiary; provided however that the restrictions are applicable only to such Restricted Subsidiary or assets; (d) any encumbrance or restriction existing under or by reason of applicable law; (e) customary provisions restricting subletting or assignment of any lease governing any leasehold interest of any Restricted Subsidiary; (f) covenants in franchise agreements with Manufacturers customary for franchise agreements in the automobile retailing industry; (g) any encumbrance or restriction contained in any Purchase Money Obligations for property to the extent such restriction or encumbrance restricts the transfer of such property; (h) any encumbrances or restrictions in security agreements securing Indebtedness (other than Subordinated Indebtedness) of a Guarantor (including any Inventory Facility) (to the extent that such Liens are otherwise incurred in accordance with "-- Limitation on Liens") that restrict the transfer of property subject to such agreements, provided that any such encumbrance or restriction is released to the extent the underlying Lien is released or the related Indebtedness is repaid; and (i) any encumbrance or restriction existing under any agreement that extends, renews, refinances or replaces the agreements containing the encumbrances or restrictions in the foregoing clauses (a) and (b), or in this clause (i), provided that the terms and conditions of any such encumbrances or restrictions are no more restrictive in any material respect than those under or pursuant to the agreement evidencing the Indebtedness so extended, renewed, refinanced or replaced. (Section 1016)

Limitation on Unrestricted Subsidiaries. The Company may designate after the Issue Date any Subsidiary as an "Unrestricted Subsidiary" under the Indenture (a "Designation") only if:

- (a) no Default shall have occurred and be continuing at the time of or after giving effect to such Designation;
  - (b) the Company would be permitted to make an Investment (other than a Permitted Investment) at the time of Designation (assuming the effectiveness of such Designation) pursuant to the first paragraph of "--Limitation on Restricted Payments" above in an amount (the "Designation Amount") equal to the greater of (1) the net book value of the Company's interest in such Subsidiary calculated in accordance with GAAP or (2) the Fair Market Value of the Company's interest in such Subsidiary as determined in good faith by the Company's board of directors;
  - (c) the Company would be permitted under the Indenture to incur \$1.00 of additional Indebtedness (other than Permitted Indebtedness) pursuant to the covenant described under " -- Limitation on Indebtedness" at the time of such Designation (assuming the effectiveness of such Designation);
  - (d) such Unrestricted Subsidiary does not own any Capital Stock in any Restricted Subsidiary of the Company which is not simultaneously being designated an Unrestricted Subsidiary;
  - (e) such Unrestricted Subsidiary is not liable, directly or indirectly, with respect to any Indebtedness other than Unrestricted Subsidiary Indebtedness, provided that an Unrestricted Subsidiary may provide a Guarantee for the Notes; and
  - (f) such Unrestricted Subsidiary is not a party to any agreement, contract, arrangement or understanding at such time with the Company or any Restricted Subsidiary unless the terms of any such agreement, contract, arrangement or understanding are no less favorable to the Company or such Restricted Subsidiary than those that might be obtained at the time from Persons who are not Affiliates of the Company or, in the event such condition is not satisfied, the value of such agreement, contract, arrangement or understanding to such Unrestricted Subsidiary shall be deemed a Restricted Payment.

In the event of any such Designation, the Company shall be deemed to have made an Investment constituting a Restricted Payment pursuant to the covenant " - -- Limitation on Restricted Payments" for all purposes of the Indenture in the Designation Amount.

The Indenture will also provide that the Company shall not and shall not cause or permit any Restricted Subsidiary to at any time (x) provide credit support for, or subject any of its property or assets (other than the Capital Stock of any Unrestricted Subsidiary) to the satisfaction of, any Indebtedness of any Unrestricted Subsidiary (including any undertaking, agreement or instrument evidencing such Indebtedness) (other than Permitted Investments in Unrestricted Subsidiaries) or (y) be directly or indirectly liable for any Indebtedness of any Unrestricted Subsidiary. For purposes of the foregoing, the

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Designation of a Subsidiary of the Company as an Unrestricted Subsidiary shall be deemed to be the Designation of all of the Subsidiaries of such Subsidiary.

The Company may revoke any Designation of a Subsidiary as an Unrestricted Subsidiary (a "Revocation") if:

- (a) no Default shall have occurred and be continuing at the time of and after giving effect to such Revocation;
  - (b) all Liens and Indebtedness of such Unrestricted Subsidiary outstanding immediately following such Revocation would, if incurred at such time, have been permitted to be incurred for all purposes of the Indenture; and
  - (c) unless such redesignated Subsidiary shall not have any Indebtedness outstanding (other than Indebtedness that would be Permitted Indebtedness), immediately after giving effect to such proposed Revocation, and after giving pro forma effect to the incurrence of any such Indebtedness of such redesignated Subsidiary as if such Indebtedness was incurred on the date of the Revocation, the Company could incur \$1.00 of additional Indebtedness (other than Permitted Indebtedness) pursuant to the covenant described under " -- Limitation on Indebtedness."

All Designations and Revocations must be evidenced by a resolution of the board of directors of the Company delivered to the Trustee certifying compliance with the foregoing provisions. (Section 1018)

Provision of Financial Statements. Whether or not the Company is subject to Section 13(a) or 15(d) of the Exchange Act, the Company and each Guarantor (to the extent such Guarantor would be required if subject to Section 13(a) or 15(d) of the Exchange Act) will, to the extent permitted under the Exchange Act, file with the Commission the annual reports, quarterly reports and other documents which the Company and such Guarantor would have been required to file with the Commission pursuant to Sections 13(a) or 15(d) if the Company or such Guarantor were so subject, such documents to be filed with the Commission on or prior to the date (the "Required Filing Date") by which the Company and such Guarantor would have been required so to file such documents if the Company and such Guarantor were so subject. The Company and any Guarantor will also in any event (x) within 15 days of each Required Filing Date (i) transmit by mail to all holders, as their names and addresses appear in the security register, without cost to such holders and (ii) file with the Trustee copies of the annual reports, quarterly reports and other documents which the Company and such Guarantor would have been required to file with the Commission pursuant to Sections 13(a) or 15(d) of the Exchange Act if the Company and such Guarantor were subject to either of such Sections and (y) if filing such documents by the Company and such Guarantor with the Commission is not permitted under the Exchange Act, promptly upon written request and payment of the reasonable cost of duplication and delivery, supply copies of such documents to any prospective holder at the Company's cost. If any Guarantor's financial statements would be required to be included in the financial statements filed or delivered pursuant to the Indenture if the Company were subject to Section 13(a) or 15(d) of the Exchange Act, the Company shall include such Guarantor's financial statements in any filing or delivery pursuant to the Indenture. The Indenture also provides that, so long as any of the Notes remain outstanding, the Company will make available to any prospective purchaser of Notes or beneficial owner of Notes in connection with any sale thereof the information required by Rule 144A(d)(4) under the Securities Act, until such time as the Company has either exchanged the Notes for securities identical in all material respects which have been registered under the Securities Act or until such time as the holders thereof have disposed of such Notes pursuant to an effective registration statement under the Securities Act. (Section 1019)

Additional Covenants. The Indenture also contains covenants with respect to the following matters: (i) payment of principal, premium and interest; (ii) maintenance of an office or agency in The City of New York; (iii) arrangements regarding the handling of money held in trust; (iv) maintenance of corporate existence; (v) payment of taxes and other claims; (vi) maintenance of properties; and (vii) maintenance of insurance.

# Consolidation, Merger, Sale of Assets

The Company will not, in a single transaction or through a series of related transactions, consolidate with or merge with or into any other Person or sell, assign, convey, transfer, lease or otherwise dispose of all or substantially all of its properties and assets to any Person or group of Persons, or permit any of its Restricted Subsidiaries to enter into any such transaction or series of related transactions, if such transaction or series of related transactions, in the aggregate, would result in a sale, assignment, conveyance, transfer, lease or disposition of all or substantially all of the properties and assets of the Company and its Restricted Subsidiaries on a Consolidated basis to any other Person or group of Persons, unless at the time and after giving effect thereto (i) either (a) the Company will be the continuing corporation (in the case of a consolidation or merger involving the Company) or (b) the Person (if other than the Company) formed by such consolidation or into which the Company is merged or the Person which acquires by sale, assignment, conveyance, transfer, lease or disposition all or substantially all of the properties and assets of the Company and its Restricted Subsidiaries on a Consolidated basis (the

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"Surviving Entity") will be a corporation duly organized and validly existing under the laws of the United States of America, any state thereof or the District of Columbia and such Person expressly assumes, by a supplemental indenture, in a form reasonably satisfactory to the Trustee, all the obligations of the Company under the Notes and the Indenture and the Registration Rights Agreement, as the case may be, and the Notes and the Indenture and the Registration Rights Agreement will remain in full force and effect as so supplemented; (ii) immediately before and immediately after giving effect to such transaction on a pro forma basis (and treating any Indebtedness not previously an obligation of the Company or any of its Restricted Subsidiaries which becomes the obligation of the Company or any of its Restricted Subsidiaries as a result of such transaction as having been incurred at the time of such transaction), no Default or Event of Default will have occurred and be continuing; (iii) immediately before and immediately after giving effect to such transaction on a pro forma basis (on the assumption that the transaction occurred on the first day of the four-quarter period for which financial statements are available ending immediately prior to the consummation of such transaction with the appropriate adjustments with respect to the

transaction being included in such pro forma calculation), the Company (or the Surviving Entity if the Company is not the continuing obligor under the Indenture) could incur \$1.00 of additional Indebtedness (other than Permitted Indebtedness) under the provisions of " -- Certain Covenants -- Limitation on Indebtedness;" (iv) at the time of the transaction, each Guarantor, if any, unless it is the other party to the transactions described above, will have by supplemental indenture confirmed that its Guarantee shall apply to such Person's obligations under the Indenture and under the Notes; (v) at the time of the transaction if any of the property or assets of the Company or any of its Restricted Subsidiaries would thereupon become subject to any Lien, the provisions of " -- Certain Covenants -- Limitation on Liens" are complied with; and (vi) at the time of the transaction the Company or the Surviving Entity will have delivered, or caused to be delivered, to the Trustee, in form and substance reasonably satisfactory to the Trustee, an officers' certificate and an opinion of counsel, each to the effect that such consolidation, merger, transfer, sale, assignment, conveyance, transfer, lease or other transaction and the supplemental indenture in respect thereof comply with the Indenture and that all conditions precedent therein provided for relating to such transaction have been complied with. (Section 801)

Each Guarantor will not, and the Company will not permit a Guarantor to, in a single transaction or through a series of related transactions, consolidate with or merge with or into any other Person (other than the Company or any Guarantor) or sell, assign, convey, transfer, lease or otherwise dispose of all or substantially all of its properties and assets on a Consolidated basis to any Person or group of Persons (other than the Company or any Guarantor), or permit any of its Restricted Subsidiaries to enter into any such transaction or series of transactions if such transaction or series of transactions, in the aggregate, would result in a sale, assignment, conveyance, transfer, lease or disposition of all or substantially all of the properties and assets of the Guarantor and its Restricted Subsidiaries on a Consolidated basis to any other Person or group of Persons (other than the Company or any Guarantor), unless at the time and after giving effect thereto: (i) either (a) the Guarantor will be the continuing corporation (in the case of a consolidation or merger involving the Guarantor) or (b) the Person (if other than the Guarantor) formed by such consolidation or into which such Guarantor is merged or the Person which acquires by sale, assignment, conveyance, transfer, lease or disposition all or substantially all of the properties and assets of the Guarantor and its Restricted Subsidiaries on a Consolidated basis (the "Surviving Guarantor Entity") will be a corporation or limited liability company duly organized and validly existing under the laws of the United States of America, any state thereof or the District of Columbia and such Person expressly assumes, by a supplemental indenture, in a form reasonably satisfactory to the Trustee, all the obligations of such Guarantor under its Guarantee of the Notes and the Indenture and the Registration Rights Agreement and such Guarantee, Indenture and Registration Rights Agreement will remain in full force and effect; (ii) immediately before and immediately after giving effect to such transaction on a pro forma basis, no Default or Event of Default will have occurred and be continuing; and (iii) at the time of the transaction such Guarantor or the Surviving Guarantor Entity will have delivered, or caused to be delivered, to the Trustee, in form and substance reasonably satisfactory to the Trustee, an officers' certificate and an opinion of counsel, each to the effect that such consolidation, merger, transfer, sale, assignment, conveyance, lease or other transaction and the supplemental indenture in respect thereof comply with the Indenture and that all conditions precedent therein provided for relating to such transaction have been complied with; provided, however, that this paragraph shall not apply to any Guarantor whose Guarantee of the Notes is unconditionally released and discharged in accordance with paragraph (b) under the provisions of " -- Certain Covenants -- Limitation on Issuances of Guarantees of Indebtedness." (Section 801)

In the event of any transaction (other than a lease or a sale of substantially all of the assets of the Company or a Guarantor that results in the sale, assignment, conveyance, transfer or other disposition of assets constituting or accounting for less than 95% of the consolidated assets, revenues or Consolidated Net Income (Loss) of the Company or such Guarantor, as the case may be) described in and complying with the conditions listed in the two immediately preceding paragraphs in which the Company or any Guarantor, as the case may be, is not the continuing corporation, the successor Person formed or remaining or to which such transfer is made shall succeed to, and be substituted for, and may exercise every right and

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power of, the Company or such Guarantor, as the case may be, and the Company or any Guarantor, as the case may be, would be discharged from all obligations and covenants under the Indenture and the Notes or its Guarantee, as the case may be, and the Registration Rights Agreement. (Section 802)

Events of Default

- (i) there shall be a default in the payment of any interest on any Note when it becomes due and payable, and such default shall continue for a period of 30 days (whether or not prohibited by the subordination provisions of the Indenture);
- (ii) there shall be a default in the payment of the principal of (or premium, if any, on) any Note at its Maturity (upon acceleration, optional or mandatory redemption, if any, required repurchase or otherwise) (whether or not prohibited by the subordination provisions of the Indenture);
- (iii) (a) there shall be a default in the performance, or breach, of any covenant or agreement of the Company or any Guarantor under the Indenture or any Guarantee (other than a default in the performance, or breach, of a covenant or agreement which is specifically dealt with in clause (i), (ii) or in clause (b), (c) or (d) of this clause (iii)) and such default or breach shall continue for a period of 60 days after written notice (30 days in the case of a default in the covenants described under " -- Certain Covenants --Limitation on Indebtedness" or " -- Limitation on Restricted Payments") has been given, by certified mail, (x) to the Company by the Trustee or (y) to the Company and the Trustee by the holders of at least 25% in aggregate principal amount of the outstanding Notes; (b) there shall be a default in the performance or breach of the provisions described in " -- Consolidation, Merger, Sale of Assets;" (c) the Company shall have failed to consummate an Offer in accordance with the provisions of " -- Certain Covenants -- Limitation on Sale of Assets;" or (d) the Company shall have failed to consummate a Change of Control Offer in accordance with the provisions of "Purchase of Notes Upon a Change of Control;"
- (iv) one or more defaults, individually or in the aggregate, shall have occurred under any of the agreements, indentures or instruments under which the Company or any Restricted Subsidiary then has outstanding Indebtedness in excess of \$20 million in principal amount, individually or in the aggregate, and either (a) such default results from the failure to pay such Indebtedness at its stated final maturity or (b) such default or defaults resulted in the acceleration of the maturity of such Indebtedness;
- (v) any Guarantee shall for any reason cease to be, or shall for any reason be asserted in writing by any Guarantor or the Company not to be, in full force and effect and enforceable in accordance with its terms, except to the extent contemplated by the Indenture and any such Guarantee;
- (vi) one or more final judgments, orders or decrees (not subject to appeal) of any court or regulatory or administrative agency for the payment of money in excess of \$20 million, either individually or in the aggregate (exclusive of any portion of any such payment covered by insurance, if and to the extent the insurer has acknowledged in writing its liability therefor), shall be rendered against the Company, any Guarantor or any Subsidiary or any of their respective properties and shall not be discharged or fully binded and there shall have been a period of 60 consecutive days during which a stay of enforcement of such judgment or order, by reason of an appeal or otherwise, shall not be in effect;
- (vii) any holder or holders of at least \$20 million in aggregate principal amount of Indebtedness of the Company, any Guarantor or any Restricted Subsidiary after a default under such Indebtedness shall notify the Trustee of the intended sale or disposition of any assets of the Company, any Guarantor or any Restricted Subsidiary that have been pledged to or for the benefit of such holder or holders to secure such Indebtedness or shall commence proceedings, or take any action (including by way of set-off), to retain in satisfaction of such Indebtedness or to collect on, seize, dispose of or apply in satisfaction of Indebtedness, assets of the Company, any Guarantor or any Restricted Subsidiary (including funds on deposit or held pursuant to lock-box and other similar arrangements);
- (viii) there shall have been the entry by a court of competent jurisdiction of (a) a decree or order for relief in respect of the Company or any Significant Restricted Subsidiary in an involuntary case or proceeding under any applicable Bankruptcy Law or (b) a decree or order adjudging the Company or any Significant Restricted Subsidiary bankrupt or insolvent, or seeking reorganization, arrangement, adjustment or composition of or in respect of the Company or any Significant Restricted Subsidiary under any applicable federal or state law, or appointing a custodian, receiver, liquidator, assignee, trustee, sequestrator (or other similar official) of the Company or any Significant Restricted Subsidiary or of any substantial part of their respective properties, or ordering the winding up or liquidation of their affairs, and any such decree or order for relief shall continue to be in effect, or any such other decree or order shall be unstayed and in effect, for a period of 60 consecutive days; or

any Significant Restricted Subsidiary consents to the entry of a decree or order for relief in respect of the Company or such Significant Restricted Subsidiary in an involuntary case or proceeding under any applicable Bankruptcy Law or to the commencement of any bankruptcy or insolvency case or proceeding against it, (c) the Company or any Significant Restricted Subsidiary files a petition or answer or consent seeking reorganization or relief under any applicable federal or state law, (d) the Company or any Significant Restricted Subsidiary (I) consents to the filing of such petition or the appointment of, or taking possession by, a custodian, receiver, liquidator, assignee, trustee, sequestrator or similar official of the Company or such Significant Restricted Subsidiary or of any substantial part of their respective properties, (II) makes an assignment for the benefit of creditors or (III) admits in writing its inability to pay its debts generally as they become due or (e) the Company or any Significant Restricted Subsidiary takes any corporate action in furtherance of any such actions in this paragraph (ix). (Section 501)

If an Event of Default (other than as specified in clauses (viii) and (ix) of the prior paragraph) shall occur and be continuing with respect to the Indenture, the Trustee or the holders of not less than 25% in aggregate principal amount of the Notes then outstanding may, and the Trustee at the request of such holders shall, declare all unpaid principal of, premium, if any, and accrued interest on all Notes to be due and payable immediately, by a notice in writing to the Company (and to the Trustee if given by the holders of the Notes) and upon any such declaration, such principal, premium, if any, and interest shall become due and payable immediately. If an Event of Default specified in clause (viii) or (ix) of the prior paragraph occurs and is continuing, then all the Notes shall ipso facto become and be due and payable immediately in an amount equal to the principal amount of the Notes, together with accrued and unpaid interest, if any, to the date the Notes become due and payable, without any declaration or other act on the part of the Trustee or any holder. Thereupon, the Trustee may, at its discretion, proceed to protect and enforce the rights of the holders of Notes by appropriate judicial proceedings.

After a declaration of acceleration, but before a judgment or decree for payment of the money due has been obtained by the Trustee, the holders of a majority in aggregate principal amount of Notes outstanding by written notice to the Company and the Trustee, may rescind and annul such declaration and its consequences if (a) the Company has paid or deposited with the Trustee a sum sufficient to pay (i) all sums paid or advanced by the Trustee under the Indenture and the reasonable compensation, expenses, disbursements and advances of the Trustee, its agents and counsel, (ii) all overdue interest on all Notes then outstanding, (iii) the principal of and premium, if any, on any Notes then outstanding which have become due otherwise than by such declaration of acceleration and interest thereon at the rate borne by the Notes and (iv) to the extent that payment of such interest is lawful, interest upon overdue interest at the rate borne by the Notes; (b) the rescission would not conflict with any judgment or decree of a court of competent jurisdiction; and (c) all Events of Default, other than the non-payment of principal of, premium, if any, and interest on the Notes which have become due solely by such declaration of acceleration, have been cured or waived as provided in the Indenture. No such rescission shall affect any subsequent default or impair any right consequent thereon. (Section 502)

The holders of not less than a majority in aggregate principal amount of the Notes outstanding may on behalf of the holders of all outstanding Notes waive any past default under the Indenture and its consequences, except a default (i) in the payment of the principal of, premium, if any, or interest on any Note (which may only be waived with the consent of each holder of Notes affected) or (ii) in respect of a covenant or provision which under the Indenture cannot be modified or amended without the consent of the holder of each Note affected by such modification or amendment. (Section 513)

No holder of any of the Notes has any right to institute any proceedings with respect to the Indenture or any remedy thereunder, unless the holders of at least 25% in aggregate principal amount of the outstanding Notes have made written request, and offered reasonable indemnity, to the Trustee to institute such proceeding as Trustee under the Notes and the Indenture, the Trustee has failed to institute such proceeding within 15 days after receipt of such notice and the Trustee, within such 15-day period, has not received directions inconsistent with such written request by holders of a majority in aggregate principal amount of the outstanding Notes. Such limitations do not, however, apply to a suit instituted by a holder of a Note for the enforcement of the payment of the principal of, premium, if any, or interest on such Note on or after the respective due dates expressed in such Note.

The Company is required to notify the Trustee within five business days of the occurrence of any Default. The Company is required to deliver to the Trustee, on or before a date not more than 60 days after the end of each fiscal quarter and not more than 120 days after the end of each fiscal year, a written statement as to compliance with the Indenture, including whether or not any Default has occurred. (Section 1020) The Trustee is under no obligation to exercise any of the rights or powers vested in it by the Indenture at the request or direction of any of the holders of the Notes unless such holders offer

to the Trustee security or indemnity satisfactory to the Trustee against the costs, expenses and liabilities which might be incurred thereby. (Section 603)

The Trust Indenture Act contains limitations on the rights of the Trustee, should it become a creditor of the Company or any Guarantor, if any, to obtain payment of claims in certain cases or to realize on certain property received by it in respect of any such claims, as security or otherwise. The Trustee is permitted to engage in other transactions, provided that if it acquires any conflicting interest it must eliminate such conflict upon the occurrence of an Event of Default or else resign.

#### Defeasance or Covenant Defeasance of Indenture

The Company may, at its option and at any time, elect to have the obligations of the Company, any Guarantor and any other obligor upon the Notes discharged with respect to the outstanding Notes ("defeasance"). Such defeasance means that the Company, any such Guarantor and any other obligor under the Indenture shall be deemed to have paid and discharged the entire Indebtedness represented by the outstanding Notes, except for (i) the rights of holders of such outstanding Notes to receive payments in respect of the principal of, premium, if any, and interest on such Notes when such payments are due, (ii) the Company's obligations with respect to the Notes concerning issuing temporary Notes, registration of Notes, mutilated, destroyed, lost or stolen Notes, and the maintenance of an office or agency for payment and money for security payments held in trust, (iii) the rights, powers, trusts, duties and immunities of the Trustee and (iv) the defeasance provisions of the Indenture. In addition, the Company may, at its option and at any time, elect to have the obligations of the Company and any Guarantor released with respect to certain covenants that are described in the Indenture ("covenant defeasance") and thereafter any omission to comply with such obligations shall not constitute a Default or an Event of Default with respect to the Notes. In the event covenant defeasance occurs, certain events (not including non-payment, bankruptcy and insolvency events) described under "Events of Default" will no longer constitute an Event of Default with respect to the Notes. (Sections 401, 402 and 403)

In order to exercise either defeasance or covenant defeasance, (i) the Company must irrevocably deposit with the Trustee, in trust, for the benefit of the holders of the Notes cash in United States dollars, U.S. Government Obligations (as defined in the Indenture), or a combination thereof, in such amounts as will be sufficient, in the opinion of a nationally recognized firm of independent public accountants or a nationally recognized investment banking firm, to pay and discharge the principal of, premium, if any, and interest on the outstanding Notes on the Stated Maturity (or on any date after August 1, 2003 (such date being referred to as the "Defeasance Redemption Date"), if at or prior to electing either defeasance or covenant defeasance, the Company has delivered to the Trustee an irrevocable notice to redeem all of the outstanding Notes on the Defeasance Redemption Date); (ii) in the case of defeasance, the Company shall have delivered to the Trustee an opinion of independent counsel in the United States stating that (A) the Company has received from, or there has been published by, the Internal Revenue Service a ruling or (B) since the Issue Date, there has been a change in the applicable federal income tax law, in either case to the effect that, and based thereon such opinion of independent counsel in the United States shall confirm that, the holders of the outstanding Notes will not recognize income, gain or loss for federal income tax purposes as a result of such defeasance and will be subject to federal income tax on the same amounts, in the same manner and at the same times as would have been the case if such defeasance had not occurred; (iii) in the case of covenant defeasance, the Company shall have delivered to the Trustee an opinion of independent counsel in the United States to the effect that the holders of the outstanding Notes will not recognize income, gain or loss for federal income tax purposes as a result of such covenant defeasance and will be subject to federal income tax on the same amounts, in the same manner and at the same times as would have been the case if such covenant defeasance had not occurred; (iv) no Default or Event of Default shall have occurred and be continuing on the date of such deposit or insofar as clauses (viii) or (ix) under the first paragraph under -- "Events of Default" are concerned, at any time during the period ending on the 91st day after the date of deposit (other than a Default which results from the borrowing of amounts to finance the defeasance and which borrowing does not result in a breach or violation of, or constitute a default, under any other material agreement or instrument to which the Company or any Restricted Subsidiary is a party or to which it is bound); (v) such defeasance or covenant defeasance shall not cause the Trustee for the Notes to have a conflicting interest as defined in the Indenture and for purposes of the Trust Indenture Act with respect to any securities of the Company or any Guarantor; (vi) such defeasance or covenant defeasance shall not result in a breach or violation of, or constitute a Default under, the Indenture or any other material agreement or instrument to which the Company, any Guarantor or any Restricted Subsidiary is a party or by which it is bound; (vii) such defeasance or covenant defeasance shall not result in the trust

arising from such deposit constituting an investment company within the meaning of the Investment Company Act of 1940, as amended, unless such trust shall be registered under such Act or exempt from registration thereunder; (viii) the Company will have delivered to the Trustee an opinion of independent counsel in the United States to the effect that (assuming that no holder of any Notes would be considered an insider of the Company under

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any applicable bankruptcy or insolvency law) after the 91st day following the deposit, the trust funds will not be subject to the effect of any applicable bankruptcy, insolvency, reorganization or similar laws affecting creditors' rights generally; (ix) the Company shall have delivered to the Trustee an officers' certificate stating that the deposit was not made by the Company with the intent of preferring the holders of the Notes or any Guarantee over the other creditors of the Company or any Guarantor with the intent of defeating, hindering, delaying or defrauding creditors of the Company, any Guarantor or others; (x) no event or condition shall exist that would prevent the Company from making payments of the principal of, premium, if any, and interest on the Notes on the date of such deposit or at any time ending on the 91st day after the date of such deposit; and (xi) the Company will have delivered to the Trustee an officers' certificate and an opinion of independent counsel, each stating that all conditions precedent provided for relating to either the defeasance or the covenant defeasance, as the case may be, have been complied with. (Section 404)

#### Satisfaction and Discharge

The Indenture will be discharged and will cease to be of further effect (except as to surviving rights of registration of transfer or exchange of the Notes as expressly provided for in the Indenture) as to all outstanding Notes under the Indenture when (a) either (i) all such Notes theretofore authenticated and delivered (except lost, stolen or destroyed Notes which have been replaced or paid or Notes whose payment has been deposited in trust or segregated and held in trust by the Company and thereafter repaid to the Company or discharged from such trust as provided for in the Indenture) have been delivered to the Trustee for cancellation or (ii) all Notes not theretofore delivered to the Trustee for cancellation (x) have become due and payable, (y) will become due and payable at their Stated Maturity within one year, or (z) are to be called for redemption within one year under arrangements satisfactory to the Trustee for the giving of notice of redemption by the Trustee in the name, and at the expense, of the Company; and the Company or any Guarantor has irrevocably deposited or caused to be deposited with the Trustee as trust funds in trust an amount in United States dollars sufficient to pay and discharge the entire indebtedness on the Notes not theretofore delivered to the Trustee for cancellation, including principal of, premium, if any, and accrued interest at such Maturity, Stated Maturity or redemption date; (b) the Company or any Guarantor has paid or caused to be paid all other sums payable under the Indenture by the Company and any Guarantor; and (c) the Company has delivered to the Trustee an officers' certificate and an opinion of independent counsel in form and substance reasonably satisfactory to the Trustee each stating that (i) all conditions precedent under the Indenture relating to the satisfaction and discharge of such Indenture have been complied with and (ii) such satisfaction and discharge will not result in a breach or violation of, or constitute a default under, the Indenture or any other material agreement or instrument to which the Company, any Guarantor or any Subsidiary is a party or by which the Company, any Guarantor or any Subsidiary is bound. (Section 1201)

## Modifications and Amendments

Modifications and amendments of the Indenture may be made by the Company, each Guarantor, if any, and the Trustee with the consent of the holders of at least a majority in aggregate principal amount of the Notes then outstanding; provided, however, that no such modification or amendment may, without the consent of the holder of each outstanding Note affected thereby: (i) change the Stated Maturity of the principal of, or any installment of interest on, or change to an earlier date any redemption date of, or waive a default in the payment of the principal of, premium, if any, or interest on, any such Note or reduce the principal amount thereof or the rate of interest thereon or any premium payable upon the redemption thereof, or change the coin or currency in which the principal of any such Note or any premium or the interest thereon is payable, or impair the right to institute suit for the enforcement of any such payment after the Stated Maturity thereof (or, in the case of redemption, on or after the redemption date); (ii) amend, change or modify the obligation of the Company to make and consummate an Offer with respect to any Asset Sale or Asset Sales in accordance with " -- Certain Covenants -- Limitation on Sale of Assets" or the obligation of the Company to make and consummate a Change of Control Offer in the event of a Change of Control in accordance with "Purchase of Notes Upon a Change of Control," including, in each case, amending, changing or modifying any definitions related thereto, but only to the extent such definitions relate thereto; (iii) reduce the percentage in principal amount of such outstanding Notes, the consent of whose holders is required for any such

supplemental indenture, or the consent of whose holders is required for any waiver or compliance with certain provisions of the Indenture; (iv) modify any of the provisions relating to supplemental indentures requiring the consent of holders or relating to the waiver of past defaults or relating to the waiver of certain covenants, except to increase the percentage of such outstanding Notes required for such actions or to provide that certain other provisions of the Indenture cannot be modified or waived without the consent of the holder of each such Note affected thereby; (v) except as otherwise permitted under " -- Consolidation, Merger, Sale of Assets," consent to the assignment or transfer by the Company or any Guarantor of any of

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its rights and obligations under the Indenture; or (vi) amend or modify any of the provisions of the Indenture relating to the subordination of the Notes or any Guarantee in any manner adverse to the holders of the Notes or any Guarantee. (Section 902)

Notwithstanding the foregoing, without the consent of any holders of the Notes, the Company, any Guarantor, any other obligor under the Notes and the Trustee may modify or amend the Indenture: (a) to evidence the succession of another Person to the Company or a Guarantor or any other obligor upon the securities, and the assumption by any such successor of the covenants of the Company or such Guarantor or obligor in the Indenture and in the Notes and in any Guarantee in accordance with " -- Consolidation, Merger, Sale of Assets;" (b) to add to the covenants of the Company, any Guarantor or any other obligor upon the Notes for the benefit of the holders of the Notes or to surrender any right or power conferred upon the Company or any Guarantor or any other obligor upon the Notes, as applicable, in the Indenture, in the Notes or in any Guarantee; (c) to cure any ambiguity, or to correct or supplement any provision in the Indenture or in any supplemental indenture, the Notes or any Guarantee which may be defective or inconsistent with any other provision in the Indenture, the Notes or any Guarantee or make any other provisions with respect to matters or questions arising under the Indenture, the Notes or any Guarantee; provided that, in each case, such provisions shall not adversely affect the interest of the holders of the Notes; (d) to comply with the requirements of the Commission in order to effect or maintain the qualification of the Indenture under the Trust Indenture Act; (e) to add a Guarantor under the Indenture; (f) to evidence and provide the acceptance of the appointment of a successor Trustee under the Indenture; or (g) to mortgage, pledge, hypothecate or grant a security interest in favor of the Trustee for the benefit of the holders of the Notes as additional security for the payment and performance of the Company's and any Guarantor's obligations under the Indenture, in any property, or assets, including any of which are required to be mortgaged, pledged or hypothecated, or in which a security interest is required to be granted to the Trustee pursuant to the Indenture or otherwise. (Section 901)

The holders of a majority in aggregate principal amount of the Notes outstanding may waive compliance with certain restrictive covenants and provisions of the Indenture. (Section 1021)

## Governing Law

The Indenture, the Notes and any Guarantee will be governed by, and construed in accordance with, the laws of the State of New York, without giving effect to the conflicts of law principles thereof.

## Concerning the Trustee

The Indenture contains certain limitations on the rights of the Trustee, should it become a creditor of the Company, to obtain payment of claims in certain cases, or to realize on certain property received in respect of any such claim as security or otherwise. The Trustee will be permitted to engage in other transactions; however, if it acquires any conflicting interest it must eliminate such conflict within 90 days, apply to the Commission for permission to continue as Trustee with such conflict or resign as Trustee. (Sections 608 and 611)

The holders of a majority in principal amount of the then outstanding Notes will have the right to direct the time, method and place of conducting any proceeding for exercising any remedy available to the Trustee, subject to certain exceptions. The Indenture provides that in case an Event of Default occurs (which has not been cured), the Trustee will be required, in the exercise of its power, to use the degree of care of a prudent man in the conduct of his own affairs. Subject to such provisions, the Trustee will be under no obligation to exercise any of its rights or powers under the Indenture at the request of any holder of Notes unless such holder shall have offered to the Trustee security and indemnity satisfactory to it against any loss, liability or expense. (Section 602)

"Acquired Indebtedness" means Indebtedness of a Person (i) existing at the time such Person becomes a Restricted Subsidiary or (ii) assumed in connection with the acquisition of assets from such Person, in each case, other than Indebtedness incurred in connection with, or in contemplation of, such Person becoming a Restricted Subsidiary or such acquisition, as the case may be. Acquired Indebtedness shall be deemed to be incurred on the date of the related acquisition of assets from any Person or the date the acquired Person becomes a Restricted Subsidiary, as the case may be.

"Affiliate" means, with respect to any specified Person: (i) any other Person directly or indirectly controlling or controlled by or under direct or indirect common control with such specified Person; (ii) any other Person that owns, directly or indirectly, 5% or more of such specified Person's Capital Stock or any officer or director of any such specified Person or other Person or, with respect to any natural Person, any person having a relationship with such Person by blood, marriage or adoption

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not more remote than first cousin; or (iii) any other Person 5% or more of the Voting Stock of which is beneficially owned or held directly or indirectly by such specified Person. For the purposes of this definition, "control" when used with respect to any specified Person means the power to direct the management and policies of such Person, directly or indirectly, whether through ownership of voting securities, by contract or otherwise; and the terms "controlling" and "controlled" have meanings correlative to the foregoing.

"Asset Sale" means any sale, issuance, conveyance, transfer, lease or other disposition (including, without limitation, by way of merger, consolidation or sale and leaseback transaction) (collectively, a "transfer"), directly or indirectly, in one or a series of related transactions, of: (i) any Capital Stock of any Restricted Subsidiary (other than directors qualifying shares and transfers of Capital Stock required by a Manufacturer to the extent the Company does not receive cash or Cash Equivalents for such Capital Stock); (ii) all or substantially all of the properties and assets of any division or line of business of the Company or any Restricted Subsidiary; or (iii) any other properties or assets of the Company or any Restricted Subsidiary other than in the ordinary course of business. For the purposes of this definition, the term "Asset Sale" shall not include any transfer of properties and assets (A) that is governed by the provisions described under "Consolidation, Merger, Sale of Assets," (B) that is by the Company to any Wholly Owned Restricted Subsidiary, or by any Restricted Subsidiary to the Company or any Wholly Owned Restricted Subsidiary in accordance with the terms of the Indenture, (C) that is of obsolete equipment, (D) that consists of defaulted receivables for collection or any sale, transfer or other disposition of defaulted receivables for collection, or (E) the Fair Market Value of which in the aggregate does not exceed \$2.5 million in any transaction or series of related transactions.

"Average Life to Stated Maturity" means, as of the date of determination with respect to any Indebtedness, the quotient obtained by dividing (i) the sum of the products of (a) the number of years from the date of determination to the date or dates of each successive scheduled principal payment of such Indebtedness multiplied by (b) the amount of each such principal payment by (ii) the sum of all such principal payments.

"Bankruptcy Law" means Title 11, United States Bankruptcy Code of 1978, as amended, or any similar United States federal or state law or foreign law relating to bankruptcy, insolvency, receivership, winding up, liquidation, reorganization or relief of debtors or any amendment to, succession to or change in any such law.

"Capital Lease Obligation" of any Person means any obligation of such Person and its Restricted Subsidiaries on a Consolidated basis under any capital lease of (or other agreement conveying the right to use) real or personal property which, in accordance with GAAP, is required to be recorded as a capitalized lease obligation.

"Capital Stock" of any Person means any and all shares, interests, participations, rights in or other equivalents (however designated) of such Person's capital stock or other equity interests whether now outstanding or issued after the Issue Date, partnership interests (whether general or limited), any other interest or participation that confers on a Person that right to receive a share of the profits and losses of, or distributions of assets of (other than a distribution in respect of Indebtedness), the issuing Person and any rights (other than debt securities convertible into Capital Stock), warrants or options exchangeable for or convertible into such Capital Stock).

"Cash Equivalents" means (i) marketable direct obligations, maturing not more than one year after the date of acquisition, issued by the United States of America, or an instrumentality or agency thereof, and guaranteed fully as to principal, premium, if any, and interest by the United States of America, (ii)

any certificate of deposit, maturing not more than one year after the date of acquisition, issued by a commercial banking institution that is a member of the Federal Reserve System and that has combined capital and surplus and undivided profits of not less than \$500 million, whose debt has a rating, at the time as of which any investment therein is made, of "P-1" (or higher) according to Moody's Investors Service, Inc. ("Moody's") or any successor rating agency or "A-1" (or higher) according to Standard & Poor's Rating Group, a division of McGraw Hill, Inc. ("S&P") or any successor rating agency, (iii) commercial paper, maturing not more than 180 days after the date of acquisition, issued by a corporation (other than an Affiliate or Subsidiary of the Company) organized and existing under the laws of the United States of America with a rating, at the time as of which any investment therein is made, of "P-1" (or higher) according to Moody's or "A-1" (or higher) according to S&P and (iv) any money market deposit accounts issued or offered by a domestic commercial bank having capital and surplus in excess of \$500 million; provided that the short term debt of such commercial bank has a rating, at the time of Investment, of "P-1" (or higher) according to Moody's or "A-1" (or higher) according to S&P.

"Change of Control" means the occurrence of any of the following events:
(i) any "person" or "group" (as such terms are used in Sections 13(d) and 14(d) of the Exchange Act), other than Permitted Holders, is or becomes the "beneficial owner" (as defined in Rules 13d-3 and 13d-5 under the Exchange Act, except that a Person shall be deemed to have beneficial ownership of all shares that such Person has the right to acquire, whether such right is exercisable immediately or only after

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the passage of time), directly or indirectly, of more than 35% of the total outstanding Voting Stock of the Company; (ii) during any period of two consecutive years, individuals who at the beginning of such period constituted the board of directors of the Company (together with any new directors whose election to such board or whose nomination for election by the stockholders of the Company was approved by a vote of 66 2/3% of the directors then still in office who were either directors at the beginning of such period or whose election or nomination for election was previously so approved), cease for any reason to constitute a majority of such board of directors then in office; (iii) the Company consolidates with or merges with or into any Person or sells, assigns, conveys, transfers, leases or otherwise disposes of all or substantially all of its assets to any Person, or any Person consolidates with or merges into or with the Company, in any such event pursuant to a transaction in which the outstanding Voting Stock of the Company is converted into or exchanged for cash, securities or other property, other than any such transaction where (A) the outstanding Voting Stock of the Company is changed into or exchanged for (x) Voting Stock of the surviving corporation which is not Redeemable Capital Stock or (y) cash, securities and other property (other than Capital Stock of the surviving corporation) in an amount which could be paid by the Company as a Restricted Payment as described under " -- Certain Covenants -- Limitation on Restricted Payments" (and such amount shall be treated as a Restricted Payment subject to the provisions in the Indenture described under "-- Certain Covenants -- Limitation on Restricted Payments") and (B) immediately after such transaction, no "person" or "group," other than Permitted Holders, is the beneficial owner (as defined in Rules 13d-3 and 13d-5 under the Exchange Act, except that a person shall be deemed to have beneficial ownership of all securities that such person has the right to acquire, whether such right is exercisable immediately or only after the passage of time), directly or indirectly, more than 35% of the total outstanding Voting Stock of the surviving corporation; or (iv) the Company is liquidated or dissolved or adopts a plan of liquidation or dissolution other than in a transaction which complies with the provisions described under "  $\operatorname{\mathsf{--}}$  Consolidation, Merger, Sale of Assets." For purposes of this definition, any transfer of an equity interest of an entity that was formed for the purpose of acquiring voting stock of the Company will be deemed to be a transfer of such portion of such voting stock as corresponds to the portion of the equity of such entity that has been so transferred.

"Class A Common Stock" means the Company's Class A Common Stock, par value \$.01 per share, or any successor common stock thereto.

"Commission" means the Securities and Exchange Commission, as from time to time constituted, created under the Exchange Act, or if at any time after the execution of the Indenture such Commission is not existing and performing the duties now assigned to it under the Securities Act, Exchange Act and Trust Indenture Act then the body performing such duties at such time.

"Commodity Price Protection Agreement" means any forward contract, commodity swap, commodity option or other similar financial agreement or arrangement relating to, or the value which is dependent upon, fluctuations in commodity prices.

"Company" means Sonic Automotive, Inc., a corporation incorporated under the laws of Delaware, until a successor Person shall have become such pursuant to the applicable provisions of the Indenture, and thereafter "Company" shall mean such successor Person.

"Consolidated Fixed Charge Coverage Ratio" of any Person means, for any period, the ratio of (a) the sum of Consolidated Net Income (Loss), and in each case to the extent deducted in computing Consolidated Net Income (Loss) for such period, Consolidated Interest Expense, Consolidated Income Tax Expense and Consolidated Non-cash Charges for such period, of such Person and its Restricted Subsidiaries on a Consolidated basis, all determined in accordance with GAAP, less all noncash items increasing Consolidated Net Income for such period and less all cash payments during such period relating to noncash charges that were added back to Consolidated Net Income in determining the Consolidated Fixed Charge Coverage Ratio in any prior period to (b) the sum of Consolidated Interest Expense for such period and cash and noncash dividends paid on any Preferred Stock of such Person during such period, in each case after giving pro forma effect to (i) the incurrence of the Indebtedness giving rise to the need to make such calculation and (if applicable) the application of the net proceeds therefrom, including to refinance other Indebtedness, as if such Indebtedness was incurred, and the application of such proceeds occurred, on the first day of such period; (ii) the incurrence, repayment or retirement of any other Indebtedness by the Company and its Restricted Subsidiaries since the first day of such period as if such Indebtedness was incurred, repaid or retired at the beginning of such period (except that, in making such computation, the amount of Indebtedness under any revolving credit facility shall be computed based upon the average daily balance of such Indebtedness during such period); (iii) in the case of Acquired Indebtedness or any acquisition occurring at the time of the incurrence of such Indebtedness, the related acquisition, assuming such acquisition had been consummated on the first day of such period; and (iv) any acquisition or disposition by the Company and its Restricted Subsidiaries of any company or any business or any assets out of the ordinary course of business, whether by merger, stock purchase or sale or asset purchase or sale, or any related repayment

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of Indebtedness, in each case since the first day of such period, assuming such acquisition or disposition had been consummated on the first day of such period; provided that (i) in making such computation, the Consolidated Interest Expense attributable to interest on any Indebtedness computed on a pro forma basis and (A) bearing a floating interest rate shall be computed as if the rate in effect on the date of computation had been the applicable rate for the entire period and (B) which was not outstanding during the period for which the computation is being made but which bears, at the option of such Person, a fixed or floating rate of interest, shall be computed by applying at the option of such Person either the fixed or floating rate and (ii) in making such computation, the Consolidated Interest Expense of such Person attributable to interest on any Indebtedness under a revolving credit facility computed on a pro forma basis shall be computed based upon the average daily balance of such Indebtedness during the applicable period.

"Consolidated Income Tax Expense" of any Person means, for any period, the provision for federal, state, local and foreign income taxes of such Person and its Consolidated Restricted Subsidiaries for such period as determined in accordance with GAAP.

"Consolidated Interest Expense" of any Person means, without duplication, for any period, the sum of (a) the interest expense of such Person and its Restricted Subsidiaries for such period, on a Consolidated basis (other than interest expense under any Inventory Facility), including, without limitation, (i) amortization of debt discount, (ii) the net costs associated with Interest Rate Agreements, Currency Hedging Agreements and Commodity Price Protection Agreements (including amortization of discounts), (iii) the interest portion of any deferred payment obligation, (iv) all commissions, discounts and other fees and charges owed with respect to letters of credit and bankers acceptance financing and (v) accrued interest, plus (b) (i) the interest component of the Capital Lease Obligations paid, accrued and/or scheduled to be paid or accrued by such Person and its Restricted Subsidiaries during such period and (ii) all capitalized interest of such Person and its Restricted Subsidiaries plus (c) the interest expense under any Guaranteed Debt of such Person and any Restricted Subsidiary to the extent not included under clause (a)(iv) above, whether or not paid by such Person or its Restricted Subsidiaries.

"Consolidated Net Income (Loss)" of any Person means, for any period, the Consolidated net income (or loss) of such Person and its Restricted Subsidiaries for such period on a Consolidated basis as determined in accordance with GAAP, adjusted, to the extent included in calculating such net income (or loss), by excluding, without duplication, (i) all extraordinary gains or losses net of taxes (less all fees and expenses relating thereto), (ii) the portion of net income (or loss) of such Person and its Restricted Subsidiaries on a Consolidated basis allocable to minority interests in unconsolidated Persons or Unrestricted Subsidiaries to the extent that cash dividends or distributions have not actually been received by such Person or one of its Consolidated Restricted Subsidiaries, (iii) net income (or loss) of any Person combined with such Person or any of its Restricted Subsidiaries on a "pooling of interests" basis attributable to any period prior to the date of combination, (iv) any gain or loss, net of taxes, realized upon the termination

of any employee pension benefit plan, (v) gains or losses, net of taxes (less all fees and expenses relating thereto), in respect of dispositions of assets other than in the ordinary course of business, (vi) the net income of any Restricted Subsidiary to the extent that the declaration of dividends or similar distributions by that Restricted Subsidiary of that income is not at the time permitted, directly or indirectly, by operation of the terms of its charter or any agreement, instrument, judgment, decree, order, statute, rule or governmental regulation applicable to that Restricted Subsidiary or its stockholders, (vii) any restoration to net income of any contingency reserve, except to the extent provision for such reserve was made out of income accrued at any time following the Issue Date, or (viii) any net gain arising from the acquisition of any securities or extinguishment, under GAAP, of any Indebtedness of such Person.

"Consolidated Non-cash Charges" of any Person means, for any period, the aggregate depreciation, amortization and other non-cash charges of such Person and its subsidiaries on a Consolidated basis for such period, as determined in accordance with GAAP (excluding any non-cash charge which requires an accrual or reserve for cash charges for any future period).

"Consolidated Tangible Assets" of any Person means (a) all amounts that would be shown as assets on a consolidated balance sheet of such Person and its Restricted Subsidiaries prepared in accordance with GAAP, less (b) the amount thereof constituting goodwill and other intangible assets as calculated in accordance with GAAP.

"Consolidation" means, with respect to any Person, the consolidation of the accounts of such Person and each of its subsidiaries if and to the extent the accounts of such Person and each of its subsidiaries would normally be consolidated with those of such Person, all in accordance with GAAP. The term "Consolidated" shall have a similar meaning.

"Currency Hedging Agreements" means one or more of the following agreements which shall be entered into by one or more financial institutions: foreign exchange contracts, currency swap agreements or other similar agreements or arrangements designed to protect against the fluctuations in currency values.

"Default" means any event which is, or after notice or passage of time or both would be, an Event of Default.

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"Disinterested Director" means, with respect to any transaction or series of related transactions, a member of the board of directors of the Company who does not have any material direct or indirect financial interest in or with respect to such transaction or series of transactions.

"Exchange Act" means the Securities Exchange Act of 1934, as amended, or any successor statute, and the rules and regulations promulgated by the Commission thereunder.

"Fair Market Value" means, with respect to any asset or property, the sale value that would be obtained in an arm's-length free market transaction between an informed and willing seller under no compulsion to sell and an informed and willing buyer under no compulsion to buy. Fair Market Value shall be determined by the board of directors of the Company acting in good faith and shall be evidenced by a resolution of the board of directors.

"Floor Plan Facility" means an agreement from Ford Motor Credit Company or any other bank or asset-based lender pursuant to which the Company or any Restricted Subsidiary incurs Indebtedness all of the net proceeds of which are used to purchase, finance or refinance vehicles and/or vehicle parts and supplies to be sold in the ordinary course of business of the Company and its Restricted Subsidiaries and which may not be secured except by a Lien that does not extend to or cover any property other than the property of the dealership(s) which use the proceeds of the Floor Plan Facility.

"Generally Accepted Accounting Principles" or "GAAP" means generally accepted accounting principles in the United States, consistently applied, which are in effect on the Issue Date.

"Guarantee" means the guarantee by any Guarantor of the Company's Indenture Obligations.

"Guaranteed Debt" of any Person means, without duplication, all Indebtedness of any other Person referred to in the definition of Indebtedness below guaranteed directly or indirectly in any manner by such Person, or in effect guaranteed directly or indirectly by such Person through an agreement (i) to pay or purchase such Indebtedness or to advance or supply funds for the payment or purchase of such Indebtedness, (ii) to purchase, sell or lease (as lessee or lessor) property, or to purchase or sell services, primarily for the purpose of enabling the debtor to make payment of such Indebtedness or to assure the holder of such Indebtedness against loss, (iii) to supply funds to, or in any other manner invest in, the debtor (including any agreement to pay

for property or services without requiring that such property be received or such services be rendered), (iv) to maintain working capital or equity capital of the debtor, or otherwise to maintain the net worth, solvency or other financial condition of the debtor or to cause such debtor to achieve certain levels of financial performance or (v) otherwise to assure a creditor against loss; provided that the term "guarantee" shall not include endorsements for collection or deposit, in either case in the ordinary course of business.

"Guarantor" means any Subsidiary which is a guarantor of the Notes, including any Person that is required after the Issue Date to execute a guarantee of the Notes pursuant to " -- Certain Covenants -- Limitation on Liens" or " -- Limitation on Issuance of Guarantees of and Pledges for Indebtedness" covenant until a successor replaces such party pursuant to the applicable provisions of the Indenture and, thereafter, shall mean such successor.

"Indebtedness" means, with respect to any Person, without duplication, (i) all indebtedness of such Person for borrowed money or for the deferred purchase price of property or services, excluding any trade payables and other accrued current liabilities arising in the ordinary course of business, but including, without limitation, all obligations, contingent or otherwise, of such Person in connection with any letters of credit issued under letter of credit facilities, acceptance facilities or other similar facilities, (ii) all obligations of such Person evidenced by bonds, notes, debentures or other similar instruments, (iii) all indebtedness created or arising under any conditional sale or other title retention agreement with respect to property acquired by such Person (even if the rights and remedies of the seller or lender under such agreement in the event of default are limited to repossession or sale of such property), but excluding trade payables arising in the ordinary course of business, (iv) all obligations of such Person under Interest Rate Agreements, Currency Hedging Agreements or Commodity Price Protection Agreements of such Person, (v) all Capital Lease Obligations of such Person, (vi) all Indebtedness referred to in clauses (i) through (v) above of other Persons and all dividends of other Persons, the payment of which is secured by (or for which the holder of such Indebtedness has an existing right, contingent or otherwise, to be secured by) any Lien, upon or with respect to property (including, without limitation, accounts and contract rights) owned by such Person, even though such Person has not assumed or become liable for the payment of such Indebtedness, (vii) all Guaranteed Debt of such Person, (viii) all Redeemable Capital Stock issued by such Person valued at the greater of its voluntary or involuntary maximum fixed repurchase price plus accrued and unpaid dividends, (ix) Preferred Stock of any Restricted Subsidiary of the Company which is not a Guarantor and (x) any amendment, supplement, modification, deferral, renewal, extension, refunding or refinancing of any liability of the types referred to in clauses (i) through (ix) above. For purposes hereof, the "maximum fixed repurchase price" of any Redeemable Capital Stock which does not have a fixed repurchase price shall be calculated in accordance with the

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terms of such Redeemable Capital Stock as if such Redeemable Capital Stock were purchased on any date on which Indebtedness shall be required to be determined pursuant to the Indenture, and if such price is based upon, or measured by, the Fair Market Value of such Redeemable Capital Stock, such Fair Market Value to be determined in good faith by the board of directors of the issuer of such Redeemable Capital Stock.

"Indenture Obligations" means the obligations of the Company and any other obligor under the Indenture or under the Notes, including any Guarantor, to pay principal of, premium, if any, and interest when due and payable, and all other amounts due or to become due under or in connection with the Indenture, the Notes and the performance of all other obligations to the Trustee and the holders under the Indenture and the Notes, according to the respective terms thereof.

"Interest Rate Agreements" means one or more of the following agreements which shall be entered into by one or more financial institutions: interest rate protection agreements (including, without limitation, interest rate swaps, caps, floors, collars and similar agreements) and/or other types of interest rate hedging agreements from time to time.

"Inventory Facility" means any Floor Plan Facility or any other agreement (including pursuant to a commercial paper program) pursuant to which the Company or any Restricted Subsidiary incurs Indebtedness, the net proceeds of which are used to purchase, finance or refinance vehicles and/or vehicle parts and supplies to be sold in the ordinary course of business of the Company and its Restricted Subsidiaries and which may not be secured except by a Lien that does not extend to or cover any property other than the property of the dealership(s) which use the proceeds of the Inventory Facility.

"Investment" means, with respect to any Person, directly or indirectly, any advance, loan (including guarantees), or other extension of credit or capital contribution to (by means of any transfer of cash or other property to others or any payment for property or services for the account or use of

others), or any purchase, acquisition or ownership by such Person of any Capital Stock, bonds, notes, debentures or other securities issued or owned by any other Person and all other items that would be classified as investments on a balance sheet prepared in accordance with GAAP.

"Issue Date" means the original issue date of the Notes under the  $\ensuremath{\operatorname{Indenture}}$  .

"Lien" means any mortgage or deed of trust, charge, pledge, lien (statutory or otherwise), privilege, security interest, assignment, deposit, arrangement, easement, hypothecation, claim, preference, priority or other encumbrance upon or with respect to any property of any kind (including any conditional sale, capital lease or other title retention agreement, any leases in the nature thereof, and any agreement to give any security interest), real or personal, movable or immovable, now owned or hereafter acquired. A Person will be deemed to own subject to a Lien any property which it has acquired or holds subject to the interest of a vendor or lessor under any conditional sale agreement, Capitalized Lease Obligation or other title retention agreement.

"Manufacturer" means a vehicle manufacturer which is a party to a dealership franchise agreement with the Company or any Restricted Subsidiary.

"Maturity" means, when used with respect to the Notes, the date on which the principal of the Notes becomes due and payable as therein provided or as provided in the Indenture, whether at Stated Maturity, the Offer Date or the redemption date and whether by declaration of acceleration, Offer in respect of Excess Proceeds, Change of Control Offer in respect of a Change of Control, call for redemption or otherwise.

"Net Cash Proceeds" means (a) with respect to any Asset Sale by any Person, the proceeds thereof (without duplication in respect of all Asset Sales) in the form of cash or Temporary Cash Investments including payments in respect of deferred payment obligations when received in the form of, or stock or other assets when disposed of for, cash or Temporary Cash Investments (except to the extent that such obligations are financed or sold with recourse to the Company or any Restricted Subsidiary) net of (i) brokerage commissions and other reasonable fees and expenses (including fees and expenses of counsel and investment bankers) related to such Asset Sale, (ii) provisions for all taxes payable as a result of such Asset Sale, (iii) payments made to retire Indebtedness where payment of such Indebtedness is secured by the assets or properties the subject of such Asset Sale, (iv) amounts required to be paid to any Person (other than the Company or any Restricted Subsidiary) owning a beneficial interest in the assets subject to the Asset Sale and (v) appropriate amounts to be provided by the Company or any Restricted Subsidiary, as the case may be, as a reserve, in accordance with GAAP, against any liabilities associated with such Asset Sale and retained by the Company or any Restricted Subsidiary, as the case may be, after such Asset Sale, including, without limitation, pension and other post-employment benefit liabilities, liabilities related to environmental matters and liabilities under any indemnification obligations associated with such Asset Sale, all as reflected in an officers' certificate delivered to the Trustee and (b) with respect to any issuance or sale of Capital Stock or options, warrants or rights to purchase Capital Stock, or debt securities or Capital Stock that have been converted into or exchanged for Capital Stock as referred to under " -- Certain Covenants -- Limitation on Restricted Payments," the proceeds of such issuance or sale in the form of

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cash or Temporary Cash Investments including payments in respect of deferred payment obligations when received in the form of, or stock or other assets when disposed of for, cash or Temporary Cash Investments (except to the extent that such obligations are financed or sold with recourse to the Company or any Restricted Subsidiary), net of attorney's fees, accountant's fees and brokerage, consultation, underwriting and other fees and expenses actually incurred in connection with such issuance or sale and net of taxes paid or payable as a result thereof.

"Pari Passu Indebtedness" means (a) any Indebtedness of the Company that is pari passu in right of payment to the Notes and (b) with respect to any Guarantee, Indebtedness which ranks pari passu in right of payment to such Guarantee.

"Permitted Holders" means (i) Mr. Bruton Smith or Mr. William S. Egan and their respective guardians, conservators, committees, or attorneys-in-fact; (ii) lineal descendants of Mr. Smith or Mr. Egan (in either case, a "Descendant") and their respective guardians, conservators, committees or attorneys-in-fact; and (ii) each "Family Controlled Entity" (as defined herein). The term "Family Controlled Entity" means (a) any not-for-profit corporation if at least 80% of its board of directors is composed of Mr. Smith, Mr. Egan and/or Descendants; (b) any other corporation if at least 80% of the value of its outstanding equity is owned by a Permitted Holder; (c) any partnership if at least 80% of the value of the partnership interests are owned by a Permitted Holder; and (d) any limited liability or similar company if at least 80% of the value of the company is owned by a Permitted Holder; and (e)

any trusts created for the benefit of any of the persons listed in (i) or (ii) of the prior sentence.

"Permitted Investment" means (i) Investments in any Wholly Owned Restricted Subsidiary or any Person which, as a result of such Investment, (a) becomes a Wholly Owned Restricted Subsidiary or (b) is merged or consolidated with or into, or transfers or conveys substantially all of its assets to, or is liquidated into, the Company or any Wholly Owned Restricted Subsidiary; (ii) Indebtedness of the Company or a Restricted Subsidiary described under clauses, (v), (vi) and (vii) of the definition of "Permitted Indebtedness;" (iii) Investments in any of the Notes; (iv) Temporary Cash Investments; (v) Investments acquired by the Company or any Restricted Subsidiary in connection with an Asset Sale permitted under "-- Certain Covenants -- Limitation on Sale of Assets" to the extent such Investments are non-cash proceeds as permitted under such covenant; (vi) any Investment to the extent the consideration therefor consists of Qualified Capital Stock of the Company or any Restricted Subsidiary; (vii) Investments representing Capital Stock or obligations issued to the Company or any Restricted Subsidiary in the course of the good faith settlement of claims against any other person by reason of a composition or readjustment of debt or a reorganization of any debtor or any Restricted Subsidiary; (viii) prepaid expenses advanced to employees in the ordinary course of business or other loans or advances to employees in the ordinary course of business not to exceed \$1 million in the aggregate at any one time outstanding; (ix) Investments in existence on the Issue Date; and (x) in addition to the Investments described in clauses (i) through (x) above, Investments in an amount not to exceed \$10 million in the aggregate at any one time outstanding. In connection with any assets or property contributed or transferred to any Person as an Investment, such property and assets shall be equal to the Fair Market Value (as determined by the Company's board of directors) at the time of Investment

"Person" means any individual, corporation, limited liability company, partnership, joint venture, association, joint-stock company, trust, unincorporated organization or government or any agency or political subdivision thereof.

"Preferred Stock" means, with respect to any Person, any Capital Stock of any class or classes (however designated) which is preferred as to the payment of dividends or distributions, or as to the distribution of assets upon any voluntary or involuntary liquidation or dissolution of such Person, over the Capital Stock of any other class in such Person.

"Public Equity Offering" means an underwritten public offering of common stock (other than Redeemable Capital Stock) of the Company with gross proceeds to the Company of at least \$50 million pursuant to a registration statement that has been declared effective by the Commission pursuant to the Securities Act (other than a registration statement on Form S-4, Form S-8 or otherwise relating to equity securities issuable under any employee benefit plan of the Company).

"Purchase Money Obligation" means any Indebtedness secured by a Lien on assets related to the business of the Company and any additions and accessions thereto, which are purchased by the Company at any time after the Notes are issued; provided that (i) the security agreement or conditional sales or other title retention contract pursuant to which the Lien on such assets is created (collectively a "Purchase Money Security Agreement") shall be entered into within 90 days after the purchase or substantial completion of the construction of such assets and shall at all times be confined solely to the assets so purchased or acquired, any additions and accessions thereto and any proceeds therefrom, (ii) at no time shall the aggregate principal amount of the outstanding Indebtedness secured thereby be increased, except in connection with the purchase of additions and accessions thereto and except in respect of fees and other obligations in respect of such Indebtedness and (iii) (A) the aggregate outstanding principal amount of Indebtedness secured thereby (determined on a per asset basis in the case of any additions and accessions) shall not at the time such Purchase Money Security Agreement is entered into exceed 100% of the

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purchase price to the Company of the assets subject thereto or (B) the Indebtedness secured thereby shall be with recourse solely to the assets so purchased or acquired, any additions and accessions thereto and any proceeds therefrom.

"Qualified Capital Stock" of any Person means any and all Capital Stock of such Person other than Redeemable Capital Stock.

"Redeemable Capital Stock" means any Capital Stock that, either by its terms or by the terms of any security into which it is convertible or exchangeable or otherwise, is or upon the happening of an event or passage of time would be, required to be redeemed prior to the final Stated Maturity of the principal of the Notes or is redeemable at the option of the holder thereof at any time prior to such final Stated Maturity (other than upon a change of

control of the Company in circumstances where the holders of the Notes would have similar rights), or is convertible into or exchangeable for debt securities at any time prior to such final Stated Maturity at the option of the holder thereof.

"Replacement Assets" means properties and assets (other than cash or any Capital Stock or other security) that will be used in a business of the Company or its Restricted Subsidiaries existing on the Issue Date or in business reasonably related thereto.

"Restricted Subsidiary" means any Subsidiary of the Company that has not been designated by the board of directors of the Company by a board resolution delivered to the Trustee as an Unrestricted Subsidiary pursuant to and in compliance with the covenant described under " -- Certain Covenants -- Limitation on Unrestricted Subsidiaries."

"Revolving Facility" means the Credit Agreement among the Company, the Guarantors and Ford Motor Credit Company dated as of December 15, 1997, as such agreement, in whole or in part, may be amended, renewed, extended, substituted, refinanced, restructured, replaced, supplemented or otherwise modified from time to time (including, without limitation, any successive renewals, extensions, substitutions, refinancings, restructurings, replacements, supplementations or other modifications of the foregoing).

"Securities Act" means the Securities Act of 1933, as amended, or any successor statute, and the rules and regulations promulgated by the Commission thereunder.

"Significant Restricted Subsidiary" means, at any particular time, any Restricted Subsidiary that, together with the Restricted Subsidiaries of such Restricted Subsidiary (i) accounted for more than 5% of the Consolidated revenues of the Company and its Restricted Subsidiaries for their most recently completed fiscal year or (ii) is or are the owner(s) of more than 5% of the Consolidated assets of the Company and its Restricted Subsidiaries as at the end of such fiscal year, all as calculated in accordance with GAAP and as shown on the Consolidated Financial Statements of the Company and its Restricted Subsidiaries for such fiscal year.

"Smith Subordinated Loan" means the subordinated loan from O. Bruton Smith to the Company in the principal amount of \$5.5\$ million in existence on the Issue Date.

"Stated Maturity" means, when used with respect to any Indebtedness or any installment of interest thereon, the dates specified in such Indebtedness as the fixed date on which the principal of such Indebtedness or such installment of interest, as the case may be, is due and payable.

"Subordinated Indebtedness" means Indebtedness of the Company or a Guarantor subordinated in right of payment to the Notes or the Guarantee of such Guarantor, as the case may be.

"Subsidiary" of a Person means (i) any corporation more than 50% of the outstanding voting power of the Voting Stock of which is owned or controlled, directly or indirectly, by such Person or by one or more other Subsidiaries of such Person, or by such Person and one or more other Subsidiaries thereof, or (ii) any limited partnership of which such Person or any Subsidiary of such Person is a general partner, or (iii) any other Person in which such Person, or one or more other Subsidiaries of such Person, or such Person and one or more other Subsidiaries, directly or indirectly, has more than 50% of the outstanding partnership or similar interests or has the power, by contract or otherwise, to direct or cause the direction of the policies, management and affairs thereof.

"Temporary Cash Investments" means (i) any evidence of Indebtedness, maturing not more than one year after the date of acquisition, issued by the United States of America, or an instrumentality or agency thereof, and guaranteed fully as to principal, premium, if any, and interest by the United States of America, (ii) any certificate of deposit, maturing not more than one year after the date of acquisition, issued by, or time deposit of, a commercial banking institution that is a member of the Federal Reserve System and that has combined capital and surplus and undivided profits of not less than \$500 million, whose debt has a rating, at the time as of which any investment therein is made, of "P-1" (or higher) according to Moody's

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Investors Service, Inc. ("Moody's") or any successor rating agency or "A-1" (or higher) according to Standard & Poor's Rating Group, a division of McGraw Hill, Inc. ("S&P") or any successor rating agency, (iii) commercial paper, maturing not more than one year after the date of acquisition, issued by a corporation (other than an Affiliate or Subsidiary of the Company) organized and existing under the laws of the United States of America with a rating, at the time as of which any investment therein is made, of "P-1" (or higher) according to Moody's or "A-1" (or higher) according to S&P and (iv) any money market deposit

accounts issued or offered by a domestic commercial bank having capital and surplus in excess of \$500 million; provided that the short term debt of such commercial bank has a rating, at the time of Investment, of "P-1" (or higher) according to Moody's or "A-1" (or higher) according to S&P.

"Trust Indenture Act" means the Trust Indenture Act of 1939, as amended, or any successor statute.

"Unrestricted Subsidiary" means any Subsidiary of the Company (other than a Guarantor) designated as such pursuant to and in compliance with the covenant described under "Certain Covenants -- Limitation on Unrestricted Subsidiaries."

"Unrestricted Subsidiary Indebtedness" of any Unrestricted Subsidiary means Indebtedness of such Unrestricted Subsidiary (i) as to which neither the Company nor any Restricted Subsidiary is directly or indirectly liable (by virtue of the Company or any such Restricted Subsidiary being the primary obligor on, guarantor of, or otherwise liable in any respect to, such Indebtedness), except Guaranteed Debt of the Company or any Restricted Subsidiary to any Affiliate, in which case (unless the incurrence of such Guaranteed Debt resulted in a Restricted Payment at the time of incurrence) the Company shall be deemed to have made a Restricted Payment equal to the principal amount of any such Indebtedness to the extent guaranteed at the time such Affiliate is designated an Unrestricted Subsidiary and (ii) which, upon the occurrence of a default with respect thereto, does not result in, or permit any holder of any Indebtedness of the Company or any Subsidiary to declare, a default on such Indebtedness of the Company or any Subsidiary or cause the payment thereof to be accelerated or payable prior to its Stated Maturity; provided that notwithstanding the foregoing any Unrestricted Subsidiary may guarantee the Notes.

"Voting Stock" of a Person means Capital Stock of such Person of the class or classes pursuant to which the holders thereof have the general voting power under ordinary circumstances to elect at least a majority of the board of directors, managers or trustees of such Person (irrespective of whether or not at the time Capital Stock of any other class or classes shall have or might have voting power by reason of the happening of any contingency).

"Wholly Owned Restricted Subsidiary" means a Restricted Subsidiary all the Capital Stock of which (other than directors' qualifying shares and shares of Capital Stock of a Restricted Subsidiary which a Manufacturer requires to be held by another Person and which Capital Stock (together with any related contractual arrangements) has no significant economic value with respect to distributions of profits and losses in ordinary circumstances) is owned by the Company or another Wholly Owned Restricted Subsidiary.

# Book-Entry Delivery and Form

Notes will be issued only in fully registered form, without interest coupons, in denominations of \$1,000 and integral multiples thereof. Notes will not be issued in bearer form.

# New Notes

The New Notes will be represented by the New Global Note. The New Global Note will be deposited upon issuance with the Trustee as custodian for DTC, in New York, New York, and registered in the name of DTC or its nominee, in each case for credit to an account of a direct or indirect participant in DTC as described below.

Except as set forth below, the New Global Note may be transferred, in whole and not in part, only to another nominee of DTC or to a successor of DTC or its nominee. In addition, transfer of beneficial interests in the New Global Note will be subject to the applicable rules and procedures of DTC and its direct or indirect participants which may change from time to time. Beneficial interests in the New Global Note may not be exchanged for New Notes in certificated form except in the limited circumstances described below. See " -- Exchanges of Book-Entry Notes for Certificated Notes."

Initially, the Trustee will act as Paying Agent and Registrar. The Notes may be presented for registration of transfer and exchange at the offices of the Registrar.

# ${\tt Exchange \ of \ Book-Entry \ Notes \ for \ Certificated \ Notes}$

A beneficial interest in a Global Note may not be exchanged for a Note in certificated form unless (i) DTC (x) notifies the Company that it is unwilling or unable to continue as Depositary for the Global Note or (y) has ceased to be a clearing agency registered under the Exchange Act, and in either case the Company thereupon fails to appoint a successor Depositary,

(ii) the Company, at its option, notifies the Trustee in writing that it elects to cause the issuance of the Notes in certificated form or (iii) there shall have occurred and be continuing an Event of Default or any event which after notice or lapse of time or both would be an Event of Default with respect to the Notes. In all cases, certificated Notes delivered in exchange for any Global Note or beneficial interests therein will be registered in the names, and issued in any approved denominations, requested by or on behalf of the Depositary (in accordance with its customary procedures). Any certificated Note issued in exchange for an interest in a Global Note will bear the legend restricting transfers that is borne by such Global Note. Any such exchange will be effected through the DTC Deposit/Withdrawal at Custodian ("DWAC") system and an appropriate adjustment will be made in the records of the Registrar to reflect a decrease in the principal amount of the relevant Global Note.

# Certain Book-Entry Procedures for Global Notes

The descriptions of the operations and procedures of DTC, that follow are provided solely as a matter of convenience. These operations and procedures are solely within the control of the respective settlement systems and are subject to change by them from time to time. The Company takes no responsibility for these operations and procedures and urges investors to contact the system or their participants directly to discuss these matters.

DTC has advised the Company as follows: DTC is a limited purpose trust company organized under the laws of the State of New York, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the Uniform Commercial Code and a "Clearing Agency" registered pursuant to the provisions of Section 17A of the Exchange Act. DTC was created to hold securities for its participants ("participants") and facilitate the clearance and settlement of securities transactions between participants through electronic book-entry changes in accounts of its participants, thereby eliminating the need for physical transfer and delivery of certificates. Participants include securities brokers and dealers, banks, trust companies and clearing corporations and may include certain other organizations. Indirect access to the DTC system is available to other entities such as banks, brokers, dealers and trust companies that clear through or maintain a custodial relationship with a participant, either directly or indirectly ("indirect participants").

DTC has advised the Company that its current practice, upon the issuance of the Global Notes, is to credit, on its internal system, the respective principal amount of the individual beneficial interests represented by such Global Notes to the accounts with DTC of the participants through which such interests are to be held. Ownership of beneficial interest in the Global Notes will be shown on, and the transfer of that ownership will be effected only through, records maintained by DTC or its nominees (with respect to interest of participants) and the records of participants and indirect participants (with respect to interests of persons other than participants).

As long as DTC, or its nominee, is the registered Holder of a Global Note, DTC or such nominee, as the case may be, will be considered the sole owner and Holder of the Notes represented by such Global Note for all purposes under the Indenture and the Notes. Except in the limited circumstances described above under " -- Exchanges of Book-Entry Notes for Certificated Notes," owners of beneficial interests in a Global Note will not be entitled to have any portions of such Global Note registered in their names, and will not receive or be entitled to receive physical delivery of Notes in definitive form and will not be considered the owners or Holders of the Global Note (or any Notes represented thereby) under the Indenture or the Notes.

Investors may hold their interests in a Global Note directly through DTC, if they are participants in such system, or indirectly through organizations which are participants in such system. All interests in a Global Note will be subject to the procedures and requirements of DTC.

The laws of some states require that certain persons take physical delivery in definitive form of securities that they own. Consequently, the ability to transfer beneficial interests in a Global Note to such persons may be limited to that extent. Because DTC can act only on behalf of its participants, which in turn act on behalf of indirect participants and certain banks, the ability of a person having beneficial interests in a Global Note to pledge such interest to persons or entities that do not participate in the DTC system, or otherwise take actions in respect of such interests, may be affected by the lack of a physical certificate evidencing such interests.

Payments of the principal, of, premium, if any, and interest on Global Notes will be made to DTC or its nominee as the registered owner thereof. Neither the Company, the Trustee nor any of their respective agents will have any responsibility or liability for any aspect of the records relating to or payments made on account of beneficial ownership interest in the Global Notes or for maintaining, supervising or reviewing any records relating to such beneficial ownership interests.

The Company expects that DTC or its nominee, upon receipt of any payment of principal of, premium, if any, or interest in respect of a Global Note representing any Notes held by it or its nominee, will credit participants' accounts with payments in amounts proportionate to their respective beneficial interests in the principal amount of such Global Note for such Notes as shown on the records of DTC or its nominee. The Company also expects that payments by participants to owners of beneficial interests in such Global Note held through such participants will be governed by standing instructions and customary practices, as is now the case with securities held for the accounts of customers registered in "street name." Such payments will be the responsibility of such participants. None of the Company or the Trustee will be liable for any delay by DTC or any of its participants in identifying the beneficial owners of the Notes, and the Company and the Trustee may conclusively rely on and will be protected in relying on instructions from DTC or its nominee as the registered owner of the Notes for all purposes.

Interests in the Global Notes will trade in DTC's Same-Day Funds Settlement System and secondary market trading activity in such interests will therefore settle in immediately available funds, subject in all cases to the rules and procedures of DTC and its participants. Transfers between participants in DTC will be effected in accordance with DTC's procedures, and will be settled in same-day funds.

DTC has advised the Company that it will take any action permitted to be taken by a holder of Notes only at the direction of one or more participants to whose accounts with DTC interests in the Global Notes are credited and only in respect of such portion of the aggregate principal amount of the Notes as to which such participant or participants has or have given such direction. However, if there is an Event of Default under the Notes, DTC reserves the right to exchange the Global Notes for legended Notes in certificated form, and to distribute such Notes to its participants.

Although DTC, has agreed to the foregoing procedures in order to facilitate transfer of beneficial ownership interests in the Global Notes among participants of DTC, it is under no obligation to perform or continue to perform such procedures, and such procedures may be discontinued at any time. None of the Company, the Trustee nor any of their respective agents will have any responsibility for the performance by DTC, or its participants or indirect participants of their respective obligations under the rules and procedures governing their operations, including maintaining, supervising or reviewing the records relating to or payments made on account of, beneficial ownership interests in Global Notes.

# PLAN OF DISTRIBUTION

Each broker-dealer that receives New Notes for its own account pursuant to the Exchange Offer must acknowledge that it will deliver a prospectus in connection with any resale of such New Notes. This Prospectus, as it may be amended or supplemented from time to time, may be used by a broker-dealer in connection with resales of New Notes received in exchange for Old Notes where such Old Notes were acquired as a result of market-making activities or other trading activities. The Company has agreed that for a period of 180 days after the Expiration Date, it will make this Prospectus, as amended or supplemented, available to any broker-dealer for use in connection with any such resales. In addition, the Company agreed that it would not for a period of 120 days from July 28, 1998, the date of the Offering Memorandum distributed in connection with the sale of the Old Notes, directly or indirectly offer, sell, grant any options to purchase or otherwise dispose of any debt securities other than in connection with this Exchange Offer.

The Company will not receive any proceeds from any sale of New Notes by broker-dealers. New Notes received by broker-dealers for their own account pursuant to the Exchange Offer may be sold from time to time in one or more transactions in the over-the-counter market, in negotiated transactions, through the writing of options on the New Notes or a combination of such methods of resale, at market prices prevailing at the time of resale, at prices related to such prevailing market prices or negotiated prices. Any such resale may be made directly to purchasers or to or through brokers or dealers who may receive compensation in the form of commissions or concessions from any such broker-dealer and/or the purchasers of any such New Notes. Any broker-dealer that resells New Notes that were received by it for its own account pursuant to the Exchange Offer and any broker or dealer that participates in a distribution of such New Notes may be deemed to be an "underwriter" within the meaning of the Securities Act and any profit on any such resale of New Notes and any commissions or concessions received by any such persons may be deemed to be underwriting compensation under the Securities Act. The Letter of Transmittal states that by acknowledging that it will deliver and by delivering a prospectus, a broker-dealer will not be deemed to admit that it is an "underwriter" within the meaning of the Securities Act.

#### LEGAL MATTERS

Certain legal matters with respect to the legality of the New Notes being offered hereby will be passed upon for the Company by Parker, Poe, Adams & Bernstein L.L.P., Charlotte, North Carolina.

#### EXPERTS

The consolidated financial statements of Sonic Automotive, Inc. and Subsidiaries, the combined financial statements of Clearwater Dealerships and Affiliated Companies, the combined financial statements of Hatfield Automotive Group, the financial statements of Economy Honda Cars, the financial statements of Casa Ford of Houston, Inc., the combined financial statements of the Higginbotham Automotive Group, the financial statements of Dyer & Dyer, Inc., the combined financial statements of Bowers Dealerships and Affiliated Companies, the combined financial statements of Lake Norman Dodge, Inc. and Affiliated Companies, and the financial statements of Ken Marks Ford, Inc. included in this Prospectus have been audited by Deloitte & Touche LLP, independent auditors, as stated in their reports appearing herein, and are included in reliance upon the reports of such firm given upon their authority as experts in accounting and auditing.

#### AVAILABLE INFORMATION

The Company is subject to the informational requirements of the Exchange Act and in accordance therewith files reports, proxy statements and other information with the Commission. Such reports, proxy statements and other information filed by the Company may be inspected and copied (at prescribed rates) at the public reference facilities maintained by the Commission at 450 Fifth Street, N.W., Room 1024, Washington, D.C. 20549 and at the Commissions regional offices located at Seven World Trade Center, 13th Floor, New York, New York 10048 and at 500 West Madison Street, Suite 1400, Chicago, Illinois 60661. The Commission also maintains a World Wide Web site containing such reports, proxy statements and other information, at http://www.sec.gov. Quotations relating to the Company's Common Stock appear on the New York Stock Exchange and such reports, proxy statements and other information concerning the Company can also be inspected at the offices of the New York Stock Exchange, 20 Broad Street, New York, New York 10005.

The Company has agreed that, if at any time while the Notes are restricted securities within the meaning of the Securities Act or the Company is not subject to the informational requirements of the Exchange Act, the Company will furnish to holders of the Notes and to prospective purchasers designated by such holders the information required to be delivered pursuant to Rule 144A(d)(4) under the Securities Act to permit compliance with Rule 144A in connection with resales of the Notes.

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# INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF SONIC AUTOMOTIVE, INC. Charlotte, North Carolina

We have audited the accompanying consolidated balance sheets of Sonic Automotive, Inc. and Subsidiaries (the "Company") as of December 31, 1996 and 1997, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 1996 and 1997, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 1997 in conformity with generally accepted accounting principles.

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# SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

# CONSOLIDATED BALANCE SHEETS

December 31, 1996 and 1997 and June 30, 1998 (Dollars in thousands)

<TABLE> <CAPTION>

CALITON 2	1996	oer 31, 1997	June 30, 1998
(Unaudited)			
(Unaudited) <s></s>	<c></c>	<c></c>	<c></c>
ASSETS (Note 5)			
CURRENT ASSETS:	¢ ( (70	ć 10 204	¢ 27 220
Cash and cash equivalents (Note 1)	\$ 6,679 639	\$ 18,304 270	\$ 27 <b>,</b> 228
Receivables (net of allowance for doubtful accounts of \$225 and \$523 at	033	270	
December 31, 1996 and 1997, respectively)	11,908	19,784	35,761
Inventories (Notes 1 and 3)	71,550	156,514	175,515
Deferred income taxes (Note 6)	280	405 1,047	669 1 <b>,</b> 084
Other current assets	332	1,047	3,854
Total current assets	91,388	197,372	244,111
PROPERTY AND EQUIPMENT, NET (Note 4)	12,467 4,266	19,081 74,362	22,040 102,948
DUE FROM AFFILIATE (Note 7)	2,466	74,302	102,540
OTHER ASSETS	389	635	524
TOTAL 1007TO			
TOTAL ASSETS	\$110 <b>,</b> 976	\$291,450 ======	\$369 <b>,</b> 623
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES:			
Notes payable floor plan (Note 3)	\$ 63,893	\$133,236	\$149,670
Trade accounts payable	3,643	6,612	7,971
Accrued interest	521 3,032	1,071 10,748	1,584 17,949
Payable to affiliates (Note 7)		445	445
Payable for acquisitions (Note 2)			15,726
Current maturities of long-term debt (Note 5)	519	584	789 
Total current liabilities	71,608	152,696	194,134
LONG-TERM DEBT (NOTE 5)	5,286	38,640	54,644
PAYABLE TO THE COMPANY'S CHAIRMAN (Notes 2 and 7)		5,500	5,500
PAYABLE TO AFFILIATES (Note 7) DEFERRED INCOME TAXES (Note 6)	914 1 <b>,</b> 059	4,394 1,079	4,160 1,079
INCOME TAX PAYABLE (Note 6)	5,500	4,776	6,705
MINORITY INTEREST (Note 1)	314	,	
COMMITMENTS AND CONTINGENCIES (Notes 7 and 10)			
STOCKHOLDERS' EQUITY (Notes 1, 8 and 9):  Class A Preferred Stock, \$.10 par, liquidation preference \$1,000 per share,			
3.0 million shares authorized, 13,034 shares issued and outstanding at			
June 30, 1998			11,763
5.0 million shares issued and outstanding		50	50
6.25 million shares issued and outstanding	63	63	63
Paid-in capital	13,333 12,993	68,045 16,186	68,535 22,990
Unrealized gain (loss) on marketable equity securities	(94)	21	
Total stockholders' equity	26 <b>,</b> 295	84,365	103,401
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$110,976	\$291,450	\$369,623

 ====== | ====== | ====== || , |  |  |  |
See notes to consolidated financial statements.

#### CONSOLIDATED STATEMENTS OF INCOME

Years ended December 31, 1995, 1996 and 1997 and the six months ended June 30, 1997 and 1998

(Dollars and shares in thousands, except per share amounts)

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	Voars	s ended Decer	mbor 31		nths ended ne 30,
	1995	1996		1997	•
<\$>	<c></c>	<c></c>	<c></c>	•	udited)
REVENUES:	<b>\C</b> >	<b>\C</b> >	\C>	<b>(C)</b>	
Vehicle sales	\$267,650	\$327,674	\$ 467,858	\$185,216	\$ 567,279
Parts, service and collision repair	35,860	42,075	57 <b>,</b> 537	22,907	68,020
Finance and insurance (Note 1)	7,813	7,118	10,606	4,763	13,541
Total revenues	311,323	376 <b>,</b> 867	536,001	212,886	648,840
COST OF SALES (Note 1)	•	332,122	•	189,254	•
COST OF SALES (Note 1)	2/2,130	332,122	4/3,003	•	566 <b>,</b> 392
GROSS PROFIT	39,193	44,745	62,998	23,632	82,448
SELLING, GENERAL AND ADMINISTRATIVE					
EXPENSES	•	32,602	46,770	17,532	59 <b>,</b> 622
DEPRECIATION AND AMORTIZATION	832	1,076	1,322	396	
OPERATING INCOME		11,067	14,906		
OTHER INCOME AND EXPENSE:	10/270	11,007	11,300	3,701	20,373
Interest expense, floor plan (Note 3)	4,504	5 <b>,</b> 968	8,007	3,018	7,341
Interest expense, other	436	433	1,199	318	2,745
Other income		355	298	135	15
Total other expense	4.834	6,046	8,908	3,201	10,071
Total Other expense					
INCOME BEFORE INCOME TAXES AND MINORITY					
INTEREST	5,436	5,021	5 <b>,</b> 998	2,503	10,904
PROVISION FOR INCOME TAXES (Note 6)		1,924	2,249	916	4,100
INCOME BEFORE MINORITY INTEREST	3 260	3,097	3,749	1,587	6,804
MINORITY INTEREST IN EARNINGS OF SUBSIDIARY	3,200	3,037	3,743	1,307	0,004
(Note 1)		114	47	47	
NET INCOME	 ¢ 3 238	\$ 2,983	\$ 3,702	\$ 1,540	s 6.804
NET INCOME	======	======	=======	=======	=======
BASIC NET INCOME PER SHARE (Notes 1 and 8)			\$ 0.53		\$ 0.60
WEIGHTED AVERAGE NUMBER OF SHARES			=======		=======
			6 040		11 064
OUTSTANDING			6,949 ======		11,264 ======
DILUTED NET INCOME PER SHARE (Notes 1 and 8)			\$ 0.53		\$ 0.58
			=======		=======
WEIGHTED AVERAGE NUMBER OF SHARES			6 040		11 627
OUTSTANDING			6,949 ======		11,637 ======

  |  |  |  |  ||  |  |  |  |  |  |
See notes to consolidated financial statements.

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SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

Years ended December 31, 1995, 1996 and 1997 and the six months ended June 30, 1998 (Dollars and shares in thousands)

<TABLE> <CAPTION>

	D	c J	01-	7	Q1 -	D	
	Preferred		Class A		Class B		
	Stock		Common Stock		Common Stocl		
	Shares	Amount	Shares	Amount	Shares	Amount	
S>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	

DECEMBER 31, 1994		\$		\$	6,250	\$63
Capital contributions						
Net unrealized loss on						
marketable equity						
securities						
Net income						
BALANCE AT						
DECEMBER 31, 1995					6 <b>,</b> 250	63
Capital contributions						
Net unrealized loss on						
marketable equity						
securities						
Net income						
BALANCE AT						
DECEMBER 31, 1996					6,250	63
Capital contribution						
(Note 1)						
Public offering of						
common stock			F 000	FO		
(Note 8)			5,000	50		
Stock redemption						
(Note 7)						
Net unrealized gain on						
marketable equity						
securities						
Net income						
IVEC THEOMIC						
BALANCE AT						
DECEMBER 31, 1997			5,000	50	6,250	63
Issuance of Preferred						
Stock (Note 2)						
(unaudited)	13	11,763				
Shares awarded under						
stock compensation						
plans (unaudited)			27			
Issuance of warrants						
(unaudited) (Note 8)						
Net unrealized loss on						
marketable equity						
securities (unaudited)						
Net income (unaudited)						
BALANCE AT						
JUNE 30, 1998						
(unaudited)	13	\$11,763	5 <b>,</b> 027	\$50	6 <b>,</b> 250	\$63
	==	======	=====	===	=====	===

<CAPTION>

<caption></caption>		Retained Earnings	Unrealized Gain/(Loss) on Marketable Equity Securities	Total Stockholders'
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE AT  DECEMBER 31, 1994  Capital contributions  Net unrealized loss on  marketable equity		\$ 6,772 	\$ 	\$ 11,610 1,494
securities		 3 <b>,</b> 238	(35)	(35) 3,238
DECEMBER 31, 1995 Capital contributions Net unrealized loss on marketable equity	6,269 7,064	10,010	(35) 	16,307 7,064
securities		2,983	(59) 	(59) 2,983
BALANCE AT DECEMBER 31, 1996 Capital contribution	13,333	12,993	(94)	26,295
(Note 1)  Public offering of common stock	3,208			3,208
(Note 8) Stock redemption	53,627			53 <b>,</b> 677
(Note 7)	(2,123)			(2,123)

Dividend (Note 7) Net unrealized gain on marketable equity		(509)		(509)
securities		 3,702	115	115 3,702
Net income		3,702		3,702
BALANCE AT				
DECEMBER 31, 1997	68,045	16,186	21	84,365
Issuance of Preferred				
Stock (Note 2)				
(unaudited)				11,763
Shares awarded under stock compensation				
plans (unaudited)	224			224
Issuance of warrants				
(unaudited) (Note 8)	266			266
Net unrealized loss on marketable equity				
securities (unaudited)			(21)	(21)
Net income (unaudited)		6,804		6,804
BALANCE AT JUNE 30, 1998				
(unaudited)	\$ 68,535	\$22,990	\$	\$103,401
(	=======	======	-====	=======

</TABLE>

See notes to consolidated financial statements.

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SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended December 31, 1995, 1996 and 1997 and the six months ended June 30, 1997 and 1998 (Dollars in thousands)

<TABLE>

<caption> 1997</caption>		1995	ended Decemb	·
 <\$>	<c></c>		<c></c>	<c></c>
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income	\$	3,238	\$ 2,983	\$
3,702 Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		832	1,076	
Minority interest		22	114	
(Gain) loss on disposal of property and equipment		(39)	80	
Gain on sale of marketable equity securities		(106)	(355)	
(298) Change in deferred income taxes		450	(241)	
Changes in assets and liabilities that relate to operations: Receivables		(229)	(2,421)	
(594)				
Inventories		(5,025)	(14,013)	
Other assets		7	(80)	
Notes payable floor plan		3,431	12,985	
Accounts payable and other current liabilities		(42)	1,439	
Income tax payable		501	524	
Total adjustments		(198)	(892)	

Net cash provided by operating activities		3,040		2,091	
CASH FLOWS FROM INVESTING ACTIVITIES:  Purchase of businesses, net of cash acquired				(5,127)	
(85,650) Purchases of property and equipment		(1,509)		(1,907)	
(2,007) Proceeds from sales of property and equipment		557		4	
43 Purchase of marketable equity securities		(1,623)		(207)	
Proceeds from sales of marketable equity securities		1,074		515	
784					
Net cash used in investing activities		(1,501)		(6,722)	
CASH FLOWS FROM FINANCING ACTIVITIES: Capital contributions		1,494		7,064	
Public offering of common stock					
53,677 Proceeds from long-term debt		3		599	
45,892 Payments of long-term debt		(269)		(576)	
(13,353) Issuance of shares under stock compensation plans					
Receipts from (advances to) affiliate companies		1,772		(4,771)	
(987) Advances from the Company's Chairman (Note 7)					
Net cash provided by financing activities		3,000		2,316	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		4,539		(2,315)	
11,625 CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD		4,455		8,994	
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$	8 <b>,</b> 994	\$	6 <b>,</b> 679	\$
	==:		===	=====	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION Cash paid during the period for:					
Interest	\$	4,777	\$	6,489	\$
Income taxes	\$	1,522	\$	2,042	\$
SUPPLEMENTAL SCHEDULE OF NON-CASH FINANCING ACTIVITIES:					
Purchase of minority interest through exchange of common stock (Note 1) 3,208					\$
Cancellation of notes payable from affiliates in exchange for common stock (Note 7)					\$
Cancellation of notes payable from affiliates pursuant to dividend (Note 7)					\$
Preferred Stock issued pursuant to acquisition					
Payable for acquisitions (Note 2)					
Issuance of warrants (Note 8)					
<caption></caption>		Six mont June 1997	30,	1998	
<s></s>	<c></c>	(Unaud			
CASH FLOWS FROM OPERATING ACTIVITIES:  Net income				6,804	

Net income ...... \$ 1,540 \$ 6,804

Adjustments to reconcile net income to net cash provided by operating		
activities: Depreciation and amortization	396	1,851
Minority interest (Gain) loss on disposal of property and equipment	47	104
Gain on sale of marketable equity securities	(135)	
Change in deferred income taxes	23	
Receivables	(989)	(8,493)
Inventories	2,800	29,384
Other assets	(370) 290	(1,245) (25,867)
Accounts payable and other current liabilities	1,310	1,003
Income tax payable	 (934)	 (545)
Total adjustments	2,438	(3,808)
Net cash provided by operating activities	3 <b>,</b> 978	2 <b>,</b> 996
CASH FLOWS FROM INVESTING ACTIVITIES:	 	 
Purchase of businesses, net of cash acquired	(3,627)	(7,808)
Purchases of property and equipment	(886)	(1,261)
Proceeds from sales of property and equipment		
Proceeds from sales of marketable equity securities		
Net cash used in investing activities	(4,513)	(9,069)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Capital contributions	3,209	
Public offering of common stock		23,688
Payments of long-term debt	(180)	(8,645)
Issuance of shares under stock compensation plans		224
Receipts from (advances to) affiliate companies	65	(270)
Advances from the Company's Chairman (Note 7)	 	 
Net cash provided by financing activities	 3,094	 14,997
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	2,559	8,924
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	 6,679 	 18,304
CASH AND CASH EQUIVALENTS, END OF PERIOD	9 <b>,</b> 238	\$ 27 <b>,</b> 228
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION Cash paid during the period for:		
Interest	\$ 3,317	\$ 9,573
Income taxes SUPPLEMENTAL SCHEDULE OF NON-CASH FINANCING	\$ 930	\$ 3,949
ACTIVITIES: Purchase of minority interest through exchange of common stock (Note 1)		
Cancellation of notes payable from affiliates in exchange for common		
stock (Note 7)		
Cancellation of notes payable from affiliates pursuant to dividend (Note 7)  Preferred Stock issued pursuant to acquisition		\$ 11,763
Payable for acquisitions (Note 2)		\$ 15,726
Issuance of warrants (Note 8)		\$ 266

See notes to consolidated financial statements.

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SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(All tables in thousands except per share amounts)

# 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Sonic Automotive, Inc ("Sonic" or the "Company") was incorporated in the State of Delaware in February 1997 in order to effect a reorganization of certain affiliated companies (the "Reorganization") and to undertake an initial public offering (the "IPO") of the Company's Class A Common Stock par value \$0.01 per share ("Class A Common Stock"). The Company owns and operates automobile dealerships in Florida, Georgia, North Carolina, South Carolina, Tennessee, and Texas and is in the business of selling new and used cars and light trucks, selling replacement parts, providing vehicle maintenance, warranty, paint, and repair services and arranging related financing and insurance.

Pursuant to the Reorganization on June 30, 1997, certain companies affiliated through common ownership and control became wholly-owned subsidiaries of the Company through the exchange of their common stock or membership interests for approximately 6.3 million shares of the Company's Class B Common Stock, par value of \$.01 per share ("Class B Common Stock"). The financial statements for the periods through the effective date of the Reorganization represent the combined data for these companies, which include the following:

<TABLE>

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The Reorganization was accounted for at historical cost in a manner similar to a pooling-of-interests as the entities were under the common management and control of Mr. O. Bruton Smith, the Company's Chairman and Chief Executive Officer.

Prior to the Reorganization, Town and Country Toyota, Inc. was 69% owned by Mr. Bruton Smith. Lone Star Ford, Inc. and Frontier Oldsmobile-Cadillac, Inc. were 100% owned by Sonic Financial Corporation ("SFC"), which in turn is 100% owned by Mr. Bruton Smith and related family trusts. Town and Country Ford, Inc. was owned 80% by SFC and 20% by Mr. Scott Smith (Bruton Smith's son). FMF Management, Inc. was owned 50% by SFC and 50% by Mr. Bruton Smith. In connection with the Reorganization, the Company purchased the remaining 31% minority interest in Town and Country Toyota, Inc. for \$3.2 million in a transaction accounted for using purchase accounting. On a pro forma basis for the years ended December 31, 1996 and 1997, revenues would have been unchanged and net income and net income per share would not be materially different had the acquisition of this minority interest occurred on January 1, 1996 and January 1, 1997, respectively.

The 1997 consolidated financial statements include the accounts of the above five companies and also include the accounts and results of operations of certain dealerships and dealership groups acquired during the year from the respective dates of acquisition (see Note 2).

Principles of Consolidation -- All material intercompany transactions have been eliminated in the consolidated financial statements.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$1.3 million, \$1.1 million and \$1.8 million for the years ended December 31, 1995, 1996, and 1997, respectively. Estimated

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SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

 DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

commission expense charged to cost of sales was approximately \$0.8\$ million and \$2.2\$ million for the six months ended June 30, 1997 and 1998, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from manufacturers at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new vehicle inventory.

Each dealership operates under a dealer agreement with the manufacturer which generally restricts the location, management and ownership of the respective dealership. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into other significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreements.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases, and was \$5.2 million and \$12.1 million at December 31, 1996 and 1997, respectively.

Inventories -- In connection with the Offering, the Company changed its method of accounting for inventories of new vehicles from the last-in-first-out method ("LIFO") to the first-in-first-out method ("FIFO"). In accordance with Accounting Principles Board Opinion No. 20, "Accounting Changes", the accompanying financial statements and related notes have been retroactively restated to reflect that change. Accordingly, inventories of new vehicles, including demonstrators, and parts and accessories are stated at the lower of FIFO cost or market. Inventories of used vehicles are stated at the lower of specific cost or market.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using straight-line methods over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

	Useful Lives
<\$>	<c></c>
Building and improvements	5-40
Office equipment and fixtures	5-15
Parts and service equipment	15
Company vehicles	5

  |Goodwill -- Goodwill represents the excess purchase price over the estimated fair value of the tangible and separately measurable intangible net assets acquired. The cumulative amount of goodwill at December 31, 1996, December 31, 1997 and June 30, 1998 was \$4.3 million, \$75.0 million and \$104.5 million, respectively. As a percentage of total assets and stockholders' equity, goodwill, net of accumulated amortization, represented 3.8% and 16.2%, respectively at December 31, 1996, 25.5% and 88.1%, respectively, at December 31, 1997, and 27.8% and 99.6%, respectively, at June 30, 1998. Generally accepted accounting principles require that goodwill and all other intangible assets be amortized over the period benefited. The Company has determined that the period benefited by the goodwill will be no less than 40 years and, accordingly, is amortizing goodwill over a 40 year period. If the Company were not to separately recognize a material intangible asset having a benefit period of less than 40 years, or were not to give effect to shorter benefit periods of factors giving rise to a material portion of the goodwill, earnings reported in periods immediately following the acquisition would be overstated. In later years, the Company would be burdened by a continuing charge against earnings without the associated benefit to income valued by management in arriving at the consideration paid for the businesses acquired. Earnings in later years also could be significantly affected if management then determined that the remaining balance of goodwill was impaired. The Company periodically compares the carrying value of goodwill with the anticipated undiscounted future cash flows from operations of the businesses acquired in order to evaluate the recoverability of goodwill. The Company has concluded that the anticipated future cash flows associated with intangible assets recognized in its acquisitions will continue indefinitely, and these is no pervasive evidence that any material portion will dissipate over a period shorter than 40 years.

Income Taxes -- Income taxes are provided for the tax effects of transactions reported in the financial statements and consist of taxes currently due plus deferred taxes related primarily to the capitalization of additional inventory costs for

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SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

income tax purposes, the recording of chargebacks and repossession losses on the direct write-off method for income tax purposes, the direct write-off of uncollectible accounts for income tax purposes, and the accelerated depreciation method used for income tax purposes. The deferred tax assets and liabilities represent the future tax return consequences of those differences, which will either be taxable or deductible when the assets and liabilities are recovered or settled. In addition, deferred tax assets are recognized for state operating losses that are available to offset future taxable income.

Stock-Based Compensation -- The Company measures the compensation cost of its stock-based compensation plans under the provisions of Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees," as permitted under Statement of Financial Accounting Standards (SFAS) No. 123, "Accounting for Stock-Based Compensation." Under the provisions of APB No. 25, compensation cost is measured based on the intrinsic value of the equity instrument awarded. Under the provisions of SFAS No. 123, compensation cost is measured based on the fair value of the equity instrument awarded.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash on deposit with financial institutions. At times, amounts invested with financial institutions may exceed FDIC insurance limits. Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances.

Fair Value of Financial Instruments -- As of December 31, 1996 and 1997 the fair values of the Company's financial instruments including receivables, due from affiliates, notes payable-floor plan, trade accounts payable, payables to affiliated companies and the Company's Chairman and long-term debt approximate their carrying values due either to length of maturity or existence of variable interest rates that approximate prevailing market rates.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expense amounted to \$4.5 million, \$5.0 million and \$7.0 million for 1995, 1996 and 1997, respectively.

Impairment of Long-Lived Assets -- Effective January 1, 1996, the Company adopted the provisions of SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of". This statement requires that long-lived assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Adoption of SFAS No. 121 did not have a material impact on the Company's results of operations, financial position, or cash flows.

Net Income per Share -- Effective December 31, 1997, the Company adopted the provisions of SFAS No. 128, "Earnings per Share," which specifies the computation, presentation and disclosure requirements for basic and diluted earnings per share. The impact of adoption of SFAS No. 128 and required disclosures are discussed in Note 8.

Impact of New Accounting Standards -- In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income." This Standard establishes standards of reporting and display of comprehensive income and its components in a full set of general-purpose financial statements. This Statement will be effective for the Company's fiscal year ending December 31, 1998, and the Company does not intend to adopt this Statement prior to the effective date. Had the Company early adopted this Statement, it would have reported comprehensive income of \$2.4 million, \$2.1 million and \$3.8 million for the years ended December 31, 1995, 1996 and 1997, respectively.

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information." This Standard redefines how operating segments are determined and requires disclosure of certain financial and descriptive information about a company's operating segments. This Statement will be effective for the Company's fiscal year ending December 31, 1998, and the Company does not intend

#### 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

to adopt this Statement prior to the effective date. The Statement need not be applied to interim financial statements in the initial year of its application. The Company has not yet completed its analysis of which operating segments it will disclose, if any.

Reclassification -- Certain prior year amounts have been reclassified to conform with current year presentation.

Interim Financial Information -- The accompanying unaudited interim financial information for the six months ended June 30, 1997 and 1998 has been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results for interim periods are not necessarily indicative of the results to be expected for the entire year.

#### 2. BUSINESS ACQUISITIONS

Acquisitions Completed During Year Ended December 31, 1997

In November 1997, the Company completed its previously announced acquisition of Dyer Volvo (the "Dyer Acquisition") located in Atlanta, Georgia for a total purchase price of \$18.7 million. Also in November, the Company completed its previously announced acquisitions of the Bowers Dealerships and Affiliated Companies (the "Bowers Acquisition") located primarily in Chattanooga and Nashville, Tennessee, for a total purchase price of \$30.8 million. In October, 1997, the Company completed its previously announced acquisition of Ken Marks Ford, Inc. (the "Ken Marks Acquisition") located in Clearwater, Florida for a total purchase price of \$25.8 million. The Dyer Acquisition and the Bowers Acquisition were financed primarily with \$45.5 million in cash obtained from proceeds of the Company's public offering and from operations, and with a \$4 million promissory note that is payable in 28 equal quarterly installments to Nelson Bowers, former owner of the Bowers Dealerships, bearing interest at prime less 0.5%. The Ken Marks Acquisition was financed with \$25 million in amounts borrowed under a revolving credit facility (see Note 5) and with cash obtained from operations.

In October 1997, the Company completed its previously announced acquisition of Williams Motors, Inc., now Town and Country Chrysler, Plymouth, Jeep of Rock Hill, located in Rock Hill, South Carolina, for a total purchase price of \$1.9 million. In September, 1997, the Company completed its previously announced acquisition of Lake Norman Dodge and Affiliates for a total purchase price of \$17.9 million. These acquisitions were financed with amounts borrowed under a short-term line of credit maturing on February 15, 1998 (see Note 5).

In June 1997, the Company, through its wholly-owned subsidiary, Fort Mill Chrysler-Plymouth-Dodge, acquired certain dealership assets and liabilities of Jeff Boyd Chrysler-Plymouth-Dodge for a total purchase price of \$3.7 million. The acquisition was financed primarily with a \$3.5 million note payable to Mr. O. Bruton Smith (see Note 7).

All of the above acquisitions have been accounted for using the purchase method of accounting, and the results of operations of each of the above dealerships have been included in the accompanying consolidated financial statements from their effective dates of acquisition. The purchase price of the above acquisitions has been allocated to the assets and liabilities acquired based on their estimated fair market value at the respective acquisition dates as follows:

# ∠m 1 D 1 E \

<table></table>				
<s></s>		<c></c>		
	Working capital	\$	28,247	
	Property and equipment		3,969	
	Goodwill		69 <b>,</b> 528	
	Non-current liabilities assumed $\ldots\ldots$		(2,940)	
	Total purchase price	\$	98,804	

# </TABLE>

The following unaudited pro forma financial information presents a summary of consolidated results of operations as if the above transactions had occurred as of the beginning of each period presented after giving effect to certain adjustments, including amortization of goodwill, interest expense on acquisition debt and related income tax effects. The pro forma financial information does not give effect to adjustments relating to net reductions in floorplan interest expense resulting from re-negotiated floorplan financing

agreements or to reductions in salaries and fringe benefits of former owners or officers of acquired

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# SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

#### 2. BUSINESS ACQUISITIONS -- Continued

dealerships who have not been retained by the Company or whose salaries have been reduced pursuant to employment agreements with the Company. Pro forma results for Town and Country Chrysler, Plymouth, Jeep of Rock Hill and Fort Mill Chrysler-Plymouth-Dodge are not included because Company management believes that the pro forma results of operations would not have been materially affected assuming these acquisitions had occurred on January 1, 1996. The pro forma results have been prepared for comparative purposes only and are not necessarily indicative of the results of operations that would have occurred had the acquisitions been completed on January 1, 1996. These results are also not necessarily indicative of the results of future operations.

<TABLE>

	Year ended December 31,			
		1996		1997
<\$>	<c></c>		<c></c>	
Total revenues	\$	899,901	\$	949,081
Gross profit	\$	113,772	\$	117,389
Net income	\$	4,027	\$	5,439
Basic net income per share	\$	0.64	\$	0.78

  |  |  |  |Acquisitions Completed During the Year Ended December 31, 1996

On February 1, 1996, the Company acquired Fort Mill Ford for a total purchase price of \$5.7 million. The acquisition has been accounted for using the purchase method of accounting and the results of operations of Fort Mill Ford have been included in the accompanying consolidated financial statements from the date of acquisition. The purchase price has been allocated to the assets and liabilities acquired based on their estimated fair market value at the acquisition date as follows:

<table></table>		
<\$>	<c></c>	>
Working capital	\$	822
Property and equipment		3,022
Goodwill		4,364
Non-current liabilities assumed		(2,467)
Total purchase price	\$	5,741
	==	

</TABLE>

The following unaudited pro forma financial data is presented as if Fort Mill Ford had been acquired at January 1, 1995. Pro forma results of operations for 1996 are not presented because the acquisition occurred in February 1996, and the pro forma results for the year ended December 31, 1996 would not be materially different from the historical results presented:

<TABLE>

	Dec	cember 3 1995	1,
<\$>	<c></c>		
Total revenues	\$	345,199	
Net income	\$	2,875	
Basic net income per share	\$	0.46	

  |  |  |The pro forma information presented above is not necessarily indicative of the operating results that would have occurred had Fort Mill Ford been acquired on January 1, 1995. These results are also not necessarily indicative of the results of future operations.

# SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

#### 3. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE>

		Dece	T 20	
		1996	1997	- June 30, 1998 
<s></s>		<c></c>	<c></c>	(Unaudited)
	New vehicles	\$51,798 14,372 4,940 440	\$118,751 27,990 9,085 688	\$122,315 39,187 12,467 1,546
	Total	\$71,550 =====	\$156,514 =====	\$175 <b>,</b> 515

</TABLE>

The inventory balance is generally reduced by manufacturer's purchase discounts, and such reduction is not reflected in the related floor plan liability.

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$63.9 million and \$133.2 million at December 31, 1996 and 1997, respectively, and \$149.7 million at June 30, 1998. The floor plan notes bear interest, payable monthly on the outstanding balance, at an effective rate of prime less 0.9% (7.60% at June 30, 1998), subject to incentives and other adjustments. Total floor plan interest expense amounted to \$4.5 million, \$6.0 million and \$8.0 million in 1995, 1996 and 1997, respectively, and \$3.0 million and \$7.3 million at June 30, 1997 and 1998, respectively. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying consolidated balance sheets.

# 4. PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following:

<TABLE> <CAPTION>

	December 31,		
	1996	1997	
<\$>	<c></c>	<c></c>	
Land	\$ 2,678	\$ 4,330	
Building and improvements	10,081	11,904	
Office equipment and fixtures	2,037	4,102	
Parts and service equipment	2,866	4,229	
Company vehicles	437	727	
Total, at cost	18,099	25 <b>,</b> 292	
Less accumulated depreciation	(5,632)	(6,211)	
Property and equipment, net	\$ 12,467	\$ 19,081	
	=======	=======	

  |  |F-14

SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

## 5. LONG-TERM DEBT

Long-term debt consists of the following:

	1996	1997
<s> Amounts outstanding under \$26.0 million revolving credit facility with Ford Motor Credit bearing</s>	<c></c>	<c></c>
interest at prime plus 1% (9.5% at December 31, 1997) and maturing in October 1999, collateralized by all assets of the Company	\$	\$25,070
at 7.75% and maturing February 15, 1998		8,200
plus 1/2% (9.0% at December 31, 1997) through April 2001, at which time remaining principal balance is due, collateralized by building	3,063	2,999
Mortgage note payable in monthly installments of \$12,000, plus interest at prime plus 3/4%, (9.25% at  December 31, 1997) through May 2004, collateralized by building	1,654	940 2,015
Less current maturities	5,805 (519)	39,224 (584)
Long-term debt	\$5,286 =====	\$38,640 ======

December 31,

</TABLE>

Future maturities of debt at December 31, 1997 are as follows:

<table></table>	
<s></s>	<c></c>
Year ending December 31,	
1998	\$ 584
1999	33,880
2000	632
2001	592
2002	419
Thereafter	3,117
Total	\$39,224
	======

</TABLE>

On October 15, 1997, the Company obtained a secured, revolving acquisition line of credit (the "Revolving Facility") from Ford Motor Credit with available principal of \$26 million. In January 1998 the Company increased the aggregate amount available to borrow under this facility to \$75 million pursuant to the agreement with Ford Motor Credit. The Revolving Facility will mature in two years, unless the Company requests that such term be extended, at the option of Ford Motor Credit, for a number of additional one year terms to be negotiated by the parties. No assurance can be given that such extensions will be granted. The proceeds from the Revolving Facility were used in the consummation of the Ken Marks Acquisition in October 1997 and for the repayment in February 1998 of amounts borrowed under the Six-Month Facility (as defined below). Additional amounts to be drawn under the Revolving Facility are to be used for the acquisition of additional dealerships and to provide general working capital needs of the Company not to exceed \$10 million.

The Revolving Facility currently contains certain negative covenants made by the Company, including covenants restricting or prohibiting the payment of dividends, capital expenditures and material dispositions of assets as well as other customary covenants. Additional negative covenants include specified ratios of (i) debt to tangible equity (as defined in the Revolving Facility), (ii) current assets to current liabilities, (iii) earnings before interest, taxes, depreciation and amortization (EBITDA) to fixed charges, (iv) EBITDA to interest expense, (v) EBITDA to total debt and (vi) EBITDA to total floor plan debt. Moreover, the loss of voting control over the Company by the Smith Group or the failure by the Company, with certain exceptions, to own all the outstanding equity, membership or partnership interests in its dealership subsidiaries will constitute an event of default under the Revolving Facility. The Company did not meet the specified debt to tangible equity ratio at December 31, 1997 and has obtained a waiver with regard to such requirement from Ford Motor Credit. See Note 12.

The Company also agreed not to pledge any of its assets to any third party (with the exception of currently encumbered real estate and assets of the Company's dealership subsidiaries that are subject to previous pledges or liens).

### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

### 5. LONG-TERM DEBT -- Continued

On August 28, 1997, the Company obtained from NationsBank, N.A. a short-term line of credit in an aggregate principal amount of up to \$20 million (the "Six-Month Facility"). Under the terms of the Six-Month Facility, amounts outstanding bore interest at 7.75% and matured on February 15, 1998. Proceeds from the Six-Month Facility were used to consummate the acquisitions of Lake Norman Dodge and Affiliates and Williams Motors, Inc. Amounts outstanding at December 31, 1997 have been classified as long-term as such amounts have been subsequently refinanced with funds obtained from the Revolving Facility.

On February 16, 1998, the Company refinanced the \$3 million mortgage note payable. The mortgage note now matures February 2003 and is payable in 59 consecutive monthly installments of \$26,000 each with a final balloon installment for the unpaid balance due at maturity. The mortgage note bears interest at the prime interest rate and is collateralized by a building.

### 6. INCOME TAXES

The provision for income taxes consists of the following components:

# <TABLE> <CAPTION>

	1995	1996	1997
<\$>	<c></c>	<c></c>	<c></c>
Current:			
Federal	\$1,608	\$1 <b>,</b> 857	\$1 <b>,</b> 890
State	117	308	391
	1,725	2,165	2,281
Deferred	427	(190)	(27)
Change in valuation allowance	24	(51)	(5)
Total	\$2,176	\$1,924	\$2,249
			======

</TABLE>

The reconciliation of the statutory federal income tax rate with the Company's federal and state overall effective income tax rate is as follows:

# <TABLE>

		1995	1996	1997
<s></s>	Statutory federal rate State income taxes Miscellaneous	3.84	<c> 34.00 % 3.60 0.71</c>	<c> 34.00 % 3.70 (0.21)</c>
	Effective tax rates		38.31 %	37.49 %

</TABLE>

Deferred income taxes reflect the net tax effects of the temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes. Significant components of the Company's deferred tax assets and liabilities as of December 31 are as follows:

# <TABLE> <CAPTION>

			1996	1:	997	
<s></s>		<c></c>		<c></c>		
	Deferred tax assets:					
	Allowance for bad debts	\$	86	\$	81	
	Inventory reserves		161		40	
	Net operating loss carryforwards		75		120	
	Other		76		151	
	Total deferred tax assets		398		392	

Valuation allowance	(75)	(70)
Deferred tax assets, net	323	322
Deferred tax liabilities: Basis difference in property and equipment Basis difference in goodwill Other	(556)  (546)	(799) (172) (25)
Total deferred tax liability	(1,102)	(996)
Net deferred tax liability	\$ (779) =====	\$ (674) =====

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### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

### 6. INCOME TAXES -- Continued

The net changes in the valuation allowance against deferred tax assets were a decrease of \$51,000 for the year ended December 31, 1996 and a decrease of \$5,000 for the year ended December 31, 1997. The decrease was related primarily to the expiration of state net operating loss carryforwards. At December 31, 1997, the Company had state net operating loss carryforwards of \$1.2 million which will expire primarily between 1998 and 2002.

Certain of the Company's dealerships changed their method of accounting for inventories of new vehicles for income tax purposes from LIFO to FIFO (see Note 1) which resulted in an additional income tax liability. At December 31, 1996 and 1997, this liability was recorded as \$5.5 million and \$7.1 million, respectively. The liability is payable over a six year period beginning in January 1998. The current portion of the liability as of December 31, 1997 was \$2.3 million and is included in other accrued liabilities.

Certain subsidiaries of Sonic (such subsidiaries together with the Company and SFC being hereinafter referred to as the "Sonic Group") have joined with SFC in filing consolidated federal income tax returns for several years. Such subsidiaries have also joined with SFC in filing for 1996 and for the six months ending on June 30, 1997. Under applicable federal tax law, each corporation included in SFC's consolidated return is jointly and severally liable for any resultant tax. Under a tax allocation agreement dated as of June 30, 1997, however, the Company agreed to pay to SFC, in the event that additional federal income tax is determined to be due, an amount equal to the Company's separate federal income tax liability computed for all periods in which any member of the Sonic Group has been a member of SFC's consolidated group, less amounts previously recorded by the Company. Also pursuant to such agreement, SFC agreed to indemnify the Company for any additional amount determined to be due from SFC's consolidated group in excess of the federal income tax liability of the Sonic Group for such periods. The tax allocation agreement establishes procedures with respect to tax adjustments, tax claims, tax refunds, tax credits and other tax attributes relating to periods ending prior to the time that the Sonic Group shall leave SFC's consolidated group.

### 7. RELATED PARTIES

The Smith Guaranties, Pledges, Advance and Subordinated Loan:

In connection with the Company obtaining the NationsBank Facility, Mr. Bruton Smith guaranteed the obligations of the Company and secured his guarantee with a pledge of common stock of Speedway Motorsports Inc. ("SMI") owned directly by him. In February 1998, the Company repaid in full the amounts owed under the NationsBank Facility and Mr. Smith's guarantee was released.

In connection with the Company obtaining the Revolving Facility and a global floor plan line of credit for all its dealership subsidiaries ("the Floor Plan Facility" and, together with the Revolving Facility, the "Ford Credit Facilities"), Mr. Smith personally guaranteed the obligations of the Company under the Ford Credit Facilities, and such obligations were further secured with a pledge of shares of common stock of SMI owned directly by him or through Sonic Financial Corporation and having an estimated value at December 31, 1997 of approximately \$50.0 million (the "Revolving Pledge").

In December 1997, upon increase of the borrowing limit under the Revolving Facility to the maximum loan commitment of \$75.0 million, the Revolving Pledge remained in place, Mr. Smith's guarantee of the Revolving Facility was released and Mr. Smith was required to lend \$5.5 million (the "Subordinated Smith Loan") to the Company to increase its capitalization as the result of offering proceeds being significantly less than expected. The Subordinated Smith Loan was required by Ford Motor Credit as a condition to its agreement to increase

the borrowing limit under the Revolving Facility. The Subordinated Smith Loan is evidenced by the Company's Subordinated Promissory Note dated December 1, 1997 in favor of Mr. Smith, bears interest at prime plus 0.5% and matures on November 30, 2000. All amounts owed by the Company to Mr. Smith under the Subordinated Smith Loan are subordinate in right of payment to all amounts owed by the Company under the Ford Credit Facilities pursuant to the terms of a Subordination Agreement dated as of December 5, 1997 between Mr. Smith and Ford Motor Credit.

In connection with the acquisitions by the Company of Fort Mill Chrysler-Plymouth-Dodge, Bruton Smith advanced approximately \$3.5 million to the Company (the "Smith Advance"). The Smith Advance was used by the Company to pay a portion of the cash consideration for this acquisition at closing. The Smith Advance was evidenced by a demand note

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### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

#### 7. RELATED PARTIES -- Continued

bearing interest at the minimum statutory rate of 3.83% per annum. The Company repaid in full the principal of and interest on the Smith Advance from the proceeds of the IPO.

#### Chartown Transactions

Chartown is a general partnership engaged in real estate development and management. Before the Reorganization, Town & Country Ford maintained a 49% partnership interest in Chartown with the remaining 51% held by SMDA Properties, LLC, a North Carolina limited liability company ("SMDA"). Mr. Smith owns an 80% direct membership interest in SMDA with the remaining 20% owned indirectly through Sonic Financial. In addition, Sonic Financial also held a demand promissory note for approximately \$1.6 million issued by Chartown (the "Chartown Note"), which was uncollectible due to insufficient funds. As part of the Reorganization, the Chartown Note was canceled and Town & Country Ford transferred its partnership interest in Chartown to Sonic Financial for nominal consideration. In connection with that transfer, Sonic Financial agreed to indemnify Town & Country Ford for any and all obligations and liabilities, whether known or unknown, relating to Chartown and Town & Country Ford's ownership thereof.

### The Bowers Volvo Note

In connection with Volvo's approval of the Company's acquisition of a Volvo franchise as part of the acquisition of the Bowers Dealerships and Affiliated Companies Acquisition in 1997 (the "Bowers Acquisition"), Volvo, among other things, conditioned its approval upon Nelson Bowers, the Company's Executive Vice President and a Director, acquiring and maintaining a 20% interest in the Company's Sonic Automotive of Chattanooga, LLC ("Chattanooga Volvo") subsidiary that will operate the Volvo franchise. Mr. Bowers financed all of the purchase price for this 20% interest by issuing a promissory note (the "Bowers Volvo Note") in favor of Sonic Automotive of Nevada, Inc. ("Sonic Nevada"), the wholly-owned subsidiary of the Company that controls a majority interest in Chattanooga Volvo. The Bowers Volvo Note is secured by Mr. Bowers' interest in Chattanooga Volvo.

The Bowers Volvo Note is for a principal amount of \$900,000 and bears interest at the lowest applicable federal rate as published by the U.S. Treasury Department in effect on November 17, 1997. Accrued interest is payable annually. The operating agreement of Chattanooga Volvo provides that profits and distributions are to be allocated first to Mr. Bowers to the extent of interest to be paid on the Bowers Volvo Note and next to the other members of Chattanooga Volvo according to their percentages of ownership. No other profits or any losses of Chattanooga Volvo will be allocated to Mr. Bowers under this arrangement. Mr. Bowers' interest in Chattanooga Volvo will be redeemed and the Bowers Volvo Note will be due and payable in full when Volvo no longer requires Mr. Bowers to maintain his interest in Chattanooga Volvo.

### Registration Rights Agreement:

As part of the reorganization of the Company in connection with its initial public offering (the "Reorganization"), the Company entered into a Registration Rights Agreement dated as of June 30, 1997 (the "Registration Rights Agreements") with Sonic Financial, Bruton Smith, Scott Smith and William S. Egan. Sonic Financial, Bruton Smith, Scott Smith and Egan Group, LLC, an assignee of Mr. Egan (the "Egan Group") currently are the owners of record of 4,440,625, 1,035,625, 478,125 and 295,625 shares of Class B Common Stock, respectively. Upon the registration of any of their shares or as otherwise

provided in the Company's Amended and Restated Certificate of Incorporation, such shares will automatically be converted into a like number of shares of Class A Common Stock. Subject to certain limitations, the Registration Rights Agreements provide Sonic Financial Corporation ("SFC"), Bruton Smith, Scott Smith and the Egan Group with certain piggyback registration rights that permit them to have their shares of Common Stock, as selling security holders, included in any registration statement pertaining to the registration of Class A Common Stock for issuance by the Company or for resale by other selling security holders, with the exception of registration statements on Forms S-4 and S-8 relating to exchange offers (and certain other transactions) and employee stock compensation plans, respectively. These registration rights will be limited or restricted to the extent an underwriter of an offering, if an underwritten offering, or the Company's Board of Directors, if not an underwritten offering, determines that the amount to be registered by Sonic Financial, Bruton Smith, Scott Smith or the Egan Group would not permit the sale of Class A Common Stock in the quantity and at the price originally sought by the Company or

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#### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

#### 7. RELATED PARTIES -- Continued

the original selling security holders, as the case may be. The Registration Rights Agreement expires on the November 17, 2007. Sonic Financial is controlled by the Company's Chairman and Chief Executive Officer, Bruton Smith.

Other Related Party Transactions

Prior to June 30, 1997, two dealership subsidiaries of the Company had each made several non-interest bearing advances to SFC (\$2.5 million at December 31, 1996). In preparation for the Reorganization, a demand promissory note by SFC evidencing \$2.1 million of these advances was canceled in June 1997 in exchange for the redemption of certain shares of the capital stock of Town & Country Ford held by SFC. In addition, a demand promissory note by SFC evidencing \$509,000 of these advances was canceled in June 1997 pursuant to a dividend.

The Company had amounts receivable from affiliates of \$1.0 million at December 31, 1997. Of this amount, \$622,000 relates to advances made by the Company to SFC at December 31, 1997. The remaining \$425,000 at December 31, 1997, primarily relates to receivables from executives of the Company who were former owners of certain dealerships acquired in 1997. These receivables resulted from differences in the negotiated and actual net book value of the dealerships at the date of acquisitions. The amounts receivable from affiliates are non-interest bearing and are classified as current based on the expected repayment dates.

The Company had amounts payable to affiliates of \$914,000, \$4.8 million at December 31, 1996 and 1997 respectively. Amounts payable to affiliates includes a note payable to the Company's Executive Vice-President and former owner of the Bowers Dealerships resulting from the acquisition of the Bowers Dealerships. The note is payable in 28 equal quarterly installments bearing interest at prime less 0.5%. The balance outstanding under this note was \$4.0 million at December 31, 1997. The current portion of this note amounted to \$445,000 at December 31, 1997. The remaining portion of the amount payable to affiliates consisted of loans from affiliates, the majority of which bear interest at 8.75%, and is classified as noncurrent based upon the expected repayment dates.

During the years ended December 31, 1995 and December 31, 1996, Town & Country Ford paid \$48,000 to SFC as a management fee. SFC's services to Town & Country Ford have included performance of the following functions, among others: maintenance of lender and creditor relationships; tax planning; preparation of tax returns and representation in tax examinations; record maintenance; internal audits and special audits; assistance to independent public accountants; and litigation support to company counsel. Payments of fees to and receipt of services from SFC ceased in 1997.

Beginning in early 1997, certain of Sonic's dealerships have entered into arrangements to sell to their customers credit life insurance policies underwritten by American Heritage Life Insurance Company, an insurer unaffiliated with Sonic ("American Heritage"). American Heritage in turn reinsures all of these policies with Provident American Insurance Company, a Texas insurance company and a wholly-owned subsidiary of SFC. Under these arrangements, the dealerships paid an aggregate of \$576,000 to American Heritage in premiums for these policies for the twelve months ended December 31, 1997. The Company terminated this arrangement with American Heritage in 1997.

#### 8. CAPITAL STRUCTURE, PUBLIC OFFERING OF COMMON STOCK, AND PER SHARE DATA

Preferred Stock -- In 1997, the Company authorized 3 million shares of "blank check" preferred stock with such designations, rights and preferences as may be determined from time to time by the Board of Directors. No preferred shares were issued and outstanding as of December 31, 1997.

In March 1998, the Board of Directors designated 300,000 shares of preferred stock as Class A Convertible Preferred Stock, par value \$0.10 per share, which was divided into 100,000 of Series I Convertible Preferred Stock, par value \$0.10 per share (the "Series I Preferred Stock"), 100,000 shares of Series II Convertible Preferred Stock, par value \$0.10 per share (the "Series II Preferred Stock"), and 100,000 shares of Series III Convertible Preferred Stock, par value \$0.10 per share (the "Series III Preferred Stock" and together with the Series I Preferred Stock and the Series II Preferred Stock, collectively, the "Preferred Stock").

The Preferred Stock has a liquidation preference of \$1,000 per share. Each share of Preferred Stock is convertible, at the option of the holder, into that number of shares of Class A Common Stock as is determined by dividing \$1,000 by the

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# SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

8. CAPITAL STRUCTURE, PUBLIC OFFERING OF COMMON STOCK, AND PER SHARE DATA -- Continued

average closing price for the Class A Common Stock on the NYSE for the 20 days preceding the date of issuance of the shares of Preferred Stock (the "Market Price"). Conversion of Series II Preferred Stock and Series III Preferred Stock is subject to certain adjustments which have the effect of limiting increases and decreases in the value of the Class A Common Stock receivable upon conversion by 10% of the original value of the shares of Series II Preferred Stock or Series III Preferred Stock.

The Preferred Stock is redeemable at the Company's option at any time after the date of issuance. The redemption price of the Series I Preferred Stock is \$1,000 per share. The redemption price for the Series II Preferred Stock and Series III Preferred Stock is as follows: (i) prior to the second anniversary of the date of issuance, the redemption price is the greater of \$1,000 per share or the aggregate Market Price of the Class A Common Stock into which it could be converted at the time of redemption, and (ii) after the second anniversary of the date of issuance, the redemption price is the aggregate Market Price of the Class A Common Stock into which it could be converted at the time of redemption.

Each share of Preferred Stock entitles its holder to a number of votes equal to that number of shares of Class A Common Stock into which it could be converted as of the record date for the vote. Holders of preferred stock are entitled to participate in dividends payable on the Class A Common Stock on an "as-if-converted" basis. The Preferred Stock has no preferential dividends.

Stock Split -- All share and per share amounts included in the accompanying financial statements for all periods presented have been adjusted to reflect a 625 for 1 stock split of the Class B Common Stock effective as of October 16, 1997.

Public Offering of Common Stock -- The Company completed an IPO of 5.0 million shares of its Class A Common Stock, par value \$0.01 per share, on November 12, 1997 at a price of \$12 per share. Net proceeds of the IPO of approximately \$53.7 million were used to finance acquisitions (see Note 2) and to repay amounts borrowed under lines of credit related to the acquisitions. Class A Common Stock entitles its holder to one vote per share, while Class B Common Stock entitles its holder to ten votes per share, except in certain circumstances.

Warrants -- In connection with the acquisition of Dyer Volvo in November 1997, the Company issued on January 15, 1998 warrants to purchase 44,391 shares of Class A Common Stock at \$12 per share, which is currently exercisable and expires on January 15, 2003. The Company has recorded the issuance of such warrants at an estimated fair value pending completion of an independent valuation.

Per Share Data -- The calculation of diluted net income per share considers the potential dilutive effect of options and shares under the Company's stock compensation plans, Class A Common Stock purchase warrants, and Class A Convertible Preferred Stock. The following table illustrates the dilutive effect of such items on EPS:

For the twelve months ended December 31, 1997

Unaudited
For the six months ended
June 30, 1998

					•	
	Income	Shares	Per-Share Amount		Shares	Per-Share Amount
	(Dollars	and Shar	res in thousa	ınds excep	t per sha	re amounts)
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Basic EPS						
Income available to common shareholders	\$3,702	6,949	\$ 0.53	\$6,804	11,264	\$ 0.60
Effect of Dilutive Securities						
Stock compensation plans					202	
Warrants					9	
Convertible Preferred Stock					162	
Diluted EPS						
Income available to common shareholders + assumed						
conversions	\$3 <b>,</b> 702	6,949	\$ 0.53	\$6,804	11,637	\$ 0.58
	=====	=====	======		======	======

</TABLE>

Options to purchase 588,000 shares of Class A Common Stock at \$12 per share were outstanding in November and December of 1997, but were not included in the computation of diluted EPS because the options' were anti-dilutive.

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SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

### 9. EMPLOYEE BENEFIT PLANS

Substantially all of the employees of the Company are eligible to participate in a 401(k) plan maintained by SFC. Contributions by the Company to the plan were not significant in any period presented.

# Formula Stock Option Plan

In March 1998, the Board of Directors adopted the Formula Stock Option Plan for the benefit of the Company's outside directors. The plan authorized options to purchase up to an aggregate of 300,000 shares of Class A Common Stock. Under the plan, each outside director shall be awarded on or before March 31st of each year an option to purchase 10,000 shares at an exercise price equal to the fair market value of common stock at the date of the award.

### Employee Stock Purchase Plan

Effective January 1, 1998, the Board of Directors and stockholders of the Company adopted the Employee Stock Purchase Plan (the "ESPP"). Under the terms of the ESPP, on January 1 of each year all eligible employees electing to participate will be granted an option to purchase shares of Class A Common Stock. The Company's Compensation Committee will annually determine the number of shares of Class A Common Stock available for purchase under each option. The purchase price at which Class A Common Stock will be purchased through the ESPP will be 85% of the lesser of (i) the fair market value of the Class A Common Stock on the applicable Grant Date and (ii) the fair market value of the Class A Common Stock on the applicable Exercise Date. Options will expire on the last exercise date of the calendar year in which granted.

On March 20, 1998, the Board of Directors, pursuant to the Company's ESPP, increased the authorized shares from 150,000 to 300,000 and issued options exercisable for 150,000 shares of Class A Common Stock granting 310 shares per participant participating in the ESPP.

# Stock Option Plan

In October 1997, the Board of Directors and stockholders of the Company adopted the Company's 1997 Stock Option Plan (the "Stock Option Plan") with respect to Common Stock in order to attract and retain key personnel. Under the Stock Option Plan, options to purchase up to an aggregate of 1.1 million shares of Class A Common Stock may be granted to key employees of the Company and its subsidiaries and to officers, directors, consultants and other individuals providing services to the Company. In November 1997, the Company granted

options to purchase 588,000 shares of Class A Common Stock at an exercise price equal to the initial public offering price of \$12.00 per share. All of these options will become exercisable in three equal annual installments beginning in October 1998 with the last installment vesting in October 2000, and all these options will expire in October 2007.

The Company has adopted the disclosure-only provisions of SFAS No. 123. The Company granted 588,000 options in 1997 with weighted average grant-date fair values of \$5.66. No compensation cost has been recognized for the Stock Option Plan. Had compensation cost for the stock options been determined based on their fair value method as prescribed by SFAS No. 123, the Company's proforma net income and basic net income per share would have been \$3.6 million and \$0.51, respectively, for 1997.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model with the following assumptions: expected volatility of 50% in 1997; risk-free interest rate of 5.6% in 1997; and expected lives of 5 years in 1997. The model reflects that no dividends were declared in 1997 and assumes that no dividends will be declared in the future.

### 10. COMMITMENTS AND CONTINGENCIES

#### Operating Leases:

The Company leases certain of its dealership facilities under noncancelable operating leases with terms ranging from one to twelve years, with renewal options of up to ten years. A majority of the dealership facilities are owned by officers, directors or holders of 5% or more of the Common Stock of the Company or their affiliates. Minimum future rental payments required under noncancelable operating leases are as follows:

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### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

### 10. COMMITMENTS AND CONTINGENCIES -- Continued

# <TABLE>

CAPTION	Related Parties	Third Parties	Total
Year ending December 31,			
<s></s>	<c></c>	<c></c>	<c></c>
1998	\$ 3,849	\$ 2,023	\$ 5 <b>,</b> 872
1999	3,852	1,452	5,304
2000	3,786	1,400	5,186
2001	3,448	1,380	4,828
2002	3,338	1,050	4,388
Thereafter	16,146	4,480	20,626
Total	\$34,419	\$11 <b>,</b> 785	\$46,204
	======	======	======

</TABLE>

Total rent expense for the years ended December 31, 1995, 1996, and 1997 was approximately \$841,000, \$870,000, and \$2.4 million, respectively. Of these amounts, \$841,000, \$870,000 and \$1.3 million, respectively, were paid to related parties.

# Other Contingencies:

The Company is contingently liable for customer contracts placed with financial institutions of approximately \$741,000 and \$302,000 at December 31, 1996 and 1997, respectively. However, the Company's potential loss is limited to the difference between the present value of the installment contract at the date of the repossession and the market value of the vehicle at the date of sale. Other accrued liabilities include a provision for repossession losses. The Company provides a reserve for repossession losses based on the ratio that historical loss experience bears to the amount of outstanding customer contracts.

The Company has available \$1.5 million under draft-clearing credit lines with a bank in order to immediately fund the Company's checking account for sold vehicle contracts from other financial institutions. The Company is contingently liable to the bank until the contracts are approved by the financial institutions. Amounts outstanding under these lines at December 31, 1996 and 1997 were \$151,000 and \$432,000, respectively.

The Company is involved in various legal proceedings. Management believes that the outcome of such proceedings will not have a materially adverse effect on the Company's financial position or future results of operations and cash flows.

The Company has not entered into any agreement with respect to the approval by Jaguar of the proposed acquisition of the assets of the Jaguar of Chattanooga dealership (the "Jaguar Dealership") by the Company as part of the Bowers Acquisition. The Company and Jaguar are continuing to negotiate with respect to this matter, although no assurance can be given that such negotiations will result in an arrangement that is favorable to the Company. If Jaguar refuses to give its approval to the Company, the Company may not be able to acquire the Jaguar Dealership. The Jaguar Dealership accounts for less than 1.5% of the Company's 1997 revenues and profits, respectively.

### 11. SUMMARY OF QUARTERLY FINANCIAL DATA (UNAUDITED)

The following table summarizes the Company's results of operations as presented in the Consolidated Statements of Income by quarter for 1996 and 1997. Amounts below reflect reclassifications of previously reported amounts to conform with current year presentation and exclude net income per share for those periods prior to the completion of the Offering.

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### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued

### 11. SUMMARY OF QUARTERLY FINANCIAL DATA (UNAUDITED) -- Continued

<TABLE> <CAPTION>

		First Quarter	(	Second Quarter		Third Quarter		Fourth Quarter
<\$>	<c< th=""><th>&gt;</th><th><c></c></th><th>&gt;</th><th><c></c></th><th></th><th><c></c></th><th></th></c<>	>	<c></c>	>	<c></c>		<c></c>	
Year Ended December 31, 1996:								
Total revenues	\$	85,684	\$	104,021	\$	93,910	\$	93,252
Gross profit	\$	10,654	\$	11,860	\$	11,581	\$	11,725
Operating income	\$	2,644	\$	2,920	\$	2,530	\$	2,973
Income before taxes and minority interest	\$	1,604	\$	1,254	\$	1,121	\$	1,042
Year Ended December 31, 1997:								
Total revenues	\$	98,785	\$	114,101	\$	127,356	\$	195,759
Gross profit	\$	11,228	\$	13,236	\$	15,105	\$	25,179
Operating income	\$	2,262	\$	3,393	\$	3,469	\$	5 <b>,</b> 782
Income before taxes and minority interest	\$	926	\$	1,577	\$	1,526	\$	1,969
Net income	\$	541	\$	999	\$	911	\$	1,251
Diluted net income per share					\$	0.15	\$	0.14

### 12. SUBSEQUENT EVENTS (UNAUDITED)

### Pending Acquisitions

The Company has entered into definitive agreements to acquire a dealership located in Chattanooga, Tennessee and a dealership group comprised of three dealerships located in Daytona Beach, Florida for an aggregate purchase price of approximately \$26.2 million plus the net book value of the assets acquired. The aggregate purchase price will be payable in approximately 12,183 shares of Preferred Stock with a liquidation preference of approximately \$1,000 per share and the balance payable in cash obtained from the Company's existing opearations and from the private placement of the Company's 11% Senior Subordinated Notes in July 1998 (the "Offering" -- see Note 12). These acquisitions are expected to be consummated in the third quarter of 1998.

### Acquisitions Completed Subsequent to June 30, 1998

In July 1998, the Company completed its previously announced acquisition of Hatfield Automotive Group located in Columbus Ohio (the "Hatfield Acquisition") for a total purchase price of \$48.6 million, paid with \$34.6 million in cash and with 14,025 shares of Series I Preferred Stock (see Note 8) having a liquidation preference of approximately \$14.0 million. Of the cash portion of the purchase price, \$26.2 million was financed with borrowings under the Revolving Facility (see Note 5), which was subsequently repaid with proceeds from the Offering, and \$8.4 million with proceeds from the Offering.

acquisition of the Higginbotham Automotive Group (the "Higginbotham Acquisition") for a total price of approximately \$27.0 million including the repayment of approximately \$2.7 million in indebtedness. The total purchase price was paid with approximately \$18.2 million in cash, paid for with proceeds from the Offering, and Class A Common Stock with a market value of approximately \$8.3 million as of the closing date of the acquisition. The remaining \$0.5 million of the cash portion of the purchase price is payable in December 1998.

Acquisitions Completed During the Six Months Ended June 30, 1998

On January 1, 1998, the Company began operation and obtained control of Clearwater Toyota, Clearwater Mitsubishi and Clearwater Collision Center (the "Clearwater Acquisition") located in Clearwater, Florida. On April 1, 1998, the Company began operation and obtained control of Capitol Chevrolet and Imports located in Montgomery, Alabama (the "Montgomery Acquisition"), Century BMW located in Greenville, South Carolina (the "Century Acquisition") and Heritage Lincoln-Mercury located in Greenville, South Carolina (the "Heritage Acquisition"). On May 1, 1998, the Company began operation and obtained control of Casa Ford of Houston, Inc. located in Houston, Texas (the "Casa Ford Acquisition"). The aggregate purchase price for the Clearwater Acquisition, the Montgomery Acquisition, the Century Acquisition, the Heritage Acquisition, and the Casa Ford Acquisition (collectively, the "1998 Acquisitions") was approximately \$40.7 million, paid with \$29.0 million in cash and with 13,034 shares of Preferred Stock (381 shares of Series I Preferred Stock, 6,380 shares of Series II Preferred Stock, and 6,273 shares of Series III Preferred Stock -see Note 8) having an aggregate liquidation preference of approximately \$13.0 million and an estimated fair value of approximately \$11.7 million. Of the \$29.0 million cash portion of the aggregate purchase price, \$15.4 million was financed with borrowings under the Revolving Facility,

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### SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued 12. SUBSEQUENT EVENTS (UNAUDITED) -- Continued

which was subsequently repaid with the proceeds from the Offering, \$12.9 million with the proceeds from the Offering, and \$0.1 million with cash generated from the Company's existing operations. The remaining \$0.6 million of the cash portion of the purchase price is payable to the seller of the Montgomery Acquisition on the first and second anniversaries of the closing date of the Montgomery Acquisition. In addition, the Company will issue to the seller of the Century Acquisition warrants to purchase 75,000 shares of the Company's Class A Common Stock at a purchase price equal to the market value of the Class A Common Stock on the date of grant. The Company will record these warrants at fair value at time of issuance. In accordance with terms of the Clearwater Acquisition and the Montgomery Acquisition, the Company may be required to pay additional amounts up to \$5.1 million contingent on the future performance of the dealerships acquired in such acquisitions. In addition, in accordance with the terms of the Casa Ford Acquisition, the Company may be required to pay additional amounts to the seller equal to five times the amount by which the dealership's pre-tax earnings for 1998, if any, exceed \$2.5 million, and five times the amount by which the dealership's pre-tax earnings for 1999, if any, exceed the greater of \$2.5 million or the dealership's 1998 pre-tax earnings. Any additional amounts paid will be accounted for as additional goodwill. The Payable for Acquisitions in the amount of \$16.1 million included in the accompanying consolidated financial statements represents the cash consideration paid for the Montgomery Acquisition, Century Acquisition, Heritage Acquisition, and Casa Ford Acquisition upon the closing of such acquisitions in July 1998.

The 1998 Acquisitions have been accounted for using the purchase method of accounting and the results of operations of such acquisitions have been included in the accompanying unaudited consolidated financial statements from the date the Company began operation and obtained control. The purchase price of the 1998 Acquisitions has been allocated as shown below to the assets and liabilities acquired based on their estimated fair market value at the acquisition date. The purchase price and corresponding goodwill may ultimatley be different than amounts recorded depending on the actual fair value of tangible net assets acquired and changes in the estimated fair value of Preferred Stock (see Note 8).

<TABLE>

<s></s>		<c></c>
	Working capital	\$ 11,826
	Property and equipment	2,462
	Goodwill	29,147
	Non-current liabilites assumed	(2,699)

The following unaudited pro forma financial information presents a summary of consolidated results of operations as if the Clearwater Acquisition, Montgomery Acquisition, Century Acquisition, Heritage Acquisition, Casa Ford Acquisition, and acquisition of dealership groups completed in 1997 had occurred at the beginning of the period in which the acquisitions were completed and at the beginning of the immediately preceding period after giving effect to certain adjustments, including amortization of goodwill, interest expense on acquisition debt and related income tax effects. The pro forma financial information does not give effect to adjustments relating to net reductions in floor plan interest expense resulting from re-negotiated floor plan financing agreements or to reductions in salaries and fringe benefits of former owners or officers of acquired dealerships who have not been retained by the Company or whose salaries have been reduced pursuant to employment agreements with the Company. The pro forma results have been prepared for comparative purposes only and are not necessarily indicative of the results of operations that would have occurred had the acquisitions been completed at the beginning of the periods presented. These results are also not necessarily indicative of the results of future operations.

<TABLE>

CALITON	Three Months Ending June 30,		Six Months Ending June 30,			nding			
		1997		1998		1997		1998	
<\$>	<c></c>		<c></c>		<c></c>		<c></c>		
Total revenues	\$	359,659	\$	391,992	\$	689,565	\$	728,588	
Gross profit	\$	44,401	\$	50,376	\$	84,046	\$	94,551	
Net Income	\$	3,676	\$	5,043	\$	5,192	\$	6,901	
Diluted net income per share									

 \$ | 0.30 | \$ | 0.39 | \$ | 0.42 | \$ | 0.54 |  |F-24

# SONIC AUTOMOTIVE, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- Continued 12. SUBSEQUENT EVENTS (UNAUDITED) -- Continued

Manufacturer's Restrictions on Acquisitions

In August 1998, in the course of acquiring Jaguar franchises associated with dealerships in Chattanooga, Tennessee and Greenville, South Carolina, Jaguar declined to consent to the Company's proposed acquisitions of those franchises. The Company therefore agreed with Jaguar not to acquire any Jaguar franchise until August 2001.

# Dealership Leases:

On July 9, 1998, the Company entered into, subject to the approval of the Company's Board of Directors and the Company's independent directors, a Strategic Alliance Agreement and Agreement for the Mutual Referral of Acquisition Opportunities (the "Alliance Agreement") with an operating partnership controlled by Mar Mar Realty Trust, a Maryland real estate investment trust ("MMRT"). MMRT owns the real estate associated with various automobile dealerships, automotive aftermarket retailers and other automotive related businesses and leases such property to the business operators located thereon. O. Bruton Smith, the Company's Chairman and Chief Executive Officer, serves as the chairman of MMRT's board of trustees and is presently its controlling shareholder.

Under the Alliance Agreement, the Company has agreed to refer real estate acquisition opportunities that arise in connection with its dealership acquisitions to MMRT. In exchange, MMRT has agreed to refer dealership acquisition opportunities to the Company and to provide to the Company, at the Company's cost, certain real estate development, maintenance, survey, and inspection services. Pursuant to the Alliance Agreement, the Company has entered into contracts to sell the real estate associated with Town and Country Toyota and Fort Mill Ford, two of the Company's dealerships, for an aggregate purchase price of \$10.3 million. In addition, the Alliance Agreement provides for an agreed form of lease (the "Sonic Form Lease") pursuant to which MMRT would lease real estate to the Company should MMRT acquire real estate associated with any of the Company's operations. Presently, the Company leases or intends to lease from MMRT 18 parcels of land associated with 16 of its dealerships, including the real estate associated with Town and Country Toyota and Fort Mill Ford which the Company will lease back from MMRT pursuant to

leases substantially similar to the Sonic Form Lease. The aggregate initial annual base rent to be paid by the Company for all 18 properties under the leases with MMRT is approximately \$6.4\$ million.

Preferred Stock reported in the accompanying Unaudited Consolidated Balance Sheet as of June 30, 1998 consists of 381 shares of Series I Preferred Stock, 6,380 shares of Series II Preferred Stock, and 6,273 shares of Series III Preferred Stock issued in connection with the consummation of the 1998 Acquisitions (see Note 2). These shares of Preferred Stock were preliminarily recorded at their estimated fair value pending completion of an independent valuation.

In connection with the Century Acquisition, the Company will issue to the seller of the Century Acquisition warrants to purchase 75,000 shares of the Company's Class A Common Stock at a purchase price equal to the market value of the Class A Common Stock on the date of grant. The Company will record these warrants at fair value at time of issuance.

### Debt Covenants

At March 31, 1998 and June 30, 1998, the Company was not in compliance with a financial covenant of the Revolving Facility. Ford Motor Credit has provided the Company with a waiver of this violation through December 31, 1998. Management expects to be in compliance with or to have amended the financial covenant such that subsequent to December 31, 1998 they will be in compliance. The Company did not meet the specified total debt to tangible equity ratios required by the Revolving Facility at March 31, 1998 and at June 30, 1998 and has obtained a waiver with regard to such requirement from Ford Motor Credit. The waiver is subject to certain requirements to the effect that the Company must meet modified ratios after December 31, 1998 and December 31, 1998. In connection with the Offering, the Company and Ford Motor Credit amended the Revolving Facility to provide that the Company's 11% Senior Subordinated Notes due 2008 (the "Notes"), which are subordinated to the Revolving Facility, will be treated as equity capital for purposes of this ratio and, accordingly, the Company is in compliance with this covenant after giving effect to the issuance of the Notes.

### Senior Notes

In July 1998, the Company completed its private placement of the Notes. Interest is payable February 1 and August 1 of each year, commencing February 1, 1999. The Notes contain certain restrictive covenants and are unsecured senior subordinated obligations of the Company.

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### INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES CLEARWATER, FLORIDA

We have audited the accompanying combined balance sheet of Clearwater Dealerships and Affiliated Companies (the "Company"), which are under common ownership and management, as of December 31, 1997, and the related combined statement of income and retained earnings and of cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the combined financial position of the Company as of December 31, 1997, and the combined results of its operations and its combined cash flows for the year then ended in conformity with generally accepted accounting principles.

# CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES

# COMBINED BALANCE SHEET

# December 31, 1997

<table> <s> ASSETS</s></table>	<c></c>
CURRENT ASSETS:  Cash and cash equivalents  Accounts receivable  Inventories (Note 2)  Other current assets	\$ 2,065,437 1,137,797 9,214,628 282,148
Total current assets	12,700,010 7,829,463 1,736,154
TOTAL ASSETS	\$ 22,265,627 =======
LIABILITIES AND EQUITY CURRENT LIABILITIES:	
Notes payable floor plan (Note 2)  Notes payable stockholder (Note 4)  Trade accounts payable  Other accrued liabilities  Current maturities of long-term debt	\$ 8,321,386 500,000 789,425 465,618 1,089,830
Total current liabilities	11,166,259
LONG-TERM DEBT (Note 4)	6,116,808
CONTINGENCIES (Note 7) COMBINED EQUITY (Note 5): Common stock of combined companies Paid-in capital Retained earnings	1,202,064 1,210,334 2,570,162
Total stockholders' equity	4,982,560
TOTAL LIABILITIES AND EQUITY	\$ 22,265,627

  |See notes to combined financial statements.

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# CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES

### COMBINED STATEMENT OF INCOME AND RETAINED EARNINGS

# Year ended December 31, 1997

<table></table>	
<\$>	<c></c>
REVENUES:	
Vehicle sales	\$ 108,811,979
Parts, service and collision repair	10,499,641
Finance and insurance (Note 1)	2,587,028
Total revenues	121,898,648
COST OF SALES (Note 1)	107,095,964
GROSS PROFIT	14,802,684
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	11,617,589
DEPRECIATION AND AMORTIZATION	389,831
OPERATING INCOME	2,795,264
OTHER INCOME AND EXPENSE:	
Interest expense floor plan, net (Note 2)	77,253
Interest expense other financing arrangements	721,259
Other income	(193,799)

Total other expense	604,713
NET INCOME RETAINED EARNINGS, DECEMBER 31, 1996 DISTRIBUTIONS	 2,190,551 1,271,737 (892,126)
RETAINED EARNINGS, DECEMBER 31, 1997	2,570,162
Pro Forma Provision for Income Taxes (Note 1) (unaudited)	 876 <b>,</b> 000
Pro Forma Net Income (Note 1) (unaudited)	\$ 1,314,551

  |See notes to combined financial statements.

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# CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES

# COMBINED STATEMENT OF CASH FLOWS

Year ended December 31, 1997

<table> <s></s></table>	<c></c>
CASH FLOWS FROM OPERATING ACTIVITIES:	
Net income	\$ 2,190,551
Adjustments to reconcile net income to net cash provided by operating activities:  Depreciation and amortization	389 <b>,</b> 831
Decrease in receivables  Decrease in inventories  Increase in other current assets  Decrease in other noncurrent assets  Increase in notes payable floor plan	14,836 115,045 (152,703) 11,280 432,528
Decrease in accounts payable and other accrued liabilities  Total adjustments	(1,058,983)  (248,166)
Net cash provided by operating activities	1,942,385
CASH FLOWS FROM INVESTING ACTIVITIES: Purchases of property and equipment	(497,762)
CASH FLOWS FROM FINANCING ACTIVITIES: Stockholder distributions Payments of long-term debt	(892,126) (756,409)
Net cash used in financing activities	(1,648,535)
NET DECREASE IN CASH	(203,912) 2,269,349
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 2,065,437
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION  Cash paid during the period for interest	

 ======== |See notes to combined financial statements.

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CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS

Year ended December 31, 1997

# 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Clearwater Dealerships and Affiliated Companies (the "Company") operates two automobile dealerships and a body shop in Tampa, Florida. The Company sells new and used cars and light trucks, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges financing and insurance. The Company's two dealership

locations sell new vehicles manufactured by Mitsubishi and Toyota.

The accompanying combined financial statements include the accounts of the following entities:

Clearwater Auto Resources, Inc. (Clearwater Toyota) M&S Auto Resources, Inc. (Clearwater Mitsubishi) Clearwater Collision Center, Inc.

The accompanying combined financial statements reflect the financial position, results of operations, and cash flows of each of the above listed companies. The combination of these entities has been accounted for at historical cost in a manner similar to a pooling-of-interest because the entities are under common management and control. All material intercompany transactions have been eliminated.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$608,362 for the year ended December 31, 1997.

Dealer Agreements -- The Company purchases substantially all of its new vehicles from manufacturers at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new vehicle inventory.

Each dealership operates under a dealer agreement with the manufacturer. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreement.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to a vehicle purchase and was \$1,728,343 at December 31, 1997.

Inventories -- Inventories of new and used vehicles, including demonstrators and parts and accessories, are valued at the lower of specific cost or market.

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### CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using straight-line methods over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

	Useful	Liv	ves
<\$>	<c></c>		
Buildings and improvements	31.5	- ;	39
Office equipment and fixtures	3	- 1	7
Parts, service equipment and vehicles	5	- ′	7
Company vehicles	5	- 1	7
Computer equipment	5	- 1	7

  |  |  |Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Goodwill -- Goodwill represents the excess purchase price over the estimated fair value of the net assets acquired and is being amortized over a 15 year period. The Company periodically reviews goodwill to assess recoverability. The Company's policy is to compare the carrying value of goodwill with the expected undiscounted cash flows from operations of the acquired business.

Income Taxes -- All entities included in the accompanying combined financial statements are S Corporations. As such, these entities do not pay federal or state corporate income taxes on their taxable income. The stockholders are liable for individual income taxes on their respective shares of the Company's taxable income.

The pro forma provision for income taxes and the pro forma net income for the year ended December 31, 1997 reflect the amounts that would have been recorded had the Company been taxed for federal and state purposes as if it was a C Corporation.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Company's market area of Tampa Bay, Florida.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value of Financial Instruments -- As of December 31, 1997 the fair value of the Company's financial instruments including receivables, notes payable-floor plan, trade accounts payable, notes payable stockholder and long-term debt approximate their book values.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expense for 1997 amounted to \$2,085,797.

# 2. INVENTORIES AND RELATED NOTES PAYABLE-FLOOR PLAN

Inventories at December 31, 1997 consist of the following:

<TABLE>

<s></s>		<c></c>
	New vehicles	\$ 6,661,309
	Used vehicles	1,901,207
	Parts and accessories	652,112
	Total	\$ 9,214,628
		========
<td>E&gt;</td> <td></td>	E>	

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### CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

### 2. INVENTORIES AND RELATED NOTES PAYABLE-FLOOR PLAN -- Continued

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$8,321,386 at December 31, 1997. The floor plan notes bear interest (8.5% at December 31, 1997) that fluctuates with prime and are payable monthly on the outstanding balance. Total floor plan interest expense amounted to \$779,671 in 1997, which is offset by \$702,418 of floor plan assistance provided by the manufacturer. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying combined balance sheet.

<table></table>	
<\$>	<c></c>
Land Buildings and improvements Office equipment and fixtures Parts and service equipment Leasehold improvements Company vehicles Computer equipment	\$ 1,800,024 5,934,205 365,050 360,514 84,206 36,304 9,753
Less accumulated depreciation	8,590,056 (760,593
Property and equipment, net	\$ 7,829,463

# 4. FINANCING ARRANGEMENTS

The Company has an unsecured demand note payable outstanding from a stockholder in the amount of \$500,000 at December 31, 1997. Interest on this demand note is charged at 10%.

Long-term debt at December 31, 1997 consists of the following:

<table></table>	
<\$>	<c></c>
Mortgage note payable, due in monthly principal and interest installments of \$33,839,	
interest payable at	
prime plus 1.0% (8.5% at December 31, 1997), with the unpaid principal balance due May $31$ , $2001$	\$ 5,339,809
Mortgage note payable in monthly principal and interest installments of \$6,090, interest	
payable at	
9.0%, with the unpaid prinicipal balance due February 28, 1999	550,203
Notes payable in monthly principal and interest installments of \$16,667, interest payable	
at prime plus	
0.5%, matures January 1, 2002	800,000
Installment note payable in monthly principal and interest installments of \$16,667,	
interest payable at	
prime plus 1.5%, with the unpaid principal balance due February 1, 2001	516 <b>,</b> 626
	7,206,638
Less current maturities	1,089,830
Long-term debt	\$ 6,116,808
Long-term debt	٥ ٥,110,8U8
(marks)	

</TABLE>

Future maturities of long-term debt at December 31, 1997 are as follows:

<table></table>	
<\$>	<c></c>
Year Ending December 31:	
1998	\$ 1,089,830
1999	1,131,896
2000	606,068
2001	4,362,177
2002	16,667
Total	\$ 7,206,638
	========

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CLEARWATER DEALERSHIPS AND AFFILIATED COMPANIES NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

# 5. COMBINED EQUITY

The capital structure of the entities included in the combined financial statements of the Company at December 31, 1997 is as follows:

#### Common Stock

	Shares Authorized	Shares Issued and Outstanding	Amount	Additional Paid-in Capital	Retained Earnings
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Clearwater Auto Resources	5,000	5,000	\$ 200,000	\$	\$ 1,163,380
M & S Auto Resources	1,000	1,000	1,000,000	1,210,334	1,197,699
Clearwater Collision Center			2,064		209,083
Total			\$ 1,202,064	\$ 1,210,334	\$ 2,570,162

#### </TABLE>

### 6. EMPLOYEE BENEFIT PLAN

The Company has a 401(k) plan, whereby substantially all of the employees of the Company meeting certain service requirements are eligible to participate. Contributions in 1997 by the Company were not significant.

### 7. CONTINGENCIES

The Company is involved in various legal proceedings. Management believes that the outcome of such proceedings will not have a materially adverse effect on the Company's financial position or future results of operations and cash flows

### 8. SUBSEQUENT EVENT (UNAUDITED)

The Company entered into an agreement with Sonic Automotive, Inc. ("Sonic") whereby Sonic purchased the net assets of the Company for a total purchase price of approximately \$14.9 million subject to adjustment based on the net book value of the purchased assets and assumed liabilities as of the closing date. This purchase price is comprised of \$11.5 million of cash, approximately \$4 million in convertible preferred stock (3,960 shares) of Sonic and a maximum of \$1.8 million in additional cash pursuant to an earnings based earnout provision included in the definitive purchase agreement. The purchase price attributable to the convertible preferred stock will range from a low of the \$4 million shown above, to \$4.4 million depending upon the market value of the underlying common stock at date of conversion.

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# INDEPENDENT AUDITORS' REPORT

TO THE STOCKHOLDERS OF HATFIELD AUTOMOTIVE GROUP Columbus, Ohio

We have audited the accompanying combined balance sheets of Hatfield Automotive Group (the "Company"), which are under common ownership and management, as of December 31, 1996 and 1997, and the related combined statements of income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the combined financial position of the Company as of December 31, 1996 and 1997, and the combined results of its operations and its combined cash flows for each of the three years in the period ended December 31, 1997 in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina

# HATFIELD AUTOMOTIVE GROUP

### COMBINED BALANCE SHEETS

December 31, 1996 and 1997 and June 30, 1998

<TABLE> <CAPTION>

1012 2 2 0 11	Decem	- 20	
	1996	1997	June 30, 1998
<\$>	<c></c>	<c></c>	(Unaudited) <c></c>
ASSETS			
CURRENT ASSETS:  Cash and cash equivalents  Accounts receivable (no allowance necessary)  Inventories (Note 3)  Other current assets (Note 6)	\$ 11,630,711 3,014,936 30,855,389 5,526,214	\$ 12,238,729 3,391,406 34,563,796 6,592,010	\$14,200,066 3,294,135 33,733,029 480,409
Total current assets	51,027,250 817,960	56,785,941 1,064,104 983,333	51,707,639 952,309 970,833
TOTAL ASSETS	\$ 51,845,210	\$ 58,833,378	\$53,630,781
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES:			
Notes payable floor plan (Note 3)	\$ 28,941,767	\$ 33,705,904	\$35,343,179
Trade accounts payable	3,182,685	2,035,848	1,374,248
Other accrued liabilities	1,543,879 5,986,706	1,461,131 7,162,864	1,351,151 608,939
Total current liabilities	39,655,037	44,365,747	38,677,517
PAYABLE TO STOCKHOLDERS NON-CURRENT (Note 6)	6,815,121	8,176,482	8,325,052
Common stock of combined companies	2,825,000	2,825,000	2,825,000
Paid-in capital	804,000	1,744,000	1,744,000
Retained earnings	1,746,052	1,722,149	2,059,212
Total stockholders' equity	5,375,052	6,291,149	6,628,212
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 51,845,210	\$ 58,833,378	\$53,630,781 =======

 ======== | ======== | ======== |See notes to combined financial statements.

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HATFIELD AUTOMOTIVE GROUP

COMBINED STATEMENTS OF INCOME

For the years ended December 31, 1995, 1996 and 1997 and the six months ended June 30, 1997 and 1998

<TABLE> <CAPTION>

<cap11on></cap11on>	Yea		Six months ended June 30,		
1998	1995	1996	1997	1997	
				(	(Unaudited)
<pre><s> REVENUES:</s></pre>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Vehicle sales	\$164,216,610	\$213,251,842	\$251,980,884	\$126,422,5	57

\$133,660,846 Parts, service and collision repair 8,774,251	11,905,030	13,971,959	16,399,819	7,601,130	
Finance and insurance (Notes 1 and 6)		6,113,302			
Total revenues	180,869,658	233,337,103	275,279,602	137,438,919	
COST OF SALES (Note 1)	160,396,271	206,201,099	244,329,244	122,650,266	
GROSS PROFIT	20,473,387	27,136,004	30,950,358	14,788,653	
SELLING, GENERAL AND ADMINIS-					
TRATIVE (Note 6)	13,694,632	16,250,976	20,193,275	9,855,048	
11,308,119 MANAGEMENT BONUS (Note 6)	3,809,573	6,339,005	7,120,875	3,735,000	
DEPRECIATION AND					
AMORTIZATION	38,836	107,461	221,463	106,565	
,					
OPERATING INCOME	2,930,346	4,438,562	3,414,745	1,092,040	
OTHER INCOME AND EXPENSE: Interest expense floor plan	2,926,256	3,036,515	3,662,711	1,439,607	
1,245,500 Interest income	(102,265)	(155,804)	(225,802)	(57,897)	
(130,399) Other (income) expense(114,878)	37,313	196,030	1,739	(55,134)	
Total other expense	2,861,304		3,438,648	1,326,576	
 NET INCOME (LOSS)			\$ (23,903)		\$
	========	========	========	========	
Pro Forma Provision (Benefit) for Income Taxes (Note 1) (unaudited)308,748	·	\$ 531,000	\$ (9,000)	\$ (95,667)	\$
Pro Forma Net Income (Loss) (Note 1) (unaudited)	\$ 42,042	\$ 830,821	\$ (14,903)	\$ (330,203)	\$
			========	========	

See notes to combined financial statements.

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# HATFIELD AUTOMOTIVE GROUP

# COMBINED STATEMENTS OF STOCKHOLDERS' EQUITY (NOTE 5)

For the years ended December 31, 1995, 1996 and 1997 and the six months ended June 30, 1998

<table></table>
<caption></caption>

<caption></caption>				
	Common Stock of Combined		Retained	Total
Stockholders'	Stock of Combined		Wecathed	
	Companies	Paid-in Capi	tal Earnings	Equity
<\$>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE AT DECEMBER 31, 1994	\$1,525,000	\$ 354,00	0 \$ 1,402,130	\$ 3,281,130
Issuance of common stock	700,000	-		700,000
Dividends declared		-	- (1,086,941)	(1,086,941)
Net income		-	- 69,042	69,042

=				
BALANCE DECEMBER 31, 1995	2,225,000	354,000	384,231	2,963,231
Issuance of common stock	600,000	·	,	600,000
Capital contribution		450,000		450,000
Net income		130,000	1,361,821	1,361,821
Net income			1,301,021	1,301,021
PALANCE DECEMBED 21 1006	2 225 222	004 000	1 746 050	F 27F 0F0
BALANCE DECEMBER 31, 1996	2,825,000	804,000	1,746,052	5,375,052
Capital contribution		940,000		940,000
Net loss			(23,903)	(23,903)
-				
BALANCE AT DECEMBER 31, 1997	2,825,000	1,744,000	1,722,149	6,291,149
Net income (unaudited)			756,921	756,921
_				
Dividends declared (unaudited)			419,858	419,858
BALANCE AT JUNE 30, 1998 (unaudited)	\$2,825,000	\$ 1,744,000	\$ 2,059,212	\$ 6,628,212
BALANCE AT JUNE 30, 1998 (unaudited)		, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	\$ 0,028,212
. / 53 57 51	========	========	=========	=========

See notes to combined financial statements.

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# HATFIELD AUTOMOTIVE GROUP

# COMBINED STATEMENTS OF CASH FLOWS

For the years ended December 31, 1995, 1996 and 1997 and the six months ended June 30, 1997 and 1998

<table> <caption>  June 30,</caption></table>	Year ended December 31, Six months end					
		1996		1997		
1998						
(Unaudited)	400	405	(0)	(0)		
<pre><s> CASH FLOWS FROM OPERATING ACTIVITIES:</s></pre>	<c></c>	<c></c>	<c></c>	<c> <c></c></c>		
Net income (loss)	\$ 69,042	\$ 1,361,821	\$ (23,903)	\$ (234,536) \$		
Adjustments to reconcile net income (loss) to net cash (used in) provided by operating activities:  Depreciation and amortization	38,836	107,461	221,463	106,565		
Changes in assets and liabilities that related to operations:  (Increase) decrease in receivables	(135,483)	(1,503,996)	(376,470)	55,647		
97,271						
Decrease (increase) in inventories 830,767  Decrease (increase) in other current	130,645	(8,769,439)	(3,624,241)	200,487		
assets	(3,000,000)	(2,525,214)	(1,065,796)	(1,497,867)		
Increase in notes payable floor plan	264,242	7,356,921	4,764,137	3,540,914		
1,637,275 Increase (decrease) in accounts payable and other accrued liabilities		1,106,795	(1,229,584)			
Total adjustments						
Net cash (used in) provided by operating activities	(1,591,542)	(2,865,651)	(1,334,394)	2,057,957		

CASH FLOWS FROM INVESTING					
ACTIVITIES: Purchases of property and equipment	(138,936)	(702,124)	(423,048)		
(33,914) Proceeds from sale of assets				27,892	
Purchase of business			(1,112,058)	(1,112,058)	
Net cash used in investing activities (33,914)	(138,936)		(1,535,106)	(1,084,166)	
CASH FLOWS FROM FINANCING ACTIVITIES:					
Net increase (decrease) in amounts payable to stockholders	2,306,507	5,144,349	3,037,518	2,190,503	
Capital contribution			440,000	440,000	
(419,859)					
Met gagh provided by (yeard in)					
Net cash provided by (used in) financing activities		5,144,349	3,477,518	2,630,503	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	576,029	1,576,574	608,018	3,604,294	
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	9,478,108	10,054,137	11,630,711	11,630,711	
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 10,054,137	\$ 11,630,711	\$ 12,238,729	\$ 15,235,005	\$
	========	========	========	========	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:					
Cash paid during the period for interest 470,878	\$ 1,746,200	\$ 1,053,437	\$ 1,263,618	•	\$
			========		
NON-CASH FINANCING ACTIVITIES: Dividends declared but not paid	\$ 1,086,941				
Issuance of common stock in exchange for amounts payable to stockholders	\$ 700,000	\$ 600,000			
Contribution to paid-in capital in exchange for amounts payable to stockholders		\$ 450,000	\$ 500,000	\$ 500,000	

See notes to combined financial statements.

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# HATFIELD AUTOMOTIVE GROUP

# NOTES TO COMBINED FINANCIAL STATEMENTS

# 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Hatfield Automotive Group (the "Company") operates six automobile dealerships and a body shop in Columbus, Ohio. The Company sells new and used cars and light trucks, sells replacement parts, provides maintenance, warranty, paint and repair services and arranges related financing and insurance. The Company's six dealerships sell new vehicles manufactured by Toyota, Lincoln, Mercury, Jeep, Eagle, Volkswagen, Hyundai, Subaru, Isuzu, Chrysler, Plymouth, KIA and Dodge.

The accompanying combined financial statements include the accounts of the following entities:

Hatfield Jeep Eagle, Inc., d/b/a Volkswagen West, Jeep Eagle West, Hatfield

KIA and Trader Bud's Westside Chrysler Plymouth

Hatfield Lincoln Mercury, Inc., d/b/a Hatfield Lincoln Mercury

Westside Dodge, Inc., d/b/a Westside Dodge

Toyota West, Inc., d/b/a Toyota West

 ${\tt Hatfield\ Hyundai,\ Inc.,\ d/b/a\ Hatfield\ Hyundai,\ Hatfield\ Isuzu\ and\ Hatfield\ Subaru}$ 

The accompanying combined financial statements reflect the financial position, results of operations, and cash flows of each of the above listed companies. The combination of these entities has been accounted for at historical cost in a manner similar to a pooling-of-interest because the entities are under common management and control. All material intercompany transactions have been eliminated.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$680,378, \$718,927 and \$959,426 for the years ended December 31, 1995, 1996, and 1997, respectively. Estimated commission expense charged to cost of sales was approximately \$426,848 and \$534,533 for the six months ended June 30, 1997 and 1998, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from manufacturers at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new vehicle inventory.

Each dealership operates under a dealer agreement with the manufacturer. The Company's dealer agreement does not give it the exclusive right to sell the manufacturer's product within a given geographic area. The Company could be materially adversely affected if the manufacturer awards franchises to others in the same market where the Company is operating. A similar adverse affect could occur if existing competing franchised dealers increase their market share in the Company's market. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, ownership of the Company's stock by third parties may be limited by the terms of the franchise agreements.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to a vehicle purchase and were \$8,171,520 and \$6,270,709 at December 1996 and 1997, respectively.

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### HATFIELD AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

Inventories -- Vehicle inventories are valued at the lower of specific cost or market. Parts and accessories are valued at the lower of first-in, first-out ("FIFO") cost or market.

Goodwill -- Goodwill represents the excess of purchase price over the estimated fair value of the net assets acquired and is being amortized over a 40 year period. The cumulative amount of goodwill amortized at December 31, 1997 was \$16,667. The Company periodically reviews goodwill to assess recoverability. The Company's policy is to compare the carrying value of goodwill with the expected undiscounted cash flows from operations.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using straight-line methods over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

		Useful L:	ives
<s></s>		<c></c>	
	Office equipment and fixtures $\dots$	5	
	Parts and service equipment	5	
	Leasehold improvements	10	
	Computer equipment	5	
<td>E&gt;</td> <td></td> <td></td>	E>		

Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Income taxes -- All of the Company's dealerships are organized as S Corporations for federal and state income tax purposes. As such, the Company's taxable income is included in the stockholders' annual income tax return. Accordingly, no provision for federal or state income taxes has been included in the Company's statements of income.

The pro forma provision for income taxes and the pro forma net income for the years ended December 31, 1995, 1996 and 1997, and for the six months ended June 30, 1997 and 1998, reflect amounts that would have been recorded had the Company's income been taxed for federal and state purposes as if it was a C Corporation.

Concentration of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balance. Trade receivables are concentrated in the Company's principal market area of Columbus, Ohio.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expenses for 1995, 1996 and 1997 amount to \$2,619,348,\$3,941,810 and \$4,475,943, respectively.

Interim Financial Information -- The accompanying unaudited interim financial information for the six months ended June 30, 1997 and 1998 has been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results for interim periods are not necessarily indicative of the results to be expected for the entire year.

### 2. BUSINESS ACQUISITION

On May 1, 1997, the Company acquired Trader Bud's Westside Chrysler Plymouth for a total purchase price of \$1,112,058. The acquisition has been accounted for using purchase accounting and the results of operations of this dealership have been included in the accompanying combined financial statements from the date of acquisition. The total purchase price has been

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### HATFIELD AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

### 2. BUSINESS ACQUISITION -- Continued

allocated to the assets and liabilities acquired at their estimated fair market value at acquisition date as follows:

\$1,112,058

</TABLE>

The following unaudited pro forma financial information is presented as if Trader Bud's Westside Chrysler Plymouth were acquired on January 1, 1996 and January 1, 1997, respectively.

<TABLE>

NOTE 11010	Year ended	December 31,
	1996	1997
<s></s>	<c></c>	<c></c>
Revenues	\$259,336,000	\$281,718,000
Gross profit	30,612,000	32,684,000
Net income (loss)	1,257,000	(67,000)

  |  |The pro forma results have been prepared for comparative purposes only and are not necessarily indicative of the operating results that would have occurred had Trader Bud's Westside Chrysler Plymouth been acquired on January 1, 1996 and 1997, respectively. These results are also not necessarily indicative of the results of future operations.

### 3. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE>

	Decemb	June 30, 1998	
	1996	1997	(Unaudited)
<\$>	<c></c>	<c></c>	<c></c>
New vehicles	\$24,597,294	\$ 29,227,278	\$29,088,954
Used vehicles	5,263,444	4,181,804	3,272,038
Parts and accessories	966,895	1,125,050	1,333,942
Other	27,756	29,664	38,095
Total	\$30,855,389	\$ 34,563,796	\$33,733,029
	========	=========	========

</TABLE>

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$28,941,767 and \$33,705,904 at December 31, 1996 and 1997, respectively. The floor plan notes bear interest that fluctuates with prime. Interest is payable monthly on the outstanding balance, ranging from 7.94% to 9.25% and 8.00% to 9.50% at December 31, 1996 and 1997, respectively. The notes payable are due when the related vehicles are sold. As such, these floor plan notes payable are shown as a current liability in the accompanying combined balance sheets.

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# HATFIELD AUTOMOTIVE GROUP NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

# 4. PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following:

<TABLE>

Decembe	er 31,	June 30,
		1998
1996	1997	(Unaudited)

<\$>	<c></c>	<c></c>	<c></c>
Parts and service equipment	\$ 1,173,892	\$ 1,404,291	\$ 1,412,254
Office equipment and fixtures	424,894	504,973	530,926
Leasehold improvements	303,407	422,616	360,104
Computer equipment	35 <b>,</b> 999	57 <b>,</b> 252	57,252
	1,938,192	2,389,132	2,360,536
Less accumulated depreciation	(1,120,232)	(1,325,028)	(1,408,227)
Property and equipment, net	\$ 817,960	\$ 1,064,104	\$ 952,309
	=========	=========	=========

### 5. COMBINED EQUITY

The capital structure of the entities included in the combined financial statements of the Company at December 31, 1996 is as follows:

<TABLE>

	D.	Q1	Shares		D. ' I. T.
	Par	Shares	Issued and		Paid-In
	Value	Authorized	Outstanding	Amount	Capital
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Hatfield Jeep Eagle, Inc	No Par	5,000	100	\$ 225,000	\$354,000
Hatfield Lincoln Mercury, Inc	\$ 100	10,000	6,000	600,000	450,000
Westside Dodge, Inc. Voting	No par	5,000	4,000	800,000	
Non-voting	No par	5,000	1,000	200,000	
Toyota West, Inc. Voting	No par	250	250	250,000	
Non-voting	No par	250	250	250,000	
Hatfield Hyundai, Inc	No par	750	750	500,000	

Common Stock

\$2,825,000

-----

\$804,000

</TABLE>

Total .....

The capital structure of the entities included in the combined financial statements of the Company at December 31, 1997 is as follows:

<TABLE> <CAPTION>

	Common Stock				
	Par Value	Shares Authorized	Shares Issued and Outstanding	Amount	Paid-In Capital
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Hatfield Jeep Eagle, Inc	No Par	5,000	100	\$ 225,000	\$1,294,000
Hatfield Lincoln Mercury, Inc	\$ 100	10,000	6,000	600,000	450,000
Westside Dodge, Inc. Voting	No par	5,000	4,000	800,000	
Non-voting	No par	5,000	1,000	200,000	
Toyota West, Inc. Voting	No par	250	250	250,000	
Non-voting	No par	250	250	250,000	
Hatfield Hyundai, Inc	No par	750	750	500,000	
· · · · · · · · · · · · · · · · · · ·	±				
Total				\$2,825,000	\$1,744,000
				=======	
========					

</TABLE>

# 6. RELATED PARTIES

The management bonuses were paid to Company stockholders and certain management companies owned by a Company stockholder. Unpaid bonuses and dividends are included in the amounts payable to stockholders -- non-current.

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# HATFIELD AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

Included in finance and insurance revenues are \$433,599, \$489,005 and \$480,875 for 1995, 1996 and 1997, respectively, in commissions generated from selling credit life policies to customers which have been distributed to a company owned by a stockholder.

Other current assets at December 31, 1996 and 1997 include \$5,525,214 and \$6,653,925, respectively, of cash owned by stockholders on deposit in the Company's cash management account. A liability for this amount is included in amounts payable to stockholders -- current.

The Company leases all of its operating facilities directly from a Company stockholder or from a corporation which is owned by that stockholder. Rent expense under these leases was \$1,680,000 in 1995 and 1996 and \$2,360,000 in 1997. The Company also paid  $\$166,756,\ \$190,500$  and \$216,332 to these related parties for property taxes for the years ended December 31, 1995, 1996 and 1997, respectively. Total rent expense was \$1,746,050 in 1995, \$1,724,660 in 1996, and \$2,469,859 in 1997.

Other leases consist primarily of leases for office and computer equipment. Future minimum rental payments required under noncancelable operating leases at December 31, 1997 are as follows:

# <TABLE>

	Related Party	Other	Total
<s></s>	<c></c>	<c></c>	<c></c>
Year ending December 31:			
1998	\$2,460,000	\$189 <b>,</b> 835	\$2,649,835
1999	2,460,000	128,435	2,588,435
2000	2,335,000	109,618	2,444,618
2001	300,000	29,080	329,080
2002		15 <b>,</b> 798	15,798
Total	\$7,555,000	\$472,766	\$8,027,766
	========	=======	========
. /			

### </TABLE>

### 7. EMPLOYEE BENEFIT PLAN

The Company has a contributory 401(k) plan covering substantially all employees. Company contributions to the plan are equal to 25% of the first 6% of participant contributions. Company contributions amounted to \$47,528,\$63,015 and \$76,922 in 1995, 1996, and 1997, respectively.

### 8. CONTINGENCIES

The Company is involved in various legal proceedings incurred in the normal course of business. Management believes that the outcome of such proceedings will not have a materially adverse effect on the Company's financial position or future results of operations and cash flows.

### 9. SUBSEQUENT EVENT (UNAUDITED)

In February 1998, the Company signed an asset purchase agreement with Sonic Automotive, Inc. ("Sonic") whereby Sonic would purchase substantially all of the Company's assets for a total price of approximately \$48.6 million plus the assumption of certain liabilities of the Company. This acquisition was consummated in July 1998. The total purchase price is subject to adjustment based on a final determination of the value of the net current assets of the Company. Of the total purchase price Sonic paid approximately \$34.6 million in cash and the balance was paid by the issuance of preferred stock with a liquidation preference of approximately \$14.0 million as of the closing date of the acquisition. The acquisition of the assets of Toyota West, Inc. was closed in escrow pending the approval of Toyota for the acquisition of this dealership.

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### INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF ECONOMY CARS, INC. CHATTANOOGA, TENNESSEE

We have audited the accompanying balance sheet of Economy Cars, Inc., d/b/a Economy Honda Cars (the "Company"), as of December 31, 1997, and the related statements of income, stockholders' equity, and cash flows for the year then ended. These financial statements are the responsibility of the Company's

management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 1997, and the results of its operations and its cash flows for the year then ended in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina

May 11, 1998

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### ECONOMY HONDA CARS

### BALANCE SHEETS

December 31, 1997 and June 30, 1998

<TABLE> <CAPTION>

	December 31, 1997	June 30, 1998
<s> ASSETS</s>	<c></c>	(Unaudited) <c></c>
CURRENT ASSETS:  Cash and cash equivalents	\$ 3,834,184	\$ 7,266,329
at December 31, 1997)  Note receivable (Note 2)  Inventories (Note 3)  Other current assets	842,907 238,960 6,541,972 4,477	496,292 0 4,022,603 57,898
Total current assets	11,462,500 1,791,974	11,843,121 1,730,670
TOTAL ASSETS	\$13,254,474	\$ 13,573,791 ========
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES: Trade accounts payable Income taxes payable (Note 6) Deferred income taxes (Note 6) Other taxes payable Accrued payroll and bonuses Liability for finance chargebacks Other accrued liabilities  Total current liabilities  DEFERRED INCOME TAXES (Note 6)	\$ 148,073 251,237 173,511 215,619 105,174 95,550 6,879  996,043	\$ 205,299 0 173,511 208,058 450,245 68,764 1,338
STOCKHOLDERS' EQUITY: Common stock (no par, 2,000 shares authorized, 500 shares issued and 450 shares outstanding) Retained earnings Treasury stock (50 shares)	50,000 12,329,982 (200,000)	50,000 12,538,121 (200,000)
Total stockholders' equity	12,179,982	12,388,128
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$13,254,474 =======	\$ 13,573,792 =======

# ECONOMY HONDA CARS

# STATEMENTS OF INCOME

Year ended December 31, 1997 and the six months ended June 30, 1997 and 1998

<TABLE> <CAPTION>

CAFTION		Six m ended	June 30,
	1997	1997	1998
		(Unau	dited)
<pre><s> REVENUES:</s></pre>	<c></c>	<c></c>	<c></c>
Vehicle sales  Parts, service and collision repair  Finance and insurance (Note 1)	\$41,032,638 5,855,509 1,383,106	\$21,020,878 2,970,118 801,745	\$19,459,700 2,756,494 472,438
Total revenues	48,271,253 41,542,860	24,792,741 21,145,724	22,688,632 19,820,152
GROSS PROFIT SELLING, GENERAL AND ADMINISTRATIVE EXPENSES DEPRECIATION	6,728,393	3,647,017 2,611,619 64,518	2,868,480 2,584,792 70,857
OPERATING INCOME	1,454,925	970,880	212,831
OTHER INCOME (EXPENSE): Interest expense floor plan (Note 3) Interest income Other income	(2,791) 75,852 119,261	(679) 13,886 39,750	(3,102) 88,584 37,190
Total other income	192,322	52 <b>,</b> 957	122,672
INCOME BEFORE INCOME TAXES	1,647,247 626,062	1,023,837 388,649	335,503 127,357
NET INCOME	\$ 1,021,185	\$ 635,188	\$ 208,146

 ======== | ======== | ======= |See notes to financial statements.

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ECONOMY HONDA CARS

# STATEMENTS OF STOCKHOLDERS' EQUITY

Year Ended December 31, 1997 and the six months ended June 30, 1998

<TABLE> <CAPTION>

	Common Stock	Retained Earnings	Treasury Stock	Total Stockholders' Equity
<\$>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE AT DECEMBER 31, 1996	\$50,000	\$11,308,797	\$ (200,000)	\$11,158,797
Net income		1,021,185		1,021,185
BALANCE AT DECEMBER 31, 1997	50,000	12,329,982	(200,000)	12,179,982
Net income (unaudited)		208,146		208,146
BALANCE AT JUNE 30, 1998 (unaudited)	\$50 <b>,</b> 000	\$12,538,128	\$ (200,000)	\$12,388,128

</TABLE>

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### ECONOMY HONDA CARS

### STATEMENTS OF CASH FLOWS

Year ended December 31, 1997 and the six months ended June 30, 1997 and 1998

<TABLE> <CAPTION>

NCAF 11 ON P	Year ended December 31,	Six mont Jun	e 30,
<del></del>	1997	1997	1998
-			
			dited)
<\$>	<c></c>	<c></c>	<c></c>
CASH FLOWS FROM OPERATING ACTIVITIES:		+	
Net income	\$1,021,185	\$ 635,188	\$ 208,146
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation	130,996	64,518	70,857
Loss on disposal of fixed assets	2,258		
Deferred income taxes	(39,266)	0	0
(Increase) decrease in accounts receivables	(432,900)	(109,163)	
Decrease in inventories	789,447	(179,870)	2,519,369
Decrease in prepaids and other current assets	330,940	304,268	(53,421)
Increase in trade accounts payable and accrued liabilities	142,753	547 <b>,</b> 579	111,173
Total adjustments	924,228	627,332	2,994,593
Net cash provided by operating activities		1,262,520	3,202,739
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchases of property and equipment	(196,016)	(170, 252)	(9,554)
Proceeds from sale of assets	4,685		
Principal collected on notes receivable	47,358	24,739	238,960
Net cash provided by (used in) investing activities		(145,513)	229,406
NET INCREASE IN CASH AND CASH EQUIVALENTS		1,117,007	
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD		2,032,744	3,834,184
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$3,834,184	\$3,149,751 =======	\$7,266,329 ======
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION Cash paid during the period for:	======	=====	======
Interest		\$ 63,880 \$ 98,914	\$ 8,756 \$ 434,614

See notes to financial statements.

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### ECONOMY HONDA CARS

# NOTES TO FINANCIAL STATEMENTS

# 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Economy Honda Cars (the "Company") operates an automotive dealership, service department, body shop and parts and accessories department in Chattanooga, Tennessee. The Company sells new and used cars and light trucks, sells replacement parts and accessories, provides vehicle maintenance, warranty, paint and repair services and arranges related financing and insurance. The Company sells new vehicles manufactured by Honda.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest

rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$251,233 for the year ended December 31, 1997. Estimated commission expense charged to cost of sales was approximately \$144,827 and \$89,333 for the six months ended June 30, 1997 and 1998, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from the manufacturer at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new vehicle inventory.

The Company operates under a dealer agreement with the manufacturer. The Company's dealer agreement does not give it the exclusive right to sell the manufacturer's product within a given geographic area. The Company could be materially adversely affected if the manufacturer awards franchises to others in the same market where the Company is operating. A similar adverse affect could occur if existing competing franchised dealers increase their market share in the Company's market. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreement.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases and were \$919,251 at December 31, 1997.

Inventories -- Inventories of new and used vehicles, including demonstrators and parts and accessories, are valued at the lower of specific cost or market. Cost is determined using the last-in, first-out method ("LIFO") for new vehicles and parts and accessories.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

		Useful	Lives
<s></s>		<c></c>	
	Buildings and improvements	7-31.5	
	Office equipment and fixtures	5-7	
	Parts and service equipment	5-10	
	Company vehicles	5	
<td>T.F.S</td> <td></td> <td></td>	T.F.S		

Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Income Taxes -- The provision for income taxes includes federal and state taxes currently payable and deferred taxes. Deferred taxes are determined utilizing an asset and liability approach as required by Statement of Financial Accounting Standards No. 109, Accounting for Income Taxes. This method gives consideration to the future tax consequences associated with differences between financial accounting and tax basis of assets and liabilities. This method gives immediate effect to

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# ECONOMY HONDA CARS NOTES TO FINANCIAL STATEMENTS -- (Continued)

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- (Continued)

changes in income tax laws upon enactment. A valuation allowance is established when necessary to reduce deferred tax assets to the amounts expected to be realized.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Company's market area of Chattanooga, Tennessee.

Fair Value of Financial Instruments -- As of December 31, 1997 the fair value of the Company's financial instruments including accounts and notes receivables and trade accounts payable approximate their book values.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expense for 1997 amounted to \$531,473.

Interim Financial Information -- The accompanying unaudited financial information for the six months ended June 30, 1997 and 1998 has been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results of interim periods are not necessarily indicative of results to be expected for the entire year.

### 2. NOTE RECEIVABLE

At December 31, 1997, the Company had a note receivable from an unrelated party totaling \$238,960. The note bore interest at 12% per annum and was payable in monthly installments of \$6,293. On April 7, 1998, the note was purchased for cash by one of the Company's principal stockholders at the recorded book value of \$231,115 at that date.

### 3. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE> <CAPTION>

	December 31, 1997	June 30, 1998
<s> New vehicles</s>	<c> \$ 1,798,172</c>	(Unaudited) <c> \$2,390,339</c>
Used vehicles Parts and accessories	4,902,142 365,630	1,910,137 324,379
LIFO reserve	7,065,944 (523,972)	4,624,855 (602,252)
Total	\$ 6,541,972 =======	\$4,022,603 ======

</TABLE>

Had the Company used the first-in, first-out method of valuing new vehicles, parts and accessories inventory, pretax earnings would have been \$1,819,742 in 1997.

From time to time certain vehicles are pledged to collateralize floor plan notes payable to financial institutions. The floor plan notes bear interest, payable monthly on the outstanding balance at a rate that fluctuates with prime (8.5% at

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December 31, 1997). Total floor plan interest expense amounted to \$2,791 in 1997. The notes payable are due when the related vehicle is sold; however, the Company generally pays floor plan as invoiced for vehicles during the year. There is no balance outstanding under such floor plan notes at December 31, 1997.

### 4. PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

# <TABLE> <CAPTION>

	December 31, 1997	June 30, 1998
<\$>	<c></c>	(Unaudited)
Land  Buildings and improvements  Office equipment and fixtures  Parts and service equipment  Company vehicles	\$ 624,430 1,922,175 299,278 358,961 62,254	\$ 624,430 1,928,017 302,844 358,961 62,254
Less accumulated depreciation	3,267,098 (1,475,124)	3,276,506 (1,545,836)
Property and equipment, net	\$ 1,791,974 =======	\$ 1,730,670 ======

### </TABLE>

#### 5. EMPLOYEE BENEFIT PLAN

The Company has a 401(k) plan, whereby substantially all of the employees of the Company meeting certain service requirements are eligible to participate. Contributions by the Company in 1997 were approximately \$39,000.

# 6. INCOME TAXES

The provision for income taxes consists of the following components for the year ended December 31, 1997:

<table></table>	
<s></s>	<c></c>
Current: Federal State	\$ 559,667 105,663  665,330
Deferred: Federal State	(33,061)
Total	39,268  \$ 626,062

# </TABLE>

The reconciliation of the statutory federal income tax rate with the Company's federal and state overall effective income tax rate is as follows for the year ending December 31, 1997:

# <TABLE>

S>		<c></c>	
	Statutory federal rate State income taxes Miscellaneous		34.009
	Effective tax rates		38.019

# </TABLE>

Deferred income taxes reflect the net tax effects of the temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes.

# ECONOMY HONDA CARS NOTES TO FINANCIAL STATEMENTS -- (Continued)

#### 6. INCOME TAXES -- (Continued)

Deferred income tax assets and liabilities consist of the following at December 31, 1997:

<TABLE>

<s></s>		<c></c>	
	Deferred tax assets, primarily from differences relating to chargebacks	\$	85 <b>,</b> 528
	Deferred tax liabilities, primarily from differences relating to used car inventory		
	reserve		(337,488)
	Net deferred tax liabilities	\$	251,960
		==	

</TABLE>

### 7. SUBSEQUENT EVENT

On March 16, 1998, the Company entered into an agreement with Sonic Automotive, Inc. ("Sonic") whereby Sonic will purchase all of the outstanding capital stock of the Company for a total purchase price of \$7.5 million plus an amount equal to the net book value of the assets of the Company. This purchase price will be paid in cash and convertible preferred stock of Sonic. Preferred stock will be issued for 51% of the total purchase price, not to exceed \$5.1 million in liquidation preference as of the closing of the acquisition.

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#### INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF CASA FORD OF HOUSTON, INC. Houston, Texas  ${\sf T}$ 

We have audited the accompanying balance sheet of Casa Ford of Houston, Inc. (the "Company") as of December 31, 1997, and the related statements of income, stockholders' equity, and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 1997, and the results of its operations and its cash flows for the year then ended in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina

June 4, 1998

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CASA FORD OF HOUSTON, INC.

BALANCE SHEETS

December 31, 1997 and March 31, 1998

<TABLE>

December 31, March 31, 1997 1998

<s> ASSETS</s>	<c></c>	(Unaudited) <c></c>
CURRENT ASSETS:  Cash and cash equivalents (Note 1)	\$ 1,386,749	\$ 1,685,197
at December 31, 1997)  Inventories (Note 3)  Other current assets	822,335 8,743,629 283,717	495,339 6,430,778 315,144
Total current assets  PROPERTY AND EQUIPMENT, NET (Notes 4 and 5)  DEFERRED INCOME TAXES (Note 8)  GOODWILL (Note 1)	11,236,430 911,615 264,307 617,518	8,926,458 872,323 264,307 603,795
TOTAL ASSETS	\$13,029,870 =======	\$10,666,883
LIABILITIES AND STOCKHOLDERS' EQUITY  CURRENT LIABILITIES:  Notes payable floor plan (Note 3)  Trade accounts payable  Current maturities long-term debt (Note 5)  Income taxes payable (Note 8)  Accrued payroll and bonuses  Other accrued liabilities	\$ 8,681,340 432,860 782,098 149,725 188,080 538,430	\$ 6,149,209 294,196 770,425 233,795 24,255 837,295
Total current liabilities	10,772,533	8,309,175
LONG-TERM DEBT (Note 5)	1,020,867	857 <b>,</b> 732
COMMITMENTS (Notes 6 and 9) STOCKHOLDERS' EQUITY: Receivable from stockholder (Note 2)	(428,310)	(441,309)
outstanding)	1,250,000 414,780	1,250,000 691,285
Total stockholders' equity	1,236,470	1,499,976
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$13,029,870	\$10,666,883

 = |  |See notes to financial statements.

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CASA FORD OF HOUSTON, INC.

# STATEMENTS OF INCOME

Year ended December 31, 1997 and the three months ended March 31, 1997 and 1998

<TABLE> <CAPTION>

CAPTION	December 31, 1997	Three months ended March 31,	
		1997	1998
		(Unaudited)	
<\$>	<c></c>	<c></c>	<c></c>
REVENUES:  Vehicle sales  Parts, service and collision repair  Finance and insurance (Note 1)	6,025,033 2,252,297	\$12,889,721 1,290,680 479,359	\$15,165,697 1,498,063 534,451
Total revenues	66,516,439	14,659,760 12,656,805	17,198,211 14,629,714
GROSS PROFIT SELLING, GENERAL AND ADMINISTRATIVE EXPENSES DEPRECIATION AND AMORTIZATION	9,352,345 6,929,277 299,456	2,002,955	2,568,497 1,778,333 76,014
OPERATING INCOME	2,123,612	499,351	714,150
OTHER INCOME (EXPENSE): Interest expense floor plan (Note 3) Interest expense other Other income		(202,407) (71,332) 89	(59,624)

Total other expense	(1,058,050)	(273,650)	(267,020)
INCOME BEFORE INCOME TAXES PROVISION FOR INCOME TAXES (Note 8)	1,065,562	225,701	447,130
	406,579	86,178	170,625
NET INCOME	\$ 658,983	\$ 139,523	\$ 276,505
	=======	=======	=======

See notes to financial statements.

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CASA FORD OF HOUSTON, INC.

STATEMENTS OF STOCKHOLDERS' EQUITY

Year ended December 31, 1997 and the three months ended March 31, 1998

<TABLE> <CAPTION>

	Receivable from Shareholder	Common Stock	Retained Earnings (Deficit)	Total Stockholders' Equity
<\$>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE AT DECEMBER 31, 1996	(352,101)	\$ 1,250,000	\$ (244,203)	\$ 653,696
Amounts loaned to stockholder	(76,209)			(76,209)
Net income			658 <b>,</b> 983	658 <b>,</b> 983
BALANCE AT DECEMBER 31, 1997	(428,310)	1,250,000	414,780	1,236,470
Amounts loaned to stockholder	(12,999)			(12,999)
Net income (unaudited)			276,505	276,505
BALANCE AT MARCH 31, 1998 (unaudited)	\$ (441,309)	\$ 1,250,000	\$ 691,285	\$1,499,976
	=======	========	========	=======

</TABLE>

<TABLE>

See notes to financial statements.

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CASA FORD OF HOUSTON, INC.

STATEMENTS OF CASH FLOWS

Year ended December 31, 1997 and the three months ended March 31, 1997 and 1998

<CAPTION> Three months ended Year ended March 31, December 31, 1997 1997 1998 -----(Unaudited) <C> <C> <C> CASH FLOWS FROM OPERATING ACTIVITIES: \$ 658,983 \$ 139,523 Net income ..... \$ 276,505 -----\_\_\_\_\_ Adjustments to reconcile net income to net cash (used in) provided by operating activities: Depreciation and amortization ..... 354,346 74,864 76,014 Deferred income taxes ..... (140, 290)(69,860) Changes in assets and liabilities that related to operations: (Increase) decrease in accounts receivables ..... 60,637 302,948

206.006			
326,996 (Increase) decrease in inventories	(369,151)	2,520,131	
2,312,851 Increase in other current assets	(69,385)	(309,711)	
(31,427) Increase (decrease) in income tax payable	(40,341)	(103,888)	
84,070 Payments of floor plan notes payable	(690,969)	(2,952,473)	
<pre>(2,532,131)     Increase (decrease) in trade accounts payable and accrued liabilities (3,624)</pre>	29,941	392,792	
Total adjustments	(865,212)	(145,197)	
Net cash (used in) provided by operating activities	(206,229)	(5,674)	
CASH FLOWS FROM INVESTING ACTIVITIES: Purchases of property and equipment	(290,996)	(17,338)	
Net cash used in investing activities	(290,996)	(17,338)	
CASH FLOWS FROM FINANCING ACTIVITIES: Payments of long-term debt	(529,853)	(253,428)	
Amounts (loaned to) received from stockholder	(76,209)	3,065	
Net cash used in financing activities(187,807)	(606,062)	(250,363)	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS			
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	2,490,036	2,490,036	
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 1,386,749	\$ 2,216,661	\$
======================================	¢ 64 041	\$ 112,862	\$
89,417	\$ 64,241 ======	\$ 112,862 ======	Ş
======================================	\$ 597 <b>,</b> 500	\$ 330,000	\$

</TABLE>

See notes to financial statements.

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CASA FORD OF HOUSTON, INC.

NOTES TO FINANCIAL STATEMENTS

## 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Casa Ford of Houston, Inc. (the "Company") operates an automotive dealership, service department, body shop and parts and accessories department in Houston, Texas. The Company sells new and used cars and light trucks, sells replacement parts and accessories, provides vehicle maintenance, warranty, paint and repair services and arranges related financing and insurance. The Company sells new vehicles manufactured by Ford.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial

institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$290,267 for the year ended December 31, 1997. Estimated commission expense charged to cost of sales was approximately \$60,827 and \$80,195 for the six months ended March 31, 1997 and 1998, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from the manufacturer at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new vehicle inventory.

The Company operates under a dealer agreement with the manufacturer. The Company's dealer agreement does not give it the exclusive right to sell the manufacturer's product within a given geographic area. The Company could be materially adversely affected if the manufacturer awards franchises to others in the same market where the Company is operating. A similar adverse effect could occur if existing competing franchised dealers increase their market share in the Company's market. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreement.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases and was \$761,776 at December 31, 1997.

Inventories -- Inventories of new and demonstrator vehicles are valued at the lower of last-in, first-out method ("LIFO") cost or market. Inventories of used vehicles are stated at the lower of specific cost or market. All other inventories are generally stated at replacement cost, which approximates cost on the first-in, first-out method ("FIFO").

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

## <TABLE> <CAPTION>

		Useful	Lives
<s></s>		<c></c>	
I	Leasehold improvements	7-31.5	
С	Office equipment and fixtures	5-7	
P	Parts and service equipment	5-10	
С	Company vehicles	5	
<td>?&gt;</td> <td></td> <td></td>	?>		

Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Income Taxes -- The provision for income taxes includes federal and state taxes currently payable and deferred taxes. Deferred taxes are determined utilizing an asset and liability approach as required by Statement of Financial Accounting Standards No. 109, Accounting for Income Taxes. This method gives consideration to the future tax consequences associated with differences between financial accounting and tax basis of assets and liabilities. This method gives immediate effect to

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#### DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

changes in income tax laws upon enactment. A valuation allowance is established when necessary to reduce deferred tax assets to the amounts expected to be realized.

Goodwill -- Goodwill is being amortized on a straight-line basis over a period of 15 years. Accumulated amortization at December 31, 1997 was \$205,839. The Company periodically reviews goodwill to assess recoverability. The Company's policy is to compare the carrying value of goodwill with the expected undiscounted cash flows from operations.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Company's market area of Houston, Texas.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value of Financial Instruments -- As of December 31, 1997 the fair value of the Company's financial instruments including accounts receivable, receivable from shareholder, trade accounts payable, and long-term debt approximate their book values.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expense for 1997 amounted to \$581,752.

Interim Financial Information -- The accompanying unaudited financial information for the three months ended March 31, 1997 and 1998 have been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results of interim periods are not necessarily indicative of results to be expected for the entire fiscal year.

#### 2. RECEIVABLE FROM STOCKHOLDER

At December 31, 1997, the Company had a receivable due from a related party totaling \$428,310, bearing no stated interest rate. The receivable was paid in full as of April 1998 pursuant to a dividend.

## 3. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE>

</TABLE>

(OIL FEOR)	December 31, 1997	March 31, 1998
<\$>	<c></c>	(Unaudited)
New and demonstrator vehicles Used vehicles Parts and accessories Other	\$ 7,969,681 996,821 412,757 77,896	\$ 4,980,041 1,484,967 432,264 247,032
LIFO reserve	9,457,155 (713,526)  \$ 8,743,629	7,144,304 (713,526) 
	=======	=======

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#### 3. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN -- Continued

Had the Company used the first-in, first-out method of valuing new vehicles and parts inventory, pretax earnings would have been \$1,304,193 in 1997.

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$8,681,340 at December 31, 1997. The floor plan notes bear interest, payable monthly on the outstanding balance at the prime rate plus 1% to 1-1/2% (prime rate was 8.5% at December 31, 1997). Total floor plan interest expense amounted to \$885,573 in 1997. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying balance sheet. The maximum credit available under the financing arrangement is \$7,800,000 for 1997.

## 4. PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

<TABLE> <CAPTION>

	December 31, 1997	March 31, 1998
<s> Leasehold improvements</s>	<c> \$ 221,132</c>	(Unaudited) <c> \$ 222.496</c>
Office equipment and fixtures Parts and service equipment Company vehicles	780,133 437,504 219,547	785,025 454,163 219,631
Less accumulated depreciation	1,658,317 (746,701)	1,681,315 (808,992)
Property and equipment, net	\$ 911,615 ======	\$ 872,323 =======

</TABLE>

## 5. LONG-TERM DEBT

Long-term debt consists of the following:

<TABLE> <CAPTION>

	Dec	cember 31,	M	larch
31,		1997		1998
(Unaudited) <s> Unsecured note payable to a related party, in monthly installments of \$25,500, plus interest</s>	<c></c>		<c></c>	
at prime	\$	864,000	\$	787,500
Unsecured note payable in monthly installments of \$14,880, plus interest at prime plus 1 1/2%, through February 2001		570 <b>,</b> 960		524,237
10.7%, through December 2000		104,433		92,389
March 1999		31,250		27,083
ranging from 4.748% to 9.312%, maturities from December 1998 to November 2000, collateralized by Company vehicles Other notes payable		156,921 75,401		142,934 54,014
	1	,802,965		
1,628,157 Less current maturities		782 <b>,</b> 098		770,425
 Long-term debt		_,020,867 ======	\$	857 <b>,</b> 732
=======				

</TABLE>

## CASA FORD OF HOUSTON, INC.

### NOTES TO FINANCIAL STATEMENTS -- Continued

#### 5. LONG-TERM DEBT -- Continued

Future maturities of debt at December 31, 1997 are as follows:

## <TABLE>

Year ending December 31,

- ------

<s></s>	<c></c>
1998	\$ 782 <b>,</b> 098
1999	544,503
2000	441,084
2001	35,280
Total	\$ 1,802,965
	========

  |

### 6. OPERATING LEASES

The Company leases its business premises, modular space and various equipment under non-cancelable operating leases with terms up to 10 years. Future minimum rental payments required under non-cancelable leases at December 31, 1997 are as follows:

#### <TABLE>

<s></s>		<c></c>	
	Year Ending December 31,		
	1998	\$	305,560
	1999		304,452
	2000		304,452
	2001		304,452
	2002		304,452
	Thereafter		989,469
	Total	\$2,	512,837
		===	

### </TABLE>

Rent expense under all operating leases was \$297,592 during 1997.

### 7. EMPLOYEE BENEFIT PLAN

The Company has a qualified 401(k) Profit Sharing Plan (the "Plan"), whereby substantially all of the employees of the Company meeting certain service requirements are eligible to participate. Contributions by the Company in 1997 were \$20,733.

#### 8. INCOME TAXES

The provision (benefit) for income taxes consists of the following components at December  $31,\ 1997$ :

## <TABLE>

</TABLE>

<s></s>	<c></c>
Current:	
Federal	\$ 482,949
State	63 <b>,</b> 920
	546,869
Deferred:	
Federal	(123,213)
State	(17,077)
	(140,290)
Total	\$ 406,579

....

#### 8. INCOME TAXES -- Continued

The reconciliation of the statutory federal income tax rate with the Company's federal and state overall effective income tax rate is as follows for the year ending December 31, 1997:

#### <TABLE>

<s></s>		<c></c>
	Statutory federal rate State income taxes	2.90%
	Miscellaneous	1.26%
	Effective tax rate	38.169
		=====

#### </TABLE>

Deferred income taxes reflect the net tax effects of the temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for tax purposes.

Deferred income tax assets and liabilities consist of the following at December 31, 1997:

<TABLE>

</TABLE>

#### 9. COMMITMENTS

Ford Motor Company (FMC) owns vehicles which are used as short-term rentals for which the Company pays FMC monthly fees. A portion of the fees are applied against the purchase price. The Company must pay for the vehicles when they are no longer used for rental. The contingent liability to FMC to purchase the vehicles under this program was \$902,057 at December 31, 1997.

## 10. SUBSEQUENT EVENT (UNAUDITED)

In April 1998, the Company entered into an agreement with Sonic Automotive, Inc. ("Sonic") whereby Sonic purchased all of the outstanding capital stock of the Company for a total purchase price of approximately \$11.3 million. The initial purchase price was subject to adjustment based upon a final determination of the net working capital of the Company. Of the total purchase price approximately \$9.0 million was paid in cash and the balance was paid in 2,313 shares of Sonic preferred stock with a liquidation preference of approximately \$2.3 million.

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#### INDEPENDENT AUDITORS' REPORT

TO THE STOCKHOLDERS OF HIGGINBOTHAM AUTOMOTIVE GROUP New Smyrna Beach, Florida

We have audited the accompanying combined balance sheet of Higginbotham Automotive Group (the "Company"), which are under common ownership and management, as of December 31, 1997, and the related combined statements of income, stockholders' equity, and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the combined financial position of the Company as of December 31, 1997, and the combined results of its operations and its combined cash flows for the year then ended in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina August 21, 1998

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## HIGGINBOTHAM AUTOMOTIVE GROUP

### COMBINED BALANCE SHEETS

December 31, 1997 and June 30, 1998

<TABLE> <CAPTION>

CCAPTION	December 31, 1997	June 30, 1998
		(Unaudited)
<\$>	<c></c>	<c></c>
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 4,653,226	\$ 4,627,800
Accounts receivable	2,694,069	2,292,400
Finance notes receivable, net (Note 3)	2,157,078	2,479,858
Inventories, net (Note 4)	14,442,063	9,893,278
Other current assets	449,690	556 <b>,</b> 828
Total current assets	24,396,126	19,850,164
PROPERTY AND EQUIPMENT, NET (Notes 5 and 6)	2,942,142	2,921,787
FINANCE NOTES RECEIVABLE, NET (Note 3)	1,407,762	1,564,234
GOODWILL, NET (Note 1)	884,000	847,167
OTHER ASSETS	364,936	373 <b>,</b> 918
TOTAL ASSETS	\$29,994,966	\$25,557,270
LIABILITIES AND STOCKHOLDERS' EQUITY	========	========
CURRENT LIABILITIES:		
Notes payable floor plan (Note 4)	\$16,217,355	\$11,032,690
Notes payable other (Note 6)	3,237,083	3,034,879
Trade accounts payable	1,328,672	980,135
Dividends payable	275,000	250,000
Current maturities long-term debt (Note 6)	111,986	111,986
Accrued payroll and bonuses	299,996	135,284
Liability for finance chargebacks	,	306,568
Other accrued liabilities	287,160 717,179	1,464,300
Other accided frabilities	/1/ <b>,</b> 1/9	1,464,300
Total current liabilities	22,474,431	17,315,842
LONG-TERM DEBT (Note 6)	1,117,533	1,063,720
COMMITMENTS (Notes 8 and 10) STOCKHOLDERS' EQUITY (Notes 2, 7 and 10):		
Receivable from stockholder (Note 2)	(117,647)	
Common stock of combined companies	704,101	704,101
Paid-in capital	2,360,301	2,360,301
Retained earnings	3,456,247	4,113,306
Total stockholders' equity	6,403,002	7,177,708
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$29,994,966	\$25,557,270
(/maprina		========

  |  |See notes to combined financial statements.

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HIGGINBOTHAM AUTOMOTIVE GROUP

COMBINED STATEMENTS OF INCOME

	Year ended	ended June 30,		
	1997	1997	1998	
		(Unaudited)		
<s></s>	<c></c>	<c></c>	<c></c>	
REVENUES: Vehicle sales	\$102,594,217	\$51,721,258	\$57,829,376	
Parts, service and collision repair			5,362,859	
Finance and insurance (Note 1)	3,060,356	1,667,583	1,583,384	
Total revenues		58,472,820	64,775,619	
COST OF SALES (Note 1)	98,429,984	49,530,115	55,166,730	
GROSS PROFIT		8,942,705		
(Notes 3 and 8)	, ,	6,617,958	6,948,065	
DEPRECIATION AND AMORTIZATION	338,064	155 <b>,</b> 315	143,966	
OPERATING INCOME			2,516,858	
OTHER INCOME (EXPENSE):				
Interest expense floor plan, net (Note 3)				
Interest expense other		, , ,	(144,532) 19,870	
Other Income	20,203	9 <b>,</b> 622	19,670	
Total other expense	(1,490,617)	(789,044)	(690 <b>,</b> 505)	
NET INCOME	\$ 2,792,922	\$ 1,380,388	\$ 1,826,353	
Pro forma provision for income taxes (Note 1) (unaudited)	======================================	\$ 532,554	\$ 704,606	
110 Tolina providion for income cases (Note 1) (unaudited)	========	========	========	
Pro forma net income (Note 1) (unaudited)	\$ 1,715,413 ========	\$ 847,834 ========	\$ 1,121,747 =======	

  |  |  |Six months

See notes to combined financial statements.

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## HIGGINBOTHAM AUTOMOTIVE GROUP

## COMBINED STATEMENTS OF STOCKHOLDERS' EQUITY (NOTE 7)

Year ended December 31, 1997 and the six months ended June 30, 1998  $\,$ 

<table></table>
<caption></caption>

		Common Stock of			
Total	Receivable	Combined	Paid-in	Retained	
Stockholders'					
Equity	from Stockholder	Companies	Capital	Earnings 	
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE AT DECEMBER 31, 1996	\$	\$680,101	\$1,994,301	\$ 2,397,619	\$
Amounts loaned to stockholder	(117,647)				
Dividends declared(1,734,294)				(1,734,294)	
Capital contributions		24,000	366,000		
Net income				2,792,922	
BALANCE AT DECEMBER 31, 1997	(117,647)	704,101	2,360,301	3,456,247	
Stockholder loan repayment (unaudited)	117,647				
Dividends declared (unaudited)				(1,169,294)	

(1,169,294) Net income (unaudited)					1,826,353	
BALANCE AT JUNE 30, 1998 (unaudited)	\$	0	\$704,101	\$2,360,301	\$ 4,113,306	\$
	=====	====				

See notes to combined financial statements.

</TABLE>

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## HIGGINBOTHAM AUTOMOTIVE GROUP

## STATEMENTS OF CASH FLOWS

For the Year ended December 31, 1997 and the six months ended June 30, 1997 and \$1998\$

<table> <caption></caption></table>			
ended	Year ended	Six mont	30,
	December 31,		
1998		1997	
<\$>	<c></c>	(Unau <c></c>	dited) <c></c>
CASH FLOWS FROM OPERATING ACTIVITIES: Net income	\$ 2,792,922	\$ 1,380,388	\$
Adjustments to reconcile net income to net cash provided by operating			
activities:  Gain on disposal of property and equipment  Depreciation and amortization  143,966	(8,196) 338,064	(31,163) 155,315	
Changes in assets and liabilities that relate to operations:  Decrease in accounts receivable	1,240,999	1,330,251	
(Increase) decrease in inventories	(1,818,431)	2,196,261	
4,548,785 (Increase) in other current assets	(313,642)	(202,157)	
(107,138) (Increase) decrease in noncurrent assets	(35,178)	7,725	
(8,982) Increase (decrease) in floor plan notes payable	1,897,022	(2,766,136)	
(5,184,665)  Increase in trade accounts payable and accrued liabilities	329,888	482,122	
253,280 Other	(11,473)		
Total adjustments	1,619,053	1,172,218	
Net cash provided by operating activities	4,411,975	2,552,606	
CASH FLOWS FROM INVESTING ACTIVITIES: Purchases of property and equipment	(171,106)	(38,360)	
Proceeds from disposal of property and equipment	43,800		
13,261 Notes receivable	(3,672,375)	(2,215,490)	
(2,253,734) Principal collected on notes receivable	4,246,561	2,230,071	

Net cash provided by (used in) investing activities(566,030)	446,880	(23,779)	
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from long-term debt	20,144	267,998	
Payments of long-term debt	(107,500)		
Dividends paid	(1,491,294)	(1,166,294)	
Amounts (advanced to) received from stockholder	(958 <b>,</b> 922)	(775,028)	
Issuance of common stock	390,000	390,000	
Net cash provided by (used in) financing activities	(2,147,572)	(1,283,324)	
(17002)001)			
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS(25,426)	2,711,283	1,245,503	
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	1,941,943	1,941,943	
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 4,653,226	\$ 3,187,446	\$
1,021,000		========	
========			
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION	A 201 762	à 125 682	6
Cash paid during the period for interest	\$ 321,763	\$ 135 <b>,</b> 679	\$
100,000	========	========	
========			

-----

</TABLE>

See notes to combined financial statements.

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## HIGGINBOTHAM AUTOMOTIVE GROUP

#### NOTES TO COMBINED FINANCIAL STATEMENTS

## 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Higginbotham Automotive Group (the "Company") operates three automobile dealerships, one stand-alone used car facility, three service departments, a body shop, and a finance company in the Daytona Beach area of Florida. The Company sells new and used cars and light trucks, sells replacement parts, provides maintenance, warranty, paint and repair services and arranges related financing and insurance. The Company's three new vehicle dealership locations sell vehicles manufactured by Acura, Mercedes, Chevrolet, Oldsmobile, Ford and Mercury.

The accompanying combined financial statements include the accounts of the following entities:

Higginbotham Automobiles, Inc. Higginbotham Chevrolet-Oldsmobile, Inc. Halifax Ford-Mercury, Inc. Sunrise Auto World, Inc. HMC Finance Corporation

The accompanying combined financial statements reflect the financial position, results of operations, and cash flows of each of the above listed companies. The combination of these entities has been accounted for at historical cost in a manner similar to a pooling-of-interests because the entities are under common management and control. All material intercompany transactions have been eliminated.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related

contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$519,405 for the year ended December 31, 1997. Estimated commission expense charged to cost of sales was approximately \$275,417 and \$270,806 for the six months ended June 30, 1997 and 1998, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from the manufacturers at the prevailing prices charged by the manufacturers to their franchised dealers. The Company's sales could be unfavorably impacted by the manufacturers' unwillingness or inability to supply the dealerships with an adequate supply of new vehicle inventory.

The Company operates under dealer agreements with each manufacturer. The Company's dealer agreements do not give it the exclusive right to sell the manufacturers' product within a given geographic area. The Company could be materially adversely affected if the manufacturers award franchises to others in the same market where the Company is operating. A similar adverse effect could occur if existing competing franchised dealers increase their market share in the Company's market. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreements.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases and were approximately \$1,516,000 at December 31, 1997.

Allowances for Credit Losses -- The Company provides for credit losses using the allowance method. Accordingly, credit losses are charged to the related allowance, and recoveries are credited to the allowance. Additions to the allowance for credit losses are provided by charges to operations based on various factors, including historical losses and existing

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## HIGGINBOTHAM AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

economic conditions, which, in management's judgment, deserve current recognition in estimating losses. Because of the uncertainty inherent in the estimation process, management's estimate of the allowance for credit losses may change in the near term.

Inventories -- Inventories of new and used vehicles, including demonstrators, and parts and accessories are valued at the lower of specific cost or market. Cost is determined using the last-in, first-out method ("LIFO") for new vehicles and certain parts and accessories, and the first-in, first-out method ("FIFO") for all other inventories.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using straight-line and accelerated methods over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

		Useful Lives
<s></s>		<c></c>
	Buildings and improvements	5-40
	Office equipment and fixtures	5-7
	Parts and service equipment	5-7
	Company vehicles	5
<td>LE&gt;</td> <td></td>	LE>	

Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Goodwill -- Goodwill represents the excess of the purchase price over the estimated fair value of the net assets acquired and is being amortized on a straight-line basis over a 15 year period. The cumulative amount of goodwill

amortization was approximately \$221,000 at December 31, 1997. The Company periodically reviews goodwill to assess recoverability. The Company's policy is to compare the carrying value of goodwill with the expected undiscounted cash flows from operations of the acquired business.

Income Taxes -- All of the entities included in the Company's accompanying combined financial statements are organized as S Corporations for federal and state income tax purposes. As such, the Company's taxable income is included in the stockholders' annual income tax returns. Accordingly, no provision for federal or state income taxes has been included in the Company's combined statement of income.

The pro forma provision for income taxes and the pro forma net income for the year ended December 31, 1997, and for the six months ended June 30, 1997 and 1998, reflect amounts that would have been recorded had the Company's income been taxed for federal and state purposes as if it was a C Corporation.

Fair Value of Financial Instruments -- As of December 31, 1997 the fair values of the Company's financial instruments including accounts and finance notes receivables, receivables from stockholders, notes payable - floor plan, trade accounts payable, payables to affiliated companies and long-term debt approximate their carrying values due to either their length to maturity or the existence of variable interest rates that approximate prevailing market rates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expenses for 1997 amounted to approximately \$1,081,000.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash on deposit with financial institutions. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Company's market area of Daytona Beach, Florida.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

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### HIGGINBOTHAM AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

Interim Financial Information -- The accompanying unaudited financial information for the six months ended June 30, 1997 and 1998 has been prepared on substantially the same basis as the audited financial statements, and includes all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results of interim periods are not necessarily indicative of results to be expected for the entire fiscal year.

## 2. RECEIVABLES FROM STOCKHOLDERS

At December 31, 1997, the Company had receivables due from stockholders totaling \$117,647, bearing no stated interest rate. The receivable was paid in full as of June 1998 pursuant to a dividend.

#### 3. FINANCE NOTES RECEIVABLE

The Company regularly provides financing to customers purchasing used vehicles under a Buy-Here-Pay-Here installment note program. These customer finance notes receivable have terms up to 36 months and provide for interest at the rate of approximately 29%. As of December 31, 1997, the balances due on finance notes totaled \$4,265,946. The Company's allowance for credit losses for these finance notes was approximately \$701,000 at January 1, 1997 and December 31, 1997. The Company provided for and charged against the allowance losses of approximately \$739,000 during 1997.

<TABLE> <CAPTION>

	December 31, 1997	June 30, 1998
<s> New and demonstrator vehicles</s>	<c> \$ 14,320,621</c>	(Unaudited) <c> \$ 9,828,062</c>
Used vehicles  Parts and accessories  Other	2,802,854 542,185 40,268	2,738,187 571,440 19,454
LIFO reserve	17,705,928 (3,263,865)	
Inventories, net	\$ 14,442,063 =======	\$ 9,893,278 =======

</TABLE>

Had the Company used the first-in, first-out method of valuing new vehicles and certain parts and accessories, pretax earnings would have been \$2,869,044 in 1997.

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$16,217,355 at December 31, 1997. The floor plan notes bear interest, payable monthly on the outstanding balances at rates ranging from prime to prime plus 1% (prime rate was 8.5% at December 31, 1997). Total floor plan interest expense amounted to \$1,207,774 in 1997. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying combined balance sheet.

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## HIGGINBOTHAM AUTOMOTIVE GROUP NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

## 5. PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

<TABLE> <CAPTION>

	December 31, 1997	June 30, 1998		
<\$>	<c></c>	(Unaudited)		
Land		\$ 254,592		
Buildings and improvements	3,489,286	3,479,508		
Office equipment and fixtures	870 <b>,</b> 494	948,030		
Parts and service equipment	674 <b>,</b> 746	711,461		
Company vehicles	77,877	97,774		
	5,366,995	5,491,365		
Less accumulated depreciation	(2,424,853)	(2,569,578)		
Property and equipment, net	\$ 2,942,142	\$ 2,921,787		

  |  |

## 6. FINANCING ARRANGEMENTS

Notes payable - other consists principally of a promissory note and advances from a stockholder and advances from an affiliate company under common ownership by a Company stockholder. The Company routinely finances its finance notes receivable (see Note 3) through the issuance of short-term promissory notes which are payable to a Company stockholder. The maximum amount that can be advanced under the note is \$3,000,000. This note has been and is expected to be renewed on an annual basis.

Notes payable - other consists of the following:

<table></table>	
<caption:< td=""><td></td></caption:<>	

	December 31, 1997	June 30, 1998
- <\$>	:C>	(Unaudited)
Unsecured short-term promissory note to the principal stockholder - due on demand, interest at 10%	\$2,857,792 163,503 215,788	\$2,657,792 160,699 216,388
Notes payable - other	\$3,237,083	\$3,034,879

Long-term debt consists of the following:

<TABLE>

	December 31, 1997	June 30, 1998
(Unaudited)		
<\$>	<c></c>	<c></c>
Mortgage note payable to Barnett Bank of Volusia County, FL, due in monthly principal installments of \$8,958, plus interest at the bank's prime rate (8.0% at December 31, 1997) with the unpaid balance due September 9, 1999, secured by the Company's real		
property located at 1307 North Dixie Freeway, New Smyrna Beach, FL Other	\$1,209,375 20,144	\$1,155,633 20,073
	1,229,519	1,175,706
Less current maturities		(111,986)
Long-term debt	\$1,117,533	\$1,063,720

  |  |F-71

## HIGGINBOTHAM AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

## 6. FINANCING ARRANGEMENTS -- Continued

Future maturities of long-term debt at December 31, 1997 are as follows:

<TABLE> <CAPTION>

Year ending December 31,

rear en	arng D	ecember	J + ,	
<s></s>			<	C>
1998				\$ 111,986
1999				1,106,709
2000				5,209
2001				5,615
Total				\$1,229,519

</TABLE>

### 7. COMBINED STOCKHOLDERS' EQUITY

The capital structure of the entities included in the combined financial statements of the Company at December 31, 1997 is as follows:

<TABLE> <CAPTION>

Common Stock

			Shares			
	Par	Shares	Issued and			Paid-In
	Value	Authorized	Outstanding	Am	ount	Capital
<\$>	<c></c>	<c></c>	<c></c>	<c></c>		<c></c>
Higginbotham Automobiles, Inc	\$ 1	100	100	\$	100	\$1,994,301

Higginbotham Chevrolet Oldsmobile, Inc 100	3,000	2,400	224,000	366,000
Halifax Ford Mercury, Inc No Par	100	100	289 <b>,</b> 795	
Sunrise Auto World, Inc No Par	100	100	25 <b>,</b> 000	
HMC Finance Corporation No Par	100	100	165,206	
Total			\$704,101	\$2,360,301

</TABLE>

#### 8. RELATED PARTY TRANSACTIONS

Management bonuses of \$276,834 were paid to Company stockholders and certain management companies owned by the Company's principal stockholder in 1997. Unpaid bonuses and dividends are included in accrued payroll and bonuses and dividends payable, respectively, in the accompanying combined balance sheet.

The Company has entered into short-term management and expense reimbursement agreements with Higginbotham Management Company ("HMC") for management and consultation services. HMC is an affiliated entity owned by the Company's principal stockholder. Under these agreements, fixed monthly management fees together with certain contingency payments based on the number of new and used vehicles sold during the month and provisions for reimbursement for expenditures are incurred by HMC on the Company's behalf. The Company paid fees under these agreements totaling approximately \$1,120,000 in 1997 which are included in selling, general and administrative expenses in the accompanying combined statement of income.

The Company leases substantially all of its facilities directly from the Company's principal stockholder or from a corporation which is owned by that stockholder. Rent expense under these leases was approximately \$517,000 in 1997. Other leases consist primarily of leases for certain business premises, modular space and various equipment with terms up to twenty years. Rent expense under all operating leases was approximately \$569,000 during 1997. Future minimum rental payments required under non-cancelable operating leases at December 31, 1997 are as follows:

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#### HIGGINBOTHAM AUTOMOTIVE GROUP

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

## 8. RELATED PARTY TRANSACTIONS -- Continued

<table></table>	
<caption></caption>	,

	Related		
Year Ending December 31,	Party	Other	Total
<s></s>	<c></c>	<c></c>	<c></c>
1998	\$ 465,572	\$142,138	\$ 607,710
1999	461,676	100,707	562,383
2000	329 <b>,</b> 176	66,630	395 <b>,</b> 806
2001	302 <b>,</b> 676	59 <b>,</b> 038	361,714
2002	292,818	23,447	316,265
Thereafter	1,559,786	894	1,560,680
Total	\$3,411,704	\$392,854	\$3,804,558
	=======	=======	========

</TABLE>

## 9. EMPLOYMENT BENEFIT PLANS

The Company has a qualified 401(k) Profit Sharing Plan (the "Plan"), whereby substantially all of the employees of the Company meeting certain service requirements are eligible to participate. Contributions by the Company in 1997 were approximately \$19,000.

## 10. STOCK COMPENSATION ARRANGEMENT

Effective January 1, 1997, the Company entered into an incentive stock plan agreement with a Company stockholder who owns 360 shares of Higginbotham Chevrolet-Oldsmobile, Inc. This agreement provides a base salary and bonus with an option to use this compensation along with any other compensation earned from the Company and any entity controlled by the principal stockholder, to purchase up to 25% of the outstanding stock of Higginbotham Chevrolet --Oldsmobile, Inc.(see Note 7). As of December 31, 1997, no stock has been purchased under this agreement.

## 11. SUBSEQUENT EVENT (UNAUDITED)

In July 1998, the Company signed an asset purchase agreement with Sonic Automotive, Inc. ("Sonic") whereby Sonic will purchase the Company's assets for a total price of approximately \$27.0 million including the repayment of approximately \$2.7 million in indebtedness. This acquisition was consummated in September 1998. The total purchase price was paid with approximately \$18.2 million in cash and Class A Common Stock with a market value of approximately \$8.3 million as of the closing date of the acquisition. The remaining \$0.5 million of the cash portion of the purchase price is payable in December 1998.

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#### INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDER OF DYER & DYER, INC. Atlanta, Georgia

We have audited the accompanying balance sheets of Dyer & Dyer, Inc. (the "Company") as of December 31, 1995 and 1996, and the related statements of income, stockholder's equity, and cash flows for each of the three years in the period ended December 31, 1996. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 1995 and 1996, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 1996 in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina August 7, 1997

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DYER & DYER, INC.

#### BALANCE SHEETS

December 31, 1995 and 1996 and June 30, 1997

<TABLE>

	December 31,			- 00		
		1995 1		1996	- 0	Tune 30, 1997
<s> ASSETS</s>	<c></c>		<c></c>		(U <c></c>	Jnaudited)
CURRENT ASSETS: Cash and cash equivalents Receivables Inventories (Notes 1 and 2)		1,522,546 432,779 9,043,156		941,280 1,213,846 5,071,313		172,937 2,535,230 1,128,333
Prepaid expenses		274,998  11,273,479		103,958  .7,330,397		32,267  3,868,767
PROPERTY AND EQUIPMENT, NET (Notes 1 and 3)		774,909		1,279,774		1,156,207
TOTAL ASSETS	\$	12,336,016	\$ 1	8,902,421	\$ 1	5,322,398

		========	
LIABILITIES AND STOCKHOLDERS' EQUITY			
CURRENT LIABILITIES:			
Notes payable, floor plan (Note 2)	\$ 2,610,935	\$ 7,146,245	\$ 5,533,925
Trade accounts payable	511,292	1,131,472	
Income taxes payable (Notes 1 and 5)	,	238,712	238,712
Accrued payroll and bonuses	82,183	229,297	277,377
Other accrued liabilities	196,537	261,932	235,360
00000 000000 11001110100			
Total current liabilities	3,400,947	9,007,658	6,285,374
INCOME TAXES PAYABLE (Note 5)	21,012	477,423	238,711
COMMITMENTS (Note 4)	21,012	1777123	200,711
STOCKHOLDER'S EQUITY:			
Common stock, \$100 par value3,000 shares authorized; 1,531			
shares issued; 781 shares outstanding	153,100	153,100	153,100
Paid-in capital	•	27,623	•
±	•	,	,
Retained earnings	13,709,477	14,212,760	13,593,733
Total	13,890,200	14,393,483	13,774,456
Less treasury stock (750 shares at cost)	(4,976,143)	(4,976,143)	(4,976,143)
Total stockholder's equity	8,914,057	9,417,340	8,798,313
Total Stockholder S equity			
TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY	\$ 12,336,016	\$ 18,902,421	\$ 15,322,398
	=========	=========	=========

  |  |  |See notes to financial statements.

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DYER & DYER, INC.

## STATEMENTS OF INCOME

Years ended December 31, 1994, 1995 and 1996 and the six months ended June 30, 1996 and 1997

<TABLE> <CAPTION>

<caption></caption>	Yea	r ended Decembei	Six months ended June 30,			
	1994	1995	1996	1996	1997	
					ıdited)	
<\$>	<c></c>	<c></c>	<c></c>	(Ullat	<c></c>	
REVENUES:						
Vehicle sales		\$52,613,480	\$60,870,919		\$31,373,513	
Parts, service and collision repair		9,097,763	11,163,230		5,960,212	
Finance and insurance (Note 1)	203,198	404,505	542,474	213,711	128,911	
_						
Total	61,129,585	62,115,748	72,576,623	36,462,445	37,462,636	
COST OF SALES (Note 1)	54,127,162	55,784,883	62,559,885	31,975,433	32,381,114	
- GROSS PROFIT	7,002,423	6,330,865	10 016 720	4,487,012	5,081,522	
SELLING, GENERAL AND ADMINISTRATIVE	7,002,423	0,330,863	10,010,730	4,407,012	3,001,322	
EXPENSES	6,154,468	5,613,128	6,984,895	3,347,148	3,494,565	
DEPRECIATION AND AMORTIZATION	123,228	90,538	126,359	45,451	150,621	
- OPERATING INCOME	724 727	627,199	2 005 494	1,094,413	1 126 226	
OTHER INCOME AND EXPENSE:	124,121	021,133	2,303,404	1,004,410	1,430,330	
Interest expense, floor plan	56,944	171,690	372,590	178,970	276,393	
Other income	•	314,788		234,834	247,213	
Total other income (expense)	552 740	143,098	79 473	55,864	(29,180)	
Total other income (expense)			. ,			
-						
INCOME BEFORE INCOME TAXES	1,277,467	770,297	2,984,957	1,150,277	1,407,156	
PROVISION FOR INCOME TAXES (Notes 1	401 265	0.05 0.50	054 046	054.046		
and 5)	491,365	295 <b>,</b> 850	954 <b>,</b> 846			
-						
NET INCOME	\$ 786,102	\$ 474,447	\$ 2,030,111			
	========	========	========	========	========	

See notes to financial statements

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DYER & DYER, INC.

STATEMENTS OF STOCKHOLDER'S EQUITY

Years ended December 31, 1994, 1995 and 1996 and the six months ended June 30, 1997

<TABLE> <CAPTION>

</TABLE>

CAFTION	Stock	Capital	Treasury Stock	Earnings	Equity
<\$>	<c></c>			<c></c>	<c></c>
BALANCE					
DECEMBER 31, 1993 Net income	•	\$27 <b>,</b> 623	\$ (4,976,143) 	\$ 12,448,928 786,102	
BALANCE					
DECEMBER 31, 1994 Net income	153 <b>,</b> 100	27 <b>,</b> 623	(4,976,143) 	· · ·	8,439,610 474,447
BALANCE					
DECEMBER 31, 1995	153,100				
Dividends					(1,526,828)
Net income				· · ·	2,030,111
DALANCE					
BALANCE DECEMBER 31, 1996	152 100	27 623	(4 076 143)	14,212,760	9,417,340
Dividends (unaudited)	133,100	27,623	(4,9/0,143)	· · ·	(2,026,183)
Net income (unaudited)				1,407,156	
Net income (unaddreed)					
BALANCE					
JUNE 30, 1997 (unaudited)	\$153,100	\$27,623	\$ (4,976,143)	\$ 13,593,733	\$ 8,798,313
			=======		

  |  |  |  |  |See notes to financial statements.

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DYER & DYER, INC.

STATEMENTS OF CASH FLOWS

Years ended December 31, 1994, 1995 and 1996 and the six months ended June 30, 1996 and 1997

<TABLE> <CAPTION> Year ended December 31, ended June 30, \_\_\_\_\_ 1994 1995 1996 1997 \_\_\_\_\_ (Unaudited) <C> <C> <C> <S> <C> CASH FLOWS FROM OPERATING ACTIVITIES: Net income ...... \$ 786,102 \$ 474,447 \$ 2,030,111 \$ 195,431 \$

1,407,156 Adjustments to reconcile net income to net					
cash provided by operating activities: (Gain) loss on disposal of fixed assets	8,011	11,757	86,745		
(116) Depreciation and amortization	123,228	90,538	126,359	45,451	
Changes in assets and liabilities that relate to operations:					
(Increase) decrease in accounts receivable (1,355,959)	(390,834)	191,714	(768,730)	(39,751)	
(Increase) decrease in inventories	11,184	(4,213,189)	(6,028,157)	(1,566,226)	
(Increase) decrease in prepaid expenses	79 <b>,</b> 966	(177,992)	171,040	218,576	
Increase (decrease) in notes payable, floor plan	(127,470)	2,581,585	4,535,310	290 <b>,</b> 990	
(1,612,320) Increase (decrease) in accounts payable	7,048	498,092	620,180	(376,134)	
(1,131,472) Increase (decrease) in other accrued liabilities	105 201	(107 726)	147,106	170 044	
25,008 Increase (decrease) in income taxes	105,201	(107,720)	147,100	170,944	
payable(242,212)	(20,682)		760,526		
Total adjustments	(204,348)		(349,621)		
Net cash provided by (used) in operating activities	581,754	(722,290)	1,680,490	(300,193)	
CASH FLOWS FROM INVESTING ACTIVITIES:  Purchase of property and equipment	(18,485)	(181,259)	(717,969)	(14,013)	
Increase in cash value of life insurance (5,174)	(15,398)	(26,316)	(4,622)	(2,311)	
Deposits held by financial institutions 34,575	13,001	10,849	(12,337)	22,238	
Net cash provided by (used) in investing activities	(20,882)		(734,928)		
CASH FLOWS FROM FINANCING ACTIVITIES: Dividends paid			(1,526,828)		
INCREASE (DECREASE) IN CASH	560 <b>,</b> 872	(919,016)	(581,266)	(1,054,089)	
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD					
					_
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$2,441,562	1,522,546	941,280	468,457	Ş
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:					
Cash paid during the period for: Interest	\$ 57 <b>,</b> 766	\$ 176,464	\$ 509,621	\$ 247,970	\$
279,460 Income taxes	\$ 399,605	\$ 438,810	\$ 31,826	\$ 31,826	\$

See notes to financial statements.

</TABLE>

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DYER & DYER, INC.

NOTES TO FINANCIAL STATEMENTS

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Dyer & Dyer, Inc. (the "Company") was incorporated in South Carolina in 1978, and operates a Volvo automobile dealership in Atlanta, Georgia. The Company sells new and used cars, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges related financing and insurance.

In August 1997, the Company signed a definitive purchase agreement whereby its net assets would be acquired by Sonic Automotive, Inc. ("Sonic") for \$18 million. This acquisition is to be effective prior to the completion of an anticipated public offering of common stock by Sonic Automotive in 1997. In addition to the \$18 million, the Company's stockholder will receive a warrant entitling the holder to acquire common stock of Sonic Automotive at an exercise price equal to the public offering stock price.

In connection with Volvo's approval of the sale of the Company to Sonic, Volvo, among other things, conditioned its approval upon Richard Dyer, acquiring and maintaining a 20% interest in the subsidiary of Sonic that will operate the Volvo franchise. Mr. Dyer will finance all of the purchase price for this 20% interest by the issuance of a promissory note to be secured by Mr. Dyers' interest in the dealership. The principal amount of the note will be \$3.6 million and it will bear interest at the lowest applicable federal rate, payable annually. Mr. Dyers' interest in the dealership will be redeemed and the note will be due and payable in full when Volvo no longer requires Mr. Dyer to maintain his interest in the dealership.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$6,096, \$8,215 and \$12,388 for the years ended December 31, 1994, 1995, and 1996, respectively. Estimated commission expense charged to cost of sales was approximately \$6,411 and \$3,867 for the six months ended June 30, 1996 and 1997, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from the manufacturer at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new car inventory.

The dealership operates under a dealer agreement with the manufacturer which generally restricts the location, management and ownership of the dealership. The ability of the Company to acquire additional franchises may be limited due to certain restrictions imposed by the manufacturer. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreement.

The manufacturer has implemented various incentive programs for its dealers that provide for specified payments to the dealers based on the results of customer satisfaction surveys and the implementation of certain standardized policies and procedures. These programs are for a limited duration and remain subject to cancellation by the manufacturer at any time. Incentive payments credited to cost of sales amounted to approximately \$210,000, \$267,000 and \$1,326,000 during 1994, 1995 and 1996, respectively, and \$290,000 and \$912,000 for the six months ended June 30, 1996 and 1997, respectively.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases, and was approximately \$1,522,000 and \$934,000 at December 31, 1995 and 1996, respectively, and \$167,000 at June 30, 1997.

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Inventories -- Inventories of new vehicles, including demonstators, are valued at the lower of last-in, first-out ("LIFO") cost or market. Inventories of used vehicles are stated at the lower of first-in, first-out ("FIFO") cost or market, and parts and accessories are stated at the lower of specific cost or market.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using straight-line and accelerated methods over the estimated useful lives of the assets. The range of estimated useful lives are as follows:

<TABLE> <CAPTION>

	Useful Lives
<\$>	<c></c>
Office equipment and fixtures	5-7
Parts and service equipment	5
Company vehicles	

 5 ||  |  |
Leasehold improvements are amortized over the lesser of the terms of their respective leases or the estimated useful lives of the related assets. Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Income Taxes -- For the years ended December 31, 1994 and 1995, the Company was a C Corporation and, therefore, provided for income taxes using the balance sheet method. There were no significant deferred tax assets and liabilities as of December 31, 1995. Effective January 1, 1996, the Company elected to be treated as an S Corporation for federal and state income tax purposes. As such the Company's taxable income is included in the stockholder's annual income tax return. Accordingly, no provision for federal or state income taxes has been included in the Company's statements of income for the periods beginning after December 31, 1995, except for the amounts associated with the Company's change to an S corporation (See Note 5).

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash on deposit with financial institutions. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Atlanta, Georgia area.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expense approximated \$709,000, \$525,000 and \$765,000 during 1994, 1995 and 1996, respectively.

Impairment of Long-Lived Assets -- Effective January 1, 1996, the Company adopted the provisions of SFAS No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of. This statement requires that long-lived assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Adoption of SFAS No. 121 did not have a material impact on the Company's results of operations or financial position.

Interim Financial Information -- The accompanying unaudited financial information for the six months ended June 30, 1996 and 1997 has been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results of interim periods are not necessarily indicative of results to be expected for the entire fiscal year.

#### 2. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE> <CAPTION>

	Decemb	- 20	
	1995	1996	June 30, 1997
			(Unaudited)
<s></s>	<c></c>	<c></c>	<c></c>
New vehicles	\$5,692,043	\$ 7,980,256	\$ 5,017,765
Used vehicles	2,768,230	6,362,410	5,542,979
Parts and accessories	503,490	586,129	420,959
Other	79,393	142,518	146,630
Total	\$9,043,156	\$15,071,313	\$11,128,333
	=======	=======	========

  |  |  |At December 31, 1995 and 1996 and at June 30, 1997, the excess of current replacement cost over the stated LIFO valuation of new vehicles, parts and accessories amount to \$2,387,114, \$2,503,330 and \$2,503,330 (unaudited), respectively.

Had the Company used the FIFO method of valuing new vehicle, parts and accessories inventory, pretax earnings would have been  $\$1,335,380,\ \$1,200,776$  and \$3,101,173 in 1994, 1995 and 1996, respectively.

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$2,610,935 and \$7,146,245 at December 31, 1995 and 1996, respectively. The floor plan notes bear interest, payable monthly on the outstanding balance, at the prime rate plus 1/2% to 1/2% (prime rate was 8.25% at December 31, 1996). Total floor plan interest expense amounted to \$56,944, \$171,690 and \$372,590 in 1994, 1995 and 1996, respectively. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying balance sheets.

## 3. PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following:

<TABLE> <CAPTION>

	Decemb		
	1995	1996	June 30, 1997
<\$>	<c></c>	<c></c>	(Unaudited) <c></c>
Leasehold improvements  Furniture and fixtures  Other equipment  Computer equipment  Service vehicles	\$ 1,479,385	\$ 1,885,415	\$ 1,885,415
	1,372,801	1,546,987	1,550,022
	565,398	571,778	571,778
	188,851	195,598	198,428
	117,535	122,916	143,989
Less accumulated depreciation and amortization	3,723,970	4,322,694	4,349,632
	(2,949,061)	(3,042,920)	(3,193,425)
Property and equipment, net	\$ 774,909	\$ 1,279,774	\$ 1,156,207
	=======	======	======

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DYER & DYER, INC.
NOTES TO FINANCIAL STATEMENTS -- Continued

#### 4. LEASES

</TABLE>

The Company leases its business premises under noncancelable operating leases for five to twenty-five year terms from a partnership partially owned by the sole stockholder of the Company. Future minimum rental payments required

<table></table>	
<s></s>	<c></c>
Year ending December 31:	
1997	\$ 754,162
1998	756 <b>,</b> 956
1999	759 <b>,</b> 832
2000	762,800
2001	765,856
Thereafter	5,551,504
Total	\$9,351,110

</TABLE>

Rent expense approximated \$711,000, \$708,000 and \$715,000 during 1994, 1995 and 1996, respectively.

#### 5. INCOME TAXES

The provision for income taxes consists of the following:

## <TABLE> <CAPTION>

December 31,

	1994	1995	1996
<s></s>	<c></c>	<c></c>	<c></c>
Current:			
Federal	\$439,714	\$231 <b>,</b> 720	\$811,620
State	47,463	40,864	143,226
	487,177	272,584	954,846
Deferred	4,188	23,266	
Total	\$491,365	\$295 <b>,</b> 850	\$954,846
	======	=======	=======

</TABLE>

Effective with the Company's S Corporation election, it was required to recapture its December 31, 1995 LIFO reserve of approximately \$2,400,000 and pay tax on that amount for both Federal and State income tax purposes. The taxes are payable in four equal annual installments beginning March 15, 1996. This conversion to S Corporation status resulted in the recognition of approximately \$955,000 in income tax expense.

As a result of the Company's change to S Corporation status on January 1, 1996 (see Note 1), it is exposed to potential future taxes on built-in gains which were present on the date of the conversion. If the planned acquisition of the net assets of the Company described in Note 1 is consummated, the disposal of tangible and intangible property which appreciated prior to the election of S Corporation status will result in the assessment of the built-in gains tax.

The pro forma provision for income taxes and the pro forma net income for the year ended December 31, 1996 and the six months ended June 30, 1996 and 1997 reflect amounts that would have been recorded had the Company's income been taxed for federal and state purposes as if it was a C Corporation.

## 6. RETIREMENT PLAN

The Company has a contributory 401(k) plan covering substantially all employees. Company contributions to the Plan are equal to 25% of the first 4% of participant contributions. Company contributions amounted to \$1,000, \$18,000 and \$18,000 in 1994, 1995 and 1996, respectively.

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## INDEPENDENT AUDITORS' REPORT

TO THE BOARDS OF DIRECTORS AND STOCKHOLDERS OF BOWERS DEALERSHIPS AND AFFILIATED COMPANIES Chattanooga, Tennessee

We have audited the accompanying combined balance sheets of Bowers Dealerships and Affiliated Companies (the "Company"), which are under common ownership and management, as of December 31, 1995 and 1996, and the related combined statements of income, stockholders' equity, and cash flows for the

years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the combined financial position of the Company as of December 31, 1995 and 1996, and the combined results of its operations and its combined cash flows for the years then ended in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina

August 7, 1997 (October 16, 1997 as to Note 1)

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BOWERS DEALERSHIPS
AND AFFILIATED COMPANIES

COMBINED BALANCE SHEETS

December 31, 1995 and 1996 and June 30, 1997

<TABLE> <CAPTION>

	Decemb	T 20	
	1995	1996	1997
<s> ASSETS  CHARDEN A COLUMN</s>	<c></c>	<c></c>	(Unaudited) <c></c>
CURRENT ASSETS: Cash and cash equivalents Receivables Inventories (Note 3) Other current assets (Note 7)	\$ 1,385,006 1,622,865 10,752,116 994,715	\$ 2,738,432 3,088,329 19,605,557 2,067,241	\$ 4,766,608 2,648,740 30,948,007 2,778,937
Total current assets  PROPERTY AND EQUIPMENT, NET (Note 4)  GOODWILL, NET (Note 1)  OTHER ASSETS		27,499,559 3,825,229 4,374,573	41,142,292
TOTAL ASSETS			
LIABILITIES AND EQUITY CURRENT LIABILITIES: Notes payable floor plan (Note 3) Notes payable other (Note 6) Trade accounts payable Accrued interest Other accrued liabilities	\$10,187,565 1,770,025 185,858 69,164 580,745	\$16,695,482 3,256,407 1,012,806 105,505 1,397,118	\$26,771,632 3,684,869 1,189,736 178,143 1,424,075
Current maturities of long-term debt			
Total current liabilities	13,157,208	, ,	33,676,012
LONG-TERM DEBT (Note 6)	668,390	2,224,813	2,332,276
Common stock of combined companies (Note 8):		10,986,001	300,000 17,883,815
Total equity		11,286,001	18,183,815
TOTAL LIABILITIES AND EQUITY	\$17,164,566	\$36,263,601	\$54 <b>,</b> 192 <b>,</b> 103

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See notes to combined financial statements

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# BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

### COMBINED STATEMENTS OF INCOME

Years ended December 31, 1995 and 1996 and the six months ended June 30, 1996 and 1997  $\,$ 

<TABLE> <CAPTION>

	Year ended December 31,					
	1995	1996	1996	1997		
			(Unau	idited)		
<pre><s>    REVENUES:</s></pre>	<c></c>	<c></c>	<c></c>	<c></c>		
Vehicle sales	3,939,295	\$ 91,182,583 7,969,924 2,337,303	\$37,133,540 3,337,725 1,107,834	\$63,950,004 9,107,226 1,496,912		
Total revenues	73,101,740	101,489,810 88,137,717	41,579,099 35,724,354	74,554,142 64,206,340		
GROSS PROFIT	9,241,035 7,724,640	13,352,093 11,426,205 364,958	5,854,745 4,887,868 137,879	10,347,802 8,032,401 309,048		
OPERATING INCOME		1,560,930	828 <b>,</b> 998	2,006,353		
Interest expense, floor plan	964,399	1,177,603	569,072	880,676		
Interest expense, other	75,365	195,954	64,374	118,666		
Other income (expense)		120,511	21,714	421,730		
Total other expense	1,069,591	1,253,046	611,732	577,612		
INCOME BEFORE INCOME TAXES (Note 1)	260,259	307,884 60,851	217,266 60,215	1,428,741 30,927		
NET INCOME		\$ 247,033	\$ 157,051 =======	\$ 1,397,814 ========		
PRO FORMA PROVISION FOR INCOME TAXES (Note 1)		\$ 120,321 =========	\$ 84,907	\$ 558,352 ========		
PRO FORMA NET INCOME (Note 1)	\$ 158,550	\$ 187,563	\$ 132,359	\$ 870,389		

  |  |  |  |See notes to combined financial statements

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BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

COMBINED STATEMENTS OF EQUITY

Years ended December 31, 1995 and 1996 and the six months ended June 30, 1997

<TABLE> <CAPTION>

	Common Stock of Combined Companies	Retained Earnings and Members' and Partners' Equity	Total Equity
<\$>	<c></c>	<c></c>	<c></c>
BALANCE AT DECEMBER 31, 1994	\$300,000	\$ 1,032,746	\$ 1,332,746
Capital contribution		1,787,842	1,787,842
Net income		218,380	218,380

BALANCE AT DECEMBER 31, 1995	300,000	3,038,968	3,338,968
Capital contribution		7,700,000	7,700,000
Net income		247,033	247,033
BALANCE AT DECEMBER 31, 1996	300,000	10,986,001	11,286,001
Capital contribution (unaudited)		5,500,000	5,500,000
Net income (unaudited)		1,397,814	1,397,814
BALANCE AT JUNE 30, 1997 (unaudited)	\$300,000	\$17,883,815	\$18,183,815
		========	========
/ MADIES			

</TABLE>

See notes to combined financial statements.

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# BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

## COMBINED STATEMENTS OF CASH FLOWS

Years ended December 31, 1995 and 1996 and the six months ended June 30, 1996 and 1997

<table> <caption>  June 30,</caption></table>	Year ended	l December 31,	Six months en	ded
1997	1995	1996	1996	
			(Unaud	ited)
<s>     CACH FLOWS FROM ODERATING ACTIVITIES.</s>	<c></c>	<c></c>	<c></c>	<c></c>
CASH FLOWS FROM OPERATING ACTIVITIES: Net income	\$ 218,380		\$ 157,051	\$
Adjustments to reconcile net income to net cash provided by (used in) operating activities:  Depreciation and amortization	186,545	364,958	137,879	
operations: (Increase) decrease in receivables	479,709	(1,465,463)	492,538	
(Increase) decrease in inventories	149,322	(2,990,886)	(129,128)	
(8,623,984)  Increase in other current assets	(231,440)	(1,072,526)	(538,493)	
Increase in other non-current assets	(450,803)	(3,511)	(135,291)	
(94,289) Increase (decrease) in notes payable floor plan	(198,815)	6,507,915	2,301,244	
10,076,150 Increase (decrease) in accounts payable and accrued expenses				
Total adjustments	(1,217,384)	3,020,150	3,202,119	
Net cash provided by (used in) operating activities		3,267,183	3,359,170	
CASH FLOWS FROM INVESTING ACTIVITIES: Purchase of business, net of cash received				
(500,528)				
Net cash used in investing activities	(263,811)	(12,578,180)	(7,641,667)	

CASH FLOWS FROM FINANCING ACTIVITIES:							
Capital contributions		1,787,842		7,700,000		2,700,000	
5,500,000							
Proceeds from long-term debt		272,084		1,872,169		1,872,169	
500,000		•		, ,		, ,	
Payments of long-term debt		(797,363)		(394,129)		(114,690)	
(250, 448)		(131,000)		(001/120)		(111,000)	
Proceeds from notes payable other		1,410,025		1,486,382		1,600,994	
539,000		1,110,010		1,100,002		1,000,331	
Payments of notes payable other		(220,000)					
(110,538)		(220,000)					
(110, 330)							
		0 450 500		10 664 400		6 050 472	
Net cash provided by financing activities		2,452,588		10,664,422		6,058,473	
6,178,014							
NET INCREASE IN CASH		1,189,773		1,353,425		1,775,976	
2,028,176							
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD		195 <b>,</b> 234		1,385,007		1,385,007	
2,738,432							
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$	1,385,007	\$	2,738,432	\$	3,160,983	\$
4,766,608							
			==:		==		
=========							
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION							
Cash paid during the period for:							
Interest	\$	1,021,118	\$	1,337,216	\$	649,259	\$
926,704		, . ,	·	, ,		,	
Income taxes	Ś	96,391	\$	76,081	Ś	35,636	\$
27,620	'	,	'	,		,	
SUPPLEMENTAL DISCLOSURE OF NON-CASH TRANSACTIONS:							
Net liabilities recorded from combining							
affiliated companies	Ċ	372 533	\$		Ġ		Ś
attitated Companies	Ş	314,333	Ş		Ģ		Ş

See notes to combined financial statements.

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## BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

### NOTES TO COMBINED FINANCIAL STATEMENTS

## 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Bowers Dealerships and Affiliated Companies (the "Company") operates automobile dealerships in the Chattanooga and Nashville, Tennessee areas. The Company sells new and used cars and light trucks, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges financing and insurance. As of December 31, 1996, the Company had eight dealership locations selling new vehicles manufactured by BMW, Chrysler, Ford, Honda, Infiniti, Jaguar, and Volkswagen. Subsequent to December 31, 1996 the Company acquired a Dodge dealership. (see Note 2).

The accompanying combined financial statements include the accounts of the following entities:

<table></table>	
CAPTION>	

</TABLE>

Name	ON>	Location	Structure
<s></s>		<c></c>	<c></c>
	Cleveland Village Imports, Inc	Chattanooga	C Corporation
	Nelson Bowers Ford, L.P	Chattanooga	Limited Partnership
	Infiniti of Chattanooga, Inc	Chattanooga	C Corporation
	Cleveland Chrysler Plymouth Jeep Eagle, LLC	Chattanooga	Limited Liability Company
	Jaguar of Chattanooga, LLC	Chattanooga	Limited Liability Company
	KIA of Chattanooga	Chattanooga	Limited Liability Company
	European Motors of Nashville LLC	Nashville	Limited Liability Company
	European Motors LLC	Chattanooga	Limited Liability Company
<td>E&gt;</td> <td></td> <td></td>	E>		

planned acquisition of the net assets of these entities and the aforementioned Dodge dealership by Sonic Automotive ("Sonic"). Sonic will purchase the net assets of the above entities for a total purchase price of \$27.6 million, comprised of \$23.6 in cash and a \$4 million note payable. This acquisition is to be effective prior to the completion of an anticipated public offering of common stock by Sonic in 1997. The accompanying combined financial statements reflect the financial position, results of operations, and cash flows of each of the above listed dealerships. The combination of these entities has been accounted for at historical cost in a manner similar to a pooling-of-interest because the entities are under common management and control. All material intercompany transactions have been eliminated.

In connection with Volvo's approval of the sale of the Company's Volvo dealership to Sonic, Volvo, among other things, conditioned its approval upon Nelson Bowers, acquiring and maintaining a 20% interest in the subsidiary of Sonic that will operate the Volvo franchise. Mr. Bowers will finance all of the purchase price for this 20% interest by issuing a promissory note to the subsidiary of Sonic that controls the majority interest in Chattanooga Volvo. This note will be secured by Mr. Bowers' interest in Chattanooga Volvo. The principal amount of the note will be approximately \$900,000 and it will bear interest at the lowest applicable federal rate payable annually. Mr. Bowers' interest in Chattanooga Volvo will be redeemed and this note will be due and payable in full when Volvo no longer requires Mr. Bowers to maintain his interest in Chattanooga Volvo.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$279,480 and \$380,903 for the years ended December 31, 1995 and 1996, respectively. Estimated commission expense charged to cost of sales was approximately \$192,285 and \$261,319 for the six months ended June 30, 1996 and 1997, respectively (unaudited).

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## BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

Dealer Agreements -- The Company purchases substantially all of its new vehicles from manufacturers at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new car inventory.

Each dealership operates under a dealer agreement with the manufacturer except Volkswagen of Nashville which operates under a management agreement which generally restricts the location, management and ownership of the respective dealership. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreement.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to a vehicle purchase, and was \$654,165 and \$1,702,294 at December 31, 1995 and 1996, respectively.

Inventories -- Inventories of new and used vehicles, including demonstrators, are valued at the lower of first-in, first-out ("FIFO") cost or market, and parts and accessories are stated at the lower of specific cost or market.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed using straight-line and accelerated methods over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

VOIL 110W	Useful Lives
<\$>	<c></c>
Building	31.5-39
Office equipment and fixtures	5-7
Parts, service equipment and vehicles	7

  |Leasehold improvements are amortized over the lesser of the terms of their respective leases or the estimated useful lives of the related assets.

Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Goodwill -- Goodwill represents the excess of purchase price over the estimated fair value of the net assets acquired and is being amortized over a 40 year period. The cumulative amount of goodwill amortization at December 31, 1995 and 1996 was \$33,561 and \$87,723, respectively.

The Company periodically reviews goodwill for impairment by comparing the carrying amount of goodwill with the estimated undiscounted future cash flows from operations of the acquired business.

Income Taxes -- With the exception of Infiniti of Chattanooga, Inc. and Cleveland Village Imports, Inc., all entities included in the accompanying combined financial statements are either S Corporations, Limited Partnerships or Limited Liability Companies (LLC). As such, these entities do not pay Federal corporate income taxes on their taxable income. In addition, the Limited Partnerships and LLC's are not subject to state income taxes. The stockholders or partners are liable for individual income taxes on their respective shares of the Company's taxable income.

Because Infiniti of Chattanooga, Inc. and Cleveland Village Imports, Inc. is a C Corporation, federal and state income taxes are provided for in the financial statements and consist of taxes currently due plus deferred taxes. In addition, the S Corporations are subject to Tennessee income taxes which are provided for in the financial statements. Income taxes are provided for income taxes using the balance sheet method. Deferred taxes result primarily from warranty accruals and the accelerated depreciation method used for income tax purposes. The deferred tax assets and liabilities represent the future tax return consequences of those differences, which will either be taxable or deductible when the assets and liabilities are recovered or settled. In addition, deferred tax assets are recognized for state operating losses that are available to offset future taxable income.

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#### BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

 DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- Continued

The pro forma provision for income taxes and the pro forma net income for the years ended December 31, 1995 and 1996, and for the six months ended June 30, 1996 and 1997 reflect amounts that would have been recorded had the Company's income been taxed for federal and state purposes as if it was a C Corporation.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Company's two market areas of Chattanooga and Nashville, Tennessee.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make

estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expense amounted to \$744,674\$ and \$1,132,263\$ for 1995 and 1996, respectively.

Impairment of Long-Lived Assets -- Effective January 1, 1996, the Company adopted the provisions of SFAS No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of. This statement requires that long-lived assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may be impaired. Adoption of SFAS No. 121 did not have a material impact on the Company's results of operations or financial position.

Interim Financial Information -- The accompanying unaudited financial information for the six months ended June 30, 1997 has been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results of interim periods are not necessarily indicative of results to be expected for the entire fiscal year.

#### 2. BUSINESS ACQUISITIONS

European Motors LLC -- In May 1996, the Company acquired European Motors LLC for a total purchase price of \$4,790,970. The acquisition has been accounted for as a purchase and the results of operations of European Motors LLC have been included in the accompanying combined financial statements from the date of acquisition. The total purchase price has been allocated to the assets and liabilities acquired at their estiamted fair market value at acquisition date as follows:

<table:< th=""><th>&gt;</th><th></th></table:<>	>	
<s></s>		<c></c>
	Inventory	\$3,840,970
	Property and equipment	250,000
	Goodwill	700,000
	Total	\$4,790,970
<td>E&gt;</td> <td></td>	E>	

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## BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

## 2. BUSINESS ACQUISITIONS -- Continued

</TABLE>

European Motors of Nashville, Inc. -- In October 1996, the Company acquired European Motors of Nashville, Inc. The total purchase price was \$5,049,468. The acquisition has been accounted for using purchase accounting and the results of operations of this dealership has been included in the accompanying combined financial statements from the date of acquisition. The total purchase price has been allocated to the assets and liabilities acquired at their estimated fair market value at acquisition date as follows:

<table></table>	
<\$>	<c></c>
Inventory	\$2,003,086
Property and equipment	296,382
Goodwill	2,750,000
Total	\$5,049,468

Dodge of Chattanooga -- On March 1, 1997, the Company acquired Dodge of Chattanooga for a total purchase price of \$6,718,465. The acquisition has been accounted for as a purchase and the results of operations of Dodge of Chattanooga have been included in the accompanying unaudited combined financial statements from the date of acquisition through June 30, 1997. The purchase price has been allocated to the assets and liabilities acquired at their estimated fair market value at acquisition date as follows:

<table></table>	
<s></s>	<c></c>
Inventory	\$2,718,465
Goodwill	4,000,000
Total	\$6,718,465
	========

</TABLE>

The following unaudited pro forma financial data is presented as if European Motors of Nashville, Inc. and European Motors LLC were acquired on January 1, 1995 and January 1, 1996, respectively.

<TABLE> <CAPTION>

		Y e	ear ende	d Decemb	er 31,
			1995		1996
<s></s>		<c></c>	000 600	<c></c>	200 010
	Revenues		,223 <b>,</b> 683 ======		,389,810 ======
	Net income	\$	694,050	\$	476,033
<td>BLE&gt;</td> <td>====</td> <td>======</td> <td>====</td> <td>======</td>	BLE>	====	======	====	======

The following unaudited pro forma financial data is presented as if Dodge of Chattanooga, Inc. was acquired on January 1, 1996 and January 1, 1997, respectively:

<TABLE> <CAPTION>

VOM HON	Six months ended June 30,		
	1996	1997	
<s> Revenues</s>	<c> \$57,230,202</c>	<c> \$78,452,142</c>	
Net income	\$ 635,737 =======	\$ 1,404,814	

</TABLE>

The pro forma information presented above is not necessarily indicative of the operating results that would have occurred had European Motors of Nashville, Inc. and European Motors LLC been acquired on January 1, 1995 and 1996, respectively and Dodge of Chattanooga on January 1, 1996 and January 1, 1997. These results are also not necessarily indicative of the results of future operations.

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### BOWERS DEALERSHIPS AND AFFILIATED COMPANIES NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

## 3. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE> <CAPTION>

CAI IION	Decem	7 20	
	1995	1996	- June 30, 1997
			(Unaudited)
<s></s>	<c></c>	<c></c>	<c></c>
New vehicles	\$ 8,261,122	\$13,622,029	\$19,572,873
Used vehicles	1,911,689	4,178,998	9,235,162
Parts and accessories	564,263	1,707,880	1,837,802
Other	15,042	96,650	302,170
Total	\$10,752,116	\$19,605,557	\$30,948,007

 ======== | ======== | ======== || N/ IMPLIES |  |  |  |
</TABLE>

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$10,187,565 and \$16,695,482 at December 31, 1995 and 1996, respectively. The floor plan notes bear interest, that fluctuates with prime and are payable monthly on the outstanding balance, ranging from 6.25% to 9.75% at December 31, 1996. Total floor plan interest expense amounted to \$964,399 and \$1,177,603 in 1995 and 1996, respectively. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying combined balance sheets.

### 4. PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following:

<TABLE>

	Decem	- 00	
	1995	1996	- June 30, 1997
<\$>	<c></c>	<c></c>	(Unaudited)
Land  Buildings and improvements  Office equipment and fixtures  Parts and service equipment	\$ 22,149 844,823 630,827	\$ 608,307 1,723,644 1,208,546 1,200,983	\$ 638,557 1,723,644 1,422,551 1,491,388
Leasehold improvements	254,693  1,752,492	262,260  5,003,740	262,261  5,538,401
Less accumulated depreciation	882,092	1,178,511	1,432,579
Property and equipment, net	\$ 870,400 ======	\$3,825,229 ======	\$4,105,822 =======

#### </TABLE>

#### 5. OPERATING LEASES

The Company leases its business premises under noncancelable operating leases for one to twenty-six year terms. Future minimum rental payments required under noncancelable leases at December 31, 1996 are as follows:

<table></table>	
<s></s>	<c></c>
Year ending December 31:	
1997	\$ 929,765
1998	687,431
1999	387,120
2000	387,120
2001	387,120
Thereafter	4,994,184
Total	\$7,772,740
	=======

</TABLE>

Rent expense under these noncancelable leases amounted to \$458,999 and \$740,187 during 1995 and 1996, respectively.

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BOWERS DEALERSHIPS
AND AFFILIATED COMPANIES
NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

### 6. FINANCING ARRANGEMENTS

Notes payable-other consists of a demand note to a bank and advances principally from a stockholder. The stockholder advances are restricted to investment in a cash management fund sponsored by finance companies. Other current assets at December 31, 1995 and 1996 include \$797,000 and \$1,041,000, respectively, of restricted cash in the cash management fund.

Notes payable-other consist of the following:

			June 30,	
	1995	1996	1997	
-				
(Unaudited)				
<\$>	<c></c>	<c></c>	<c></c>	
Unsecured stockholder advances restricted for investment due on demand, interest ranging from 8.5% to 9.25%	·	\$1,041,000 2,215,407	\$1,580,000 2,104,869	
Notes payable other	\$1,770,025	\$3,256,407 ======	\$3,684,869	

  |  |  || Long-term debt consists of the following: |  |  |  |
<TABLE>

<caption></caption>	Decer	nber 31,	- June
30,	1995	1996	ounc
1997			
(Unaudited) <s></s>	<c></c>	<c></c>	<c></c>
Mortgage note payable on land and building with a carrying value of \$2,302,487, interest payable at 8.9%, due June 1, 2001	\$	\$1,799,152	
Note payable due to stockholder, interest payable at 9.5%, due December 31, 2001	564,000	564,000	
Note payable related to purchase of dealership, due February 28, 1999 333,333			
Notes payable for equipment with a carrying value of \$76,608, interest payable ranging from 9.6% to 11.18%, payable in full November 15, 1997	109,380	76,199	
Note payable on company owned vehicles, with a carrying value of approximately \$20,253, bearing interest at 9.5%	298,861	20,253	
Note payable to an unrelated car dealership, due December 3, 1999	60,000	45,000	
Note payable other		5,678	
2.750.022	1,032,241	2,510,282	
2,759,833  Less current maturities	(363,851)	(285, 469)	
Long-term debt	\$ 668,390	\$2,224,813	
=======	=======	=======	

</TABLE>

Future maturities of the above debt at December 31, 1996 are as follows:

<table></table>	
<s></s>	<c></c>
Year ending December 31:	
1997	\$ 285,469
1998	259,650
1999	372 <b>,</b> 930
2000	89,829
2001	1,502,404
Total	\$2,510,282

### 7. RELATED PARTIES

</TABLE>

The Company operates certain dealerships at facilities leased from affiliated companies. The leases are classified as operating leases. Future minimum rent payments are \$483,390 in 1997, \$387,390 annually through 2001 and \$4,994,184 thereafter. Rent expense in 1995 and 1996 for these leases amounted F-93

## BOWERS DEALERSHIPS AND AFFILIATED COMPANIES

#### NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

#### 7. RELATED PARTIES -- Continued

The Company has made non-interest bearing advances to stockholders totaling \$403,415, which was outstanding as of December 31, 1995 and 1996 and June 30, 1997, respectively. These amounts are reflected in other non-current assets in the accompanying combined balance sheets.

The Company also made advances to stockholders totaling \$459,818, which primarily relates to the purchase of real estate and the construction of a facility owned by an entity affiliated through common ownership. This amount is included in other current assets, as it is the opinion of Company management that this amount will be collected in full by December 31, 1997.

The Company purchases advertising services from an entity affiliated through common ownership. Advertising expenses from services received from this entity included in the accompanying statements of operations for the years ended December 31, 1995 and 1996 was \$422,777 and \$412,982, respectively.

The Company sells extended warranty contracts to customers related to vehicle sales through warranty contracts procured from an entity affiliated through common ownership. Total premiums paid to this affiliated entity for these contracts totaled \$389,620 and \$453,850 for the years ended December 31, 1995 and 1996, respectively.

The Company purchases products and services from an entity affiliated through common ownership relative to automobile etching and automobile pack products sold to customers. Total products and services purchased for the years ended December 31, 1995 and 1996 was \$69,733 and \$97,164 respectively.

For the year ended December 31, 1996, the Company paid \$23,760 for services provided to an automobile auction entity which is related through common ownership.

## 8. EQUITY

During 1997, an entity affiliated through common ownership began paying the salaries of certain executive officers and other selling, general and administrative expenses relating to the Company. The affiliated company charged the Company management fees during the six months ended June 30, 1997 totaling \$864,000 for the reimbursement of amounts paid by the affiliate on behalf of the Company.

The capital structure of the entities included in the combined financial statements of the Company at December 31, 1995 is as follows:

<TABLE>

</TABLE>

Common Stock

					-
	Par Value	Shares Authorized	Shares Issued and Outstanding	Amount	Retained Earnings and Members' and Partners' Equity
-	<b>20</b> 5	(0)	<b>20</b> 5	<b>(0)</b>	<b>(0)</b>
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Cleveland Village Imports, Inc	No par	2,000	2,000	\$300,000	\$ 552,817
Nelson Bowers Ford, L.P					759,039
Cleveland Chrysler Plymouth Jeep Eagle, LLC					562 <b>,</b> 328
Jaguar of Chattanooga, LLC					1,164,784
				\$300 <b>,</b> 000	\$3,038,968
				=======	=======

BOWERS DEALERSHIPS
AND AFFILIATED COMPANIES

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NOTES TO COMBINED FINANCIAL STATEMENTS -- Continued

The capital structure of the entities included in the combined financial statements of the Company at December 31, 1996 is as follows:

<TABLE> <CAPTION>

	COMMICTI SCOCK				
	Par Value	Shares Authorized	Shares Issued and Outstanding	Amount	Retained Earnings and Members' and Partners' Equity
-					
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Cleveland Village Imports, Inc	No par	2,000	2,000	\$300,000	\$ 563 <b>,</b> 672
Nelson Bowers Ford, L.P					699 <b>,</b> 958
Cleveland Chrysler Plymouth Jeep Eagle, LLC					417,300
Jaguar of Chattanooga, LLC					1,141,782
European Motors of Nashville, LLC					5,014,936
European Motors LLC					3,148,353

Common Stock

\$300.000

\$10,986,001

#### </TABLE>

#### 9. EMPLOYEE BENEFIT PLANS

In April 1997, the Company established a 401(k) plan, whereby substantially all of the employees of the company meeting certain service requirements are eligible to participate. Contributions by the Company to the plan were not significant in any period presented.

#### 10. CONTINGENCIES

The Company is involved in various legal proceedings. Management believes that the outcome of such proceedings will not have a materially adverse effect on the Company's financial position or future results of operations and cash flows.

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## INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF LAKE NORMAN DODGE, INC. Cornelius, North Carolina

We have audited the accompanying combined balance sheet of Lake Norman Dodge, Inc. and Affiliated Companies (the "Company"), which are under common ownership and management, as of December 31, 1996, and the related combined statements of income, stockholders' equity, and cash flows for the year then ended. These combined financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the combined financial position of the Company as of December 31, 1996, and the combined results of its operations and its combined cash flows for the year then ended in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina

August 7, 1997 (September 29, 1997 as to Note 1)

## LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES

## COMBINED BALANCE SHEETS

December 31, 1996 and June 30, 1997

<TABLE> <CAPTION>

<caption></caption>	December 31,	
<s> ASSETS (Note 4)</s>	<c></c>	(Unaudited) <c></c>
CURRENT ASSETS: Cash and cash equivalents Receivables Inventories (Note 2) Prepaid expenses	\$ 3,491,358 1,998,315 23,603,843 	\$ 3,466,789 2,535,247 22,778,488 243,870
Total current assets	29,093,516	29,024,394
PROPERTY AND EQUIPMENT, NET (Note 3)	485,880	566,875
OTHER ASSETS (NOTE 6):  Due from employees  Due from related partnership	281,497 159,554	302,628 159,554
Total other assets	441,051	462,182
TOTAL ASSETS		\$30,053,451
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES: Notes payable-floor plan (Note 2) Trade accounts payable Note payable to bank (Note 4) Other accrued liabilities Current maturities of long-term debt		\$25,865,010 1,351,664 27,644 472,485 71,429
•		
Total current liabilities	28,298,080	27,788,232
LONG-TERM DEBT (Note 4)	785,715 	785 <b>,</b> 714
COMMITMENTS (Note 5) STOCKHOLDERS' EQUITY: Common stock of combined companies Paid-in capital Retained earnings	75,000 600,009 261,643  936,652	75,000 600,009 804,496  1,479,505
Total stockholders' equity		
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$30,020,447 =======	\$30,053,451 =======

  |  |See notes to combined financial statements.

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES

COMBINED STATEMENTS OF INCOME

Year ended December 31, 1996 and the six months ended June 30, 1996 and 1997

<C>

<TABLE> <CAPTION>

<C>

<C>

<S>

REVENUES: Vehicle sales Finance and insurance (Note 1) Parts and service	\$124,538,878 3,617,296 9,543,187	\$55,071,168 1,773,355 4,371,529	\$69,798,274 1,949,987 5,321,329
Total revenues  COST OF SALES (Note 1)	137,699,361 122,144,997	61,216,052 54,058,544	77,069,590 68,487,590
GROSS PROFIT	15,554,364 13,876,217 88,987	7,157,508 6,523,200 37,414	8,582,000 6,721,836 46,900
OPERATING INCOME	1,589,160	596,894	1,813,264
OTHER INCOME AND EXPENSE: Interest expense, floor plan Interest expense, other Other income	1,552,250 49,540 257,747	588,951 2,880 113,277	1,185,518 67,647 176,322
Total other expense	1,344,043	478,554	1,076,843
NET INCOME	\$ 245,117	\$ 118,340	\$ 736,421
PRO FORMA INCOME TAX PROVISION (Note 1)	\$ 97,213	\$ 46,934	\$ 292,138
PRO FORMA NET INCOME (Note 1)		\$ 71,406 ======	\$ 444,283

</TABLE>

See notes to combined financial statements.

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES

COMBINED STATEMENTS OF STOCKHOLDERS' EQUITY

Year ended December 31, 1996 and the six months ended June 30, 1997

# <TABLE> <CAPTION>

	Commo	n Stock			Total
	Shares	Amount	Paid-in Capital	Retained Earnings	Stockholders' Equity
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE AT DECEMBER 31, 1995	75	\$75 <b>,</b> 000	\$475,009	\$ 728 <b>,</b> 963	\$1,278,972
Capital contribution			125,000		125,000
Net income				245,117	245,117
Distributions to owners				(712,437)	(712,437)
BALANCE AT DECEMBER 31, 1996	75	75,000	600,009	261,643	936,652
Net income (unaudited)				736,421	736,421
Distributions to owners (unaudited) $\dots$				(193,568)	(193,568)
BALANCE AT JUNE 30, 1997 (unaudited)	75	\$75 <b>,</b> 000	\$600,009	\$ 804,496	\$1,479,505
	==	======	=======	========	========

  |  |  |  |  |See notes to combined financial statements.

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES

COMBINED STATEMENTS OF CASH FLOWS

Year ended December 31, 1996 and the six months ended June 30, 1996 and 1997

<TABLE> <CAPTION>

Year ended

Six months ended June

-----

30,

December 31,

	1996	1996	1997
		(Unau	dited)
<\$>	<c></c>	<c></c>	<c></c>
CASH FLOWS FROM OPERATING ACTIVITIES:	ć 045 117	ć 110 240	ć 70 <i>C</i> 401
Net income	\$ 245,117 	\$ 118,340 	\$ 736,421 
Adjustments to reconcile net income to net cash provided by (used in)			
operating activities: Bad debts and repossessions	44,523		9,910
Depreciation and amortization expense	88,987	37,414	46,900
Increase in LIFO reserve	169,316	177,898	324,486
Increase in receivable	(533,128)	(417,366)	(546,842)
Increase (decrease) in inventories	(10,887,995) 15,895	1,039,475	500,867
(Increase) decrease in accounts payable	109,802	(271,689) (240,517)	(243,870) (12,456)
(Increase) decrease in notes payable floor plan	13,226,616	547,291	(92,304)
(Increase) decrease in other accrued liabilities	488,012	1,281,747	(293,135)
Total adjustments	2,722,028	2,154,253	(306,444)
19eal adjacomence			
Net cash provided by operating activities	2,967,145	2,272,593	429 <b>,</b> 977
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchases of property and equipment		(141,084)	(127 <b>,</b> 895)
Advances to employees net		(87 <b>,</b> 558)	(21,131)
Advances to related partnership net	(159,553)		
Net cash used in investing activities		(228,642)	(149,026)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Proceeds from bank note	100,000	100,000	
Payments on bank note	(69,331)	(30,214)	(40,524)
Proceeds from long-term debt	1,000,000	1,000,000	(71 400)
Payments on long-term debt	(71,429) 125,000		(71,428)
Distributions to owners	(712,437)	(540,205)	(193,568)
	271 002	F00 F01	(205 500)
Net cash provided by (used in) financing activities	371,803	529 <b>,</b> 581	(305,520)
NET INCREASE (DECREASE) IN CASH	2,810,505	2,573,532	(24,569)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	680,853	680 <b>,</b> 853	3,491,358
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 3,491,358	\$3,254,385	\$3,466,789
		========	
SINDIFMENTAL DISCLOSIDES OF CASH FLOW INFORMATION.			
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:  Cash paid during the period for interest	\$ 1,601,790	\$ 591,831	\$1,253,165
	=========	=======	, , ,

</TABLE>

See notes to combined financial statements.

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES

NOTES TO COMBINED FINANCIAL STATEMENTS

#### 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Lake Norman Dodge, Inc. and Affiliated Companies' (the "Company") operates two automobile dealerships in the Charlotte, North Carolina area. The Company sells new and used cars and light trucks, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges related financing and insurance.

The combined financial statements include the accounts of Lake Norman Dodge, Inc. ("LND") and its subsidiary, Lake Norman Chrysler-Plymouth-Jeep-Eagle, LLC ("LNCPJE") and certain proprietorships of Phil Gandy and Quinton Gandy. LND is 100% owned by Phil Gandy and Quinton Gandy. All significant intercompany balances and planned transactions have been

eliminated in combination.

The combined financial statements have been prepared in connection with a planned acquisition of the net assets of these entities by Sonic Automotive, Inc. ("Sonic"). In May 1997, the Company signed a definitive purchase agreement whereby its outstanding capital stock would be acquired by Sonic for \$18,200,000. This acquisition was consummated on September 29, 1997, and is being done in contemplation of an anticipated public offering of common stock by Sonic in 1997.

The accompanying combined financial statements reflect the financial position, results of operations, and cash flows of each of the above listed entities. The combination of these entities has been accounted for at historical cost in a manner similar to a pooling-of-interest because the entities are under common management and control. All material intercompany transactions have been eliminated.

LNCPJE was organized on March 18, 1996, as a North Carolina limited liability company and commenced operations on July 1, 1996. The certain proprietorships of Phil Gandy and Quinton Gandy include commissions earned related to sales of extended warranty contracts through LND and LNCPJE, which were paid directly to Phil Gandy and Quinton Gandy at the option of LND and LNCPJE. Earned commissions relating to the sales of these contracts reflect a recurring transaction relating to the dealerships and therefore these proprietorships have been included in the accompanying combined financial statements.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$338,785 for the year ended December 31, 1996. Estimated commission expense charged to cost of sales was approximately \$213,529 and \$215,235 for the six months ended June 30, 1996 and 1997, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from manufacturers at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturers' unwillingness or inability to supply the dealership with an adequate supply of new car inventory.

Each dealership operates under a dealer agreement with the manufacturer which generally restricts the location, management and ownership of the respective dealership. The ability of the Company to acquire additional franchises from a particular manufacturer may be limited due to certain restrictions imposed by manufacturers. Additionally, the Company's ability to enter into significant acquisitions may be restricted and the acquisition of the Company's stock by third parties may be limited by the terms of the franchise agreement.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases, and was \$2,110,467 at December 31, 1996.

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES NOTES TO COMBINED FINANCIAL STATEMENTS -- (Continued)

1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- (Continued)

Inventories -- Inventories of new vehicles, including demonstrators, are valued at the lower of last-in, first-out ("LIFO") cost or market. Inventories of used vehicles are stated at the lower of first-in, first-out ("FIFO") cost or market, and parts and accessories are stated at the lower of specific cost or market.

Property and Equipment -- Property and equipment are stated at cost. Depreciation is computed over the estimated useful lives of the assets using primarily accelerated methods. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

Controlly	Useful lives
<\$>	<c></c>
Parts and service equipment	5 years
Office equipment and fixtures	5-7 years
Company vehicles	5 years

  |Leasehold improvements are amortized over the lesser of the terms of their respective leases or the estimated useful lives of the related assets.

Expenditures for maintenance and repairs are expensed as incurred. Significant betterments are capitalized.

Income Taxes -- LND has elected to be treated as an S Corporation for federal and state income tax purposes, and LNCPJE is a limited liability company (LLC). As such the stockholders and members, respectively, include their pro rata share of the Company's taxable income for the year in their individual income tax returns. The proprietorship income of Phil and Quinton Gandy combined herein is also included in their personal income tax returns. Accordingly, no provision for federal or state income taxes has been included in the accompanying combined statement of income.

The pro forma provision for income taxes and the pro forma net income for the year ended December 31, 1996 and for the six months ended June 30, 1996 and 1997 reflect amounts that would have been recorded had the Company's income been taxed for federal and state purposes as if it was a C Corporation.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balances. Trade receivables are concentrated in the Charlotte, North Carolina metropolitan area.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Advertising Costs -- The Company expenses all costs of advertising when incurred. Advertising costs of \$1,828,534 are included in operating expenses for 1996.

Interim Financial Information -- The accompanying unaudited financial information for the six months ended June 30, 1997 has been prepared on substantially the same basis as the audited financial statements, and include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the financial information set forth therein. The results for interim periods are not necessarily indicative of the results to be expected for the entire fiscal year.

The combined statement of income for the year ended December 31, 1996 includes expenses approximating \$1,200,000 for discretionary bonuses to stockholders determined at year end. Of this amount approximately \$565,000 was incurred through June 30, 1996. Given the planned acquisition by Sonic, it is uncertain if a similar discretionary bonus will be awarded in 1997. As such, no bonus has been accrued through June 30, 1997.

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES NOTES TO COMBINED FINANCIAL STATEMENTS -- (Continued)

 INVENTORIES AND RELATED NOTES PAYABLE -- FLOORPLAN Inventories consist of the following:

		December 31, 1996	June 30, 1997
<\$>	New vehicles	<c> \$16,617,268 6,437,598 548,977</c>	(Unaudited) <c> \$18,626,219 3,720,437 431,832</c>
	Total	\$23,603,843 =======	\$22,778,488 =======

</TABLE>

Had the Company used the FIFO method of valuing new vehicle inventory, inventories would have been \$1,564,142 higher and net income would have been \$414,432 as of and for the year ended December 31, 1996. The inventory balance is generally reduced by the manufacturer's purchase discounts and such reduction is not reflected in the related floor plan liability. These manufacturer purchase discounts are standard in the industry, typically occur on all new vehicle purchases, and are not used to offset the related floor plan liability. These discounts are aggregated and generally paid by the manufacturer on a quarterly basis. The related floor plan liability becomes due as vehicles are sold.

All new and certain used vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$25,957,314 at December 31, 1996. The floor plan notes bear interest, payable monthly on the outstanding balance, at the prime rate plus 0.5% (8.75% at December 31, 1996). Total floor plan interest expense amounted to \$1,552,250 in 1996. The notes payable are due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying balance sheet.

#### 3. PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following:

<TABLE> <CAPTION>

		December 31, 1996	June 30, 1997	
			(Unaudited)	
<s></s>		<c></c>	<c></c>	
	Service equipment	\$ 309,944	\$ 373,652	
	Parts and accessory equipment	35,480	38 <b>,</b> 876	
	Vehicles	11,809	53 <b>,</b> 898	
	Furniture and fixtures	212,155	278,479	
	Leasehold improvements	460,097	497,345	
		1,029,485	1,242,250	
	Less accumulated depreciation $\ldots$	(543,605)	(675,375)	
	Property and equipment, net	\$ 485,880	\$ 566,875	
		=======	=======	

</TABLE>

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES NOTES TO COMBINED FINANCIAL STATEMENTS -- (Continued)

#### 4. NOTE PAYABLE TO BANK AND LONG-TERM DEBT

The note payable with a balance of \$68,168 at December 31, 1996 is due in monthly installments of \$7,172, including interest at 8.25%, through October, 1997. The note is collateralized by modular buildings used in Company operations.

In July, 1996, the Company borrowed \$1,000,000 from Chrysler Financial Corporation. Payments of \$11,905 plus interest at prime plus .5% (8.75% at December 31, 1996) are due monthly, through July, 2003. The loan is collateralized by a security interest in all assets of LNCPJE. Principal is due as follows:

Year ending December 31:	
1997	 \$142,857
1998	 142,857
1999	 142,857
2000	 142,857
2001	 142,857
2002	 142,857
Thereafter	 71,430
	928,572
Less current maturities	 142,857
Long-term debt	 \$785,715

</TABLE>

#### 5. OPERATING LEASES

The Company leases its operating facilities from its shareholders under three separate leases expiring March, 2000 and June, 2001. Monthly payments under these leases at December 31, 1996, total \$83,000. One of these leases has an option for renewal for two additional five year terms. The Company pays all operating costs such as utilities, repairs, maintenance and insurance relating to these facilities. Total payments made to related parties under these leases in 1996 were \$786,000 exclusive of operating costs.

At December 31, 1996 future minimum rental payments under these operating leases are as follows:

# <TABLE>

2000 ...... 564,000 2001 ..... 210,000

Total ..... \$3,762,000

</TABLE>

The Company leases automobiles through Chrysler Finance under twenty-four and thirty-six month agreements expiring at various dates. The Company pays monthly rental of varying amounts. In addition, the Company pays all operating costs, including insurance, repairs, and maintenance. Payments under automobile leases were \$170,800 in 1996.

At December 31, 1996, minimum future lease payments under these leases are as follows:

<table></table>	>	
<s></s>		<c></c>
1997		. \$216,000
1998		. 81,000
Total		. \$297,000

</TABLE>

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LAKE NORMAN DODGE, INC. AND AFFILIATED COMPANIES NOTES TO COMBINED FINANCIAL STATEMENTS -- (Continued)

#### 6. RELATED PARTIES

Due from Related Parties -- Due from employees includes \$219,878 due from shareholders. These amounts bear interest at the prevailing U. S. Treasury rates for short-term debt, are noncollateralized and have no specific repayment terms.

Amounts due from related partnership are noninterest bearing, noncollateralized and have no specific repayment terms.

### 7. EMPLOYEE SAVINGS PLAN

The Company operates a savings plan under Section 401(k) of the Internal

Revenue Code. This plan allows employees to defer a portion of their income on a pre-tax basis through plan contributions. The Company makes matching contributions up to 2% of employee salary. Company contributions to the plan in 1996 totaled 56,800. The Company also paid plan expenses of 1,312.

F-105

#### INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS AND STOCKHOLDERS OF KEN MARKS FORD, INC. Clearwater, Florida

We have audited the accompanying balance sheet of Ken Marks Ford, Inc. (the "Company") as of April 30, 1997, and the related statements of income, stockholders' equity, and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of April 30, 1997, and the results of its operations and its cash flows for the year then ended in conformity with generally accepted accounting principles.

DELOITTE & TOUCHE LLP Charlotte, North Carolina

August 26, 1997 (October 15, 1997 as to Note 1)

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KEN MARKS FORD, INC.

BALANCE SHEETS

April 30, 1997 and July 31, 1997

<TABLE>

	1997	July 31, 1997
<s> ASSETS (Note 4)</s>	<c></c>	(Unaudited) <c></c>
CURRENT ASSETS:  Cash and cash equivalents  Receivables  Inventories (Note 2)  Prepaid expenses and other current assets  Deferred income taxes (Note 5)	2,374,483 11,216,499 529,633	1,558,416
TOTAL CURRENT ASSETS  PROPERTY AND EQUIPMENT (Note 3)  OTHER ASSETS	470,738	16,662,283 530,257 14,000
TOTAL ASSETS		. , ,
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT LIABILITIES: Notes payable floor plan (Note 2) Trade accounts payable	678,252	691,537 718,767

Allowance for insurance, service contract and finance income chargebacks . Income tax payable (Note 5)		224,544
TOTAL CURRENT LIABILITIES		14,896,533
DEFERRED INCOME TAXES (Note 5)	17,705	17,705
Common stock, \$1.00 par value, 500 shares authorized and issued  Paid-in capital	500 423,800 1,669,848	500 423,800 1,868,002
Total stockholders' equity	2,094,148	2,292,302
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY		\$17,206,540

  |  |See notes to financial statements.

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KEN MARKS FORD, INC.

## STATEMENTS OF INCOME

Year ended April 30, 1997 and the three months ended July 31, 1996 and 1997

<TABLE> <CAPTION>

10.12 2 2 0 11		Three months ended July 3	
		1996	1997
			dited)
<\$>	<c></c>	<c></c>	<c></c>
REVENUES: Vehicle sales	¢120 045 246	\$33,823,641	\$33,167,639
Parts, service and collision repairs		3,660,782	2,930,561
Finance and insurance (Note 1)	2,188,071	596,854	529,109
Total revenues	145,349,441	38,081,277	36,627,309
COST OF SALES (Note 1)	, . ,	33,231,739	32,296,634
GROSS PROFIT	18,068,365	4,849,538	4,330,675
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (Note 7)	15,333,774	3,914,881	3,542,942
DEPRECIATION AND AMORTIZATION	100,771	20,846	20,302
OPERATING INCOME		913,811	767,431
Interest expense, floor plan (Note 2)	2,008,468	480,132	485,358
Other income	140,916	16,189	40,654
Total other income and expense	1,867,552	463,943	444,704
INCOME BEFORE INCOME TAXES		449,868	322,727
PROVISION FOR INCOME TAXES (Note 5)	295 <b>,</b> 988	173,649	124,573
NET INCOME		\$ 276,219	\$ 198,154

 ======== | ======== | ======== |See notes to financial statements.

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KEN MARKS FORD, INC.

STATEMENTS OF STOCKHOLDERS' EQUITY

Year ended April 30, 1997 and the three months ended July 31, 1997

<TABLE> <CAPTION>

Common Paid-in Retained Stockholders'
Stock Capital Earnings Equity

<\$>	<c></c>	<c></c>	<c></c>	<c></c>
BALANCE				
APRIL 30, 1996	\$500	\$423,800	\$1,219,568	\$1,643,868
Dividends			(20,000)	(20,000)
Net income			470,280	470,280
BALANCE				
APRIL 30, 1997	500	423,800	1,669,848	2,094,148
Net income (unaudited)			198,154	198,154
BALANCE				
JULY 31, 1997 (unaudited)	\$500	\$423,800	\$1,868,002	\$2,292,302
	====	=======	=======	========

  |  |  |  |See notes to financial statements.

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KEN MARKS FORD, INC.

## STATEMENTS OF CASH FLOWS

Year ended April 30, 1997 and the three months ended July 31, 1996 and 1997

<table> <caption></caption></table>			
CAPITON		Three months	ended July
31,			1
	Year ended		
	a1 20 1007	1006	1007
	April 30, 1997		
		/	
<\$>	<c></c>	(Unat	dited) <c></c>
CASH FLOWS FROM OPERATING ACTIVITIES:	<b>(C)</b>	<b>\C</b> >	<b>\C</b> >
Net income	\$ 470,280	\$ 276,219	\$ 198,154
- Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	100,771	20,846	20,302
Deferred income taxes	13,763	·	
Loss on disposal of property and equipment	45,192		
Change in operating assets and liabilities:	•		
(Increase) decrease in accounts receivable	(1,033,143)	323,213	816,067
(Increase) decrease in inventories	5,197,288	1,129,058	(593,075)
(Increase) decrease in prepaid expenses	429,467	(595,810)	264,511
Decrease in due from related parties	134,141		
Increase (decrease) in notes payable, floor plan	(3,401,971)	(663,355)	162,611
Increase in trade accounts payable	322,319	219,902	13,285
Decrease in accrued payroll and bonuses	(284,875)	(400,442)	(117,658)
Increase (decrease) in accrued expenses and other payables  Decrease in allowance for insurance, service contract and finance	(848,544)	484,719	(235, 888)
income chargebacks	(85,107)		
Increase (decrease) in income tax payable	(39,839)	112,049	(15,161)
Total adjustments	549,462	636,780	314,994
- Not analy provided by appropriation	1 010 740	012 000	E12 140
Net cash provided by operating activities	1,019,742	912 <b>,</b> 999	513,148
-			
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchases of property and equipment	(183,674)	(5,060)	(79,821)
-			
Net cash used in investing activities	(183,674)	(5,060)	(79,821)
- CASH FLOWS FROM FINANCING ACTIVITIES:			
Dividends paid to stockholders	(20.000)		
-	400.055		
Net cash used in financing activities	(20,000)		

NET INCREASE IN CASH CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	,	907,939 1,688,034	433,327 2,504,102
- CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 2,504,102	\$2,595,973	\$2,937,429
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:  Cash paid during the year for:    Interest	, , , , , , , , , , , , , , , , , , , ,	\$ 480,132 \$ 55,000	\$ 485,358 \$ 144,000

See notes to financial statements.

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KEN MARKS FORD, INC.

#### NOTES TO FINANCIAL STATEMENTS

#### 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Business -- Ken Marks Ford, Inc. (the "Company") operates an automobile dealership in the Tampa-Clearwater areas in Florida. The Company sells new and used cars, sells replacement parts, provides vehicle maintenance, warranty, paint and repair services and arranges related financing and insurance.

In July 1997, the Company signed a definitive purchase agreement whereby its outstanding capital stock would be acquired by Sonic Automotive, Inc. ("Sonic") for \$25,482,500. This acquisition was consummated on October 15, 1997, and is being done in contemplation of an anticipated public offering of common stock by Sonic Automotive, Inc. in 1997.

Revenue Recognition -- The Company records revenue when vehicles are delivered to customers, and when vehicle service work is performed.

The Company arranges financing for customers through various financial institutions and receives a commission from the lender equal to the difference between the interest rates charged to customers over the predetermined interest rates set by the financing institution. The Company also receives commissions from the sale of credit life, accident, health and disability insurance and extended service contracts to customers. The Company may be assessed a chargeback fee in the event of early cancellation of a loan, insurance contract, or service contract by the customer. Finance and insurance commission revenue is recorded net of estimated chargebacks at the time the related contract is placed with the financial institution.

Commissions expense related to finance and insurance commission revenue is charged to cost of sales upon recognition of such revenue, net of estimated chargebacks. Estimated commission expense charged to cost of sales was approximately \$410,166 for the year ended April 30, 1997. Estimated commission expense charged to cost of sales was approximately \$120,059 and \$101,237 for the three months ended July 31, 1996 and 1997, respectively (unaudited).

Dealer Agreements -- The Company purchases substantially all of its new vehicles from manufacturers at the prevailing prices charged by the manufacturer to its franchised dealers. The Company's sales could be unfavorably impacted by the manufacturer's unwillingness or inability to supply the dealership with an adequate supply of new car inventory. Each dealership operates under a dealer agreement with the manufacturer. These agreements generally restrict the location, management and ownership of the respective dealership.

Cash and Cash Equivalents -- The Company considers contracts in transit and all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents. Contracts in transit represent cash in transit to the Company from finance companies related to vehicle purchases, and was approximately \$628,000 at April 30, 1997.

Inventories -- Inventories of new vehicles, including demonstrators, are valued at the lower of last-in, first-out ("LIFO") cost or market. Inventories of parts and accessories are valued on a LIFO basis using the Current Year Parts Price Index. Inventories of used vehicles are valued on a specific identification basis.

Property and Equipment -- Property and equipment are stated at cost.

Depreciation is computed using straight-line and accelerated methods over the estimated useful lives of the assets. The range of estimated useful lives is as follows:

<TABLE> <CAPTION>

<S>

Useful Lives

<C>

</TABLE>

Income Taxes -- Deferred income tax assets and liabilities are determined based on the difference between financial reporting and tax basis of assets and liabilities, and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse.

Concentrations of Credit Risk -- Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash deposits. At times, amounts invested with financial institutions may exceed FDIC insurance limits.

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# KEN MARKS FORD, INC. NOTES TO FINANCIAL STATEMENTS -- (Continued)

# 1. DESCRIPTION OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -- (Continued)

Concentrations of credit risk with respect to receivables are limited primarily to automobile manufacturers and financial institutions. Credit risk arising from trade receivables from commercial customers is reduced by the large number of customers comprising the trade receivables balance. Trade receivables are concentrated in the Tampa-Clearwater metropolitan area.

Use of Estimates -- The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Advertising -- The Company expenses advertising costs in the period incurred. Advertising expenses approximated \$991,000\$ for the year ended April 30, 1997.

#### 2. INVENTORIES AND RELATED NOTES PAYABLE -- FLOOR PLAN

Inventories consist of the following:

<TABLE>

CALITON		April 30, 1997	July 31, 1997
Us	w vehiclesed vehiclesrts and accessories	<c> \$ 8,477,840 2,341,929 396,730</c>	(Unaudited) <c> \$ 9,270,932 2,193,166 345,476</c>
То	tal	\$11,216,499 =======	\$11,809,574

</TABLE>

At April 30, 1997, the excess of current replacement cost over the stated LIFO valuation of new vehicles, parts and accessories amounts to \$2,749,237. The inventory balance generally is reduced by the manufacturer's purchase discounts, and such reduction is not reflected in the related floor plan liability. These manufacturer purchase discounts are standard in the industry, typically occur on all new vehicle purchases, and are not used to offset the related floor plan liability. These discounts are aggregated and generally paid by the manufacturer on a quarterly basis. The related floor plan liability becomes due as vehicles are sold.

Had the Company used the FIFO method of valuing new vehicle, parts and accessories inventory, pretax earnings would have been \$949,454 for the year ended April 30, 1997.

All new vehicles are pledged to collateralize floor plan notes payable to financial institutions in the amount of \$12,557,574 at April 30, 1997. The floor plan notes bear interest, payable monthly on the outstanding balance, at

the prime rate plus 1% (9.5% at April 30, 1997). Total floor plan interest expense amounted to \$2,008,468 during the year ended April 30, 1997. The notes payable become due when the related vehicle is sold. As such, these floor plan notes payable are shown as a current liability in the accompanying balance sheet

Certain inventory items collateralize the revolving line of credit described in Note 4. All new vehicles and demonstrators and substantially all parts and accessories are purchased from Ford Motor Company.

#### 3. PROPERTY AND EQUIPMENT

<TABLE> <CAPTION>

<S>

Property and equipment is comprised of the following:

	April 30, 1997	July 31, 1997
	<c></c>	(Unaudited)
Parts and service equipment  Furniture and fixtures  Leasehold improvements		\$ 340,284 409,991 544,576
Less accumulated depreciation	1,215,030 (744,292)	1,294,851 (764,594)
Property and equipment, net	\$ 470,738 =======	\$ 530,257

</TABLE>

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# KEN MARKS FORD, INC. NOTES TO FINANCIAL STATEMENTS -- (Continued)

#### 4. FINANCING ARRANGEMENT

The Company has a revolving line of credit with Ford Motor Credit Corporation in the amount of \$2,500,000. At April 30, 1997, no amount was outstanding relating to this line of credit, which is collateralized by personal guarantees from the stockholders and the net assets of the Company.

### 5. INCOME TAXES

The provision for income taxes consists of the following:

<TABLE> <CAPTION>

	April 30,
<s> Current taxes  Deferred taxes</s>	<c> \$282,225 13,763</c>
Provision for income taxes	\$295 <b>,</b> 988

</TABLE>

Deferred income tax assets and liabilities consist of the following:

<TABLE> <CAPTION>

			1997
<s></s>		<c></c>	>
	Deferred tax asset current, primarily from differences relating to finance and insurance reserves and allowance for bad debts	\$	91,742 (17,705)
der	oreciation  Net deferred tax asset	\$	74 <b>,</b> 037

</TABLE>

Ford Motor Company (FMC) owns vehicles which are used as short-term rentals for which the Company pays FMC monthly fees. A portion of the fees are applied against the purchase price the Company must pay for the vehicles when they are no longer used for rental. The contingent liability to FMC to purchase the vehicles under this program was approximately \$1,771,000 at April 30, 1997.

The Company is a defendant in various legal proceedings incurred in the normal course of business. Management believes that the outcome of such proceedings will not have a materially adverse effect on the Company's financial position or future operations and cashflows.

#### 7. RELATED PARTY TRANSACTIONS

The Company leases its operating facility from a corporation which is owned by the Company's stockholders. The lease is currently on a month-to-month basis. Rent charged to expense under this lease was \$359,630 for the year ended April 30, 1997. In addition, management fees of \$675,000 for the year ended April 30, 1997 were paid by the Company to the above corporation and are included in selling, general and administrative expenses. In addition, related party payables of \$270,000 were included in other accrued liabilities at April 30, 1997.

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No dealer, salesperson or other individual has been authorized to give any information or to make any representations not contained in this Prospectus in connection with the offering covered by this Prospectus. If given or made, such information or representations must not be relied upon as having been authorized by the Issuers or the Initial Purchasers. This Prospectus does not constitute an offer to sell, or a solicitation of an offer to buy, the Notes or Guarantees in any jurisdiction where, or to any person to whom, it is unlawful to make such offer or solicitation. Neither the delivery of this Prospectus nor any sale made hereunder shall, under any circumstances, create an implication that there has not been any change in the facts set forth in this Prospectus or in the affairs of the Issuers since the date hereof.

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[SONIC AUTOMOTIVE INC TM LOGO]

11% Senior Subordinated Notes Due 2008, Series A (\$125,000,000 Principal Amount) for

11% Senior Subordinated Notes Due 2008, Series B

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PROSPECTUS

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ALL TENDERED OLD NOTES, EXECUTED LETTERS OF TRANSMITTAL AND OTHER RELATED DOCUMENTS SHOULD BE DIRECTED TO THE EXCHANGE AGENT.

QUESTIONS AND REQUESTS FOR ASSISTANCE
AND REQUESTS FOR ADDITIONAL COPIES OF
THE PROSPECTUS, THE LETTER OF
TRANSMITTAL AND OTHER RELATED
DOCUMENTS SHOULD BE ADDRESSED TO
THE EXCHANGE AGENT AS FOLLOWS:

BY REGISTERED OR CERTIFIED MAIL:
U.S. Bank Trust National Association
180 East Fifth Street
Mail Code: SPFT0210
St. Paul, Minnesota 55101
Attn: Specialized Finance

BY HAND OR OVERNIGHT COURIER:
U.S. Bank Trust National Association
180 East Fifth Street
Mail Code: SPFT0210
St. Paul, Minnesota 55101
Attn: Specialized Finance

BY FACSIMILE: (612) 244-1537 (MN)
Confirm by Telephone (612) 244-5011 (MN)

November 5, 1998

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PART II

INFORMATION NOT REQUIRED IN THE PROSPECTUS

Item 20. Indemnification of Directors and Officers

The Company's Bylaws effectively provide that the Company shall, to the full extent permitted by Section 145 of the General Corporation Law of the State of Delaware, as amended from time to time ("Section 145"), indemnify all persons whom it may indemnify pursuant thereto. In addition, the Company's Certificate of Incorporation eliminates personal liability of its directors to the full extent permitted by Section 102(b)(7) of the General Corporation Law of the State of Delaware, as amended from time to time ("Section 102(b)(7)").

Section 145 permits a corporation to indemnify its directors and officers against expenses (including attorney's fees), judgments, fines and amounts paid in settlements actually and reasonably incurred by them in connection with any action, suit or proceeding brought by a third party if such directors or officers acted in good faith and in a manner they reasonably believed to be in or not opposed to the best interests of the corporation and, with respect to any criminal action or proceeding, had no reason to believe their conduct was unlawful. In a derivative action, indemnification may be made only for expenses actually and reasonably incurred by directors and officers in connection with the defense or settlement of an action or suit and only with respect to a matter as to which they shall have acted in good faith and in a manner they reasonably believed to be in or not opposed to the best interests of the corporation, except that no indemnification shall be made if such person shall have been adjudged liable to the corporation, unless and only to the extent that the court in which the action or suit was brought shall determine upon application that the defendant officers or directors are reasonably entitled to indemnity for such expenses despite such adjudication of liability.

Section 102(b)(7) provides that a corporation may eliminate or limit that personal liability of a director to the corporation or its stockholders for monetary damages for breach of fiduciary duty as a director, provided that such provision shall not eliminate or limit the liability of a director (i) for any breach of the director's duty of loyalty to the corporation or its stockholders, (ii) for acts or omissions not in good faith of which involve intentional misconduct or a knowing violation of law, (iii) for willful or negligent conduct in paying dividends or repurchasing stock out of other than lawfully available funds or (iv) for any transaction from which the director derived an improper personal benefit. No such provision shall eliminate or limit the liability of a director for any act or omission occurring prior to the date when such provision becomes effective.

The Company maintains insurance against liabilities under the Securities  $\,$  Act of 1933 for the benefit of its officers and directors.

Section 4(b) of the Registration Rights Agreement (filed as Exhibit 4.1 to this Registration Statement) provides that the holders of the Old Notes covered by this Registration Statement severally and not jointly will indemnify and hold harmless the Company, the Guarantors, and their respective officers, directors, partners, employees, representatives and agents from and against any loss, liability, claim, damage or expense caused by any untrue statement or omission, or alleged untrue statement or omission, in the Registration Statement, in the Prospectus or in any amendment or supplement thereto, in each case to the extent that the statement or omission was made in reliance upon and in conformity with written information furnished to the Company by the holders of the Old Notes covered by this Registration Statement expressly for use therein, provided, however, that no such holder of the Old Notes shall be liable for any claims hereunder in excess of the amount of net proceeds received by such holder of the Old Notes from the sale of Registrable Securities pursuant to such Registration Statement.

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Item 21. Exhibits and Financial Statement Schedules

<table></table>	
<caption></caption>	
Exhibit No.	Description
<s></s>	<c></c>
3.1*	Amended and Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to the Registration Statement on Form S-1 (File No. 333-33295) of the Company (the "Form S-1")).
3.2*	Bylaws of the Company (incorporated by reference to Exhibit 3.2 to the Form $S-1$ ).
4.1*	Registration Rights Agreement dated as of July 31, 1998 among Sonic Automotive, Inc., the Guarantors named therein and Merrill Lynch & Co., Merrill Lynch, Pierce, Fenner & Smith, Incorporated, NationsBanc Montgomery Securities LLC and BancAmerica Robertson Stephens.
4.2*	Indenture dated as of July 1, 1998 between Sonic Automotive, Inc. and U.S. Bank Trust National Association.
4.3*	Form of 11% Senior Subordinated Note Due 2008, Series B.
5.1	Opinion of Parker, Poe, Adams & Bernstein L.L.P. regarding the legality of the securities being registered.
10.1*	Form of Lease Agreement to be entered into between the Company (or its subsidiaries) and Nelson E. Bowers, II or his affiliates (incorporated by reference to Exhibit 10.1 to the Form S-1).
10.2*	Form of Lease Agreement to be entered into between the Company (or its subsidiaries) and Marks Holding Company, Inc. (incorporated by reference to Exhibit 10.2 to the Form S-1).
10.3*	Lease Agreement dated as of January 1, 1995 between Lone Star Ford, Inc. and Viking Investment Associates (incorporated by reference to Exhibit 10.3 to the Form S-1).
10.4*	Lease Agreement dated as of October 23, 1979 between O. Bruton Smith, Bonnie Smith and Town and Country Ford, Inc. (incorporated by reference to Exhibit 10.4 to the Form S-1).
10.5*	North Carolina Warranty Deed dated as of April 24, 1987 between O. Bruton Smith and Bonnie Smith, as Grantors, and STC Properties, as Grantee (incorporated by reference to Exhibit 10.5 to the Form S-1).
10.6*	Lease dated January 13, 1995 between JAG Properties LLC and Jaguar of Chattanooga LLC (incorporated by reference to Exhibit 10.6 to the Form S-1).
10.7*	Lease dated October 18, 1991 by and between Nelson E. Bowers II, Thomas M. Green, Jr., and Infiniti of Chattanooga, Inc. (incorporated by reference to Exhibit 10.7 to the Form S-1).
10.8*	Amendment to Lease Agreement dated as of January 13, 1995 among Nelson E. Bowers II, Thomas M. Green, Jr., JAG Properties LLC and Infiniti of Chattanooga, Inc. (incorporated by reference to Exhibit 10.8 to the Form S-1).
10.9*	Lease dated March 15, 1996 between Cleveland Properties LLC and Cleveland Chrysler-Plymouth- Jeep-Eagle LLC (incorporated by reference to Exhibit 10.9 to the Form S-1).
10.10*	Lease Agreement dated January 2, 1993 among Nelson E. Bowers II, Thomas M. Green, Jr. and Cleveland Village Imports, Inc. (incorporated by reference to Exhibit 10.10 to the Form S-1).
10.11*	Ford Motor Credit Company Automotive Wholesale Plan Application for Wholesale Financing dated August 10, 1972 by Lone Star Ford, Inc. (incorporated by reference to Exhibit 10.11 to the Form S-1).
10.12*	Ford Motor Credit Company Automotive Wholesale Plan Application for Wholesale Financing and Security Agreement dated August 22, 1984 by Town and Country Ford, Inc. (incorporated by reference to Exhibit 10.12 to the Form S-1).

10.13*	Wholesale Floor Plan Security Agreement dated October 5, 1990 between Marcus David Corporation $(d/b/a \text{ Town } \& \text{ Country Toyota})$ and World Omni Financial Corp. (incorporated by reference to Exhibit 10.13 to the Form S-1).
10.14*	Demand Promissory Note dated October 5, 1990 of Marcus David Corporation (d/b/a Town & Country Toyota) in favor of World Omni Financial Corp. (incorporated by reference to Exhibit 10.14 to the Form S-1).
10.15*	Security Agreement & Master Credit Agreement (Non-Chrysler Corporation Dealer) dated April 21, 1995 between Cleveland Chrysler-Plymouth-Jeep-Eagle LLC and Chrysler Credit Corporation (incorporated by reference to Exhibit 10.15 to the Form S-1).
10.15 a*	Promissory Note dated April 21, 1995 in favor of Chrysler Credit Corporation by Cleveland Chrysler Plymouth Jeep Eagle, LLC (incorporated by reference to Exhibit 10.15a to the Form S-1).
10.16*	Promissory Note dated April 21, 1995 in favor of Chrysler Credit Corporation by Saturn of Chattanooga, Inc. (incorporated by reference to Exhibit 10.16a to the Form S-1).
10.17*	Security Agreement & Master Credit Agreement (Non-Chrysler Corporation Dealer) dated April 24, 1995 between Nelson Bowers Ford, L.P. and Chrysler Credit Corporation (incorporated by reference to Exhibit 10.17 to the Form S-1).
10.17 a*	Promissory Note dated April 21, 1995 in favor of Chrysler Credit Corporation by Nelson Bowers Ford L.P. (incorporated by reference to Exhibit 10.17a to the Form S-1).

  |II-2

<table> <caption> Exhibit No.</caption></table>	Description
<s></s>	<c></c>
10.18*	Floor Plan Agreement dated May 6, 1996 between European Motors, LLC and NationsBank, N.A. (incorporated by reference to Exhibit 10.18 to the Form S-1).
10.19*	Floor Plan Agreement dated April 11, 1996 between KIA of Chattanooga, LLC and NationsBank, N.A. (incorporated by reference to Exhibit 10.19 to the Form S-1).
10.19 a*	Security Agreement dated April 11, 1996 between KIA of Chattanooga, LLC and NationsBank, N.A. (incorporated by reference to Exhibit $10.19a$ to the Form S-1).
10.20*	Floor Plan Agreement dated October 17, 1996 between European Motors of Nashville, LLC and NationsBank, N.A. (incorporated by reference to Exhibit 10.20 to the Form S-1).
10.20 a*	Security Agreement dated October 17, 1996 between European Motors of Nashville, LLC and NationsBank, N.A. (incorporated by reference to Exhibit $10.20a$ to the Form S-1).
10.21*	Floor Plan Agreement dated March 5, 1997 between Nelson Bowers Dodge, LLC (d/b/a Dodge of Chattanooga) and NationsBank, N.A. (incorporated by reference to Exhibit 10.21 to the Form S-1).
10.22*	Security Agreement and Master Credit Agreement dated May 15, 1996 between Lake Norman Chrysler Plymouth Jeep Eagle, LLC and Chrysler Financial Corporation (incorporated by reference to Exhibit 10.22 to the Form S-1).
10.22 a*	Promissory Note dated May 15, 1996 in favor of Chrysler Financial Corporation by Lake Norman Chrysler Plymouth Jeep Eagle, LLC (incorporated by reference to Exhibit 10.22a to the Form S-1).
10.23*	Security Agreement & Capital Loan Agreement dated May 15, 1996 between Lake Norman Dodge, Inc. and Chrysler Financial Corp. (incorporated by reference to Exhibit 10.23 to the Form S-1).
10.23 a*	Promissory Note dated May 15, 1996 in favor of Chrysler Financial Corporation by Lake Norman Dodge, Inc. (incorporated by reference to Exhibit 10.23a to the Form S-1).
10.23 b*	Promissory Note dated May 15, 1996 in favor of Chrysler Financial Corporation by Lake Norman Dodge, Inc. (incorporated by reference to Exhibit 10.23b to the Form S-1).
10.24*	Security Agreement and Master Credit Agreement (Non-Chrysler Corporation Dealer) dated May 15, 1996 between Lake Norman Chrysler Plymouth Jeep Eagle, LLC and Chrysler Financial Corporation (incorporated by reference to Exhibit 10.24 to the Form S-1).
10.24 a*	Promissory Note dated May 15, 1996 in favor of Chrysler Financial Corporation by Lake Norman Chrysler Plymouth Jeep Eagle, LLC (incorporated by reference to Exhibit 10.24a to the Form S-1).
10.25* 10.25 a*	Floor Plan Agreement dated September 1, 1996 between NationsBank, N.A. and Dyer & Dyer, Inc. (incorporated by reference to Exhibit 10.25 to the Form S-1).  Security Agreement dated September 1, 1996 between NationsBank, N.A. and Dyer & Dyer, Inc.
10.25 a	(incorporated by reference to Exhibit 10.25a to the Form S-1).  Security Agreement and Master Credit Agreement (Non-Chrysler Corporation Dealer) dated April 21,
10.20	1995 between Cleveland Village Imports, Inc. (d/b/a Cleveland Village Honda, Inc.) and Chrysler Credit Corporation (incorporated by reference to Exhibit 10.26 to the Form S-1).
10.27*	Jaguar Credit Corporation Automotive Wholesale Plan Application for Wholesale Financing and Security Agreement dated March 14, 1995 by Jaguar of Chattanooga LLC (incorporated by reference to Exhibit 10.27 to the Form S-1).
10.28*	Assignment of Joint Venture Interest in Chartown dated as of June 30, 1997 among Town and Country Ford, Inc., SMDA LLC and Sonic Financial Corporation (incorporated by reference to Exhibit 10.28 to the Form S-1).
10.29*	Form of Employment Agreement between the Company and O. Bruton Smith (incorporated by reference to Exhibit $10.29$ to the Form S-1).
10.30*	Form of Employment Agreement between the Company and Bryan Scott Smith (incorporated by reference to Exhibit 10.30 to the Form S-1).
10.31*	Form of Employment Agreement between the Company and Theodore M. Wright (incorporated by reference to Exhibit $10.31$ to the Form S-1).
10.32*	Form of Employment Agreement between the Company and Nelson E. Bowers, II (incorporated by reference to Exhibit $10.32$ to the Form S-1).
10.33*	Tax Allocation Agreement dated as of June 30, 1997 between the Company and Sonic Financial Corporation (incorporated by reference to Exhibit $10.33$ to the Form $S-1$ ).
10.34*	Form of Sonic Automotive, Inc. Stock Option Plan (incorporated by reference to Exhibit $10.34$ to the Form $S-1$ ).
10.35*	Form of Sonic Automotive, Inc. Employee Stock Purchase Plan (incorporated by reference to Exhibit $10.35$ to the Form S-1).

10.36\* Subscription Agreement dated as of June 30, 1997 between O. Bruton Smith and the Company (incorporated by reference to Exhibit 10.36 to the Form S-1).

10.37\* Subscription Agreement dated as of June 30, 1997 between Sonic Financial Corporation and the Company (incorporated by reference to Exhibit 10.37 to the Form S-1).

</Table>

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<table></table>	
<caption></caption>	
Exhibit No.	Description
<s></s>	<c></c>
10.38*	Subscription Agreement dated as of June 30, 1997 between Bryan Scott Smith and the Company (incorporated by reference to Exhibit 10.38 to the Form S-1).
10.39*	Subscription Agreement dated as of June 30, 1997 between William S. Egan and the Company (incorporated by reference to Exhibit 10.39 to the Form S-1).
10.40*	Asset Purchase Agreement dated as of May 27, 1997 by and among Sonic Auto World, Inc., Lake Norman Dodge, Inc., Lake Norman Chrysler-Plymouth-Jeep-Eagle LLC, Quinton M. Gandy and Phil M. Gandy, Jr. (confidential portions omitted and filed separately with the SEC) (incorporated by reference to Exhibit 10.40 to the Form S-1).
10.41*	Asset Purchase Agreement dated as of June 24, 1997 by and among Sonic Auto World, Inc., Kia of Chattanooga, LLC, European Motors of Nashville, LLC, European Motors, LLC, Jaguar of Chattanooga LLC, Cleveland Chrysler-Plymouth-Jeep-Eagle LLC, Nelson Bowers Dodge, LLC, Cleveland Village Imports, Inc., Saturn of Chattanooga, Inc., Nelson Bowers Ford, L.P., Nelson E. Bowers II, Jeffrey C. Rachor, and the other shareholders named herein (confidential portions omitted and filed separately with the SEC) (incorporated by reference to Exhibit 10.41 to the Form S-1).
10.41 a*	Amendment to Asset Purchase Agreement dated October 16, 1997 re: Bowers Acquisition (incorporated by reference to Exhibit $10.41a$ to the Form S-1).
10.42*	Stock Purchase Agreement dated as of July 29, 1997 between Sonic Auto World, Inc. and Ken Marks, Jr., O.K. Marks, Sr. and Michael J. Marks (confidential portions omitted and filed separately with the SEC) (incorporated by reference to Exhibit 10.42 to the Form S-1).
10.43*	Asset Purchase Agreement dated as of August 1997 by and among Sonic Automotive, Inc., Dyer & Dyer, Inc. and Richard Dyer (confidential portions omitted and filed separately with the SEC) (incorporated by reference to Exhibit 10.43 to the Form S-1).
10.43 a*	Amendment to Asset Purchase Agreement dated October 16, 1997 re: Dyer Acquisition (incorporated by reference to Exhibit 10.43a to the Form S-1).
10.44*	Security Agreement and Master Credit Agreement dated April 21, 1995 between Cleveland Chrysler Plymouth Jeep Eagle and Chrysler Credit Corporation (incorporated by reference to Exhibit 10.44 to the Form S-1).
10.45*	Promissory Note dated as of August 28, 1997 by Sonic Automotive, Inc. in favor of NationsBank, N.A. (incorporated by reference to Exhibit 10.45 to the Form S-1).
10.46*	Credit Agreement dated October 15, 1997 by and between Sonic Automotive, Inc. and Ford Motor Credit Company (incorporated by reference to Exhibit 10.46 to the Form S-1).
10.47*	Automotive Wholesale Plan Application For Wholesale Financing And Security Agreement dated June 29, 1982 between Ford Motor Credit Company and O.K. Marks Ford, Inc. (incorporated by reference to Exhibit 10.47 to the Form S-1).
10.48*	Supplemental Agreement between the Company and Ford Motor Company (incorporated by reference to Exhibit $10.48$ to the Form S-1).
10.49*	Agreement between Toyota Motors Sales USA and the Company (incorporated by reference to Exhibit $10.49$ to the Form S-1).
10.50*	Ford Sales and Service Agreement with Town and Country Ford (incorporated by reference to Exhibit $10.50$ to the Form S-1).
10.51*	Ford Sales and Service Agreement with Lone Star Ford (incorporated by reference to Exhibit $10.51$ to the Form S-1).
10.52*	Ford Sales and Service Agreement with Fort Mill Ford (incorporated by reference to Exhibit $10.52$ to the Form S-1).
10.53*	Ford Sales and Service Agreement with Ken Marks Ford (incorporated by reference to Exhibit $10.53$ to the Form S-1).
10.54*	Ford Sales and Service Agreement with Nelson Bowers Ford (incorporated by reference to Exhibit $10.54$ to the Form S-1).
10.55*	Chrysler Sales and Service Agreement with Fort Mill Chrysler-Plymouth-Dodge (incorporated by reference to Exhibit $10.55$ to the Form S-1).
10.56*	Plymouth Sales and Service Agreement with Fort Mill Chrysler-Plymouth-Dodge (incorporated by reference to Exhibit $10.56$ to the Form S-1).
10.57*	Dodge Sales and Service Agreement with Fort Mill Chrysler-Plymouth-Dodge (incorporated by reference to Exhibit $10.57$ to the Form S-1).
10.58*	Dodge Sales and Service Agreement with Sonic Dodge, LLC $d/b/a$ Lake Norman Dodge (incorporated by reference to Exhibit 10.58 to the Form S-1).
10.59*	Chrysler Sales and Service Agreement with Sonic Chrysler-Plymouth-Jeep-Eagle, LLC d/b/a Lake Norman Chrysler-Plymouth-Jeep-Eagle (incorporated by reference to Exhibit 10.59 to the Form S-1).

  |II-4

<TABLE>

<pre><caption> Exhibit No.</caption></pre>	Description
<s> 10.60*</s>	<c> Plymouth Sales and Service Agreement with Sonic Chrysler-Plymouth-Jeep-Eagle, LLC d/b/a Lake</c>

10.61*	Norman Chrysler-Plymouth-Jeep-Eagle (incorporated by reference to Exhibit 10.60 to the Form S-1). Jeep Sales and Service Agreement with Sonic Chrysler-Plymouth-Jeep-Eagle, LLC d/b/a Lake Norman Chrysler-Plymouth-Jeep-Eagle (incorporated by reference to Exhibit 10.61 to the Form S-1).
10.62*	Chrysler Sales and Service Agreement with Cleveland Chrysler-Plymouth-Jeep-Eagle (incorporated by reference to Exhibit 10.62 to the Form S-1).
10.63*	Plymouth Sales and Service Agreement with Cleveland Chrysler-Plymouth-Jeep-Eagle (incorporated by reference to Exhibit 10.63 to the Form S-1).
10.64*	Jeep Sales and Service Agreement with Cleveland Chrysler-Plymouth-Jeep-Eagle (incorporated by reference to Exhibit 10.64 to the Form S-1).
10.65*	Dodge Sales and Service Agreement with Nelson Bowers Dodge (incorporated by reference to Exhibit $10.65$ to the Form S-1).
10.66*	Volvo Authorized Retailer Agreement with European Motors, LLC $d/b/a$ Volvo of Chattanooga (incorporated by reference to Exhibit 10.66 to the Form S-1).
10.67*	Volvo Sales Agreement with Dyer & Dyer, Inc. (incorporated by reference to Exhibit $10.67$ to the Form $S-1$ ).
10.68*	Toyota Dealer Agreement with Marcus David Corporation d/b/a Town & Country Toyota (incorporated by reference to Exhibit 10.68 to the Form S-1).
10.69*	Sonic Automotive, Inc. Formula Stock Option Plan for Independent Directors (incorporated by reference to Exhibit 10.69 to the Company's Amended Annual Report on Form 10-K/A for the year ended December 31, 1997 (the "1997 Form 10-K/A")).
10.70*	Amended and Restated Credit Agreement dated as of December 15, 1997 (the "Credit Agreement") between Sonic Automotive, Inc., as borrower, and Ford Motor Credit Company, as lender (incorporated by reference to Exhibit 10.70 to the 1997 Form 10-K/A).
10.71*	Promissory Note dated December 15, 1997 in the amount of \$75 million by Sonic Automotive, Inc., as borrower, in favor of Ford Motor Credit Company, as lender, under the Credit Agreement (incorporated by reference to Exhibit 10.71 to the 1997 Form 10-K/A).
10.72*	Subordinated Promissory Note dated December 1, 1997 in the amount of \$5.5 million by Sonic Automotive, Inc., as borrower, in favor of O. Bruton Smith, as lender (incorporated by reference to Exhibit 10.72 to the 1997 Form 10-K/A).
10.73*	Subordination Agreement dated as of December 15, 1997 between O. Bruton Smith and Ford Motor Credit Company and acknowledged by Sonic Automotive, Inc. (incorporated by reference to Exhibit 10.73 to the 1997 Form 10-K/A).
10.74*	Asset Purchase Agreement dated December 31, 1997 between Sonic Automotive, Inc., as buyer, and M & S Resources, Inc., Clearwater Auto Resources, Inc., and Clearwater Collision Center, Inc., as sellers and Scott Fink, Michael Cohen, Jeffrey Schumon, and Timothy McCabe as shareholders of the sellers (incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K dated March 30, 1998 (the "March 1998 Form 8-K")).
10.75*	Amendment No. 1 and Supplement to Asset Purchase Agreement dated as of March 24, 1998 between Sonic Automotive, Inc., as buyer, and M & S Resources, Inc., Clearwater Auto Resources, Inc., and Clearwater Collision Center, Inc., as sellers and Scott Fink, Michael Cohen, Jeffrey Schumon, and Timothy McCabe as shareholders of the sellers (incorporated by reference to Exhibit 99.2 to the March 1998 Form 8-K).
10.76*	Asset Purchase Agreement dated as of February 4, 1998 between Sonic Automotive, Inc., as buyer, and Hatfield Jeep Eagle, Inc., Hatfield Lincoln Mercury, Inc., Trader Bud's Westside Dodge, Inc., Toyota West, Inc., and Hatfield Hyundai Inc., as sellers and Bud C. Hatfield, Dan E. Hatfield and Dan E. Hatfield, as Trustee of the Bud C. Hatfield, Sr. Special Irrevocable Trust as shareholders of the
sellers	
	(incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q for the
10.77*	quarter ended March 31, 1998 (the "1998 First Quarter Form 10-Q").  Agreement and Plan of Merger dated as of February 10, 1998 between Sonic Automotive, Inc., as buyer, and Capitol Chevrolet, Inc., Capitol Imports, LTD., and Frank E. McGough, Jr., as sellers (incorporated by reference to Exhibit 10.4 to the 1998 First Quarter Form 10-Q).
10.78*	Stock Purchase Agreement dated as of March 16, 1998 between Sonic Automotive, Inc., as buyer, and Freeman Smith, as stockholder and the other stockholders named therein (incorporated by reference to

 Exhibit 10.5 to the 1998 First Quarter Form 10-Q). ||  |  |
II-5

<table> <caption> Exhibit No.</caption></table>	Description
 <s></s>	<c></c>
10.79*	Amendment No. 1 and Supplement to Asset Purchase Agreement dated as of May 28, 1998 by and among Sonic Automotive, Inc., Hatfield Jeep Eagle, Inc., Hatfield Lincoln Mercury, Inc., Westside Dodge, Inc., Toyota West, Inc., Hatfield Hyundai, Inc., Bud C. Hatfield, Dan E. Hatfield and Dan E. Hatfield, as Trustee of The Bud C. Hatfield, Sr. Special Irrevocable Trust (incorporated by reference
to	
	Exhibit 99.6 to the Company's Current Report on Form 8-K dated July 9, 1998 (the "July 9, 1998 Form 8-K")).
10.80*	Asset Purchase Agreement dated April 10, 1998 by and among Sonic Automotive, Inc., Century Auto Sales, Inc., and A. Foster McKissick, III and Murray P. McKissick (incorporated by reference to Exhibit 99.9 to the July 9, 1998 Form 8-K).
10.81*	Contract to Purchase and Sell Real Property dated as of April 10, 1998 by and between the Company, Century Auto Sales, Inc. and Fairway Investments, LLC (incorporated by reference to Exhibit 99.10 to the July 9, 1998 Form 8-K).
10.82*	Asset Purchase Agreement dated April 10, 1998 by and among the Company, Fairway Management Company d/b/a Heritage Lincoln-Mercury-Jaguar, and Fairway Ford, Inc (incorporated by reference to Exhibit 99.11 to the July 9, 1998 Form 8-K).
10.83*	Contract to Purchase and Sell Real Property dated as of April 10, 1998 by and between the Company and Fairway Ford, Inc (incorporated by reference to Exhibit 99.12 to the July 9, 1998 Form 8-K).

10.84*	Stock Purchase Agreement dated as of April 30, 1998 by and among the Company, Aldo B. Paret and
10.01	Casa Ford of Houston, Inc (incorporated by reference to Exhibit 99.13 to the July 9, 1998 Form 8-K).
10.85*	Asset Purchase Agreement dated as of July 7, 1998 by and among the Company, HMC Finance Corporation, Inc., Halifax Ford-Mercury, Inc., Higginbotham Automobiles, Inc., Higginbotham Chevrolet-Oldsmobile, Inc., Sunrise Auto World, Inc. and Dennis D. Higginbotham (the "Higginbotham Purchase Agreement") (incorporated by reference to Exhibit 99.14 to the July 9, 1998 Form 8-K).
10.85 a*	Amendment No. 1 and Supplement to Higginbotham Purchase Agreement dated as of
	September 16, 1998.
10.86*	Amendment No. 2 and Supplement to Asset Purchase Agreement dated as of July 8, 1998 between Sonic Automotive, Inc. Hatfield Jeep Eagle, Inc. Hatfield Lincoln Mercury, Inc. and Hatfield Hyundai, Inc., Bud C. Hatfield, Dan E. Hatfield and Dan E. Hatfield, as trustee of The Bud C. Hatfield Sr. Special Irrevocable Trust (incorporated by reference to Exhibit 99.3 to the Company's Current Report on Form 8-K dated July 24, 1998 (the "July 24, 1998 Form 8-K")).
10.87*	Strategic Alliance Agreement and Agreement for the Mutual Referral of Acquisition Opportunities dated July 9, 1998, between Sonic Automotive, Inc. and Mar Mar Realty, L.P. (incorporated by reference to Exhibit 99.7 to the July 24, 1998 Form 8-K).
10.88*	Purchase Agreement dated as of July 28, 1998 between Sonic Automotive, Inc., the Guarantors named therein and Merrill Lynch & Co., Merrill Lynch, Pierce, Fenner & Smith, Incorporated, NationsBanc Montgomery Securities LLC and BancAmerica Robertson Stephens.
10.89*	Subordination Agreement dated as of July 31, 1998 between O. Bruton Smith and U.S. Bank Trust National Association.
10.90*	Employment Agreement between the Company and Dennis D. Higginbotham.
11.1*	Statement regarding computation of per share earnings (incorporated by reference to Exhibit $11.1$ to the $1996$ Form $10-K$ ).
12.1*	Statement regarding computation of ratios.
21.1*	Subsidiaries of the Company.
23.1	Consent of Deloitte & Touche LLP.
23.2	Consent of Parker, Poe, Adams & Bernstein L.L.P. (included in Exhibit 5.1).
24.1*	Powers of Attorney (included on the signature pages of this Registration Statement).
25.1*	Form T-1 Statement of Eligibility and Qualification under the Trust Indenture Act of 1939 of U.S. Bank Trust National Association.
27.1*	Financial Data Schedule.
99.1	Form of Letter of Transmittal regarding Exchange Offer.
99.2	Notice of Guaranteed Delivery.

  |- -----

\* Filed previously.

#### Item 22. Undertakings

Each of the undersigned Registrants hereby undertakes that, for purposes of determining any liability under the Securities Act, each filing of such Registrant's annual report pursuant to section 13(a) or section 15(d) of the Exchange Act (and, where applicable, each filing of an employee benefit plan's annual report pursuant to section 15(d) of the Exchange Act)

#### II-6

that is incorporated by reference in the registration statement shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the Registrants pursuant to the foregoing provisions, or otherwise, each of the Registrants has been advised that in the opinion of the Commission such indemnification is against public policy as expressed in the Securities Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by a Registrant of expenses incurred or paid by a director, officer or controlling person of such Registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, such Registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question of whether such indemnification by it is against public policy as expressed in the Securities Act and will be governed by the final adjudication of such issue.

Each of the undersigned Registrants hereby undertakes to respond to requests for information that is incorporated by reference into the prospectus pursuant to Item 4, 10(b), 11 or 13 of this form, within one business day of receipt of such request, and to send the incorporated documents by first class mail or other equally prompt means. This includes information contained in documents filed subsequent to the effective date of the registration statement through the date of responding to the request.

Each of the undersigned Registrants hereby undertakes to supply by means of a post-effective amendment all information concerning a transaction, and the

company being acquired involved therein, that was not the subject of and included in the registration statement when it became effective.

II-7

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE, INC.

By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

Theodore M. Wright Chief Financial Officer, Vice President-Finance, Treasurer and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     *  O. Bruton Smith</s></pre>	<c> Chairman, Chief Executive Officer and</c>	<c></c>
*  Bryan Scott Smith	President, Chief Operating Officer and Director	November 3, 1998
*	Executive Vice President and Director	November 3, 1998
Nelson E. Bowers, II		
/s/ THEODORE M. WRIGHT	11 1	November 3, 1998
Theodore M. Wright	Vice President Finance, Treasurer, Secretary and Director	
*	Director	November 3, 1998
William P. Benton	<del></del>	
*	Director	November 3, 1998
William R. Brooks		
*	Director	November 3, 1998
William I. Belk		

  |  |\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of

the persons indicated)

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

CAPITOL CHEVROLET AND IMPORTS, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright Vice President, Treasurer,

and Secretary

\_\_\_\_\_

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
*  Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHTTheodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

\_\_\_\_\_

II-9

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

CASA FORD OF HOUSTON, INC.

By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

> Theodore M. Wright Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

> Signature Title Date

<S> <C> <C> President and Director (principal November 3, 1998 executive officer) O. Bruton Smith Vice President and Director November 3, 1998 \_\_\_\_\_ Bryan Scott Smith Vice President, Treasurer (principal November 3, 1998 /s/ THEODORE M. WRIGHT ----financial and accounting officer), Theodore M. Wright Secretary and Director </TABLE>

\*By: /s/ THEODORE M. WRIGHT -----

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-10

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

FORT MILL CHRYSLER-PLYMOUTH-DODGE INC.

By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

> Theodore M. Wright Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption> Signature</caption>	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Director	

  |  ||  |  |  |
\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

FORT MILL FORD, INC.

By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     *    </s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHTTheodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

ineodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-12

### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

FREEDOM FORD, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature Title Date

</TABLE>

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-13

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

FRONTIER OLDSMOBILE-CADILLAC, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

Signature	Title	Date
S> *  O. Bruton Smith	<pre><c></c></pre>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998
/TABLE>		

the persons indicated)

\_\_\_\_\_

(Attorney-in-fact for each of

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

LONE STAR FORD, INC.

By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-15

SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

MARCUS DAVID CORPORATION

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature Title Date

<\$>	<c></c>	<c></c>
*	President and Director (principal executive officer)	November 3, 1998
O. Bruton Smith	executive officer)	
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Director	

</TABLE>

\*By: /s/ THEODORE M. WRIGHT \_\_\_\_\_ Theodore M. Wright

> (Attorney-in-fact for each of the persons indicated)

> > II-16

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE OF CHATTANOOGA, LLC

By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

Theodore M. Wright Vice President, Treasurer and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

<table> <caption> Signature</caption></table>	Title	Date
<s> *</s>	<c> President (principal executive officer)</c>	<c></c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Governor	

  |  ||  |  |  |
| \*By: /s/ THEODORE M. WRIGHT |  |  |
II-17

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE-CLEARWATER, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     *     O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ Theodore M. Wright

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

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II-18

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE COLLISION CENTER OF CLEARWATER, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

Theodore M. Wright
Vice President, Treasurer, and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

Signature	Title	Date
<pre><s>     *     O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-19

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE OF GEORGIA, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

\_\_\_\_\_

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

Signature	Title	Date
<pre><s>    *    Bryan Scott Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright (Attorney-in-fact for each of

</TABLE>

II-20

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - HWY. 153 AT SHALLOWFORD ROAD, CHATTANOOGA, INC.

\_\_\_\_\_

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>   *  O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*  Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Director	
+D / / MUDODODE M CIDIOUM		

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
(Attorney-in-fact for each of
the persons indicated)

</TABLE>

II-21

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE OF NASHVILLE, LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this

<TABLE> <CAPTION>

</TABLE>

Signature	Title	Date
<s> *</s>	<pre><c> President (principal executive officer)</c></pre>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer), Secretary and Governor	November 3, 1998
Theodore M. Wright		
*By: /s/ THEODORE M. WRIGHT		
Theodore M. Wright (Attorney-in-fact for each of		

II-22

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE OF NEVADA, INC.

By: /s/ BRYAN SCOTT SMITH

Bryan Scott Smith President

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption> Signature</caption>	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> Chief Executive Officer and Director (principal executive officer)</c>	<c> November 3, 1998</c>
/s/ BRYAN SCOTT SMITH	President (principal financial and accounting officer) and Director	November 3, 1998
*By: /s/ BRYAN SCOTT SMITH		

Bryan Scott Smith
(Attorney-in-fact for each of
the persons indicated)

the persons indicated)

#### II-23

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE OF TENNESSEE, INC.

By: /s/ BRYAN SCOTT SMITH

Bryan Scott Smith

President and Chief Executive Officer

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<s> /s/ BRYAN SCOTT SMITH</s>	<c> President, Chief Executive Officer</c>	<c> November 3, 1998</c>
Bryan Scott Smith	(principal executive officer) and Director	
* Theodore M. Wright	Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998
*By: /s/ BRYAN SCOTT SMITH		
Bryan Scott Smith (Attorney-in-fact for each of the persons indicated)		

</TABLE>

II-24

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 1307 N. DIXIE HWY., NSB, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer, and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

Signature	Title	Date
<pre><s>     *     O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998
Theodore M. Wright		

  |  ||  |  |  |
| \*By: /s/ THEODORE M. WRIGHT | \_ |  |
Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-25

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 1400 AUTOMALL DRIVE, COLUMBUS, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption> Signature</caption>	Title	Date
<pre><s>   * O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_

Theodore M. Wright

#### II-26

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 1455 AUTOMALL DRIVE, COLUMBUS, INC.

By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright
Vice President, Treasurer, and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<s>     *  O. Bruton Smith</s>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright		

 Secretary and Director |  |\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-27

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 1495 AUTOMALL DRIVE, COLUMBUS, INC.

By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright
Vice President, Treasurer, and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*  Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |</TABLE>

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-28

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

> SONIC AUTOMOTIVE - 1500 AUTOMALL DRIVE, COLUMBUS, INC.

> By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

Theodore M. Wright Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption></caption>		
Signature	Title	Date
<pre><s>     *     O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright	Secretary and Director	

  |  |\*By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

Theodore M. Wright

II-29

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

> SONIC AUTOMOTIVE - 1720 MASON AVE., DB, TNC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_ Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-30

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

> SONIC AUTOMOTIVE - 1720 MASON AVE., DB, LLC

> By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

Theodore M. Wright Vice President, Treasurer and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<caption> Signature</caption>	Title	Date
<pre><s>     *     O. Bruton Smith</s></pre>	<c> President and Governor (principal executive officer)</c>	<c></c>
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright		

 Secretary and Governor |  ||  |  |  |
\*By: /s/ THEODORE M. WRIGHT		
Theodore M. Wright		
(Attorney-in-fact for each of		
II-31

the persons indicated)

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 1919 N. DIXIE HWY., NSB, INC.

By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<table></table>
<caption></caption>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

II-32

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 21699 U.S. HWY 19 N., INC.

By: /s/ THEODORE M. WRIGHT

Thoodore M. Wright

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

Signature	Title	Date
<pre><s>    *  O. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-33

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 241 RIDGEWOOD AVE., HH, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer.

Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
*Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright

II-34

## SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE 2424 LAURENS RD., GREENVILLE, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     *     O. Bruton Smith</s></pre>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith	W. D	N 1 2 1000
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

\*By: /s/ THEODORE M. WRIGHT
----Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-35

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 2490 SOUTH LEE HIGHWAY, LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

\_\_\_\_\_

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<s> *</s>	<c> President (principal executive officer)</c>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright	Secretary and Governor	

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_

Theodore M. Wright

II-36

## SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE 2752 LAURENS RD., GREENVILLE, INC.

-----

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright		

 Vice President, Treasurer (principal financial and accounting officer), Secretary and Director | November 3, 1998 || \*By: /s/ THEODORE M. WRIGHT |  |  |
| Theodore M. Wright |  |  |
II-37

(Attorney-in-fact for each of the persons indicated)

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 3700 WEST BROAD STREET, COLUMBUS, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     *    </s></pre>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998

Theodore M. Wright

financial and accounting officer), Secretary and Director

</TABLE>

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

3

(Attorney-in-fact for each of the persons indicated)

II-38

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE -  $3741~\mathrm{S.}$  NOVA RD. PO, INC.

\_\_\_\_\_

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHTTheodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_

Theodore M. Wright

Attorney-in-fact for each of the persons indicated)

II-39

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 4000 WEST BROAD STREET, COLUMBUS, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

Vice President, Treasurer, and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<s> *  O. Bruton Smith</s>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-40

SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE 5260 PEACHTREE INDUSTRIAL BLVD., LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption></caption>	Signature	Title	Date
<s> *</s>		<pre><c> President (principal executive officer)</c></pre>	<c> November 3, 1998</c>

Vice President and Governor November 3, 1998

Bryan Scott Smith

/s/ THEODORE M. WRIGHT Theodore M. Wright

Vice President, Treasurer (principal ----- financial and accounting officer), Secretary and Governor

November 3, 1998

</TABLE>

\*By: /s/ THEODORE M. WRIGHT -----

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-41

## SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

> SONIC AUTOMOTIVE - 5585 PEACHTREE INDUSTRIAL BLVD., LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright Vice President, Treasurer and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>    *  O. Bruton Smith</s></pre>	<c> President and Governor (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith  /s/ THEODORE M. WRIGHT  Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Governor	November 3, 1998

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_ Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-42

SIGNATURES

duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC AUTOMOTIVE - 6025 INTERNATIONAL DRIVE, LLC

\_\_\_\_\_

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<s> *</s>	<pre><c> President (principal executive officer)</c></pre>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Governor	

  |  ||  |  |  |
\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

\_\_\_\_\_

II-43

## SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC CHRYSLER-PLYMOUTH-JEEP-EAGLE, LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature Title Date

<pre><s>     *    </s></pre>	<c> President and Manager (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Manager	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHTTheodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Manager	November 3, 1998
· /	2	

  |  |\*By: /s/ THEODORE M. WRIGHT

\_\_\_\_\_

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-44

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC DODGE, LLC

By: /s/ THEODORE M. WRIGHT \_\_\_\_\_

Theodore M. Wright Vice President, Treasurer and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption> Signature</caption>	Title	Date
<s>     *     O. Bruton Smith</s>	<c> President and Manager (principal executive officer)</c>	<c></c>
* Bryan Scott Smith	Vice President and Manager	November 3, 1998
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Manager	

  |  ||  |  |  |
\*By: /s/ THEODORE M. WRIGHT -----Theodore M. Wright

> (Attorney-in-fact for each of the persons indicated)

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

TOWN AND COUNTRY CHRYSLER-PLYMOUTH-JEEP, LLC

By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

Signature	Title	Date
<s> *</s>	<c> President (principal executive officer)</c>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright		

 Secretary and Governor |  |\*By: /s/ THEODORE M. WRIGHT

-----

Theodore M. Wright

(Attorney-in-fact for each of the persons indicated)

II-46

# SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

TOWN AND COUNTRY CHRYSLER-PLYMOUTH-JEEP OF ROCK HILL, INC.

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer,
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

Signature	Title	Date
<s>     *    </s>	<pre><c> President and Director (principal executive officer)</c></pre>	<c> November 3, 1998</c>
O. Bruton Smith *	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT Theodore M. Wright	Vice President, Treasurer (principal financial and accounting officer), Secretary and Director	November 3, 1998
*By: /s/ THEODORE M. WRIGHT  Theodore M. Wright		
(Attorney-in-fact for each of		

(Attorney-in-fact for each the persons indicated)

</TABLE>

II-47

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

TOWN AND COUNTRY DODGE OF CHATTANOOGA, LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption> Signature</caption>	Title	Date
<s> *</s>	<c> President (principal executive officer)</c>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright	Secretary and Governor	
*By: /s/ THEODORE M. WRIGHT		

Theodore M. Wright (Attorney-in-fact for each of the persons indicated)

II-48

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

TOWN AND COUNTRY FORD, INCORPORATED

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer
and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<c> President and Director (principal executive officer)</c>	<c> November 3, 1998</c>
*	Vice President and Director	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright	Secretary and Director	
*By: /s/ THEODORE M. WRIGHT		
Theodore M. Wright (Attorney-in-fact for each of the persons indicated)		

  |  |II-49

#### SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

TOWN AND COUNTRY FORD OF CLEVELAND, LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

</TABLE>

Signature	Title	Date
<s> *</s>	<c> President (principal executive officer)</c>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal financial and accounting officer),	November 3, 1998
Theodore M. Wright	Secretary and Governor	
*By: /s/ THEODORE M. WRIGHT		
Theodore M. Wright (Attorney-in-fact for each of the persons indicated)		

II-50

## SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

TOWN AND COUNTRY JAGUAR, LLC

By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
Vice President, Treasurer and
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

<TABLE>

<caption> Signature</caption>	Title	Date
<s> *</s>	<pre><c> President (principal executive officer)</c></pre>	<c> November 3, 1998</c>
O. Bruton Smith		
*	Vice President and Governor	November 3, 1998
Bryan Scott Smith		
/s/ THEODORE M. WRIGHT	Vice President, Treasurer (principal	November 3, 1998
Theodore M. Wright	financial and accounting officer), Secretary and Governor	
*By: /s/ THEODORE M. WRIGHT		
Theodore M. Wright (Attorney-in-fact for each of the persons indicated)		

## SIGNATURES

Pursuant to the requirements of the Securities Act, the Registrant has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the city of Charlotte, state of North Carolina, on November 3, 1998.

SONIC PEACHTREE INDUSTRIAL BLVD., L.P.

By: /s/ THEODORE M. WRIGHT

Sonic Automotive of Georgia, Inc.
General Partner

Theodore M. Wright, Vice President,
Treasurer and Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons in the capacities and on the date indicated:

# <TABLE> <CAPTION>

Signature	Title	Date
<pre><s>     * 0. Bruton Smith</s></pre>	<pre>CO</pre>	<c> November 3, 1998</c>
* Bryan Scott Smith	Vice President and Director	November 3, 1998
/s/ THEODORE M. WRIGHT Theodore M. Wright	Treasurer (principal financial and accounting officer of Sonic Automotive of Georgia, Inc. and Sonic Peachtree Industrial Blvd., L.P.), Vice President, Secretary and Director	November 3, 1998

\*By: /s/ THEODORE M. WRIGHT

Theodore M. Wright
(Attorney-in-fact for each of the persons indicated)

</TABLE>

November 3, 1998

Board of Directors Sonic Automotive, Inc. 5401 East Independence Boulevard Charlotte, North Carolina 28218

Dear Sirs:

We are acting as counsel to Sonic Automotive, Inc., a Delaware corporation (the "Company") and its subsidiaries, as guarantors (the "Guarantors" and, collectively with the Company, the "Issuers"), in connection with the preparation, execution, filing and processing with the Securities and Exchange Commission (the "Commission"), pursuant to the Securities Act of 1933, as amended (the "Act"), of a Registration Statement (No. 333-64397 and Nos. 333-64397-001 through 333-64397-044) on Form S-4 (as amended through the date hereof, the "Registration Statement"). This opinion is furnished to you for filing with the Commission pursuant to Item 601(b)(5) of Regulation S-K promulgated under the Act.

The Registration Statement covers the proposed offer to exchange (the "Exchange Offer") by the Company of its \$125,000,000 aggregate principal amount of 11% Senior Subordinated Notes due 2008 (the "Exchange Notes") and the guarantees (the "Guarantees" and, collectively with the Exchange Notes, the "Securities") by the Guarantors of the Company's obligations under the Exchange Notes, for any and all of the Company's \$125,000,000 aggregate principal amount of 11% Senior Subordinated Notes due 2008 currently outstanding and the guarantees by the Guarantors of the Company's obligations thereunder (the "Old Notes").

In our representation of the Company and the Guarantors, we have examined (i) the Registration Statement, (ii) the Company's Certificate of Incorporation and Bylaws, each as amended to date, (iii) each of the Guarantors' respective Articles of Incorporation or Organization, as the case may be, and Bylaws, Operating Agreement or Limited Partnership Agreement, as the case may be, all as amended to date, (iv) all actions of the Company's Board of Directors recorded in the Company's minute book, (v) all actions of the Guarantors' respective Board of Directors, Board of Governors, Managers or General Partners, as the case may be, recorded in the respective Guarantors' minute books, (vi) the form of Old Note, (vii) the form of Exchange Note, (viii) the form of Guarantees, (ix) the Indenture dated as of July 1, 1998 between the Issuers and U.S. Bank Trust National Association, as trustee (the "Trustee"), under which the Old Notes with the Guarantees were issued and the Exchange Notes with the Guarantees will be issued, (x) certificates of good standing or existence, as the case may be, with respect to the Issuers from the States of Alabama, Delaware, Florida, Georgia, Nevada, North Carolina, Ohio, South Carolina, Tennessee and Texas and (xi) such other documents as we have considered necessary for purposes of rendering the opinions expressed below.

Based upon the foregoing, we are of the following opinion:

When (a) the Indenture, under which the Securities will be issued, has been qualified under the Trust Indenture Act of 1939, as amended, (b) the Exchange Notes have been executed by the Company and the Guarantees have been executed by each of the Guarantors and (c) the Securities have been delivered in exchange for the Old Notes and the quarantees endorsed thereon in the manner stated in the Registration Statement and the Indenture, the Securities will be validly issued, fully paid and non-assessable, and will be binding obligations of the Company (in the case of the Exchange Notes) and the Guarantors (in the case of the Guarantees), except as may be limited by: (i) the effect of bankruptcy, insolvency, reorganization, fraudulent conveyance, moratorium or other similar laws now or hereafter in effect relating to or affecting the rights or remedies of creditors; (ii) the effect of general principles of equity, whether enforcement is considered in a proceeding in equity or at law, and the discretion of the court before which any proceeding therefor may be brought; and (iii) the unenforcebility under certain circumstances, as contrary to public policy, under law or court decisions of provisions providing for the indemnification or exculpation of, or contribution to, a party.

We express no opinion as to the validity, binding effect or enforceability of any provision of the Exchange Notes or the Guarantees: (1) relating to indemnification or contribution; (2) containing any purported waiver, release, variation, disclaimer, consent or other agreement of similar effect (all of the foregoing, a "Waiver") by the Company or any Guarantor under any of such agreements to the extent limited by provisions of applicable law (including judicial decisions), or to the extent that such a Waiver applies to a right,

claim, duty, defense or ground for discharge otherwise existing or occurring as a matter of law (including judicial decisions), except to the extent that such a Waiver is effective under, and is not prohibited by or void or invalid under provisions of applicable law (including judicial decisions), or any Waiver in the Guarantee insofar as it

relates to causes or circumstances that would operate as a discharge or release of, or defense available to the Guarantors thereunder as a matter of law (including judicial decisions), except to the extent such Waiver is effective under and is not prohibited by or void or invalid under applicable law (including judicial decisions); (3) relating to choice of governing law to the extent that the validity, binding effect or enforceability of any such provision is to be determined by any court other than a court of the State of New York or a federal district court sitting in the State of New York and applying the law of the State of New York; (4) specifying that provisions thereof may be waived only in writing, to the extent that an oral agreement or an implied agreement by trade practice or course of conduct has been created that modifies any provision of such agreement; and (5) purporting to give any person or entity the power to accelerate obligations without any notice to the obligor.

In addition to the foregoing, our opinions expressed herein are subject to the following qualifications: (a) provisions in the Guarantees that provide that the Guarantors' liability thereunder shall not be affected by actions or failures to act on the part of the holders or the Trustee or by amendments or waivers of provisions of documents governing the guaranteed obligations might not be enforceable under circumstances and in the event of actions that change the essential nature of the terms and conditions of the guaranteed obligations; (b) we express no opinion as to whether the Guarantee would be deemed by a court of competent jurisdiction to be within the authorized corporate power of any Guarantor; and (c) we have assumed consideration that is fair and sufficient to support the agreements of each Guarantor under the Guarantee has been, and would be deemed by a court of competent jurisdiction to have been, duly received by each Guarantor.

The opinions expressed herein are limited to matters governed by the laws of the States of North Carolina and New York, the General Corporation Law of the State of Delaware, the Act and the applicable business corporation, limited liability company or limited partnership laws of the States of Alabama, Florida, Georgia, Nevada, Ohio, South Carolina, Tennessee and Texas. We do not purport to be expert with respect to the laws of the States of Alabama, Florida, Georgia, Nevada, Ohio, Tennessee and Texas and our opinions with respect to the laws of such states is based solely upon our reading of the texts of the relevant corporate, limited liability company and limited partnership statutes as set forth in the Corporation Guide and the State Limited Liability Company & Partnership Laws, both published by Aspen Law & Business.

We hereby consent to the use of this opinion letter as Exhibit 5.1 to the Registration Statement and to the use of our name under the heading "Legal Matters" in related prospectuses. In giving this consent, we do not admit that we are in the category of persons whose consent is required under Section 7 of the Act or the rules and regulations of the Commission promulgated thereunder.

Very truly yours,

/S/ PARKER, POE, ADAMS & BERNSTEIN L.L.P.

#### INDEPENDENT AUDITORS' CONSENT

To the Board of Directors and Stockholders Sonic Automotive, Inc.:

We consent to the use in this Registration Statement of Sonic Automotive, Inc. on Form S-4 of (i) our report dated March 2, 1998 (March 24, 1998 as to Notes 2, 8 and 9) on the consolidated financial statements of Sonic Automotive, Inc. and Subsidiaries as of December 31, 1996 and 1997 and for each of the three years in the period ended December 31, 1997; (ii) our report dated February 20, 1998 on the combined financial statements of Clearwater Dealerships and Affiliated Companies as of and for the year ended December 31, 1997; (iii) our report dated May 22, 1998 on the combined financial statements of Hatfield Automotive Group as of December 31, 1996 and 1997 and for each of the three years in the period ended December 31, 1997; (iv) our report dated May 11, 1998 on the financial statements of Economy Cars, Inc. as of and for the year ended December 31, 1997; (v) our report dated June 4, 1998 on the financial statements of Casa Ford of Houston, Inc. as of and for the year ended December 31, 1997; (vi) our report dated August 21, 1998 on the combined financial statements of Higginbotham Automotive Group as of and for the year ended December 31, 1997; (vii) our report dated August 7, 1997 on the financial statements of Dyer & Dyer, Inc. as of December 31, 1995 and 1996 and for each of the three years in the period ended December 31, 1996; (viii) our report dated August 7, 1997 (October 16, 1997 as to Note 1) on the combined financial statements of Bowers Dealerships and Affiliated Companies as of December 31, 1995 and 1996 and for each of the two years in the period ended December 31, 1996; (ix) our report dated August 7, 1997 (September 29, 1997 as to Note 1) on the combined financial statements of Lake Norman Dodge, Inc. and Affiliated Companies as of and for the year ended December 31, 1996; (x) our report dated August 26, 1997 (October 15, 1997 as to Note 1) on the financial statements of Ken Marks Ford, Inc. as of and for the year ended April 30, 1997 all appearing in the Prospectus, which is part of this Registration Statement.

We also consent to the reference to us under the heading "Experts" in such Prospectus.

/s/ DELOITTE & TOUCHE LLP

November 2, 1998

SONIC AUTOMOTIVE, INC.
OFFER TO EXCHANGE

11% SENIOR SUBORDINATED NOTES DUE 2008, SERIES B, WHICH HAVE BEEN REGISTERED UNDER THE SECURITIES ACT OF 1933, AS AMENDED, FOR ANY AND ALL OUTSTANDING

11% SENIOR SUBORDINATED NOTES DUE 2008, SERIES A Pursuant to the Prospectus Dated October 16, 1998

THE EXCHANGE OFFER WILL EXPIRE AT 5:00 P.M. NEW YORK CITY TIME, ON DECEMBER 7, 1998, UNLESS EXTENDED (THE "EXPIRATION DATE"). TENDERS MAY BE WITHDRAWN PRIOR TO 5:00 P.M., NEW YORK CITY TIME, ON DECEMBER 7, 1998.

\_ \_\_\_\_\_\_

By Messenger, Mail, or Overnight Delivery:
U.S. Bank Trust National Association
180 East Fifth Street
Mail Code: SPFT0210
St. Paul, Minnesota 55101
Attention: Specialized Finance

Facsimile Transmission: (612) 244-1537 (MN)

Confirm by Telephone: (612) 244-5011 (MN) Attention: Specialized Finance

DELIVERY OF THIS INSTRUMENT TO AN ADDRESS OTHER THAN AS SET FORTH ABOVE, OR TRANSMISSION OF INSTRUCTIONS VIA FACSIMILE OTHER THAN AS SET FORTH ABOVE, WILL NOT CONSTITUTE A VALID DELIVERY.

The undersigned acknowledges receipt of the Prospectus, dated November 5, 1998 (the "Prospectus"), of Sonic Automotive, Inc., a Delaware corporation (the "Company"), and this Letter of Transmittal (this "Letter"), which together constitute the offer (the "Exchange Offer") to exchange an aggregate principal amount of up to \$125,000,000 11% Senior Subordinated Notes Due 2008, Series B (the "New Notes") for an equal principal amount of the outstanding 11% Senior Subordinated Notes Due 2008, Series A (the "Old Notes").

For each Old Note accepted for exchange, the holder of such Old Note will receive a New Note having a principal amount at maturity equal to that of the surrendered Old Note. The New Notes will bear interest at a rate equal to 11% per anum. Interest on the New Notes is payable semiannually, commencing February 1, 1999, on February 1 and August 1 of each year (each, an "Interest Payment Date") and shall accrue from July 31, 1998, or from the most recent Interest Payment Date with respect to the Old Notes to which interest was paid or for which interest was duly provided. The New Notes will mature on August 1, 2008.

Subject to certain exceptions, in the event of a Registration Default (as defined below), the interest rate borne by the Old Notes shall be increased by one-quarter of one percent per annum upon the occurrence of each Registration Default, which rate (as increased aforesaid) will increase by an additional one quarter of one percent each 90-day period that such additional interest continues to accrue under any such circumstance, with an aggregate maximum increase in the interest rate equal to one percent (1%) per annum. A "Registration Default" with respect to the Exchange Offer shall occur if: (a) the Exchange Offer Registration Statement is not filed with the Commission on or prior to the 60th calendar day following the date of original issue of the Old Notes, (b) the Exchange Offer Registration Statement has not been declared effective on or prior to the 135th calendar day following the date of original issue of the Old Notes, (c) the Exchange Offer is not consummated or a Shelf Registration Statement is not declared effective, in either case, on or prior to the 165th calendar day following the date of original issue of the Old Notes or (d) the Shelf Registration Statement is declared effective but

shall thereafter become unusable for more than 30 days in the aggregate. The Shelf Registration Statement will be required to remain effective until the second anniversary of the issuance of the Old Notes. Following the cure of all Registration Defaults, the accrual of additional interest will cease and the interest rate will revert to the original rate; provided, however, that, if after any such reduction in interest rate, a different Registration Default occurs, the interest rate shall again be increased pursuant to the foregoing provisions. Holders of New Notes will not be and, upon consummation of the Exchange Offer, holders of Old Notes will no longer be, entitled to (i) the right to receive the increased interest specified above or (ii) certain other rights under the Registration Rights Agreement intended for holders of Old Notes. The Exchange Offer shall be deemed consummated upon the occurrence of the delivery by the Company to the Registrar under the Indenture of New Notes

in the same aggregate principal amount as the aggregate principal amount of Old Notes that are tendered by holders thereof pursuant to the Exchange Offer.

The Company reserves the right, in its sole discretion, (i) to delay accepting any Old Notes, (ii) to extend the Exchange Offer, in which event the term "Expiration Date" shall mean the latest time and date to which the Exchange Offer is extended, (iii) if the Commission does not declare the Registration Statement effective, to terminate the Exchange Offer, by giving oral or written notice of such delay, extension, or termination to the Exchange Agent, and (iv) to amend the terms of the Exchange Offer in any manner. If the Exchange Offer is amended in a manner determined by the Company to constitute a material change, the Company will promptly disclose such amendments by means of a prospectus supplement that will be distributed to the registered holders of the Old Notes. Modifications of the Exchange Offer, including but not limited to (i) extension of the period during which the Exchange Offer is open and (ii) satisfaction of the conditions set forth under the caption "The Exchange Offer - -- Conditions of the Exchange Offer" in the Prospectus, may require that at least ten business days remain in the Exchange Offer. In order to extend the Exchange Offer, the Company will notify the Exchange Agent of any extension by oral or written notice and will make a public announcement thereof, each prior to 9:00 a.m., New York City time, on the next business day after the previously scheduled Expiration Date.

This Letter must be completed and delivered by a holder of Old Notes if: (i) such holder is not a member of the ATOP system ("ATOP") of the Depository Trust Company (the "Book-Entry Transfer Facility"), (ii) such holder is an ATOP member but chooses not to use ATOP or (iii) the Old Notes are to be tendered in accordance with the guaranteed delivery procedures set forth in Instruction 1 to this Letter. Holders of Old Notes whose Notes are not immediately available, or who are unable to deliver their Notes or confirmation of the book-entry tender of their Old Notes into the Exchange Agent's account at the Book-Entry Transfer Facility (a "Book-Entry Confirmation"), as the case may be, and all other documents required by this Letter to the Exchange Agent on or prior to the Expiration Date, must tender their Old Notes according to the guaranteed delivery procedures set forth in "The Exchange Offer--Guaranteed Delivery Procedures" section of the Prospectus. See Instruction 1 to this Letter. Delivery of documents to the Book Entry Transfer Facility does not constitute delivery to the Exchange Agent.

The undersigned has completed the appropriate boxes below and signed this Letter to indicate the action the undersigned desires to take with respect to the Exchange Offer.

List below the Old Notes to which this Letter relates. If the space provided below is inadequate, the Note numbers and principal amount of Old Notes should be listed on a separate signed schedule affixed hereto.

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DESCRIPTION OF OLD 3	1	2
NOTES		
NAME (A) AND ADDRESS (ES) OF	A CODECA ME	TAGIDAIGG
NAME(S) AND ADDRESS(ES) OF PRINCIPAL	AGGREGATE	PRINCIPAL
REGISTERED HOLDER(S)	NOTE	AMOUNT OF
AMOUNT		
(PLEASE FILL IN, IF BLANK)	NUMBER(S)*	OLD NOTE(S)
TENDERED**		
	TOTAL	

<sup>\*</sup> Need not be complete if Old Notes are being tendered by book-entry transfer.

<sup>\*\*</sup> Unless otherwise indicated in this column, a holder will be deemed to have tendered the entire principal amount represented

by the Old Note indicated in column 2. See Instruction 2. Old Notes tendered hereby must be in denominations of principal

amount of \$1,000 and any integral multiple thereof. See Instruction 1.

2

[ ]	CHECK HERE IF TENDERED OLD NOTES ARE BEING DELIVERED BY BOOK-ENTRY TRANSFER MADE TO THE ACCOUNT MAINTAINED BY THE EXCHANGE AGENT WITH THE BOOK-ENTRY TRANSFER FACILITY AND COMPLETE THE FOLLOWING:
	Name of Tendering Institution
	Account Number Transaction Code Number
[ ]	CHECK HERE IF TENDERED OLD NOTES ARE BEING DELIVERED PURSUANT TO A NOTICE OF GUARANTEED DELIVERY PREVIOUSLY SENT TO THE EXCHANGE AGENT AND COMPLETE THE FOLLOWING:
	Name of Registered Holder(s)
	Window Ticket Number (if any)
	Date of Execution of Notice of Guaranteed Delivery
	Name of Institution which guaranteed delivery
	IF DELIVERED BY BOOK-ENTRY TRANSFER, COMPLETE THE FOLLOWING:
	Account Number Transaction Code Number
[ ]	CHECK HERE IF YOU ARE A BROKER-DEALER AND WISH TO RECEIVE 10 ADDITIONAL COPIES OF THE PROSPECTUS AND 10 COPIES OF ANY AMENDMENTS OR SUPPLEMENTS THERETO.
	Name:
	Address:

3

# PLEASE READ THE ACCOMPANYING INSTRUCTIONS CAREFULLY

## Ladies and Gentlemen:

Upon the terms and subject to the conditions of the Exchange Offer, the undersigned hereby tenders to the Company the aggregate principal amount of Old Notes indicated above. Subject to, and effective upon, the acceptance for exchange of the Old Notes tendered hereby, the undersigned hereby sells, assigns and transfers to, or upon the order of, the Company all right, title and interest in and to such Old Notes as are being tendered hereby.

The undersigned hereby represents and warrants that the undersigned has full power and authority to tender, sell, assign and transfer the Old Notes tendered hereby and that the Company will acquire good and unencumbered title thereto, free and clear of all liens, restrictions, charges and encumbrances and not subject to any adverse claim when the same are accepted by the Company. The undersigned hereby further represents that any New Notes acquired in exchange for Old Notes tendered hereby will have been acquired in the ordinary course of business of the person receiving such New Notes, whether or not such person is the undersigned, that neither the holder of such Old Notes nor any such other person is engaged in, or intends to engage in, a distribution of such New Notes, or has an arrangement or understanding with any person to participate in the distribution of such New Notes, and that neither the holder of such Old Notes nor any such other person is an "affiliate,"as defined in Rule 405 under the Securities Act of 1933, as amended (the "Securities Act"), of the Company.

The undersigned also acknowledges that this Exchange Offer is being made based upon the Company's understanding of an interpretation by the staff of the Securities and Exchange Commission (the "Commission") as set forth in no-action letters issued to third parties, including Exxon Capital Holdings Corporation, SEC No-Action Letter (available April 13, 1989), Morgan Stanley & Co., Incorporated, SEC No-Action Letter (available June 5, 1991), Mary Kay Cosmetics, Inc., SEC No-Action Letter (available June 5, 1991), Warnaco, Inc., SEC No-Action Letter (available October 11, 1991) and Shearman & Sterling, SEC No-Action Letter (available July 2, 1993), that the New Notes issued in exchange for the Old Notes pursuant to the Exchange Offer may be offered for resale, resold and otherwise transferred by holders thereof (other than a broker-dealer who acquires such New Notes directly from the Company for resale pursuant to Rule 144A under the Securities Act or any other available exemption under the Securities Act or any such holder that is an "affiliate" of the

Company within the meaning of Rule 405 under the Securities Act), without compliance with the registration and prospectus delivery provisions of the Securities Act, provided that such New Notes are acquired in the ordinary course of such holders' business and such holders are not engaged in, and do not intend to engage in, a distribution of such New Notes and have no arrangement with any person to participate in the distribution of such New Notes. If a holder of Old Notes is engaged in or intends to engage in a distribution of the New Notes or has any arrangement or understanding with respect to the distribution of the New Notes to be acquired pursuant to the Exchange Offer, which holder could not rely on the applicable interpretations of the staff of the Commission and must comply with the registration and prospectus delivery requirements of the Securities Act in connection with any secondary resale transaction. If the undersigned is a broker-dealer that will receive New Notes for its own account in exchange for Old Notes, it represents that the Old Notes to be exchanged for the New Notes were acquired by it as a result of market-making activities or other trading activities and acknowledges that it will deliver a prospectus in connection with any resale of such New Notes; however, by so acknowledging and by delivering a prospectus, the undersigned will not be deemed to admit that it is an "underwriter" within the meaning of the Securities Act.

The undersigned will, upon request, execute and deliver any additional documents deemed by the Company to be necessary or desirable to complete the sale, assignment and transfer of the Old Notes tendered hereby. All authority conferred or agreed to be conferred in this Letter and every obligation of the undersigned hereunder shall be binding upon the successors, assigns, heirs, executors, administrators, trustees in bankruptcy and legal representatives of the undersigned and shall not be affected by, and shall survive, the death or incapacity of the undersigned. This tender may be withdrawn only in accordance with the procedures set forth in "The Exchange Offer -- Withdrawal Rights" section of the Prospectus.

Unless otherwise indicated herein in the box entitled "Special Issuance Instructions" below, please deliver the New Notes (and, if applicable, substitute Notes representing the remaining principal balance of any Old Note exchanged only in part) in the name of the undersigned or, in the case of a book-entry delivery of Old Notes, please credit the account indicated above maintained at the Book-Entry Transfer Facility. Similarly, unless otherwise indicated under the box entitled "Special Delivery Instructions" below, please send the New Notes (and, if applicable, substitute Notes representing the remaining principal balance of any Old Note exchanged only in part) to the undersigned at the address shown above in the box entitled "Description of Old Notes."

4

THE UNDERSIGNED, BY COMPLETING THE BOX ENTITLED "DESCRIPTION OF OLD NOTES" ABOVE AND SIGNING THIS LETTER, WILL BE DEEMED TO HAVE TENDERED THE OLD NOTES AS SET FORTH IN SUCH BOX ABOVE.

SPECIAL ISSUANCE INSTRUCTIONS

# SPECIAL ISSUANCE INSTRUCTIONS (SEE INSTRUCTIONS 3 AND 4)

To be completed ONLY if Notes for Old Notes not exchanged and/or New Notes are to be issued in the name of and sent to someone other than the person(s) whose signature(s) appear(s) on this Letter above, or if Old Notes delivered by book-entry transfer which are not accepted for exchange are to be returned by credit to an account maintained at the Book-Entry Transfer Facility other than the account indicated above.

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(PLEASE TYPE OR PRINT)	
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(Book-Entr		
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	SPECIAL DELIVERY INSTRUCTIONS (SEE INSTRUCTIONS 3 AND 4)	
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Address		
	(INCLUDING ZIP CODE)	
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OTHER REQUI	IRED DOCUMENTS OR THE NOTICE OF GUARANTEED DELIVERY), FIRMATION, AS THE CASE MAY BE, MUST BE RECEIVED BY TH 5:00 P.M., NEW YORK TIME, ON THE EXPIRATION DATE.  PLEASE READ THIS LETTER OF TRANSMITTAL CAREFULLY BEFORE COMPLETING ANY BOX ABOVE  5  PLEASE SIGN HERE (TO BE COMPLETED BY ALL TENDERING HOLDERS) (COMPLETE ACCOMPANYING SUBSTITUTE Form W-9)	OR A E EXCHANGE
OTHER REQUI	PLEASE SIGN HERE  (TO BE COMPLETE BY ALL TENDERING HOLDERS)  (COMPLETE ACCOMPANYING SUBSTITUTE Form W-9)	OR A E EXCHANGE  ,1998 x
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representative capacity, please set forth full title. See Instruction 3.
Name(s):
(Please Print or Type)
Capacity:
Address:
(Including Zip Code)
SIGNATURE GUARANTEE (IF REQUIRED BY INSTRUCTION 3)
Signature(s) Guaranteed by an Eligible Institution:
(Authorized Signature)
(Title)
(Name and Firm)
Dated: , 199

If a holder is tendering any Old Notes, this Letter must be signed by the registered holder(s) as the name(s) appear(s) on the Note(s) for the Old Notes or by any person(s) authorized to become registered holder(s) by endorsements and documents transmitted herewith. If signature is by a trustee, executor,

6 INSTRUCTIONS

FORMING PART OF THE TERMS AND CONDITIONS OF THE OFFER TO EXCHANGE 11% SENIOR SUBORDINATED NOTES DUE 2008, SERIES B, WHICH HAVE BEEN REGISTERED UNDER THE SECURITIES ACT OF 1993, AS AMENDED, FOR ANY AND ALL OUTSTANDING 11% SENIOR SUBORDINATED NOTES DUE 2008, SERIES A SONIC AUTOMOTIVE, INC.

1. Delivery of this Letter and Old Notes; Guaranteed Delivery Procedures. Certificates for Old Notes as well as a properly completed and duly executed copy of this Letter (or facsimile thereof) and any other documents required by this Letter, or a Book Entry Confirmation, as the case may be, must be received by the Exchange Agent at its address set forth herein on or before the Expiration Date, or the tendering holder must comply with the guaranteed delivery procedures set forth below. This Letter must be used: (i) by all holders who are not ATOP members, (ii) by holders who are ATOP members but choose not to use ATOP or (iii) if the Old Notes are to be tendered in accordance with the guaranteed delivery procedures set forth below. Old Notes tendered hereby must be in denominations of principal amount of \$1,000 or any integral multiple thereof.

Holders whose Old Notes are not immediately available or who cannot deliver their Notes or a Book-Entry Confirmation, as the case may be, and all other required documents to the Exchange Agent on or prior to the Expiration Date, may tender their Old Notes pursuant to the guaranteed delivery procedures set forth in "The Exchange Offer -- Guaranteed Delivery Procedures" section of the Prospectus. Pursuant to such procedures, (i) such tender must be made by or through an Eligible Institution (as defined below) and a Notice of Guaranteed Delivery in the Form of Exhibit 99.2 to the Registration Statement of which the Prospectus forms a part, a copy of which may be obtained from the Exchange Agent (a "Notice of Guaranteed Delivery"), must be signed by such holder, (ii) on or prior to the Expiration Date, the Exchange Agent must receive from such Eligible Institution a properly completed and duly executed Notice of

Guaranteed Delivery (by facsimile transmission, mail or hand delivery), setting forth the name and address of the holder of Old Notes, the certificate number or numbers of the tendered Old Notes and the principal amount of Old Notes tendered, stating that the tender is being made thereby and guaranteeing that within four business days after the date of delivery of the Notice of Guaranteed Delivery, this Letter together with the certificates representing the tendered Old Notes or a Book-Entry Confirmation, as the case may be, as well as all other documents required by this Letter will be deposited by the Eligible Institution with the Exchange Agent, and (iii) the certificates for all tendered Old Notes or a Book-Entry Confirmation, as the case may be, as well as all other documents required by this Letter (properly completed and duly executed), must be received by the Exchange Agent within four business days after the date of delivery of such Notice of Guaranteed Delivery.

The method of delivery of this Letter, certificates for the Old Notes or a Book-Entry Confirmation, as the case may be, and all other required documents is at the election and risk of the tendering holders, but the delivery will be deemed made only when actually received or confirmed by the Exchange Agent. If Old Notes are sent by mail, it is recommended that the mailing be made by registered mail, properly insured, with return receipt requested, and that such mailing be made sufficiently in advance of the Expiration Date to permit delivery to the Exchange Agent prior to 5:00 p.m., New York City time, on the Expiration Date. Instead of delivery by mail, it is recommended that the holder use an overnight or hand delivery service. In all cases, sufficient time should be allowed for timely delivery. See "The Exchange Offer" section of the Prospectus.

- 2. Partial Tenders (Not Applicable to Holders of Old Notes Who Tender by Book-entry Transfer). If less than the entire principal amount of any submitted Note is to be tendered, the tendering holder(s) should fill in the aggregate principal amount to be tendered in the box above entitled "Description of Old Notes -- Principal Amount Tendered." A reissued Note representing the balance of nontendered principal of any submitted Old Notes will be sent to such tendering holder, unless otherwise provided in the appropriate box on this Letter, promptly after the Expiration Date. THE ENTIRE PRINCIPAL AMOUNT OF ANY OLD NOTES DELIVERED TO THE EXCHANGE AGENT WILL BE DEEMED TO HAVE BEEN TENDERED UNLESS OTHERWISE INDICATED.
- 3. Signatures on this Letter; Assignments and Endoresement; Guarantee of Signatures. If this Letter is signed by the registered holder of the Old Notes tendered hereby, the signature must correspond exactly with the name as written on the face of the Notes without any change whatsoever.

If any tendered Old Notes are owned of record by two or more joint owners, all such owners must sign this Letter.

If any tendered Old Notes are registered in different names on several Notes, it will be necessary to complete, sign and submit as many separate copies of this Letter as there are different registrations of Notes.

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When this Letter is signed by the registered holder of the Old Notes specified herein and tendered hereby, no endorsements of the submitted Notes or separate instruments of assignment are required. If, however, the New Notes are to be issued, or any untendered Old Notes are to be reissued, to a person other than the registered holder, then endorsements of any Notes transmitted hereby or separate instruments of assignment are required. Signatures on such Notes must be guaranteed by an Eligible Institution.

If this Letter is signed by a person other than the registered holder of any Notes specified herein, such Notes must be endorsed or accompanied by appropriate instruments of assignment, in either case signed exactly as the name of the registered holder appears on the Notes and the signatures on such Notes must be guaranteed by an Eligible Institution.

If this Letter or any Notes or instruments of assignment are signed by trustees, executors, administrators, guardians, attorneys-in-fact, officers of corporations or others acting in a fiduciary or representative capacity, such persons should so indicate when signing, and, unless waived by the Company, proper evidence satisfactory to the Company of their authority to so act must be submitted.

Endorsements on Old Notes or signatures on instruments of assignment required by this Instruction 3 must be guaranteed by a firm which is a member of a registered national securities exchange or a member of the National Association of Securities Dealers, Inc., by a commercial bank or trust company having an office or correspondent in the United States or by an "eligible guarantor" institution within the meaning of Rule 17Ad-15 under the Securities Exchange Act of 1934, as amended (an "Eligible Institution").

Signatures on this Letter need not be guaranteed by an Eligible

Institution, provided the Old Notes are tendered: (i) by a registered holder of Old Notes (which term, for purposes of the Exchange Offer, includes any participant in the Book-Entry Transfer Facility system whose name appears on a security position listing as the holder of such Old Notes) tendered who has not completed the box entitled "Special Issuance Instructions" or "Special Delivery Instructions" on this Letter, or (ii) for the account of an Eligible Institution.

- 4. Special Issuance and Delivery Instructions. Tendering holders of Old Notes should indicate in the applicable box the name and address to which New Notes issued pursuant to the Exchange Offer and/or substitute Notes evidencing Old Notes not exchanged are to be issued or sent, if different from the name or address of the person signing this Letter. In the case of issuance in a different name, the employer identification or social security number of the person named must also be indicated. A holder of Old Notes tendering Old Notes by book-entry transfer may request that Old Notes not exchanged be credited to such account maintained at the Book-Entry Transfer Facility as such holder of Old Notes may designate hereon. If no such instructions are given, such Old Notes not exchanged will be returned to the name or address of the person signing this Letter.
- 5. Tax Identification Number. Federal income tax law generally requires that a tendering holder whose Old Notes are accepted for exchange must provide the Company (as payor) with such Holder's correct Taxpayer Identification Number ("TIN") on Substitute Form W-9 below, which, in the case of a tendering holder who is an individual, is his or her social security number. If the Company is not provided with the current TIN or an adequate basis for an exemption, such tendering holder may be subject to a \$50 penalty imposed by the Internal Revenue Service. In addition, delivery of New Notes to such tendering holder may be subject to backup withholding in an amount equal to 31% of all reportable payments made after the exchange. If withholding results in an overpayment of taxes, a refund may be obtained.

Exempt holders of Old Notes (including, among others, all corporations and certain foreign individuals) are not subject to these backup withholding and reporting requirements. See the enclosed Guidelines of Certification of Taxpayer Identification Number on Substitute Form W-9 (the "W -9 Guidelines") for additional instructions.

To prevent backup withholding, each tendering holder of Old Notes must provide its correct TIN by completing the "Substitute Form W-9"set forth below, certifying that the TIN provided is correct (or that such holder is awaiting a TIN) and that (i) the holder is exempt from backup withholding, (ii) the holder has not been notified by the Internal Revenue Service that such holder is subject to a backup withholding as a result of a failure to report all interest or dividends or (iii) the Internal Revenue Service has notified the holder that such holder is no longer subject to backup withholding. If the tendering holder of Old Notes is a nonresident alien or foreign entity not subject to backup withholding, such holder must give the Company a completed Form W-8, Notice of Foreign Status. These forms may be obtained from the Exchange Agent. If the Old Notes are in more than one name or are not in the name of the actual owner, such holder should consult the W-9 Guidelines for information on which TIN to report. If such holder does not have a TIN, such holder should consult the W-9 Guidelines for instructions on applying for a TIN, check the box in Part 2 of the Substitute Form W-9 and write "applied for" in lieu of its TIN. Note: checking-this box and writing "applied for" on the form means that such holder has already

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applied for a TIN or that such holder intends to apply for one in the near future. If such holder does not provide its TIN to the Company within 60 days, backup withholding will begin and continue until such holder furnishes its TIN to the Company.

6. Transfer Taxes. The Company will pay all transfer taxes, if any, applicable to the exchange of Old Notes pursuant to the Exchange Offer. If, however, a transfer tax is imposed for any reason other than the exchange of Old Notes pursuant to the Exchange Offer, the amount of any such transfer taxes (whether imposed on the registered holder or any other persons) will be payable by the tendering holder. If satisfactory evidence of payment of such taxes or exemption therefrom is not submitted herewith, the amount of such transfer taxes will be billed directly to such tendering holder.

EXCEPT AS PROVIDED IN THIS INSTRUCTION 6, IT IS NOT NECESSARY FOR TRANSFER TAX STAMPS TO BE AFFIXED TO THE OLD NOTES SPECIFIED IN THIS LETTER.

- 7. Waiver of Conditions. The Company reserves the absolute right to waive satisfaction of any or all conditions enumerated in the Prospectus.
- 8. No Conditional Tenders. No alternative, conditional, irregular or contingent tenders will be accepted. All tendering holders of Old Notes, by

execution of this Letter, shall waive any right to receive notice of the acceptance of their Old Notes for exchange.

Neither the Company, the Exchange Agent nor any other person is obligated to give notice of any defeat or irregularity with respect to any tender of Old Notes nor shall any of them incur any liability for failure to give any such notice.

- 9. Mutilated, Lost, Stolen or Destroyed Old Notes. Any holder whose Old Notes have been mutilated, lost, stolen or destroyed should contact the Exchange Agent at the address indicated above for further instructions.
- 10. Requests for Assistance or Additional Copies. Questions relating to the procedure for tendering, as well as requests for additional copies of the Prospectus, this Letter and other related documents, should be directed to the Exchange Agent, at the address and telephone number indicated above.

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#### TO BE COMPLETED BY ALL TENDERING HOLDERS (See Instruction 5)

<TABLE>

<C>

<S> PAYOR'S NAME: SONIC AUTOMOTIVE, INC.

\_\_\_\_\_\_ SUBSTITUTE Part 1 -- PLEASE PROVIDE YOUR |TIN: -----TIN IN THE BOX AT RIGHT AND | Social Security Number CERTIFY BY SIGNING AND Form W-9 DATING BELOW. | Employer Identification Number \_\_\_\_\_\_ Department of the Treasury Part 2 -- TIN Applied for [ ]

Internal Revenue Service

Payor's Request for Taxpayer Identification Number ("TIN")

and Certification

CERTIFICATION: Under penalties of perjury, I certify that:

\_\_\_\_\_\_

(1) the number shown on this form is my correct Taxpayer Identification Number

(or I am waiting for a number to be issued to me),

- (2) I am not subject to backup withholding either because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (the "IRS") that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding,
- (3) any other information provided on this form is true and correct.

Signature

\_\_\_\_\_

You must cross out item (ii) above if you have been notified by the IRS that you are subject to backup withholding because of underreporting of interest or dividends on your tax return and you have not been notified by the IRS that you are no longer subject to backup withholding.

\_\_\_\_\_\_

</TABLE>

YOU MUST COMPLETE THE FOLLOWING CERTIFICATE IF YOU CHECKED THE BOX IN PART 2 OF SUBSTITUTE FORM W-9 CERTIFICATE OF AWAITING TAXPAYER IDENTIFICATION NUMBER

I certify under penalties of perjury that a taxpayer identification number has not been issued to me, and either (a) I have mailed or delivered an application to receive a taxpayer identification number to the appropriate Internal Revenue Service Center or Social Security Administration Office or (b) I intend to mail or deliver an application in the near future. I understand that if I do not provide a taxpayer identification number by the time of the exchange, thirty-one percent (31%) of all reportable payments made to me thereafter will be withheld until I provide a number.

Signature Date

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#### SONIC AUTOMOTIVE, INC.

This form or one substantially equivalent hereto must be used to accept the Exchange Offer of Sonic Automotive, Inc. (the "Company") made pursuant to the Prospectus, dated November 5, 1998 (the "Prospectus"), and the enclosed Letter of Transmittal (the "Letter of Transmittal") if Old Notes are not immediately available or if time will not permit all documents required by the Letter of Transmittal to reach the U.S. Bank Trust National Association (the "Exchange Agent") prior to the Expiration Date of the Exchange Offer. Such form may be delivered or transmitted by facsimile transmission, mail, overnight or hand delivery to the Exchange Agent as set forth below. In addition, in order to utilize the guaranteed delivery procedure to tender Old Notes pursuant to the Exchange Offer, a completed, signed and dated Letter of Transmittal (or facsimile thereof) must also be received by the Exchange Agent on or prior to 5:00 P.M., New York City time, on the Expiration Date. Capitalized terms not defined herein are defined in the Prospectus.

Delivery To: U.S. Bank Trust National Association, Exchange Agent

By Messenger, Mail, Overnight Delivery:
U.S. Bank Trust National Association
180 East Fifth Street
Mail Code: SPFT0210
St. Paul, Minnesota 55101
Attention: Specialized Finance

Facsimile Transmission: (612) 244-1537 (MN)

Confirm By Telephone: (612) 244-5011 (MN) Attention: Specialized Finance

Delivery of this instrument to an address other than as set forth above, or transmission of instructions via facsimile other than as set forth above, will not constitute a valid delivery.

Ladies and Gentlemen:

Upon the terms and conditions set forth in the Prospectus and the accompanying Letter of Transmittal, the undersigned hereby tenders to the Company the principal amount of Old Notes set forth below, pursuant to the guaranteed delivery procedure described in "The Exchange Offer -- Guaranteed Delivery Procedures" section of the Prospectus.

Principal Amount of Old Notes Tendered
\$
Note Certificate Nos. (if available):
If Old Notes will be delivered by book-entry transfer to The Depositary Trust Company, provide account number.
Account Number:

Address(es):
Area Code and Telephone Number(s):
Area code and rerephone Number(s).
Signature(s):
THE ACCOMPANYING GUARANTEE MUST BE COMPLETED.
GUARANTEE
(NOT TO BE USED FOR SIGNATURE GUARANTEE)
The undersigned, a firm that is a member firm of a registered national securities exchange or of the National Association of Securities Dealers, Inc., a commercial bank or trust company having an office correspondent in the United States or any "eligible guarantor" institution within the meaning of Rule 17Ad-15 of the Exchange Act of 1934, as amended, hereby guarantees to deliver to the Exchange Agent, at its address set forth above, the Old Notes described above, in proper form for transfer, together with a properly completed and duly executed Letter of Transmittal (or facsimile thereof), with any required signature guarantees, and any other documents required by the Letter of Transmittal within four business days after the date of execution of this Notice of Guaranteed Delivery.
Name of Firm:
(Authorized Signature)
Title:
Name:
Date:
Address:
Area Code and Telephone Number: