# SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
Date of report (Date of earliest event reported): February 24, 2004

## SONIC AUTOMOTIVE, INC. <br> (Exact Name of Registrant as Specified in Charter)

Delaware
(State or Other Jurisdiction of Incorporation)

## 1-13395

(Commission File Number)

56-201079
(I.R.S. Employer Identification No.)

## Item 9. Regulation FD Disclosure and Item 12. Results of Operations and Financial Condition

On February 24, 2004, we issued a press release announcing results for our fiscal quarter and fiscal year ended December 31, 2003.
A copy of the press release is attached hereto as Exhibit 99.1.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this current report on Form 8-K to be signed on its behalf by the undersigned hereunto duly authorized.

SONIC AUTOMOTIVE, INC.

By: /s/ Stephen K. Coss

Stephen K. Coss
Vice President and General Counsel

## SONIC AUTOMOTIVE ANNOUNCES FOURTH QUARTER AND YEAR END RESULTS

CHARLOTTE, NC (February 24, 2004)- Sonic Automotive, Inc. (NYSE: SAH) announced results today for the fourth quarter and full year ended December 31, 2003.
Income from continuing operations for the quarter ended December 31, 2003 was $\$ 19.3$ million, or $\$ 0.45$ per diluted share, compared to prior year results of $\$ 25.6$ million, or $\$ 0.61$ per diluted share. Net income for the quarter ended December 31, 2003 was $\$ 13.8$ million, or $\$ 0.32$ per diluted share, compared to prior year results of $\$ 21.4$ million, or $\$ 0.51$ per diluted share. Net income for the quarter included a loss from discontinued operations of $\$ 5.5$ million, or $\$ 0.13$ per diluted share, compared to $\$ 4.2$ million, or $\$ 0.10$ per diluted share, in the same quarter last year.

Income from continuing operations for the year ended December 31, 2003 was $\$ 87.8$ million, or $\$ 2.07$ per diluted share, compared to $\$ 109.9$ million, or $\$ 2.55$ per diluted share, in 2002. Net income for the year ended December 31, 2003 was $\$ 71.6$ million, or $\$ 1.69$ per diluted share, compared to $\$ 106.6$ million, or $\$ 2.47$ per diluted share, in 2002 . Net income for the year included an after-tax loss from discontinued operations of $\$ 10.7$ million, or $\$ 0.25$ per diluted share, compared to $\$ 3.3$ million, or $\$ 0.08$ per diluted share in 2002. Net income for the year also includes an after-tax charge of $\$ 5.6$ million, or $\$ 0.13$ per diluted share, as a cumulative effect of accounting change as a result of the first quarter adoption of new guidance on accounting for incentives and rebates.

Income from continuing operations of $\$ 2.07$ per diluted share for 2003 includes charges for the early retirement of debt and self-insurance reserve adjustments. As discussed during the third quarter, we recorded charges of $\$ 15.0$ million, or $\$ 0.23$ per diluted share related to the refinancing of our $11 \%$ Senior Subordinated Notes. During the fourth quarter of 2003, we recorded a charge of $\$ 2.7$ million, or $\$ 0.04$ per diluted share, related to prior year self-insurance reserves on a general liability insurance program going back to 1999. Net income from continuing operations for the year ended December 31, 2002 included gains on the early retirement of debt of $\$ 3.1$ million or $\$ 0.04$ per diluted share.

## Earnings Targets

O. Bruton Smith, the Company's Chairman and Chief Executive Officer stated, "Although our performance in import brands continued to outperform the industry, our overall performance has not achieved acceptable levels. In order to return to our historically high standard of performance, we have made a number of fundamental changes to our overall strategy. We have reevaluated our acquisition growth pace and are reducing our long-term acquisition growth targets to a maximum of $10 \%$ of annual revenues. This represents a substantial reduction from our historical acquisition growth pace. For 2004, we intend to complete only those acquisitions which were negotiated in 2003 , allowing our management team to intensely focus on executing our operating initiatives in existing dealerships. In addition, we have accelerated business improvement initiatives to reduce sales-related compensation and advertising expense and strengthen field management."
"We are affirming our earnings target for calendar year 2004 at $\$ 2.65$ to $\$ 2.80$ from continuing operations. This estimate reflects an expected level of new vehicle industry sales of approximately 16.5 million units, acquisitions that have been announced and the positive effects on interest costs from financing activities completed in 2003."

Income from continuing operations in 2004 should increase from $\$ 2.07$ in 2003 due to the absence of the $\$ 0.27$ in charges from the refinancing and insurance items discussed above. Acquisitions in 2004 and interest cost savings from the 2003 refinancing are expected to add approximately $\$ 0.18$ and $\$ 0.12$ per diluted share, respectively. The balance of earnings growth will come from improvement in core operations.

## Discontinued Operations

We have reviewed our portfolio of dealerships and have identified certain under-performing stores for divestiture in 2004. Losses from discontinued operations increased to $\$ 10.7$ million, or $\$ 0.25$ per diluted share, for the year in 2003 from $\$ 3.3$ million, or $\$ 0.08$ per diluted share, in 2002 which reflects the continuing under performance of dealerships included in discontinued operations. Losses from discontinued operations in the fourth quarter of 2003 also included $\$ 2.5$ million, or $\$ 0.04$ per share, in losses on disposal of real estate related to dealerships and impairment of franchise right intangible assets. At December 31, 2003, we have 15 dealerships classified as held for sale. The sale of these dealerships will accelerate the overall turnaround of our dealership operations and allow us to focus attention on those stores with the highest potential return on investment. The disposition of these dealerships should also generate at least $\$ 20$ million in cash flow.

## Operations

Our high-margin parts, service and collision repair business continues to show strong improvement as 2003 quarterly operating profits increased $\$ 5.6$ million, or $13.6 \%$ compared to 2002. Our same store fixed absorption, or the amount of total dealership fixed costs that are covered by the net profit of our service, parts and collision repair operations, continued to increase to $81.0 \%$ in 2003 from $78.2 \%$ in 2002 . This performance demonstrates the benefits of our strong brand portfolio, continued investments in service capacity and outstanding customer satisfaction levels along with the positive impact that the sale of certified pre-owned used vehicles has on our ongoing parts and service business.

Jeffrey C. Rachor, the Company's Chief Operating Officer stated, "We have strengthened our field management structure through the replacement of 27 general managers. In addition, 4 of our 12 regions have new regional managers. These changes, along with the discontinued dealerships discussed above, provide us with the appropriate management personnel to implement our operating initiatives in the remaining stores."
"Key components of our initiatives are sales compensation and advertising expense control. We have begun to implement standard compensation plans to consistently manage sales compensation expense. The rollout of these plans should be completed by the third quarter of 2004. We have implemented a revised advertising control process that has more effectively allocated advertising funds toward higher return dealerships and reduced the overall advertising expenditures. We anticipate that the combination of these business improvement initiatives will positively impact operating performance as the year progresses."

## Same Store Sales

On a same store basis, total revenues in the quarter increased $2.0 \%$ from the same quarter last year. Same store new vehicle revenue increased $3.6 \%$ for the quarter while same store retail and wholesale used vehicle revenues declined $2.9 \%$ for the quarter. For the full year 2003, the Company increased market share in its respective local markets, growing its customer base to support profitable service and parts operations. Finance and insurance revenues decreased $5.4 \%$ on a same store basis for the quarter. Same store revenues in our service, parts and collision repair business increased $4.1 \%$ in the quarter while the related same store gross profit dollars increased $5.0 \%$ despite having one less service day than in the same quarter last year.

The same store gross margin percentage for the quarter decreased to $15.2 \%$ from $15.7 \%$ in the same quarter last year. The decline was the result of a higher mix of new vehicle revenues and lower margins of $7.2 \%$ on new and $10.1 \%$ on used retail vehicles. Our same store new vehicle gross margin of $7.2 \%$ in the fourth quarter of 2003 represents an increase of 40 bps from the third quarter. The decline in the overall gross margin in the fourth quarter of 2003 was partially offset by a 40 bps margin increase to $48.3 \%$ on service, parts and collision repair.

## Acquisitions and Dispositions

During the fourth quarter of 2003, the Company closed on two previously announced acquisitions with annual revenues of approximately $\$ 130$ million. On February 1 , 2004, the Company completed two previously announced acquisitions including Crown Lexus in California, which represents the Company's fourth Lexus franchise and fifth Lexus dealership. The only additional acquisitions expected to be completed in 2004 are the previously announced Houston-based dealerships with anticipated closings during the second quarter. These acquisitions have annual revenues of approximately $\$ 710$ million and are predominantly import and luxury dealerships. These are brands in which the Company has a proven track record of successful integration and execution.

## Financial Position

At December 31, 2003, the Company had approximately $\$ 191$ million available under its revolving credit facility and cash of $\$ 82$ million. In addition, the Company's debt-to-total-capital ratio was $46.8 \%$, net of cash, at December 31, 2003.

Mr. Smith reiterated, "Our reduced acquisition pace will enable maintenance of our dividend and share repurchase programs while, at the same time, reducing our overall leverage. We are revising our debt-to-total-capital target to $45 \%$ by the end of 2004 from our historical target of $50 \%$. We are revising our long-term target for debt-to-total capital to $40 \%$."

## About Sonic Automotive, Inc.

Sonic Automotive, Inc. is one of the largest automotive retailers in the United States operating 190 franchises and 40 collision repair centers. Sonic can be reached on the Web at www.sonicautomotive.com

Included herein are forward-looking statements, including statements pertaining to anticipated acquisition activity and acquisition growth pace, disposition activity, earnings, earnings per share from continuing operations, share repurchase activity, future cash dividends, anticipated growth in revenue, earnings and earnings per share from continuing operations, anticipated improvements in operating performance and cash flow, anticipated reductions in sales-related compensation, advertising expense, interest expense, debt levels and future debt to total capital ratios, as well as industry vehicle sales levels. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risk and uncertainties that could cause actual results or trends to differ materially from management's view, including without limitation, economic conditions, risks associated with acquisitions and the risk factors described in Exhibit 99.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2003. The Company does not undertake any obligation to update forward-looking information.

MANAGEMENT WILL BE HOLDING A CONFERENCE CALL ON TUESDAY, FEBRUARY 24, 2004 AT 11:00 A.M. EASTERN TIME. TO PARTICIPATE, PLEASE DIAL 888-883-5990 - OR YOU CAN ACCESS THE CALL AT WWW.CCBN.COM.

## Sonic Automotive, Inc.

## Results of Operations (unaudited)

(in thousands, except per share and unit data amounts)


|  | As Of |  |
| :---: | :---: | :---: |
|  | 12/31/2002 | 12/31/2003 |
| ASSETS |  |  |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 10,576 | \$ 82,082 |
| Receivables, net | 297,859 | 306,498 |
| Inventories | 929,450 | 1,046,909 |
| Assets held for sale | 53,786 | 88,990 |
| Other current assets | 9,956 | 29,718 |
| Total current assets | 1,301,627 | 1,554,197 |
| Property and Equipment, Net | 121,936 | 125,356 |
| Goodwill, Net | 875,894 | 909,091 |
| Other Intangibles, Net | 61,800 | 75,230 |
| Other Assets | 14,051 | 22,355 |
| TOTAL ASSETS | \$2,375,308 | \$2,686,229 |
|  | $\underline{\square}$ |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current Liabilities: |  |  |
| Notes payable-floor plan | \$ 850,162 | \$ 996,370 |
| Trade accounts payable | 58,560 | 63,577 |
| Accrued interest | 13,306 | 13,851 |
| Other accrued liabilities | 112,919 | 121,744 |
| Current maturities of long-term debt | 2,764 | 1,387 |
| Total current liabilities | 1,037,711 | 1,196,929 |
| LONG-TERM DEBT | 637,545 | 694,898 |
| OTHER LONG-TERM LIABILITIES | 16,758 | 19,136 |
| PAYABLE TO COMPANY'S CHAIRMAN | 5,500 | - |
| DEFERRED INCOME TAXES | 40,616 | 76,933 |
| STOCKHOLDERS' EQUITY |  |  |
| Class A convertible preferred stock | - | - |
| Class A common stock | 371 | 384 |
| Class B common stock | 121 | 121 |
| Paid-in capital | 396,813 | 416,892 |
| Accumulated other comprehensive loss | $(6,447)$ | $(4,419)$ |
| Retained earnings | 339,457 | 402,799 |
| Treasury stock, at cost | $(93,137)$ | $(117,444)$ |
| Total stockholders' equity | 637,178 | 698,333 |
|  |  |  |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$2,375,308 | \$ 2,686,229 |
|  |  |  |
| Balance Sheet Data: |  |  |
| Current Ratio | 1.25 | 1.30 |
| Debt to Total Capital | 50.3\% | 49.9\% |
| LTM Return on Stockholders' Equity | 17.9\% | 10.7\% |

