## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 19, 2014

### SONIC AUTOMOTIVE, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

1-13395 (Commission File Number) 56-201079 (IRS Employer Identification No.)

4401 Colwick Road Charlotte, North Carolina (Address of principal executive offices)

28211 (Zip Code)

Registrant's telephone number, including area code: (704) 566-2400

 $\label{eq:NA} N\!/A$  (Former name or former address, if changed since last report.)

Check the an	oppropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

On February 19, 2014, we issued a press release announcing results for our fiscal quarter and fiscal year ended December 31, 2013.

A copy of the press release is attached hereto as Exhibit 99.1. A copy of the earnings call presentation materials is attached hereto as Exhibit 99.2.

#### Item 7.01. Regulation FD Disclosure.

On February 19, 2014, we issued a press release announcing the approval of a quarterly cash dividend.

A copy of the press release is attached hereto as Exhibit 99.3.

#### Item 9.01. Financial Statements and Exhibits.

- (d) Exhibits.
  - 99.1 Press release of Sonic Automotive, Inc. dated February 19, 2014
  - 99.2 Earnings call presentation materials
  - 99.3 Press release of Sonic Automotive, Inc. dated February 19, 2014

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

SONIC AUTOMOTIVE, INC.

By: /s/ Stephen K. Coss

Stephen K. Coss Senior Vice President and General Counsel

Dated: February 19, 2014

#### INDEX TO EXHIBITS

Exhibit No.	Description
99.1	Press release of Sonic Automotive, Inc. dated February 19, 2014
99.2	Earnings call presentation materials
99.3	Press release of Sonic Automotive, Inc. dated February 19, 2014

#### Sonic Automotive, Inc. Posts All-Time Record New Vehicle Retail and Fixed Operations Gross Profits - True Pric® Strategy Gains Traction

CHARLOTTE, N.C. – February 19, 2014 – Sonic Automotive, Inc. (NYSE: SAH), one of the nation's largest automotive retailers, today reported fourth quarter of 2013 adjusted diluted earnings per share from continuing operations of \$0.67, an increase of 28.8% compared to \$0.52 in the prior year quarter. 2013 fourth quarter adjusted net income from continuing operations was \$35.5 million, a 23.4% increase over prior year fourth quarter results of \$28.8 million. On an unadjusted basis, fourth quarter 2013 diluted earnings per share from continuing operations were \$0.55, compared to \$0.52 in the prior year quarter.

For the full year 2013, Sonic Automotive grew adjusted diluted earnings per share from continuing operations by 18.0% to \$2.03 per diluted share, compared to an adjusted amount of \$1.72 per diluted share in the 2012. On an unadjusted basis, full year 2013 diluted earnings per share from continuing operations were \$1.59, compared to \$1.56 in the prior year. See the accompanying tables for reconciliation between all adjusted and unadjusted amounts.

#### Q4 2013 and 2013 Annual Highlights

- All-time record new retail unit sales for Q4 and full year 2013 of 34,001 and 132,363, respectively.
- All-time record Q4 new retail gross profit of \$82.1 million.
- All-time record fixed operations gross profit for Q4 and full year 2013 of \$152.6 million and \$597.1 million, respectively.
- All-time record used retail unit and gross profit for full year 2013 of 107,054 units and \$150.4 million, respectively.
- Record Q4 used retail unit sales of 26,354.
- Total revenues up 5.8% in Q4 over prior year quarter, and up 5.7% over the prior full year.
- New vehicle retail revenue up 3.1% in Q4 over the prior year quarter, and up 6.0% over the prior full year.
- Used vehicle retail revenue up 12.7% in Q4 over the prior year quarter, and up 6.0% over the prior full year.
- Fixed Operations (Parts, Service & Collision) revenue up \$29.8 million in Q4 over the prior year quarter, or 10.4%, and up \$67.9 million, or 5.8%, over the prior full year.
- Full year SG&A to gross profit of 77.1%.

Sonic Automotive's EVP of Operations, Jeff Dyke, commented, "Wow what a year for Sonic Automotive! We made great progress as we continued the process of preparing our Company for the long-term growth. I am very pleased with Q4 results that included our largest profit quarter in our history, absent the non-cash impairment charges. This kind of performance amidst all of the change our team endured to prepare for our One Sonic-One Experience transition and the work going into our stand-alone pre-owned concept further highlights the strength and talent of our operations team and the mix of quality brands we proudly represent. We continue to execute at a very high level and there is no question our Playbook execution strategy implemented years ago is a very big part of our success. The creation of a customer-centric culture has allowed Sonic Automotive to develop technologies, processes, branding and marketing that our industry has never experienced. We are very excited to unveil our work beginning this year as we start the rollout One Sonic-One Experience and we introduce the Denver market to a very special pre-owned concept. 2014 is going to be another challenging year for our team with all of the changes we plan but, if history is any indication, our team will succeed in executing these initiatives and I can't wait to see them go to work. It's going to be fun!"

#### **Growth & Operating Strategies**

Commenting on 2013 results and the 2014 outlook, B. Scott Smith, Sonic Automotive's President, noted, "The 2013 year was a transition year for us. We were able to improve our capital structure earlier in the year by replacing costly 9% notes with 5% notes. This action will save us over \$15 million over the long-term as we strive to continually increase shareholder value. Our balance sheet has never been stronger. Going forward, we are committed to the following growth and operating strategies:

- Stand-alone pre-owned stores
- One Sonic-One Experience (customer experience initiative)
- Franchise acquisitions
- · Own dealership properties
- · Return capital to shareholders

As we have demonstrated over the last several years, one of our core competencies and competitive advantages is our ability to execute in the pre-owned space. We intend to capitalize on this strength. In addition, through our One Sonic-One Experience initiative, we intend to leverage the Sonic Automotive brand by changing the way customers shop and buy vehicles at our stores. The customer will drive the process and we will do everything we can to make their buying experience the best they've ever had. We are on track to opening our first pre-owned store in Denver in the fourth quarter of 2014 and we will be working diligently in 2014 to ultimately bring both of these initiatives to our customers."

"Our growth strategy also includes opportunistic acquisitions in markets where we currently conduct business, development of open points in coordination with our manufacturing partners and the possibility of the acquisition of substantial dealership platforms that would augment our current operations. Our purchase of a BMW store and a Mercedes Benz store in the Denver market in 2013 demonstrates our commitment to continual growth. These two stores are expected to add approximately \$200 million to our annual revenues. We have also continued to strengthen our balance sheet in 2013 by investing over \$75 million in our properties. We added ten stores to our portfolio of owned properties increasing the percentage of properties owned to 31%. By the end of 2017, we expect to own approximately 45% of our properties. In addition, during 2013 we returned \$17.1 million to shareholders through share repurchases and approximately \$5.3 million in declared dividends. At December 31, 2013, our common stock repurchase authorization was \$133 million."

"We expect the automotive retailing sector to continue to grow in 2014 and are anticipating 2014 new vehicle industry volume of between 15.75 million units and 16.25 million units. We will have additional comments on our 2014 outlook in our earnings call later today."

#### Fourth Quarter Earnings Conference Call

Senior management will host a conference call today at 11:00 A.M. (Eastern) to discuss the quarter's results. To access the live broadcast of the call over the Internet go to: www.sonicautomotive.com, then click on "Our Company", then "Investor Relations", then "Earnings Conference Calls".

Presentation materials for the conference call can be accessed on Sonic Automotive's website at www.sonicautomotive.com by clicking on the "Investor Relations" tab under "Our Company" and choosing "Webcasts & Presentations".

The conference call will also be available live by dialing in 10 minutes prior to the start of the call at:

Domestic: 1.877.441.0824 International: 1.706.643.0958

A conference call replay will be available one hour following the call for seven days and can be accessed by calling:

Domestic: 1.855.859.2056 International: 1.404.537.3406

#### About Sonic Automotive

Sonic Automotive, Inc., a Fortune 500 company based in Charlotte, N.C., is one of the nation's largest automotive retailers. Sonic can be reached on the web at www.sonicautomotive.com.

The results reported in this press release, the accompanying summary tables and the presentation materials for the conference call today at 11:00 AM (Eastern) are preliminary and unaudited and are subject to change upon completion of the audit for our financial statements for the period ended December 31, 2013.

This release contains certain non-GAAP financial measures as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures in the accompanying tables. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

Included herein are forward-looking statements, including statements with respect to anticipated 2013 industry new vehicle sales volume, the implementation of growth and operating strategies, including acquisitions of dealerships and properties, the development of open points and stand-alone pre-owned stores, the return of capital to shareholders and anticipated future success and impacts from the implementation of our strategic initiatives. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risk and uncertainties that could cause actual results or trends to differ materially from management's view, including without limitation, economic conditions in the markets in which we operate, new and used vehicle industry sales volume, the success of our operational strategies, the rate and timing of overall economic recovery or decline, and the risk factors described in the Company's annual report on Form 10-K for the year ending December 31, 2012 and quarterly report on Form 10-Q for the period ended September 30, 2013. The Company does not undertake any obligation to update forward-looking information.

This release contains certain non-GAAP financial measures (the "Adjusted" columns) as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures (the "Reported" columns) in the release. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

				nded December					uarter End			
	<u> </u>	Reported	Adji	ustments		Adjusted		Reported		tments	F	Adjusted
				(In	thousan	ds, except per	share ai	id unit amount	s)			
Revenues:												
New retail vehicles	\$	1,299,444	\$	-	\$	1,299,444	\$	1,259,924	\$	-	\$	1,259,924
Fleet vehicles		38,254				38,254		43,130				43,130
Total new vehicles		1,337,698		-		1,337,698		1,303,054		-		1,303,054
Used vehicles		551,028		-		551,028		489,063		-		489,063
Wholesale vehicles		40,772		-		40,772		44,820		-		44,820
Total vehicles		1,929,498		_		1,929,498		1,836,937		_		1,836,937
Parts, service and collision repair		316,888		-		316,888		287,113		-		287,113
Finance, insurance and other, net		68,983		_		68,983		64,685		_		64,685
Total revenues		2,315,369				2,315,369		2,188,735				2,188,735
Gross profit		338,700				338,700		314,119				314,119
Selling, general and administrative expenses		(254,647)		_		(254,647)		(236,798)		_		(236,798
impairment charges		(9,803)		9,803 (1)		(234,047)		(383)				(383
Depreciation and amortization		(14,986)		-		(14,986)		(11,886)		_		(11,886
-				9,803		69,067		65,052				
Operating income (loss) Other income (expense):		59,264		9,803		09,007		05,052		-		65,052
Interest expense, floor plan		(5,688)				(5 600)		(5,534)				(5.524
Interest expense, other, net		(13,183)		-		(5,688) (13,183)		(14,215)		-		(5,534 (14,215
Other income (expense), net		(13,163)		-		(15,165)		183		-		183
( 1 //												
Total other income (expense)		(18,870)		<u> </u>		(18,870)		(19,566)				(19,566
Income (loss) from continuing operations												
before taxes		40,394		9,803		50,197		45,486		-		45,486
Provision for income taxes - benefit (expense)		(10,832)		(3,823)		(14,655)		(16,694)		-		(16,694
Income (loss) from continuing operations		29,562		5,980		35,542		28,792		-		28,792
ncome (loss) from discontinued operations		(1,478)		_		(1,478)		1,590		_		1,590
Net income (loss)	\$	28,084	\$	5,980	\$	34,064	\$	30,382	\$		\$	30,382
Net income (loss)	<u> </u>	20,004	<u> </u>	3,980	<u> </u>	34,004	<u> </u>	30,382	<u> </u>	_	<b>D</b>	30,362
Diluted earnings (loss) per common share:												
Earnings (loss) per share from continuing												
operations	\$	0.55	\$	0.12	\$	0.67	\$	0.52	\$	-	\$	0.52
Earnings (loss) per share from												
discontinued operations		(0.02)		(0.01)		(0.03)		0.03				0.03
Earnings (loss) per common share	\$	0.53	\$	0.11	\$	0.64	\$	0.55	\$	-	\$	0.55
Weighted average common shares												
outstanding		52,974				52,974		54,763				54,763
outstanding		32,571				32,771		51,705				51,705
Gross Margin Data (Continuing Operations):												
New retail vehicles		6.3%				6.3%		6.1%				6.1%
Fleet vehicles		2.2%				2.2%		2.4%				2.4%
Total new vehicles		6.2%				6.2%		5.9%				5.9%
Used vehicles		6.5%				6.5%		6.7%				6.7%
Wholesale vehicles		(3.9%)				(3.9%)		(3.5%)				(3.5%
Parts, service and collision repair		48.2%				48.2%		49.1%				49.1%
Finance, insurance and other		100.0%				100.0%		100.0%				100.0%
Overall gross margin		14.6%				14.6%		14.4%				14.4%
O Veran gross margin		11.070				11.070		11.170				11.170
SG&A Expenses (Continuing Operations):												
Compensation	\$	151,704					\$	140,423				
Advertising	Ψ	15,327					Ψ	13,243				
Rent		17,632						19,286				
Other		69,984						63,846				
	\$		\$		\$	254 (47	•		Ф.		•	227.709
Total SG&A expenses SG&A expenses as % of gross profit	\$	254,647 75.2%	\$	-	\$	254,647 75.2%	\$	236,798 75.4%	\$	-	\$	236,798 75.4%
SG&A expenses as % of gross profit		73.270				13.270		73.470				73.470
Operating Margin %		2.6%				3.0%		3.0%				3.0%
Tirb (C. C. C												
Unit Data (Continuing Operations):		24.004						22.75				
New retail units		34,001						33,767				
Fleet units		1,250						1,312				
Total new units		35,251						35,079				
Used units		26,354						23,943				
Wholesale units		6,670						7,452				

 $<sup>(1) \</sup> Represents \$9.2 \ million \ of \ property \ and \ equipment \ impairment \ charges \ and \ a \ \$0.6 \ million \ franchise \ asset \ impairment \ charge.$ 

	Year E	Inded December 3	1, 2013		Ended December 3	1, 2012
	Reported	Adjustments	Adjusted	Reported	Adjustments	Adjusted
Revenues:		(In thou	sands, except per	share and unit a	amounts)	
New retail vehicles	£ 4 910 797	\$ -	¢ 4 910 797	¢ 4.546.200	\$ -	£ 4.546.200
Fleet vehicles	\$ 4,819,787 169,398	\$ - -	\$ 4,819,787 169,398	\$ 4,546,209 169,715	\$ - -	\$ 4,546,209
						169,715
Total new vehicles	4,989,185	-	4,989,185	4,715,924	-	4,715,924
Used vehicles	2,176,034	-	2,176,034	2,053,477	-	2,053,477
Wholesale vehicles	175,328		175,328	183,326		183,326
Total vehicles	7,340,547	-	7,340,547	6,952,727	-	6,952,727
Parts, service and collision repair	1,230,178	-	1,230,178	1,162,319	-	1,162,319
Finance, insurance and other, net	272,443	<u> </u>	272,443	250,422	<u> </u>	250,422
Total revenues	8,843,168	-	8,843,168	8,365,468	-	8,365,468
Gross profit	1,301,607	-	1,301,607	1,235,153	-	1,235,153
Selling, general and administrative expenses	(1,003,125)	-	(1,003,125)	(949,026)	-	(949,026)
mpairment charges	(9,872)	9,872 (1)	-	(440)	-	(440)
Depreciation and amortization	(54,007)	-	(54,007)	(45,285)	-	(45,285)
Operating income (loss)	234,603	9,872	244,475	240,402		240,402
Other income (expense):		-,	,	,		,
Interest expense, floor plan	(21,954)	_	(21,954)	(19,454)	_	(19,454
Interest expense, other, net	(55,485)	788 (2)	(54,697)	(60,090)	1,167 (4)	(58,923
Other income (expense), net	(28,143)	28,235 (3)	92	(19,625)	19,898 (5)	273
Total other income (expense)	(105,582)	29,023	(76,559)	(99,169)	21,065	(78,104
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ncome (loss) from continuing operations before taxes	129,021	38,895	167,916	141,233	21,065	162,298
Provision for income taxes - benefit (expense)	(44,343)	(15,169)	(59,512)	(49,972)	(11,784) (6)	(61,756)
ncome (loss) from continuing operations	84,678	23,726	108,404	91,261	9,281	100,542
ncome (loss) from discontinued operations	(3,060)	-	(3,060)	(2,160)	-	(2,160
let income (loss)	\$ 81,618	\$ 23,726	\$ 105,344	\$ 89,101	\$ 9,281	\$ 98,382
Earnings (loss) per share from continuing operations Earnings (loss) per share from discontinued operations Earnings (loss) per common share Weighted average common shares outstanding	\$ 1.59 (0.06) \$ 1.53 52,941	\$ 0.44 0.01 \$ 0.45	\$ 2.03 (0.05) \$ 1.98 52,941	\$ 1.56 (0.03) \$ 1.53 60,406	\$ 0.16 (0.01) \$ 0.15	\$ 1.72 (0.04) \$ 1.68 60,406
N D (C C C C C						
Gross Margin Data (Continuing Operations):	5.00/		5.00/	C 00/		6.00/
New retail vehicles	5.9%		5.9%	6.0%		6.0%
Fleet vehicles	2.6%		2.6%	2.8%		2.8%
Total new vehicles	5.8%		5.8%	5.9%		5.9%
Used vehicles	6.9%		6.9%	7.0%		7.0%
Wholesale vehicles	(4.5%)		(4.5%)	(3.3%)		(3.3%
Parts, service and collision repair	48.5%		48.5%	48.9%		48.9%
Finance, insurance and other	100.0%		100.0%	100.0%		100.0%
Overall gross margin	14.7%		14.7%	14.8%		14.8%
Overan gross margin	14.770		14.770	14.070		14.070
G&A Expenses (Continuing Operations):						
Compensation	\$ 601,495			\$ 566,886		
Advertising	56,609			50,349		
Rent	73,976			76,484		
Other	271,045			255,307		
Total SG&A expenses	\$ 1,003,125	\$ -	\$ 1,003,125	\$ 949,026	<u> </u>	\$ 949,026
SG&A expenses as % of gross profit	77.1%	φ -	77.1%	76.8%	φ -	76.8%
perating Margin %	2.7%		2.8%	2.9%		2.9%
Unit Data (Continuing Operations):						
New retail units	132,363			128,636		
Fleet units	5,911			5,928		
i icei unito						
m · 1						
Total new units	138,274			134,564		
Total new units Used units Wholesale units	138,274 107,054 29,961			134,564 102,556 31,188		

 <sup>(1)</sup> Represents \$9.3 million of property and equipment impairment charges and a \$0.6 million franchise asset impairment charge.
 (2) Represents double-carry interest on the 9.0% Senior Subordinated Notes.
 (3) Represents loss on extinguishment of the 9.0% Senior Subordinated Notes.
 (4) Represents double-carry interest on the 7.0% Senior Subordinated Notes.
 (5) Represents loss on extinguishment of the 5.0% Convertible Senior Notes.
 (6) Includes tax adjustments related to the settlement of certain tax matters and the tax effect of items (4) and (5) above.

#### Per Share Data

				Fo	urth Qua	arter E	nded Decen	nber 31	, 2013				
			Income From Cor Opera	tinuin	g		Income (Loss) From Discontinued Operations				Net Incom	ie (Los	ss)
	Weighted Average Shares	A	mount	S	Per hare nount	A	mount	S	Per Share mount	A	mount	S	Per Share mount
				(In	thousan	ds, exc	ept per sh	are an	nounts)				
Reported:													
Earnings (loss) and shares	52,492	\$	29,562			\$	(1,478)			\$	28,084		
Effect of participating securities:													
Non-vested restricted stock and stock units	<u></u> -		(208)								(208)		
Basic earnings (loss) and shares	52,492	\$	29,354	\$	0.56	\$	(1,478)	\$	(0.03)	\$	27,876	\$	0.53
Effect of dilutive securities:													
Contingently convertible debt (5.0% Convertible Notes)	-		-				-				-		
Stock compensation plans	482												
Diluted earnings (loss) and shares	52,974	\$	29,354	\$	0.55	\$	(1,478)	\$	(0.02)	\$	27,876	\$	0.53
Adjustments (net of tax):	-						<u></u>						
Impairment Charges		\$	5,980	\$	0.11	\$	-	\$	-	\$	5,980	\$	0.11
Effect of two-class method & rounding			(42)		0.01		-		(0.01)		(42)		-
Total adjustments		\$	5,938	\$	0.12	\$	-	\$	(0.01)	\$	5,938	\$	0.11
Adjusted:													
Diluted earnings (loss) per share				\$	0.67			\$	(0.03)			\$	0.64

			Fourth Qua	rter Ended Decen	nber 31, 2012			
		Income From Cor Opera	ntinuing	Income From Disc Opera	continued	Net Incom	ie (Loss)	
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount	
			(In thousan	ds, except per sh	are amounts)			
Reported:			,		ĺ			
Earnings (loss) and shares	54,289	\$ 28,792		\$ 1,590		\$ 30,382		
Effect of participating securities:								
Non-vested restricted stock and stock units		(433)		-		(433)		
Basic earnings (loss) and shares	54,289	\$ 28,359	\$ 0.52	\$ 1,590	\$ 0.03	\$ 29,949	\$ 0.55	
Effect of dilutive securities:	<i>'</i>	,						
Stock compensation plans	474							
Diluted earnings (loss) and shares	54,763	\$ 28,359	\$ 0.52	\$ 1,590	\$ 0.03	\$ 29,949	\$ 0.55	

#### Per Share Data

					Year	Ended D	ecember 31, 2	2013					
			Income From Co Oper	ntinuing	;		Income From Disc Opera	ontinue	d	Net Incom		ie (Loss)	
	Weighted Average Shares	-	Amount	A	Per Share mount		Amount	A	Per Share mount		Amount	S	Per Share mount
					(In thousan	ds, exce	ept per share	amoui	ıts)				
Reported:	50.556	Φ.	0.4.670				(2.0.60)			Φ.	01.610		
Earnings (loss) and shares	52,556	\$	84,678			\$	(3,060)			\$	81,618		
Effect of participating securities:			(601)								(601)		
Non-vested restricted stock and stock units			(601)								(601)		
Basic earnings (loss) and shares	52,556	\$	84,077	\$	1.60	\$	(3,060)	\$	(0.06)	\$	81,017	\$	1.54
Effect of dilutive securities:													
Stock compensation plans	385												
Diluted earnings (loss) and shares	52,941	\$	84,077	\$	1.59	\$	(3,060)	\$	(0.06)	\$	81,017	\$	1.53
Adjustments (net of tax):													
Impairment Charges		\$	6,022	\$	0.11	\$	-	\$	-	\$	6,022	\$	0.11
Double-carry interest			481		0.01		-		-		481		0.01
Debt extinguishment charges			17,223		0.33		-		-		17,223		0.33
Effect of two-class method & rounding			(167)		(0.01)				0.01		(167)		-
Total adjustments		\$	23,559	\$	0.44	\$	-	\$	0.01	\$	23,559	\$	0.45
Adjusted:													
Diluted earnings (loss) per share				\$	2.03			\$	(0.05)			\$	1.98

					Year 1	Ended I	December 31,	2012					
		Income (Loss) Income (Loss) From Continuing From Discontinued Operations Operations					ed	Net Income (Loss)					
	Weighted Average Shares	Aı	mount		Per Share Amount		Amount		Per Share Amount		Amount		Per Share mount
					(In thousan	ds, exc	ept per share	e amou	nts)				
Reported:													
Earnings (loss) and shares	53,550	\$	91,261			\$	(2,160)			\$	89,101		
Effect of participating securities:													
Non-vested restricted stock and stock units			(1,381)				-				(1,381)		
Basic earnings (loss) and shares	53,550	\$	89,880	\$	1.68	\$	(2,160)	\$	(0.04)	\$	87,720	\$	1.64
Effect of dilutive securities:													
Contingently convertible debt (5.0%													
Convertible Notes)	6,411		4,617				64				4,681		
Stock compensation plans	445												
Diluted earnings (loss) and shares	60,406	\$	94,497	\$	1.56	\$	(2,096)	\$	(0.03)	\$	92,401	\$	1.53
	<u></u>												
Adjustments (net of tax):													
Double-carry interest		\$	712	\$	0.01	\$	-	\$	-	\$	712	\$	
Debt extinguishment charges			12,138		0.20		-		-		12,138		0.20
Settlement of tax matters			(3,569)		(0.06)		-		-		(3,569)		(0.06)
Effect of two-class method & rounding			(141)		0.01		-		(0.01)		(141)		-
Total adjustments		\$	9,140	\$	0.16	\$	-	\$	(0.01)	\$	9,140	\$	0.15
Adjusted:													
Diluted earnings (loss) per share				\$	1.72			\$	(0.04)			.\$	1.68
									(=:= :)				

#### New Vehicles

	Fourth Quarter Ended December 31,           2013         2012           (In thousands, except units at 1,303,054)           \$ 1,337,698         \$ 1,303,054           \$ 82,936         \$ 77,381           35,251         35,079           \$ 37,948         \$ 37,146           \$ 2,353         \$ 2,206           6.2%         5.9%				Better / (Worse)			
	 2013		2012	Change		% Change		
	 (In	thousand	s, except units a	nd per u	nit amounts)			
Reported:			•	•				
Revenue	\$ 1,337,698	\$	1,303,054	\$	34,644	2.7%		
Gross profit	\$ 82,936	\$	77,381	\$	5,555	7.2%		
Unit sales	35,251		35,079		172	0.5%		
Revenue per unit	\$ 37,948	\$	37,146	\$	802	2.2%		
Gross profit per unit	\$ 2,353	\$	2,206	\$	147	6.7%		
Gross profit as a % of revenue	6.2%		5.9%		30	bps		
	Year Ended	December	31,	Better / (Worse)				
	 2013	2012		Change		% Change		
	 (In	thousand	s, except units a	nd per u	nit amounts)			
Reported:	· ·		•	-	Í			

	<u></u>	2013		2012	Change		% Change
		(I	n thousands	s, except units a	nd per u	ınit amounts)	
Reported:							
Revenue	\$	4,989,185	\$	4,715,924	\$	273,261	5.8%
Gross profit	\$	289,603	\$	278,349	\$	11,254	4.0%
Unit sales		138,274		134,564		3,710	2.8%
Revenue per unit	\$	36,082	\$	35,046	\$	1,036	3.0%
Gross profit per unit	\$	2,094	\$	2,069	\$	25	1.2%
Gross profit as a % of revenue		5.8%		5.9%		(10)	bps

	 Fourth Quarter	Ended Dece	mber 31,		Better /	(Worse)
	 2013		2012	C	hange	% Change
	 (1	In thousands	s, except units a	nd per u	nit amounts)	
Same Store:			_	_		
Revenue	\$ 1,312,838	\$	1,303,054	\$	9,784	0.8%
Gross profit	\$ 81,500	\$	77,961	\$	3,539	4.5%
Unit sales	34,800		35,079		(279)	(0.8%)
Revenue per unit	\$ 37,725	\$	37,146	\$	579	1.6%
Gross profit per unit	\$ 2,342	\$	2,222	\$	120	5.4%
Gross profit as a % of revenue	6.2%		6.0%		20	bps

	Year Ended	December 3	31,		Better /	(Worse)	Vorse)	
	 2013		2012	_	Change	% Chang	ge	
	 (In	thousands	, except units a	nd per u	ınit amounts)			
Same Store:			•	-				
Revenue	\$ 4,954,737	\$	4,715,924	\$	238,813	5.	5.1%	
Gross profit	\$ 287,394	\$	279,648	\$	7,746	2	2.8%	
Unit sales	137,649		134,564		3,085	2	2.3%	
Revenue per unit	\$ 35,995	\$	35,046	\$	949	2	2.7%	
Gross profit per unit	\$ 2,088	\$	2,078	\$	10	0	).5%	
Gross profit as a % of revenue	5.8%		5.9%		(10)	bps		

#### Used Vehicles

	Fo	Fourth Quarter Ended December 31,				Better / (Worse)		
		2013		2012	Ch	ange	% Change	
		(In t	housands	s, except units	and per i	unit amounts		
Reported:								
Revenue	\$	551,028	\$	489,063	\$	61,965	12.7%	
Gross profit	\$	35,784	\$	32,776	\$	3,008	9.2%	
Unit sales		26,354		23,943		2,411	10.1%	
Revenue per unit	\$	20,909	\$	20,426	\$	483	2.4%	
Gross profit per unit	\$	1,358	\$	1,369	\$	(11)	(0.8%)	
Gross profit as a % of revenue		6.5%		6.7%		(20)	bps	
		Year Ended l	December			Better / (		
		2013		2012		hange	% Change	
Reported:		(In t	housands	s, except units	and per	unit amounts	s)	
Revenue	\$	2,176,034	\$	2,053,477	S	122,557	6.0%	
Gross profit	\$ \$	150,400	\$	143,454	\$	6,946	4.8%	
Unit sales	J.	107,054	Ф	102,556	Φ	4,498	4.4%	
Revenue per unit	\$	20,327	\$	20,023	\$	304	1.5%	
Gross profit per unit	\$	1,405	\$	1,399	\$	6	0.4%	
Gross profit as a % of revenue		6.9%	J.	7.0%	Þ	(10)	bps	
	Fo	urth Quarter Er	nded Dece			Better / (		
	Fo	2013		2012		hange	% Change	
Same Store:		2013				hange	% Change	
	<u> </u>	2013 (In the	housands	2012 s, except units	and per	hange unit amounts	% Change	
Revenue	\$ \$ \$	2013		2012		hange	% Change	
Revenue Gross profit	<u> </u>	2013 (In the 537,694 34,576	housands \$	2012 s, except units : 489,063 33,775	and per	hange unit amounts 48,631 801	% Change 9.9% 2.4%	
Revenue	\$ \$	2013 (In the 537,694	housands \$ \$	2012 489,063 33,775 23,943	and per s \$ \$	hange unit amounts 48,631	% Change (2) 9.9%	
Revenue Gross profit Unit sales	<u> </u>	2013 (In the 537,694 34,576 25,885	housands \$	2012 s, except units : 489,063 33,775	and per	48,631 801 1,942	% Change 9.9% 2.4% 8.1%	
Revenue Gross profit Unit sales Revenue per unit	\$ \$ \$	2013 (In the 537,694 34,576 25,885 20,772	housands \$ \$ \$	2012 s, except units : 489,063 33,775 23,943 20,426	s \$ \$	hange unit amounts 48,631 801 1,942 346	% Change 9,9% 2,4% 8,1% 1,7%	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit	\$ \$ \$	2013 (In the state of the state	housands \$ \$ \$ \$	2012 489,063 33,775 23,943 20,426 1,411 6.9%	s \$ \$	hange unit amounts 48,631 801 1,942 346 (75) (50)	9.9% 2.4% 8.1% 1.7% (5.3%)	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit	\$ \$ \$	2013 (In the state of the state	housands \$ \$ \$ \$	2012 489,063 33,775 23,943 20,426 1,411 6.9%	s s s	hange unit amounts 48,631 801 1,942 346 (75)	9.9% 2.4% 8.1% 1.7% (5.3%)	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue	\$ \$ \$	2013 (In the state of the state	housands \$ \$ \$ \$ December	2012 489,063 33,775 23,943 20,426 1,411 6.9%	s s s	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (Change	9.9% 2.4% 8.1% 1.7% (5.3%) bps  Worse) % Change	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store:	\$ \$ \$ \$	2013 (In the state of the state	s s s S December	2012 489,063 33,775 23,943 20,426 1,411 6.9% 2012 5, except units	s s s S	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (thange unit amounts	9.9% 2.4% 8.1% 1.7% (5.3%) bps  Worse) % Change	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue	\$ \$ \$ \$	2013 (In the state of the state	housands \$ \$ \$ \$ December	2012 489,063 33,775 23,943 20,426 1,411 6.9% 21,411 21	s s s S	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (Value of the second of t	% Change ) 9,9% 2.4% 8.1% 1.7% (5.3%) bps  Worse) % Change )	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue Gross profit	\$ \$ \$ \$	2013 (In the state of the stat	s s s S December	2012 489,063 33,775 23,943 20,426 1,411 6.9% 2012 2,053,477 143,759	s s s S	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (0) hange unit amounts  103,736 4,924	% Change ) 9,9% 2,4% 8,1% 1,7% (5,3%) bps  Worse) % Change ) 5,1% 3,4%	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue Gross profit Unit sales	\$ \$ \$ \$ \$ \$ \$	2013 (In the state of the stat	s s s s S December	2012 489,063 33,775 23,943 20,426 1,411 6.9% 2012 5, except units :	s s s S Cl	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (Vhange unit amounts  103,736 4,924 3,841	% Change 9.9% 2.4% 8.1% 1.7% (5.3%) bps  Worse) % Change 3.4% 3.7%	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue Gross profit Unit sales Revenue per unit	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2013 (In the state of the stat	housands  \$ \$ \$ \$ \$ December	489,063 33,775 23,943 20,426 1,411 6,9% • 31, 2012 5, except units : 2,053,477 143,759 102,556 20,023	s s s s s c c c c c c c c c c c c c c c	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (0) hange unit amounts  103,736 4,924 3,841 252	% Change 9,9% 2,4% 8,1% 1,7% (5,3%) bps  Worse) % Change 9,1% 3,4% 3,7% 1,3%	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue Gross profit Unit sales	\$ \$ \$ \$ \$ \$ \$	2013 (In the state of the stat	s s s s S December	2012 489,063 33,775 23,943 20,426 1,411 6.9% 2012 5, except units :	s s s S Cl	hange unit amounts  48,631 801 1,942 346 (75) (50)  Better / (Vhange unit amounts  103,736 4,924 3,841	% Change 9,9% 2,4% 8,1% 1,7% (5,3%) bps  Worse) % Change 9,1% 3,4% 3,7%	

#### Wholesale Vehicles

	 Fourth Quarter	Ended Decemb		Better	(Worse)	
	2013		2012	Change		% Change
		(In thousands	nd per ui	nit amounts)		
Reported:			•	•		
Revenue	\$ 40,772	\$	44,820	\$	(4,048)	(9.0%)
Gross profit (loss)	\$ (1,589)	\$	(1,576)	\$	(13)	(0.8%)
Unit sales	6,670		7,452		(782)	(10.5%)
Revenue per unit	\$ 6,113	\$	6,014	\$	99	1.6%
Gross profit (loss) per unit	\$ (238)	\$	(211)	\$	(27)	(12.8%)
Gross profit (loss) as a % of revenue	(3.9%)		(3.5%)		(40)	bps

	 Year Ended	December 3	51,		Better /	(Worse)
	 2013 2012			2012 Chan		
	 (I	n thousand	ıd per uı	nit amounts)		
Reported:			•	Î		
Revenue	\$ 175,328	\$	183,326	\$	(7,998)	(4.4%)
Gross profit (loss)	\$ (7,931)	\$	(5,975)	\$	(1,956)	(32.7%)
Unit sales	29,961		31,188		(1,227)	(3.9%)
Revenue per unit	\$ 5,852	\$	5,878	\$	(26)	(0.4%)
Gross profit (loss) per unit	\$ (265)	\$	(192)	\$	(73)	(38.0%)
Gross profit (loss) as a % of revenue	(4.5%)		(3.3%)		(120)	bps

	Fourth Quarter	Ended Decem		Better /	(Worse)	
	2013 2012			C	hange	% Change
	 (	In thousands	ıd per uı	nit amounts)		
Same Store:			_	_		
Revenue	\$ 39,355	\$	44,820	\$	(5,465)	(12.2%)
Gross profit (loss)	\$ (1,494)	\$	(1,576)	\$	82	5.2%
Unit sales	6,523		7,452		(929)	(12.5%)
Revenue per unit	\$ 6,033	\$	6,014	\$	19	0.3%
Gross profit (loss) per unit	\$ (229)	\$	(211)	\$	(18)	(8.5%)
Gross profit (loss) as a % of revenue	(3.8%)		(3.5%)		(30)	bps

	Year Ended	December 3		(Worse)		
	 2013		2012		Change	% Change
	 (I	n thousand	s, except units an	ıd per u	nit amounts)	
Same Store:			•	-		
Revenue	\$ 173,612	\$	183,325	\$	(9,713)	(5.3%)
Gross profit (loss)	\$ (7,830)	\$	(5,976)	\$	(1,854)	(31.0%)
Unit sales	29,785		31,188		(1,403)	(4.5%)
Revenue per unit	\$ 5,829	\$	5,878	\$	(49)	(0.8%)
Gross profit (loss) per unit	\$ (263)	\$	(192)	\$	(71)	(37.0%)
Gross profit (loss) as a % of revenue	(4.5%)		(3.3%)		(120)	bps

#### Parts, Service and Collision Repair ("Fixed Operations")

	F	Fourth Quarter Ended December 31,				Better /	/ (Worse)	
		2013		2012		Change	% Cha	ange
				(In thousands)				
ported:								
Revenue								
Customer Pay	\$	139,443	\$	130,595	\$	8,848		6.8%
Warranty		50,572		41,621		8,951	2	21.5%
Wholesale Parts		44,468		38,282		6,186	1	16.2%
Internal, Sublet & Other		82,405		76,615		5,790		7.6%
Total	\$	316,888	\$	287,113	\$	29,775	1	10.4%
Gross profit		<u> </u>						
Customer Pay	\$	76,315	\$	71,587	\$	4,728		6.6%
Warranty		26,694		21,972		4,722	2	21.5%
Wholesale Parts		8,084		7,244		840	1	11.6%
Internal, Sublet & Other		41,493		40,051		1,442		3.6%
Total	<u>\$</u>	152,586	\$	140,854	\$	11,732		8.3%
ross profit as a % of revenue		<u> </u>						
Customer Pay		54.7%		54.8%		(10)	bps	
Warranty		52.8%		52.8%		0	bps	
Wholesale Parts		18.2%		18.9%		(70)	bps	
Internal, Sublet & Other		50.4%		52.3%		(190)	bps	
Total		48.2%		49.1%		(90)	bps	

	Year Ended December 31,				Better /	(Worse)	
	 2013		2012		Change	% C	hange
			(In thousands)				
Reported:							
Revenue							
Customer Pay	\$ 546,695	\$	525,674	\$	21,021		4.0%
Warranty	188,061		167,964		20,097		12.0%
Wholesale Parts	169,338		153,827		15,511		10.1%
Internal, Sublet & Other	 326,084		314,854		11,230		3.6%
Total	\$ 1,230,178	\$	1,162,319	\$	67,859		5.8%
Gross profit	 		<u> </u>				
Customer Pay	\$ 300,800	\$	289,427	\$	11,373		3.9%
Warranty	101,351		88,287		13,064		14.8%
Wholesale Parts	31,242		29,494		1,748		5.9%
Internal, Sublet & Other	 163,699		161,695		2,004		1.2%
Total	\$ 597,092	\$	568,903	\$	28,189		5.0%
Gross profit as a % of revenue	 		<u> </u>				
Customer Pay	55.0%		55.1%		(10)	bps	
Warranty	53.9%		52.6%		130	bps	
Wholesale Parts	18.4%		19.2%		(80)	bps	
Internal, Sublet & Other	 50.2%		51.4%		(120)	bps	
Total	48.5%		48.9%		(40)	bps	

#### Parts, Service and Collision Repair ("Fixed Operations")

	Fe	Fourth Quarter Ended December 31,				(Worse)	Worse)	
		2013		2012		Change		hange
			(	In thousands)				
ame Store:								
Revenue								
Customer Pay	\$	134,542	\$	130,595	\$	3,947		3.0%
Warranty		49,209		41,621		7,588		18.2%
Wholesale Parts		43,236		38,282		4,954		12.9%
Internal, Sublet & Other		80,708		76,615		4,093		5.3%
Total	\$	307,695	\$	287,113	\$	20,582		7.2%
Gross profit	<del></del>							
Customer Pay	\$	73,790	\$	71,587	\$	2,203		3.1%
Warranty		26,063		21,972		4,091		18.6%
Wholesale Parts		7,772		7,244		528		7.3%
Internal, Sublet & Other		40,367		39,778		589		1.5%
Total		147,992	\$	140,581	\$	7,411		5.3%
Gross profit as a % of revenue	<del></del>							
Customer Pay		54.8%		54.8%		0	bps	
Warranty		53.0%		52.8%		20	bps	
Wholesale Parts		18.0%		18.9%		(90)	bps	
Internal, Sublet & Other		50.0%		51.9%		(190)	bps	
Total		48.1%		49.0%		(90)	bps	

		Year Ended December 31,			Better / (Worse			e)
		2013		2012		Change	% C	hange
			(	(In thousands)				
Same Store:								
Revenue								
Customer Pay	\$	539,331	\$	525,674	\$	13,657		2.6%
Warranty		185,864		167,964		17,900		10.7%
Wholesale Parts		167,452		153,827		13,625		8.9%
Internal, Sublet & Other		323,543		314,854		8,689		2.8%
Total	\$	1,216,190	\$	1,162,319	\$	53,871		4.6%
Gross profit	<del></del>							
Customer Pay	\$	296,956	\$	289,427	\$	7,529		2.6%
Warranty		100,574		88,287		12,287		13.9%
Wholesale Parts		30,766		29,494		1,272		4.3%
Internal, Sublet & Other		161,629		160,764		865		0.5%
Total	\$	589,925	\$	567,972	\$	21,953		3.9%
Gross profit as a % of revenue	<del></del>							
Customer Pay		55.1%		55.1%		0	bps	
Warranty		54.1%		52.6%		150	bps	
Wholesale Parts		18.4%		19.2%		(80)	bps	
Internal, Sublet & Other		50.0%		51.1%		(110)	bps	
Total		48.5%		48.9%		(40)	bps	

#### Finance, Insurance and Other, Net ("F&I")

	_	Fourt	th Quarter	Ended Decer	nber 31,		Better /	(Worse)
	_	2013 2012				Change	% Change	
	-			(In thousa	nds, except per	r unit a	mounts)	
Reported:								
Revenue	9	\$	68,983	\$	64,685	\$	4,298	6.6%
Gross profit per retail unit (excludes fleet)	9	\$	1,143	\$	1,121	\$	22	2.0%

	 Year Ende	d December	31,		Better	er / (Worse)	
	2013 2012				Change	% Change	
		(In thous	ands, except pe	r unit :	amounts)		
Reported:							
Revenue	\$ 272,443	\$	250,422	\$	22,021	8.8%	
Gross profit per retail unit (excludes fleet)	\$ 1,138	\$	1,083	\$	55	5.1%	

	F	ourth Quarter	Ended Dece	mber 31,		Better /	er / (Worse)	
		2013 2012			Change		% Change	
			(In thousa	inds, except pe	r unit :	amounts)		
Same Store:								
Revenue	\$	67,712	\$	64,698	\$	3,014	4.7%	
Gross profit per retail unit (excludes fleet)	\$	1,139	\$	1,121	\$	18	1.6%	

	 Year Ended December 31,			Better	/ (Worse)	
	 2013		2012		Change	% Change
	 (In thousands, except per unit amounts)					
Same Store:						
Revenue	\$ 270,708	\$	249,779	\$	20,929	8.4%
Gross profit per retail unit (excludes fleet)	\$ 1,137	\$	1,080	\$	57	5.3%

#### Selling, General and Administrative ("SG&A") Expenses

	1	Fourth Quarter Ended December 31,				Better / (Worse)	
		2013		2012		Change	% Change
				(In thousands	)		_
Compensation	\$	151,704	\$	140,423	\$	(11,281)	(8.0%)
Advertising		15,327		13,243		(2,084)	(15.7%)
Rent		17,632		19,286		1,654	8.6%
Other		69,984		63,846		(6,138)	(9.6%)
Total	\$	254,647	\$	236,798	\$	(17,849)	(7.5%)
SG&A as a % of gross profit							
Compensation		44.8%		44.7%		(10)	bps
Advertising		4.5%		4.2%		(30)	bps
Rent		5.2%		6.1%		90	bps
Other		20.7%		20.4%		(30)	bps
Total		75.2%		75.4%		20	bps

		Year Ended December 31,				Better / (Worse)		
	2013		2012		Change		% Change	
				(In thousand	s)		_	
Compensation	\$	601,495	\$	566,886	\$	(34,609)	(6.1%)	
Advertising		56,609		50,349		(6,260)	(12.4%)	
Rent		73,976		76,484		2,508	3.3%	
Other		271,045		255,307		(15,738)	(6.2%)	
Total	\$	1,003,125	\$	949,026	\$	(54,099)	(5.7%)	
SG&A as a % of gross profit								
Compensation		46.2%		45.9%		(30)	bps	
Advertising		4.3%		4.1%		(20)		
Rent		5.7%		6.2%		50	bps	
Other		20.9%		20.6%		(30)	bps	
Total		77.1%		76.8%		(30)	bps	



### FORWARD-LOOKING STATEMENTS

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to future events, are not historical facts and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. These statements can generally be identified by lead-in words such as "believe", "expect", "anticipate", "intend", "plan", "foresee", "may", "will" and other similar words. Statements that describe our Company's objectives, plans or goals are also forward-looking statements. Examples of such forward-looking information we may be discussing in this presentation include, without limitation, anticipated 2014 industry new vehicle sales volume, the implementation of growth and operating strategies, including acquisitions of dealerships and properties, the development of open points and stand-alone pre-owned stores, the return of capital to shareholders, anticipated future success and impacts from the implementation of our strategic initiatives and earnings per share expectations.

You are cautioned that these forward-looking statements are not guarantees of future performance, involve risks and uncertainties and actual results may differ materially from those projected in the forward-looking statements as a result of various factors. These risks and uncertainties include, among other things, (a) economic conditions in the markets in which we operate, (b) the success of our operational strategies, (c) our relationships with the automobile manufacturers, (d) new and pre-owned vehicle sales volume, and (e) earnings expectations for the year ended December 31, 2014. These risks and uncertainties, as well as additional factors that could affect our forward-looking statements, are described in our Form 10-K for the year ending December 31, 2012.

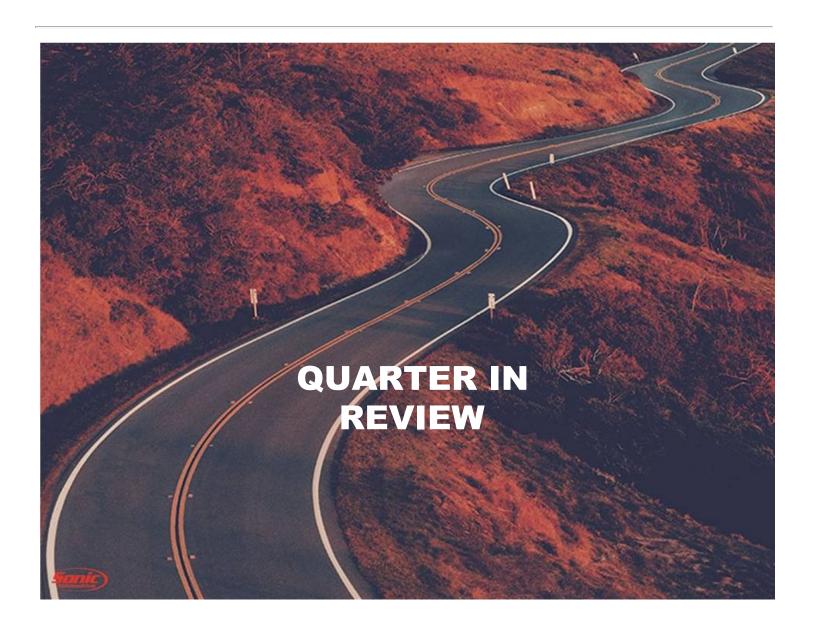
These forward-looking statements, risks, uncertainties and additional factors speak only as of the date of this presentation. We undertake no obligation to update any such statements.



## CONTENT

- QUARTER IN REVIEW
- FINANCIAL RESULTS
- OPERATIONS RECAP
- SUMMARY AND OUTLOOK



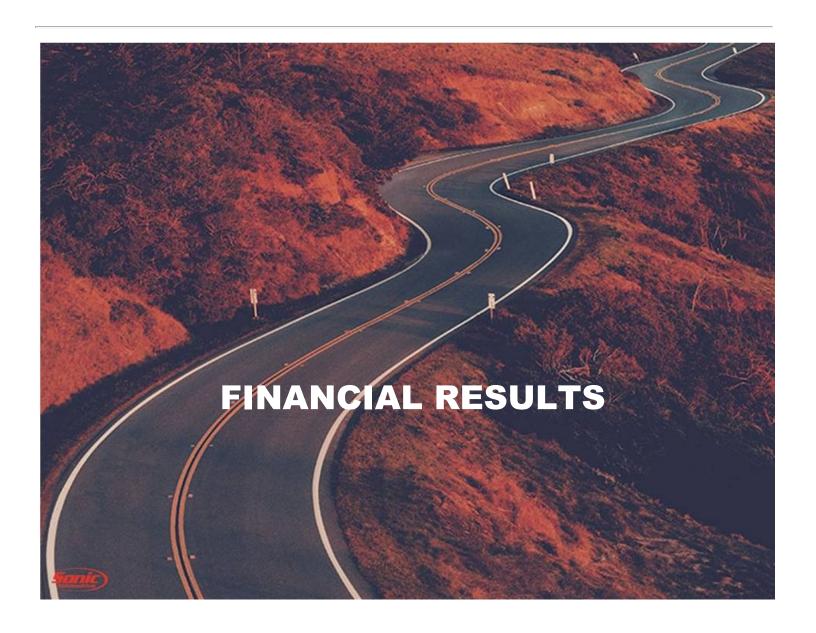


## **Q4 RESULTS**

- ☐ Revenue growth Up 5.8%
  - New retail revenue up 3.1% volume up 0.7%
  - ❖ Pre-owned revenue up 12.7% unit volume up 10.1%
  - ❖F&I revenue up 6.6%
  - ❖ Fixed operations revenue up 10.4%
- ☐ Gross profit growth Up 7.8%
- ☐ SG&A at 75.2% Includes 180 bps of initiative expenses
- Adjusted income from continuing operations up \$6.8 million, or 23.4%(1)
- Adjusted diluted earnings per share from continuing operations of \$0.67, up 29%<sup>(1)</sup>

 $m{(1)}$  – See appendix for reconciliation of adjusted amounts to GAAP amounts.

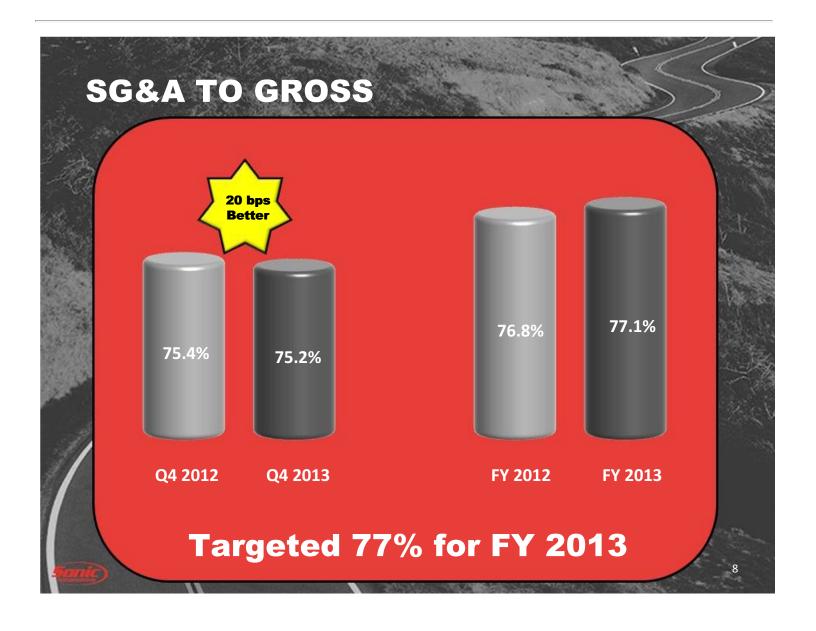
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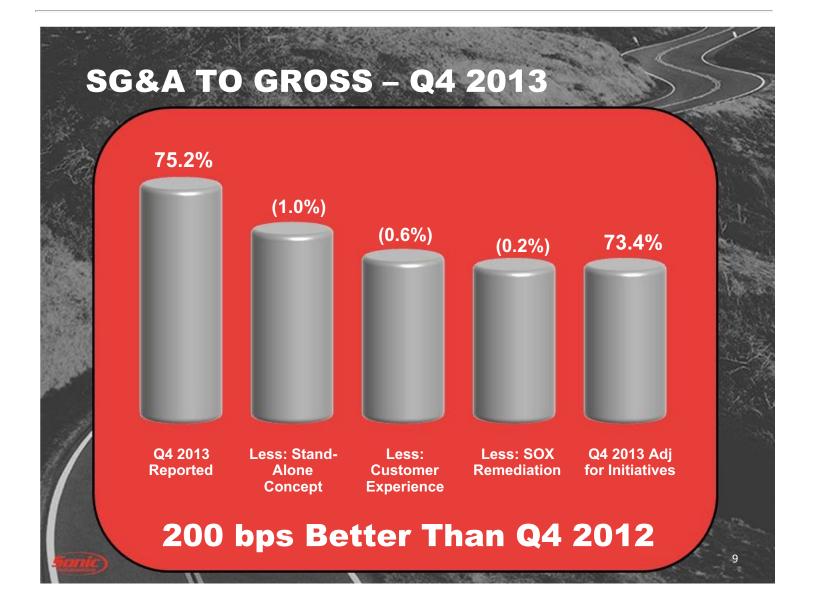


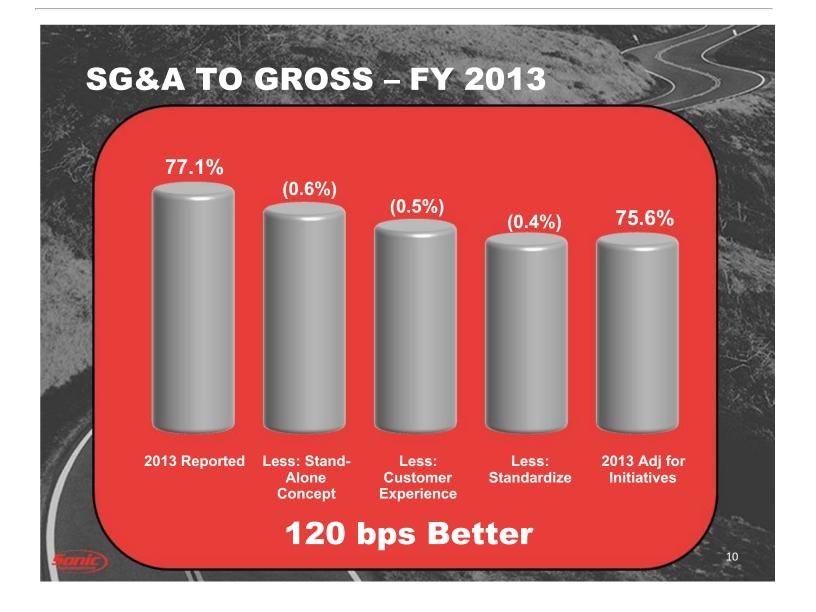
# ADJUSTED Q4 2013 RESULTS

		B/(W) than Q4 2012			B/(W) tha	an 2012
(amounts in millions, except per share data)	<u>Q4 2013</u>	\$	%	2013	\$	%
Revenue	\$ 2,315	\$ 127	6%	\$ 8,843	\$ 478	6%
Gross Profit	\$ 339	\$ 25	8%	\$ 1,302	\$ 67	5%
Operating Profit (1)	\$ 69	\$ 4	6%	\$ 244	\$ 4	2%
Interest & Other (1)	(\$ 19)	\$1	4%	(\$ 77)	\$ 2	2%
Continuing Ops:						
Profit (after tax) (1)	\$ 36	\$ 7	23%	\$ 108	\$8	8%
Diluted EPS (1)	\$ 0.67	\$ 0.15	29%	\$ 2.03	\$ 0.31	18%
SG&A as % of Gross	75.2%	20 bps		77.1%	(30 bps)	
Discontinued Ops Profit/(Loss) (after tax)	(\$ 1)	(\$ 3)		(\$ 3)	(\$ 1)	

nie)







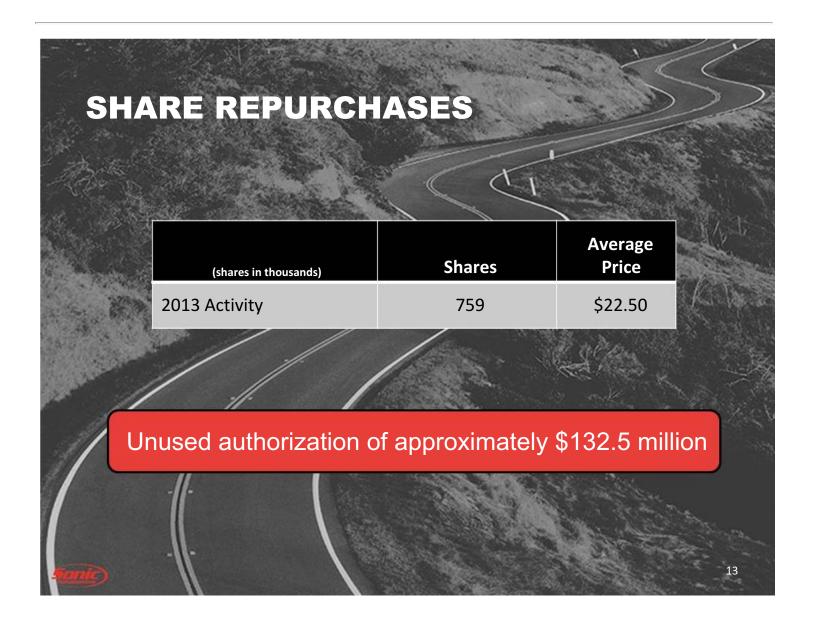
# CAPITAL SPENDING

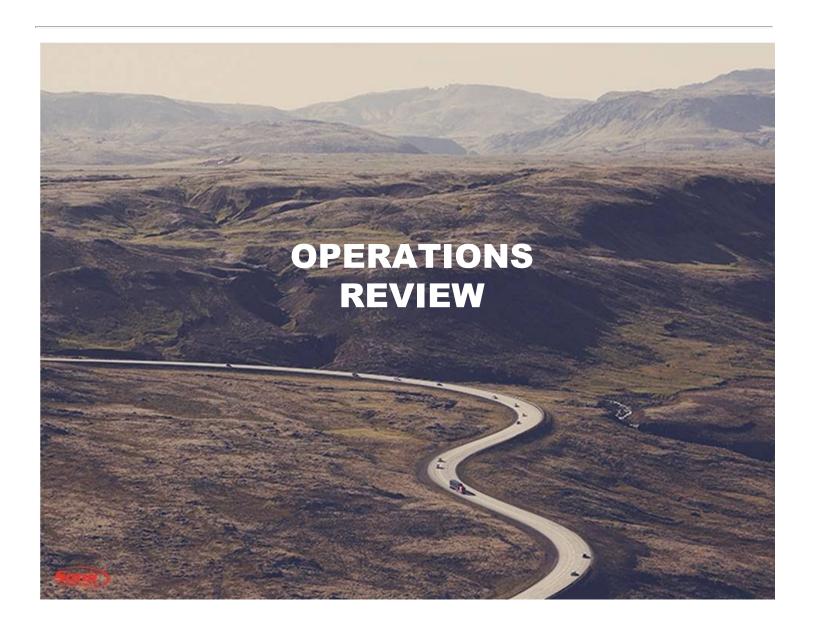
(amounts in millions)	YTD 2013
Real Estate Acquisitions	\$ 52.5
All Other Cap Ex	105.1
Subtotal	\$ 157.6
Less: Mortgage Funding	<u>(53.7)</u>
Total Cash Used – Cap Ex	\$ 103.9

## DEBT COVENANTS

	Covenant	Actual Q4 2013
Liquidity Ratio	>= 1.05	1.16
Fixed Charge Coverage Ratio	>= 1.20	1.83
Total Lease Adjusted Leverage Ratio	<= 5.50	3.96

Compliant with all Covenants





# NEW VEHICLE RETAIL

	Q4 2013	Q4 2012	B/(W)
Volume	34,001	33,767	0.7%
Selling Price	\$ 38,218	\$ 37,312	2.4%
Gross Margin %	6.3%	6.1%	20 bps
GPU	\$ 2,415	\$ 2,260	\$ 154
Gross Profit	\$82 million	\$ 76 million	7.6%
SAAR (includes fleet)	15.6 million	14.9 million	4.5%

## **USED VEHICLE RETAIL**

	Q4 2013	Q4 2012	B/(W)
Retail Volume	26,354	23,943	10.1%
Used Retail GPU	\$ 1,358	\$ 1,369	(\$ 11)
Used Related Retail Gross*	\$82 million	\$ 73 million	\$ 9 million
Used to New	0.78 : 1	0.71:1	0.07
Vehicles / store / month	86	80	6

<sup>\* -</sup> Includes front-end gross plus F&I related gross and fixed operations related gross

## **FIXED OPS**

	Q4 2013	B/(W) than 2012		
(amounts in millions)	2013	\$	%	
Revenue	\$ 317	\$ 30	10.4%	
Gross Profit	\$ 153	\$ 12	8.3%	

### QTD YOY Gross Profit Change Breakdown:

- Customer Pay Up 6.6%
- Whsl. Parts Up 11.6%
- Internal & Sublet Up 3.6%
- Warranty Up 21.5%

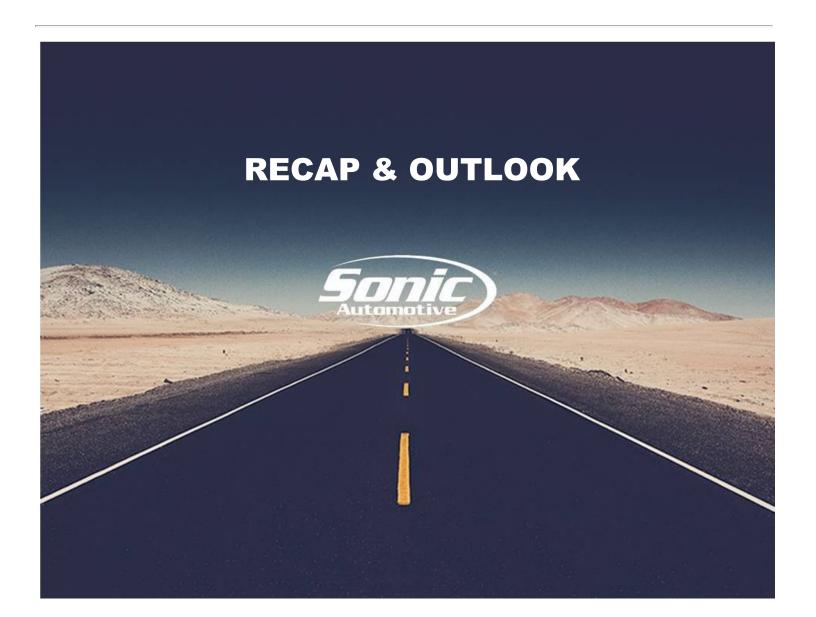


# **ONE SONIC-ONE EXPERIENCE**

- ☐ Begin rollout at pilot store in July 2014
  - ❖ Test Technologies
  - Train Associates
  - Gauge Guest Acceptance
- □ Additional stores will be introduced once perfected at the pilot store
  - Anticipate at least an 18 month roll-out period once pilot store is perfected



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# **SUMMARY**

- ☐ Continued to grow the base business achieving record results
- □ Refinancing activities will benefit future periods
- ☐ Continued strategy of dealership property acquisitions
- ☐ Growths & Operating Strategies
  - Stand-alone pre-owned stores
  - One Sonic-One Experience
  - Continue franchise acquisitions
  - Own our properties
  - Return capital to shareholders through dividends and share repurchases



## **2014 PLAN**

#### □ 2014 Plan

- Expect new car industry volume to be between 15.75M to 16.25M units
- We will continue to increase pre-owned volume in the midsingle digits
- Expect fixed operations to grow at mid-single digits
- Expenses related to pre-owned and customer experience initiatives to continue

#### 2014 Continued Ops EPS Guidance:

New Car Franchise Business \$2.09 - \$2.19

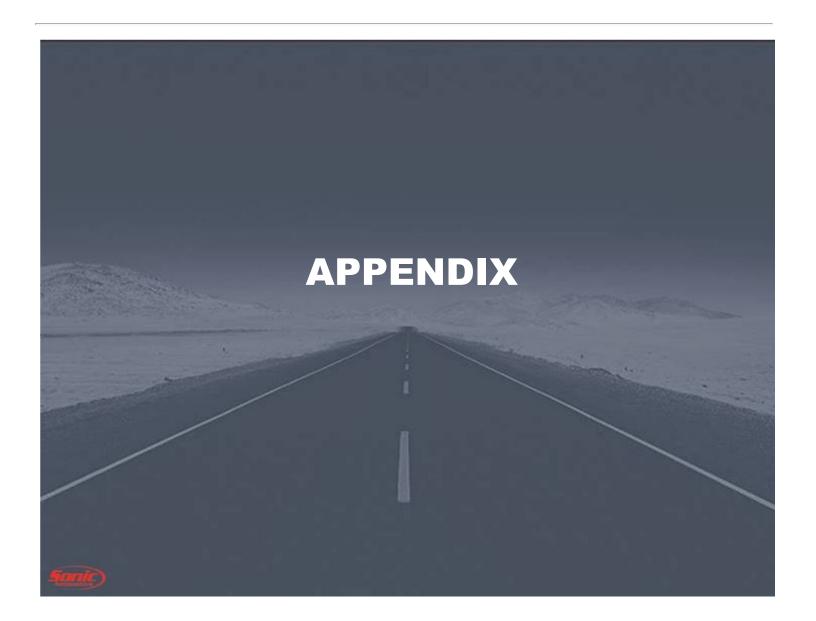
• Effect of stand-alone pre-owned initiative (\$0.14)

Total Sonic w/Standalone Pre-Owned Ops \$1.95 - \$2.05



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This release contains certain non-GAAP financial measures (the "Adjusted" columns) as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures (the "Reported" columns) in the release. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

			Adjusted 2013 B/(W)						
		2013	5.0	7	2012		than Adjusted 2012		
(\$ in millions, shares in		1 1							
thousands, except per share data)	Reported	Adjustments	Adjusted .	Reported	Adjustments	Adjusted	<u> </u>	<u></u>	
Revenues	\$ 2,315.4	s -	\$ 2,315.4	\$ 2,188.7	s -	\$ 2,188.7 <b>\$</b>	126.6	5.8%	
Gross profit	338.7		338.7	314.1		314.1	24.6	7.8%	
Gross margin	14.6%		14.6%	14.4%		14.4%		20 bps	
SG&A	(254.6)		(254.6)	(236.8)		(236.8)	(17.8)	(7.5%)	
SG&A as % of gross profit	75.2%		75.2%	75.4%		75.4%		20 bps	
Impairment charges	(9.8)	9.8 (1)		(0.4)		(0.4)	0.4	100.0%	
Depreciation and amortization	(15.0)		(15.0)	(11.9)		(11.9)	(3.1)	(26.1%)	
Operating income	59.3	9.8	69.1	65.1		65.1	4.0	6.2%	
Operating margin	2.6%		3.0%	3.0%		3.0%		0 bps	
Interest expense, floor plan	(5.7)		(5.7)	(5.5)		(5.5)	(0.2)	(2.8%)	
Interest expense, other, net	(13.2)		(13.2)	(14.2)		(14.2)	1.0	7.3%	
Other income (expense), net	0.0		0.0	0.2	1	0.2	(0.2)	(99.5%)	
Income (loss) from continuing operations	29.6	6.0	35.5	28.8		28.8	6.8	23.4%	
Income (loss) from discontinued operations	(1.5)	A	(1.5)	1.6		1.6	(3.1)	(193.0%)	
Net income (loss)	\$ 28.1	\$ 6.0	\$ 34.1	\$ 30.4	<u>s</u> -	\$ 30.4 \$	3.7	12.1%	
Diluted earnings (loss) per common share:							1		
Earnings (loss) per share							-		
from continuing operations	\$ 0.55	\$ 0.12	\$ 0.67	\$ 0.52	\$ -	\$ 0.52 \$	0.15	28.8%	
Earnings (loss) per share from								-	
discontinued operations	(0.02)	(0.01)	(0.03)	0.03		0.03	(0.06)	(200.0%)	
Earnings (loss) per common share	\$ 0.53	\$ 0.11	\$ 0.64	\$ 0.55	\$ -	\$ 0.55 \$	0.09	16.4%	
Weighted average shares outstanding	52,974		52,974	54,763		54,763			

<sup>(1)</sup> Represents property, equipment and franchise asset impairment charges.



			Adjusted 2013 B/(W)					
		2013	55	2	2012	than Adjusted 2012		
(\$ in millions, shares in								
thousands, except per share data)	Reported	Adjustments	Adjusted	Reported	Adjustments	Adjusted	<u> </u>	<u>%</u>
Revenues	\$ 8,843.2	s -	\$ 8,843.2	\$ 8,365.5	s -	\$ 8,365.5	\$ 477.7	5.7%
Gross profit	1,301.6		1,301.6	1,235.2		1,235.2	66.5	5.4%
Gross margin	14.7%		14.7%	14.8%		14.8%		(10) bps
SG&A	(1,003.1)		(1,003.1)	(949.0)		(949.0)	(54.1)	(5.7%)
SG&A as % of gross profit	77.1%		77.1%	76.8%		76.8%		(30) bps
Impairment charges	(9.9)	9.9 (1	) -	(0.4)		(0.4)	0.4	100.0%
Depreciation and amortization	(54.0)		(54.0)	(45.3)		(45.3)	(8.7)	(19.3%)
Operating income	234.6	9.9	244.5	240.4		240.4	4.1	1.7%
Operating margin	2.7%		2.8%	2.9%		2.9%		(10) bps
Interest expense, floor plan	(22.0)		(22.0)	(19.5)		(19.5)	(2.5)	(12.9%)
Interest expense, other, net	(55.5)	0.8 (2	(54.7)	(60.1)	1.2 (4)	(58.9)	4.2	7.2%
Other income (expense), net	(28.1)	28.2 (3	0.1	(19.6)	19.9 (5)	0.3	(0.2)	(66.3%)
Income (loss) from continuing operations	84.7	23.7	108.4	91.3	9.3 (6)	100.5	7.9	7.8%
Income (loss) from discontinued operations	(3.1)	<u> </u>	(3.1)	(2.2)	- 10	(2.2)	(0.9)	(41.7%)
Net income (loss)	\$ 81.6	\$ 23.7	\$ 105.3	\$ 89.1	\$ 9.3	\$ 98.4	\$ 7.0	7.1%
Diluted earnings (loss) per common share:								Salvan.
Earnings (loss) per share								
from continuing operations	\$ 1.59	\$ 0.44	\$ 2.03	\$ 1.56	\$ 0.16	\$ 1.72	\$ 0.31	18.0%
Earnings (loss) per share from			1			(0.00		(2.7.00)
discontinued operations	(0.06)	0.01	(0.05)	(0.03)	(0.01)	(0.04)	(0.01)	(25.0%)
Earnings (loss) per common share	\$ 1.53	\$ 0.45	\$ 1.98	\$ 1.53	\$ 0.15	<u>\$ 1.68</u> _	<u>\$ 0.30</u>	17.9%
Weighted average shares outstanding	52,941		52,941	60,406		60,406		

<sup>(6)</sup> Includes tax adjustments related to the settlement of certain tax matters and the tax effect of items (4) and (5) above.



Represents property, equipment and franchise asset impairment charges.
 Represents double-carry interest on the 9.0% Senior Subordinated Notes.
 Represents loss on extinguishment of the 9.0% Senior Subordinated Notes.
 Represents double-carry interest on the 7.0% Senior Subordinated Notes.

<sup>(5)</sup> Represents loss on extinguishment of the 5.0% Convertible Senior Notes.

	Fourth Quarter Ended December 31, 2013											
		Continuing Operations					ntinued Operation	IS	Total Operations			
	Net	Income	Share	10	Net	Income	Share		Net	Income	Share	- 10
(\$ in millions, shares in	(I	Loss):	Count:	Diluted	(I	Loss):	Count:	Diluted	(	Loss):	Count:	Diluted
thousands, except per share data)	Nur	nerator	Denominator	EPS	Nui	merator	Denominator	EPS	Nu	merator	Denominator	EPS
Reported basic	s	29.6	52,492		s	(1.5)	52,492		\$	28.1	52,492	
Effect of dilutive securities:												
Two class method		(0.2)								(0.2)		
Stock compensation plans			482				482				482	
Reported diluted	-	29.4	52,974	\$ 0.55		(1.5)	52,974	\$ (0.02)	1100	27.9	52,974	\$ 0.53
Adjustments (tax-effected):												
Impairment charges		6.0			- CE					6.0		
Adjusted diluted	s	35.3	52,974	\$ 0.67	s	(1.5)	52.974	\$ (0.03)	s	33.9	52.974	\$ 0.64



Fourth Quarter Ended December 31.	2012

	Continuing Operations					Disco	ntinued Operation	1S	Total Operations				
	Net	Income	Share	33	Net	Income	Share	483	Net	Income	Share	40	
(\$ in millions, shares in	(L	oss):	Count:	Diluted	(I	Loss):	Count:	Diluted	(	Loss):	Count:	Diluted	
thousands, except per share data)	Nur	nerator	Denominator	EPS	Nur	merator	Denominator	EPS	Nu	merator	Denominator	EPS	
		-										- 0	
Reported basic	\$	28.8	54,289		\$	1.6	54,289		\$	30.4	54,289		
Effect of dilutive securities:													
Two class method		(0.4)								(0.4)			
Contingently convertible debt													
Stock compensation plans			474				474				474		
Reported diluted	\$	28.4	54,763	\$ 0.52	\$	1.6	54,763	\$ 0.03	\$	29.9	54,763	\$ 0.55	
Two class method Contingently convertible debt Stock compensation plans	<u> </u>		- 474	<u>\$ 0.52</u>		-	- 474	\$ 0.03	\$	<u> </u>	- 474	\$ 0.55	



	Year Ended December 31, 2013													
		Con	tinuing Operations	10.0	W.	Disco	ntinued Operation	is	0	T	otal Operations			
(\$ in millions, shares in	(1	Income Loss):	Share Count:	Diluted	Net Income (Loss):		Share Count:	Diluted	Net Income (Loss):		Share Count:	Diluted		
thousands, except per share data)	Nur_	nerator	<u>Denominator</u>	EPS	Num	erator	Denominator	EPS .	Nui	merator _	Denominator	EPS		
Reported basic	\$	84.7	52,556		\$	(3.1)	52,556		\$	81.6	52,556			
Effect of dilutive securities:														
Two class method Contingently convertible debt		(0.6)								(0.6)				
Stock compensation plans			385				385				385			
Reported diluted	1000	84.1	52,941	\$ 1.59		(3.1)	52,941	\$ (0.06)		81.0	52,941	\$ 1.53		
Adjustments (tax-effected):														
Impairment charges		6.0								6.0				
Double-carry interest	- 14	0.5								0.5				
Debt extinguishment charges	-	17.2				-	-			17.2				
Subtotal		107.8	52,941	\$ 2.04		(3.1)	52,941	\$ (0.06)		104.7	52,941	\$ 1.98		
Effect of dilutive securities:								1						
Two class method & rounding	/	(0.2)							1	(0.2)				
Adjusted diluted	\$	107.6	52,941	\$ 2.03	\$	(3.1)	52,941	\$ (0.05)	\$	104.6	52,941	\$ 1.98		



	Year Ended December 31, 2012													
	Continuing Operations					Disco	ntinued Operation	s	Total Operations					
	Net	Income	Share	- 4	Net	Income	Share		Net	Income	Share			
(\$ in millions, shares in	(L	oss):	Count:	Diluted	1)	Loss):	Count:	Diluted	(I	Loss):	Count:	Diluted		
thousands, except per share data)	Nun	nerator_	Denominator	EPS	Nur	nerator	Denominator	EPS	Nui	merator _	Denominator	EPS		
Reported basic	\$	91.3	53,550		\$	(2.2)	53,550		\$	89.1	53,550			
Effect of dilutive securities:														
Two class method		(1.4)								(1.4)				
Contingently convertible debt		4.6	6,411			0.1	6,411			4.7	6,411			
Stock compensation plans			445				445				445			
Reported diluted	1800	94.5	60,406	\$ 1.56		(2.1)	60,406	\$ (0.03)	100	92.4	60,406	\$ 1.53		
Adjustments (tax-effected):														
Double-carry interest		0.7								0.7				
Debt extinguishment charges	4	12.1								12.1				
Settlement of tax matters		(3.6)			-	-				(3.6)				
Subtotal		103.8	60,406	\$ 1.72		(2.1)	60,406	\$ (0.04)		101.7	60,406	\$ 1.68		
Effect of dilutive securities:								1						
Two class method	/	(0.1)								(0.1)				
1 wo class method		(0.1)							-	(0.1)				
Adjusted diluted	\$	103.6	60,406	\$ 1.72	\$	(2.1)	60,406	\$ (0.04)	\$	101.5	60,406	\$ 1.68		



#### SONIC AUTOMOTIVE, INC. DECLARES QUARTERLY CASH DIVIDEND

CHARLOTTE, N.C. – February 19, 2014 – Sonic Automotive, Inc. (NYSE: SAH), a leader in automotive retailing, today announced that its Board of Directors approved a quarterly dividend of \$0.025 per share payable in cash for stockholders of record on March 14, 2014. The dividend will be payable on April 15, 2014.

Sonic Automotive, Inc., a Fortune 500 company based in Charlotte, N.C., is one of the nation's largest automotive retailers. Sonic can be reached on the web at www.sonicautomotive.com.

Included herein is a forward-looking statement pertaining to an anticipated cash dividend to shareholders. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risk and uncertainties that could cause actual results or trends to differ materially from management's view, including without limitation, economic conditions in the markets in which we operate, new and used vehicle sales volume, the success of our operational strategies, the rate and timing of overall economic recovery and the risk factors described in the Company's annual report on Form 10-K for the year ending December 31, 2012. The Company does not undertake any obligation to update forward-looking information.

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