#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 26, 2016

### SONIC AUTOMOTIVE, INC.

(Exact name of registrant as specified in its charter)

#### Delaware

(State or other jurisdiction of incorporation)

1-13395 56-2010790

(Commission(IRS EmployerFile Number)Identification No.)

#### 4401 Colwick Road Charlotte, North Carolina

(Address of principal executive offices)

28211

(Zip Code)

Registrant's telephone number, including area code: (704) 566-2400

#### Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

On July 26, 2016, Sonic Automotive, Inc. (the "Company") issued a press release announcing its financial results for its fiscal second quarter ended June 30, 2016 (the "Earnings Press Release"). A copy of the Earnings Press Release is attached hereto as Exhibit 99.1 and a copy of the earnings call presentation materials is attached hereto as Exhibit 99.2.

#### Item 7.01. Regulation FD Disclosure.

On July 26, 2016, in the Earnings Press Release, the Company announced the approval of a quarterly cash dividend.

#### Item 9.01. Financial Statements and Exhibits.

- (d) Exhibits.
  - 99.1 Press release of Sonic Automotive, Inc., dated July 26, 2016
  - 99.2 Earnings call presentation materials

The information in this Current Report on Form 8-K, including the exhibits attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in any such filing.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

SONIC AUTOMOTIVE, INC.

Date: July 26, 2016 By: <u>/s/ HEATH R. BYRD</u>

Heath R. Byrd

Executive Vice President and Chief Financial Officer

#### INDEX TO EXHIBITS

Exhibit No.	Description
99.1	Press release of Sonic Automotive, Inc., dated July 26, 2016
99.2	Earnings call presentation materials

### Sonic Automotive, Inc. Reports Quarterly Continuing Operations Earnings per Share of \$0.50

#### Second Quarter 2016 Highlights

- Q2 2016 same store fixed operations revenues up 3.0% over prior year quarter
- Q2 2016 same store finance and insurance revenues and gross profit up 2.9% over prior year quarter
- O2 2016 continuing operations SG&A to gross improves 160 basis points to 78.5% compared to prior year quarter of 80.1%
- Q2 2016 continuing operations SG&A to gross improves 70 basis points to 78.5% compared to an adjusted prior year quarter of 79.2%
- Two additional Denver market EchoPark® stores opened in late June
- Q2 2016 EchoPark® stores retail 1,136 units, up 255 units, or 28.9%, from the prior year quarter

**CHARLOTTE, N.C.** – July 26, 2016 – Sonic Automotive, Inc. (NYSE: SAH), one of the nation's largest automotive retailers, today reported net income from continuing operations for the second quarter of 2016 of \$23.0 million, or \$0.50 per diluted share. Included in these amounts are a pre-tax loss of \$3.4 million, or \$0.04 per diluted share, related to EchoPark® operations.

Net income from continuing operations and related diluted earnings per share for the second quarter of 2015 were \$15.1 million and \$0.30 per share, respectively. On an adjusted basis, net income from continuing operations for the second quarter of 2015 was \$23.4 million, or \$0.46 per diluted share. Included in these adjusted amounts is a pre-tax loss of \$4.1 million, or \$0.05 per diluted share, related to EchoPark® operations. See the accompanying tables for a reconciliation of the adjusted balances to GAAP basis amounts and further details of the quarterly adjustments.

B. Scott Smith, Sonic's President, noted, "The automotive retail environment continues to demonstrate strength and sustainability. Historic low interest rates and a fantastic product offering by manufacturers have supported customer demand for new and pre-owned vehicles. During the quarter, our team delivered an outstanding sales and service experience to our customers and leveraged our operating costs in delivering strong operating results. In addition, we were actively repurchasing outstanding shares. During the second quarter, we repurchased 759,056 shares of our Class A common stock for approximately \$13.1 million. During the first half of 2016, we repurchased almost 10% of our shares outstanding as of the end of 2015."

"We are providing more detailed earnings guidance for the second half of the year as the third and fourth quarters' operating environments vary from year to year. Accordingly, we currently estimate diluted earnings per share from continuing operations for the third and fourth quarters will range between \$0.52 - \$0.54 and \$0.66 - \$0.69, respectively."

Jeff Dyke, Sonic's EVP of Operations, stated, "The industry was solid again this quarter and our performance reflected that. Our Sonic Automotive franchise store business continues to be supported by our team's ability to execute our playbook processes as we work to perfect the One Sonic-One Experience culture in our stores. Our guests' responses to our new process, technology

and culture have been excellent as reflected in our customer satisfaction scores and the reviews we receive via Google, Yelp, etc. While we saw a decline in the new car retail SAAR in the quarter, new car margins have stabilized and heavy new car inventories from the first quarter are coming back in line with historical levels. We have worked with our manufacturer partners to develop action plans to address recall and stop-sale issues across several brands and are executing those plans. We are pleased that we will be opening several new add points this year including Mercedes Benz in McKinney, Texas (outside of Dallas), Audi in Pensacola, Florida and Nissan in Cleveland, Tennessee (outside of Chattanooga). These additional points reflect the strength of our organization and relationship with our manufacturer partners. We look forward to announcing several more add points in the coming quarters."

"We are also very pleased with the continued progress of EchoPark® as we opened two new stores in the Denver market. Our property acquisitions in the Carolinas and Texas remain active. We are beginning to see store-level profitability as our EchoPark® brand grows in Denver, and thus fueling our excitement about EchoPark® and its long-term prospects in an industry that is ripe for our guest experience model. The guest feedback at EchoPark® is remarkable, further supporting our strategic entry into this part of the pre-owned market. We have listened to our guests' needs and are delivering on those expectations."

#### Dividend

Sonic's Board of Directors approved a quarterly dividend of \$0.05 per share payable in cash for stockholders of record on September 15, 2016. The dividend will be payable on October 14, 2016.

#### **Second Quarter 2016 Earnings Conference Call**

Senior management will host a conference call today at 11:00 A.M. (Eastern) to discuss the quarter's results. To access the live broadcast of the call over the Internet go to: <a href="https://www.sonicautomotive.com">www.sonicautomotive.com</a>, then click on "Our Company," then "Investor Relations," then "Earnings Conference Calls."

Presentation materials for the conference call can be accessed on the Company's website at www.sonicautomotive.com by clicking on the "Investor Relations" tab under "Our Company" and choosing "Webcasts & Presentations."

The conference call will also be available live by dialing in 10 minutes prior to the start of the call at:

Domestic: 1.877.450.3867 International: 1.706.643.0958 Conference ID: 43691612

A conference call replay will be available one hour following the call for seven days and can be accessed by calling:

Domestic: 1.855.859.2056 International: 1.404.537.3406 Conference ID: 43691612

#### About Sonic Automotive

Sonic Automotive, Inc., a Fortune 500 company based in Charlotte, N.C., is one of the nation's largest automotive retailers. Sonic can be reached on the web at <a href="https://www.sonicautomotive.com">www.sonicautomotive.com</a>.

Contact: Heath Byrd, Chief Financial Officer (704) 566-2400

C.G. Saffer, Vice President and Chief Accounting Officer (704) 566-2439

#### Forward Looking Statements

Included herein are forward-looking statements, including statements with respect to anticipated expansion of our EchoPark® business and the anticipated amount of investments related to capital expenditures. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risk and uncertainties that could cause actual results or trends to differ materially from management's views, including without limitation, economic conditions in the markets in which we operate, new and used vehicle industry sales volume, the success of our operational strategies, the rate and timing of overall economic recovery or decline, and the risk factors described in the Company's annual report on Form 10-K for the year ending December 31, 2015. The Company does not undertake any obligation to update forward-looking information.

#### Non-GAAP Financial Measures

This press release and the attached financial tables contain certain non-GAAP financial measures as defined under SEC rules, such as adjusted net income and adjusted earnings per share from continuing operations, which exclude certain items disclosed in the attached financial tables. As required by SEC rules, the Company provides reconciliations of these measures to the most directly comparable GAAP measures. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure, provide a meaningful presentation of the Company's results from its core business operations excluding the impact of items not related to the Company's ongoing core business operations, and improve the period-to-period comparability of the Company's results from its core business operations.

This release contains certain non-GAAP financial measures (the "Adjusted" amounts) as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures (the "Reported" amounts) in the release. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

	-	Three Months	Ended J	June 30,		Six Months E	nded Ju	une 30,
		2016		2015		2016		2015
			(In thou	sands, except p	er shai	e and unit data	)	
Revenues:	Φ.	1.260.042		1 205 622	Ф	2 410 200	•	0.455.045
New retail vehicles Fleet vehicles	\$	1,269,843	\$	1,285,632	\$	2,419,280	\$	2,475,847
		16,621		9,656		31,754		21,763
Total new vehicles		1,286,464		1,295,288		2,451,034		2,497,610
Used vehicles		622,186		658,794		1,220,540		1,252,536
Wholesale vehicles		38,245		41,131		82,620		82,789
Total vehicles		1,946,895		1,995,213		3,754,194		3,832,935
Parts, service and collision repair		351,329		346,164		697,384		669,358
Finance, insurance and other, net		84,088		82,363		165,361		156,963
Total revenues		2,382,312		2,423,740		4,616,939		4,659,256
iross profit		353,305		355,554		698,455		690,513
elling, general and administrative expenses		(277,204)		(284,661)		(561,580)		(555,523)
mpairment charges		(151)		(10,469)		(151)		(16,661)
Depreciation and amortization		(18,905)		(17,294)		(37,374)		(33,703)
operating income (loss)		57,045		43,130		99,350		84,626
other income (expense):		37,043		45,150		99,330		84,020
Interest expense, floor plan		(6,690)		(5,345)		(13,126)		(10,123)
• •								
Interest expense, other, net		(12,205)		(13,054)		(24,544)		(26,274)
Other income (expense), net		6		10		110		100
Total other income (expense)		(18,889)		(18,389)		(37,560)		(36,297)
ncome (loss) from continuing operations before taxes		38,156		24,741		61,790		48,329
rovision for income taxes for continuing operations - benefit (expense)		(15,113)		(9,649)		(24,283)		(18,848)
ncome (loss) from continuing operations		23,043		15,092		37,507		29,481
ncome (loss) from discontinued operations		(221)		(311)		(61)		(732)
•							_	
let income (loss)	\$	22,822	\$	14,781	\$	37,446	\$	28,749
Piluted earnings (loss) per common share:								
Earnings (loss) per share from continuing operations	\$	0.50	\$	0.30	\$	0.81	\$	0.57
Earnings (loss) per share from discontinued operations				(0.01)		(0.01)		(0.01)
Earnings (loss) per common share	\$	0.50	\$	0.29	\$	0.80	\$	0.56
Weighted average common shares outstanding		45,924		51,093		46,523		51,247
Gross Margin Data (Continuing Operations):								
New retail vehicles		5.2%		5.1%		5.1%		5.2%
Fleet vehicles		0.9%		(0.1%)		0.6%		(0.3%)
Total new vehicles		5.1%		5.0%		5.1%		5.1%
Used vehicles		5.9%		6.2%		6.3%		6.5%
Wholesale vehicles		(4.8%)		(6.5%)		(3.5%)		(3.5%)
Parts, service and collision repair		47.9%		49.2%		47.9%		48.8%
Finance, insurance and other		100.0%		100.0%		100.0%		100.0%
Overall gross margin		14.8%		14.7%		15.1%		14.8%
o wan groot magn		11.070		111770		15.170		11.070
G&A Expenses (Continuing Operations):								
Compensation	\$	166,560	\$	167,811	\$	335,601	\$	329,669
Advertising	Ψ	15,499	Ψ	15,358	Ψ	30,847	¥	30,689
Rent		18,508		18,246		37,228		36,500
Other		76,637		83,246		157,904		158,665
	ф.				Ф.			
Total SG&A expenses	\$	277,204	\$	284,661	\$	561,580	\$	555,523
		78.5%		80.1%		80.4%		80.5%
SG&A expenses as % of gross profit								
		2.4%		1.8%		2.2%		1.8%
Operating Margin %		2.4%		1.8%		2.2%		1.8%
perating Margin %  nit Data (Continuing Operations):								
perating Margin %  (nit Data (Continuing Operations):  New retail units		33,229		34,676		63,385		66,010
Operating Margin %  Init Data (Continuing Operations):								
Operating Margin %  Unit Data (Continuing Operations):  New retail units		33,229		34,676		63,385		66,010
Operating Margin %  Unit Data (Continuing Operations):  New retail units  Fleet units		33,229 553		34,676 287		63,385 1,002		66,010 642

#### Per Share Data

		Т	Three Months	Ended June	30, 2016		
	•	Income	(Loss)	Income	(Loss)		
		From Con	itinuing	From Disc	continued		
		Operat	tions	Opera	ations	Net Incom	e (Loss)
	Weighted		Per		Per	·	Per
	Average		Share		Share		Share
	Shares	Amount	Amount	Amount	Amount	Amount	Amount
		(In tl	housands, ex	cept per sha	re amounts)		
Reported:							
Earnings (loss) and shares	45,731	\$ 23,043		\$ (221)		\$ 22,822	
Effect of participating securities:							
Non-vested restricted stock		(13)				(13)	
Basic earnings (loss) and shares	45,731	\$ 23,030	\$ 0.50	\$ (221)	\$ -	\$ 22,809	\$ 0.50
Effect of dilutive securities:							
Stock compensation plans	193						
Diluted earnings (loss) and shares (1)	45,924	\$ 23,030	\$ 0.50	\$ (221)	\$ -	\$ 22,809	\$ 0.50

(1) Net loss attributable to EchoPark $^{\circledR}$  operations was \$0.04 per fully diluted share in the three months ended June 30, 2016.

		7	Three Months	s Ended June	30, 2015		
		Income (Lo Contin Opera	uing	Income From Dis Opera		Net Incom	e (Loss)
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount
		(In t	housands, ex	cept per sha	re amounts)		
Reported:				• •			
Earnings (loss) and shares	50,784	\$ 15,092		\$ (311)		\$ 14,781	
Effect of participating securities:							
Non-vested restricted stock	<del></del>	(7)				(7)	
Basic earnings (loss) and shares	50,784	\$ 15,085	\$ 0.30	\$ (311)	\$ (0.01)	\$ 14,774	\$ 0.29
Effect of dilutive securities:							
Stock compensation plans	309						
Diluted earnings (loss) and shares	51,093	\$ 15,085	\$ 0.30	\$ (311)	\$ (0.01)	\$ 14,774	\$ 0.29
Adjustments:							
Gain on disposal		\$ (1,057)		\$ -		\$ (1,057)	
Storm damage and other		4,189		-		4,189	
Impairment charges		10,469				10,469	
Total adjustments before taxes		13,601		-		13,601	
Income tax effect of above adjustments		(5,305)				(5,305)	
Effect of adjustments, net of income taxes		\$ 8,296	\$ 0.16	<u>\$ -</u>	\$ -	\$ 8,296	\$ 0.16
Adjusted:							
Earnings (loss) and diluted earnings (loss) per share (2)		\$ 23,388	\$ 0.46	\$ (311)	\$ (0.01)	\$ 23,077	\$ 0.45

<sup>(2)</sup> Net loss attributable to EchoPark® operations was \$0.05 per fully diluted share in the three months ended June 30, 2015.

#### Per Share Data

			Six Mont	hs Ended June	30, 2016		
			e (Loss) ontinuing		e (Loss) continued		
			ations		ations	Net Inco	me (Loss)
	Weighted		Per		Per		Per
	Average		Share		Share		Share
	Shares	Amount	Amount	Amount	Amount	Amount	Amount
D 4 1		(	In thousands,	except per sh	nare amounts	)	
Reported:	46.240	Ф 27 507		Ф (C1)		0.27.446	
Earnings (loss) and shares	46,340	\$ 37,507		\$ (61)		\$ 37,446	
Effect of participating securities:		(21)				(21)	
Non-vested restricted stock	<u></u>	(21)				(21)	
Basic earnings (loss) and shares	46,340	\$ 37,486	\$ 0.81	\$ (61)	\$ -	\$ 37,425	\$ 0.81
Effect of dilutive securities:							
Stock compensation plans	183						
Diluted earnings (loss) and shares	46,523	\$ 37,486	\$ 0.81	\$ (61)	\$ (0.01)	\$ 37,425	\$ 0.80
Adjustments:							
Storm damage		\$ 6,043		\$ -		\$ 6,043	
Total adjustments before taxes		6,043		-		6,043	
Income tax effect of above adjustments		(2,345)				(2,345)	
Effect of adjustments, net of income taxes		\$ 3,698	\$ 0.08	\$ -	\$ -	\$ 3,698	\$ 0.08
Adjusted:							
Earnings (loss) and Diluted earnings (loss) per share (3)		\$ 41,205	\$ 0.89	\$ (61)	\$ (0.01)	\$ 41,144	\$ 0.88

 $(3) \ Net \ loss \ attributable \ to \ EchoPark^{\circledR} \ operations \ was \ \$0.09 \ per \ fully \ diluted \ share \ in the \ six \ months \ ended \ June \ 30, \ 2016.$ 

			Six Month	ns Ended June	30, 2015		
			e (Loss)	Income	` /		
			ontinuing ations	From Disc Opera		Net Inco	me (Loss)
	Weighted Average	•	Per Share		Per Share		Per Share
	Shares	Amount	Amount In thousands,	Amount	Amount	Amount	Amount
Reported:		(.	in thousanus,	except per sii	iare amounts,	,	
Earnings (loss) and shares	50,819	\$ 29,481		\$ (732)		\$ 28,749	
Effect of participating securities:							
Non-vested restricted stock		(14)				(14)	
Basic earnings (loss) and shares	50,819	\$ 29,467	\$ 0.58	\$ (732)	\$ (0.01)	\$ 28,735	\$ 0.57
Effect of dilutive securities:							
Stock compensation plans	428						
Diluted earnings (loss) and shares	51,247	\$ 29,467	\$ 0.57	\$ (732)	\$ (0.01)	\$ 28,735	\$ 0.56
Adjustments:							
Gain on disposal		\$ (955)		\$ -		\$ (955)	
Impairment charges		16,661		-		16,661	
Storm damage and other		5,138				5,138	
Total adjustments before taxes		20,844		-		20,844	
Income tax effect of above adjustments		(8,129)				(8,129)	
Effect of adjustments, net of income taxes		\$ 12,715	\$ 0.25	\$ -	\$ -	\$ 12,715	\$ 0.25
Adjusted:							
Earnings (loss) and Diluted earnings (loss) per share (4)		\$ 42,196	\$ 0.82	\$ (732)	\$ (0.01)	\$ 41,464	\$ 0.81

 $(4) \ Net \ loss \ attributable \ to \ EchoPark @ \ operations \ was \ \$0.11 \ per \ fully \ diluted \ share \ in the \ six \ months \ ended \ June \ 30, \ 2015.$ 

#### New Vehicles

		Three Months	l June 30,		Better /	(Worse)		
		2016		2015		Change	% Cł	nange
		(In th	ousai	nds, except un	its a	nd per unit d	ata)	
Reported:								
Revenue	\$	1,286,464	\$	1,295,288	\$	(8,824)		(0.7%)
Gross profit	\$		\$	64,936	\$	930		1.4%
Unit sales		33,782		34,963		(1,181)		(3.4%)
	\$	38,081	\$	37,047	\$	1,034		2.8%
Gross profit per unit	\$	1,950	\$	1,857	\$	93		5.0%
Gross profit as a % of revenue		5.1%		5.0%		10	bps	
		Six Months E	nded .	June 30.		Better /	(Worse)	
		2016		2015	_	Change	· /	nange
			ousar	ıds, except uni	ts aı			-
Reported:		,		, <u>-</u>			,	
Revenue	\$	2,451,034	\$	2,497,610	\$	(46,576)		(1.9%)
Gross profit	\$	124,290	\$	128,285	\$	(3,995)		(3.1%)
Unit sales		64,387		66,652		(2,265)		(3.4%)
Revenue per unit	\$	38,067	\$	37,472	\$	595		1.6%
Gross profit per unit	\$	1,930	\$	1,925	\$	5		0.3%
		5.1%		5.1%		0	bps	
		Three Months	Ended	l June 30.		Better /	(Worse)	
		2016		2015	_	Change	· /	nange
	_	(In th	ousai	nds, except un	its a			
Same Store:				,			,	
Revenue	\$	1,286,464	\$	1,282,801	\$	3,663		0.3%
Gross profit	\$	65,842	\$	64,852	\$	990		1.5%
Unit sales		33,782		34,639		(857)		(2.5%)
Revenue per unit	\$	38,081	\$	37,033	\$	1,048		2.8%
Gross profit per unit	\$	1,949	\$	1,872	\$	77		4.1%
Gross profit as a % of revenue		5.1%		5.1%		0	bps	
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Reported: Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue Gross profit Unit sales Revenue Gross profit per unit Gross profit as a % of revenue		Six Months E	June 30.		Better /	(Worse)		
		2016		2015	_	Change	% Cha	ange
Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Reported: Revenue Gross profit Unit sales Revenue per unit Gross profit per unit Gross profit as a % of revenue  Same Store: Revenue Gross profit Unit sales Revenue per unit Gross profit Unit sales Gross profit Unit sales Revenue per unit Gross profit per unit	_	(In th	ousai	nds, except un	its a	nd per unit d	ata)	
Same Store:				,				
Revenue	\$	2,451,034	\$	2,472,295	\$	(21,261)		(0.9%)
Gross profit	\$	124,217	\$	127,350	\$	(3,133)		(2.5%)
Unit sales		64,387		66,011		(1,624)		(2.5%)
Revenue per unit	\$	38,067	\$	37,453	\$	614		1.6%
	\$	1,929	\$	1,929	\$	-		0.0%
	\$	1,929 5.1%		1,929 5.2%	\$	- (10)	bps	0.0%

#### Used Vehicles

	T	hree Months	End	ed June 30,	Better / (W		Vorse)		
	_	2016		2015		Change	% Change		
	_	(In t	hous	ands, excep	t un	its and per unit	data)		
Reported:		Ì				•	ĺ		
Revenue	\$	622,186	\$	658,794		(36,608)	(5.6%)		
Gross profit	\$	36,969	\$	40,696	\$	(3,727)	(9.2%)		
Unit sales		29,287		30,301		(1,014)	(3.3%)		
Revenue per unit	\$	21,244	\$	21,742	\$	(498)	(2.3%)		
Gross profit per unit	\$	1,262	\$	1,343	\$	(81)	(6.0%)		
Gross profit as a % of revenue		5.9%		6.2%		(30) bps			
		Six Months <b>H</b>	Ended	l June 30,		Better / (V	Vorse)		
	_	2016		2015		Change	% Change		
	_	(In t	hous	ands, excep	t un	its and per unit	data)		
Reported:		(		, <b>,</b>		<b>F</b>	,		
Revenue	\$	1,220,540	\$	1,252,536	\$	(31,996)	(2.6%)		
Gross profit	\$	77,499	\$	81,540		(4,041)	(5.0%)		
Unit sales		58,620		58,436		184	0.3%		
Revenue per unit	\$	20,821	\$	21,434	\$	(613)	(2.9%)		
Gross profit per unit	\$	1,322	\$	1,395	\$	(73)	(5.2%)		
Gross profit as a % of revenue		6.3%		6.5%		(20) bps			
	T	Three Months Ended June 30,					Better / (Worse)		
	_	2016		2015		Change	% Change		
	_	(In t	hous	ands, excep	t un	its and per unit	data)		
Same Store:		,				·	,		
Revenue	\$	621,748	\$	648,821	\$	(27,073)	(4.2%)		
Gross profit	\$	37,697	\$	40,329	\$	(2,632)	(6.5%)		
Unit sales		29,267		29,809		(542)	(1.8%)		
Revenue per unit	\$	21,244	\$	21,766		(522)	(2.4%)		
Gross profit per unit	\$	1,288	\$	1,353	\$	(65)	(4.8%)		
Gross profit as a % of revenue		6.1%		6.2%		(10) bps			
		Six Months <b>H</b>	Endec	l June 30,		Better / (V	Vorse)		
	_	2016		2015		Change	% Change		
	_	(In t	hous	ands, excep	t un	its and per unit	data)		
Same Store:				,			,		
Revenue	\$	1,220,103	\$	1,233,808	\$	(13,705)	(1.1%)		
Gross profit	\$	78,388	\$	81,337	\$	(2,949)	(3.6%)		
Unit sales		58,600		57,496		1,104	1.9%		
Revenue per unit	\$	20,821	\$	21,459	\$	(638)	(3.0%)		
Gross profit per unit	\$	1,338	\$	1,415	\$	(77)	(5.4%)		
Gross profit as a % of revenue		6.4%		6.6%		(20) bps			

#### Wholesale Vehicles

1	Three Months Ended June 30,				Better / (Worse)		
	2016		2015	(	Change	% Change	
	(In	thousand	ds, except uni	its and	per unit dat	ta)	
\$		\$	41,131	\$	(2,886)	(7.0%)	
\$		\$		\$		31.3%	
						(10.0%)	
						3.3%	
\$		\$	( )	\$		23.7%	
	(4.8%)		(6.5%)		170	bps	
						/ (Worse)	
	2016				- 0	% Change	
	(In	thousand	ds, except uni	its and	per unit dat	ta)	
	0.0				(4.60)	(0.00()	
	- ,		. ,	-		(0.2%)	
\$		\$		\$		(1.1%)	
						(1.0%)	
						0.8%	
\$		\$	( )	\$		(2.2%)	
	(3.5%)		(3.5%)		U	bps	
	Three Months Ended June 30,						
<u></u>	2016		2015		Change	% Change	
			2015 ds, except uni		-		
	(In	thousand	ds, except uni	its and	per unit dat	ta)	
\$	(In	thousand \$	ds, except uni	its and	per unit dat (2,172)	(5.4%)	
\$ \$	(In 38,245 (1,839)	thousand	40,417 (2,455)	its and	per unit dat (2,172) 616	(5.4%) 25.1%	
\$	(In 38,245 (1,839) 7,212	thousand \$ \$	40,417 (2,455) 7,890	s \$ \$	per unit dat (2,172) 616 (678)	(5.4%) 25.1% (8.6%)	
\$	(In 38,245 (1,839) 7,212 5,303	thousand \$ \$	40,417 (2,455) 7,890 5,123	s \$ \$	(2,172) 616 (678) 180	(5.4%) 25.1% (8.6%) 3.5%	
\$	(In 38,245 (1,839) 7,212 5,303 (255)	thousand \$ \$	40,417 (2,455) 7,890 5,123 (311)	s \$ \$	(2,172) 616 (678) 180 56	(5.4%) 25.1% (8.6%) 3.5% 18.0%	
\$	(In 38,245 (1,839) 7,212 5,303	thousand \$ \$	40,417 (2,455) 7,890 5,123	s \$ \$	(2,172) 616 (678) 180	(5.4%) 25.1% (8.6%) 3.5%	
\$ \$ \$	(In 38,245 (1,839) 7,212 5,303 (255)	s \$ \$	40,417 (2,455) 7,890 5,123 (311) (6.1%)	s \$ \$	(2,172) 616 (678) 180 56 130	(5.4%) 25.1% (8.6%) 3.5% 18.0% bps	
\$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016	s \$ \$ \$ \$	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30,	s s s	yer unit dat (2,172) 616 (678) 180 56 130 Better Change	(5.4%) (25.1%) (8.6%) 3.5% 18.0%) bps // (Worse) % Change	
\$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016	s \$ \$ \$ \$	40,417 (2,455) 7,890 5,123 (311) (6.1%)	s s s	yer unit dat (2,172) 616 (678) 180 56 130 Better Change	(5.4%) (25.1%) (8.6%) 3.5% 18.0%) bps // (Worse) % Change	
\$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016 (In	s s s s thousand	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30, 2015	s s s s	(2,172) 616 (678) 180 56 130 Better Change	(5.4%)	
\$ \$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months Ed  2016 (In  82,599	s s s s thousand	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30, 2015 dls, except uni	s s s s	(2,172) 616 (678) 180 56 130 Better Change 929	(5.4%)	
\$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016 (In  82,599 (2,915)	s s s s thousand	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30, 2015 ds, except uni	s s s s	(2,172) 616 (678) 180 56 130 Better Change per unit date	(5.4%) (5.4%) 25.1% (8.6%) 3.5% 18.0% bps / (Worse) % Change ta)  1.1% (10.0%)	
\$ \$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016  (In  82,599 (2,915) 15,630	thousand  \$ \$ \$ \$  nded Jun  thousand  \$ \$	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30, 2015 ds, except uni 81,670 (2,651) 15,578	s s s s c tits and	(2,172) 616 (678) 180 56 130 Better Change per unit dat 929 (264) 52	(5.4%) (5.4%) 25.1% (8.6%) 3.5% 18.0% bps / (Worse) % Change ta)  1.1% (10.0%) 0.3%	
\$ \$ \$ \$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016 (In  82,599 (2,915) 15,630 5,285	thousand  \$ \$ \$ \$  nded Jun  thousand  \$	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30, 2015 ds, except uni 81,670 (2,651) 15,578 5,243	s s s s s	per unit dat (2,172) 616 (678) 180 56 130 Better Change per unit dat 929 (264) 52 42	(5.4%) (5.4%) 25.1% (8.6%) 3.5% 18.0% bps  / (Worse) % Change ta)  1.1% (10.0%) 0.3% 0.8%	
\$ \$ \$ \$	(In  38,245 (1,839) 7,212 5,303 (255) (4.8%)  Six Months En  2016  (In  82,599 (2,915) 15,630	thousand  \$ \$ \$ \$  nded Jun  thousand  \$ \$	40,417 (2,455) 7,890 5,123 (311) (6.1%) e 30, 2015 ds, except uni 81,670 (2,651) 15,578	s s s s c tits and	(2,172) 616 (678) 180 56 130 Better Change per unit dat 929 (264) 52	(5.4%) 25.1% (8.6%) 3.5% 18.0% bps // (Worse) % Change	
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	2016   (In	2016   (In thousand   \$ 38,245	2016   2015	2016   2015   C      (In thousands, except units and     \$ 38,245	2016   2015   Change	

#### Parts, Service and Collision Repair ("Fixed Operations")

		Three Month	s Ended Jui	ıe 30,		Better /	(Worse)	
		2016		2015		Change	% (	Change
				(In th	ousands)			
Reported:								
Revenue								
Customer pay	\$	149,248	\$	146,548	\$	2,700		1.8%
Warranty		54,812		57,150		(2,338)		(4.1%)
Wholesale parts		44,021		45,850		(1,829)		(4.0%)
Internal, sublet and other		103,248		96,616		6,632		6.9%
Total	\$	351,329	\$	346,164	\$	5,165		1.5%
Gross profit	<del></del>							
Customer pay	\$	81,323	\$	80,286	\$	1,037		1.3%
Warranty		29,449		32,679		(3,230)		(9.9%)
Wholesale parts		7,797		8,148		(351)		(4.3%)
Internal, sublet and other		49,652		49,122		530		1.1%
Total	\$	168,221	\$	170,235	\$	(2,014)		(1.2%)
Gross profit as a % of revenue	<del></del>							
Customer pay		54.5%		54.8%		(30)	bps	
Warranty		53.7%		57.2%		(350)	bps	
Wholesale parts		17.7%		17.8%		(10)	bps	
Internal, sublet and other		48.1%		50.8%		(270)	bps	
Total		47.9%		49.2%		(130)	bps	

		Six Months Ended June 30,		Better / (Worse)			<u> </u>	
		2016		2015	(	Change	% (	Change
				(In th	ousands)			
Reported:								
Revenue								
Customer pay	\$	296,642	\$	284,171	\$	12,471		4.4%
Warranty		112,371		110,648		1,723		1.6%
Wholesale parts		89,331		90,862		(1,531)		(1.7%)
Internal, sublet and other		199,040		183,677		15,363		8.4%
Total	\$	697,384	\$	669,358	\$	28,026		4.2%
Gross profit	<del></del>				-			
Customer pay	\$	161,680	\$	155,963	\$	5,717		3.7%
Warranty		60,775		62,440		(1,665)		(2.7%)
Wholesale parts		15,738		16,287		(549)		(3.4%)
Internal, sublet and other		96,029		91,919		4,110		4.5%
Total	\$	334,222	\$	326,609	\$	7,613		2.3%
Gross profit as a % of revenue					<u></u> -		<u></u>	<u>_</u>
Customer pay		54.5%		54.9%		(40)	bps	
Warranty		54.1%		56.4%		(230)	bps	
Wholesale parts		17.6%		17.9%		(30)	bps	
Internal, sublet and other		48.2%		50.0%		(180)	bps	
Total		47.9%		48.8%		(90)	bps	

#### Parts, Service and Collision Repair ("Fixed Operations")

		Three Months Ended June 30,			Better	/ (Worse)
		2016		2015	Change	% Change
				(In thousa	nds)	
Same Store:						
Revenue						
Customer pay	\$	149,246	\$	144,293	\$ 4,953	3.4%
Warranty		54,812		56,382	(1,570)	(2.8%)
Wholesale parts		44,021		45,133	(1,112)	(2.5%)
Internal, sublet and other		103,231		95,227	8,004	8.4%
Total	\$	351,310	\$	341,035	\$ 10,275	3.0%
Gross profit						
Customer pay	\$	81,322	\$	79,028	\$ 2,294	2.9%
Warranty		29,543		32,272	(2,729)	(8.5%)
Wholesale parts		7,797		8,003	(206)	(2.6%)
Internal, sublet and other		49,470		48,428	1,042	2.2%
Total	<u>\$</u>	168,132	\$	167,731	\$ 401	0.2%
Gross profit as a % of revenue						
Customer pay		54.5%		54.8%	(30)	bps
Warranty		53.9%		57.2%	(330)	bps
Wholesale parts		17.7%		17.7%	0	bps
Internal, sublet and other		47.9%		50.9%	(300)	bps
Total		47.9%		49.2%	(130)	bps

		Six Months Ended June 30,			Better / (Worse)			
		2016		2015	C	hange	% C	Change
Same Store:				(In thousa	ands)			
Revenue								
Customer pay	\$	296,640	\$	278,930	\$	17,710		6.3%
Warranty		112,371		109,076		3,295		3.0%
Wholesale parts		89,331		89,334		(3)		(0.0%)
Internal, sublet and other		199,023		180,968		18,055		10.0%
Total	<u>\$</u>	697,365	\$	658,308	\$	39,057		5.9%
Gross profit								
Customer pay	\$	161,679	\$	153,078	\$	8,601		5.6%
Warranty		60,825		61,572		(747)		(1.2%)
Wholesale parts		15,739		15,990		(251)		(1.6%)
Internal, sublet and other		95,538		90,594		4,944		5.5%
Total	\$	333,781	\$	321,234	\$	12,547		3.9%
Gross profit as a % of revenue								
Customer pay		54.5%		54.9%		(40)	bps	
Warranty		54.1%		56.4%		(230)	bps	
Wholesale parts		17.6%		17.9%		(30)	bps	
Internal, sublet and other		48.0%		50.1%		(210)	bps	
Total		47.9%		48.8%		(90)	bps	

#### Finance, Insurance and Other, Net ("F&I")

Three Months Ended June 30,			Better / (Worse)					
	2016		2015	C	hange	% Change		
		(I	n thousands, exce	pt per unit	data)			
\$	84,088	\$	82,363	\$	1,725	2.1%		
\$	1,345	\$	1,268	\$	77	6.1%		
	Six Months l	Ended June	30,					
	2016		2015	C	hange	% Change		
		(I	n thousands, exce	pt per unit	data)			
\$	165,361	\$	156,963	\$	8,398	5.4%		
\$	1,355	\$	1,261	\$	94	7.5%		
Three Months Ended June 30,					Better / (Worse)			
	2016		2015		hange	% Change		
	2016	(I	n thousands, exce			% Change		
_			n thousands, exce	pt per unit	data)			
\$	83,884	\$	n thousands, exce 81,492	pt per unit \$	data) 2,392	2.9%		
\$ \$			n thousands, exce	pt per unit	data)			
	83,884 1,342	\$	81,492 1,270	pt per unit \$	2,392 72	2.9% 5.7%		
	83,884	\$	81,492 1,270	spt per unit \$ \$	data) 2,392	2.9% 5.7%		
	83,884 1,342 Six Months l	\$ \$ Ended June	81,492 1,270 30, 2015	spt per unit \$ \$ —————————————————————————————————	data)  2,392 72  Better / (hange	2.9% 5.7% Worse)		
	83,884 1,342 Six Months l	\$ \$ Ended June	81,492 1,270	spt per unit \$ \$ —————————————————————————————————	data)  2,392 72  Better / (hange	2.9% 5.7% Worse)		
	83,884 1,342 Six Months l	\$ \$ Ended June	81,492 1,270 30, 2015	spt per unit \$ \$ —————————————————————————————————	data)  2,392 72  Better / (hange	2.9% 5.7% Worse)		
	\$ 	\$ 84,088 \$ 1,345 Six Months   2016 \$ 165,361 \$ 1,355	2016 (I  \$ 84,088 \$ \$ 1,345 \$  Six Months Ended June 2016 (I  \$ 165,361 \$ \$ 1,355 \$	2016   2015   (In thousands, excess   \$84,088	2016   2015   C	2016   2015   Change		

#### Selling, General and Administrative ("SG&A") Expenses

	,	Three Months	Ended .	June 30,	Better / (Worse)			1
		2016		2015		Change	%	Change
Reported:				(In tho	usands)			
Compensation	\$	166,560	\$	167,811	\$	1,251		0.7%
Advertising		15,499		15,358		(141)		(0.9%)
Rent		18,508		18,246		(262)		(1.4%)
Other		76,637		83,246		6,609		7.9%
Total SG&A expenses	\$	277,204	\$	284,661	\$	7,457		2.6%
Adjustments:								
Gain on disposal	\$	-	\$	1,057	\$	1,057		100.0%
Storm damage and other				(4,189)		(4,189)		(100.0%)
Total SG&A adjustments	\$	-	\$	(3,132)	\$	(3,132)		(100.0%)
Adjusted:								
Total adjusted SG&A expenses	\$	277,204	\$	281,529	\$	4,325		1.5%
Reported:								
SG&A expenses as a % of gross profit								
Compensation		47.1%		47.2%		10	bps	
Advertising		4.4%		4.3%		(10)	bps	
Rent		5.2%		5.1%		(10)	bps	
Other		21.8%		23.5%		170	bps	
Total SG&A expenses as a % of gross profit		78.5%		80.1%		160	bps	
Adjustments:								
Gain on disposal		0.0%		0.3%		30	bps	
Storm damage and other		0.0%		(1.2%)		(120)	bps	
Total effect of adjustments		0.0%		(0.9%)		(90)	bps	
Adjusted:								
Total adjusted SG&A as a % of gross profit		78.5%		79.2%		70	bps	
		Six Months	Ended Ji	une 30.		Better	er / (Worse)	
		2016		2015		Change		Change
				(In tho	usands)			
Reported:	\$	335,601	\$	329,669	\$	(5,932)		(1.8%)
			Ф		φ	(158)		(0.5%)
Compensation Advertising				30 6X9				
Advertising	•	30,847 37,228		30,689 36,500				
Advertising Rent	·	37,228		36,500		(728)		(2.0%)
Advertising	\$		\$		\$			(2.0%) 0.5%
Advertising Rent Other Total SG&A expenses		37,228 157,904	\$	36,500 158,665	\$	(728) 761		(2.0%) 0.5%
Advertising Rent Other Total SG&A expenses  Adjustments:	\$	37,228 157,904 561,580		36,500 158,665 555,523		(728) 761 (6,057)		(2.0%) 0.5% (1.1%)
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal		37,228 157,904 561,580	\$	36,500 158,665 555,523	\$	(728) 761 (6,057)		(2.0%) 0.5% (1.1%)
Advertising Rent Other Total SG&A expenses  Adjustments:	\$	37,228 157,904 561,580		36,500 158,665 555,523		(728) 761 (6,057)		(2.0%) 0.5% (1.1%)
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments	\$	37,228 157,904 561,580	\$	36,500 158,665 555,523 955 (5,138)	\$	(728) 761 (6,057) 955 905		(2.0%) 0.5% (1.1%) 100.0% 17.6%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments	\$	37,228 157,904 561,580	\$	36,500 158,665 555,523 955 (5,138)	\$	(728) 761 (6,057) 955 905		(2.0%) 0.5% (1.1%) 100.0% 17.6%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted:	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043)	\$	36,500 158,665 555,523 955 (5,138) (4,183)	\$	(728) 761 (6,057) 955 905 1,860		(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043)	\$	36,500 158,665 555,523 955 (5,138) (4,183)	\$	(728) 761 (6,057) 955 905 1,860		(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043)	\$	36,500 158,665 555,523 955 (5,138) (4,183)	\$	(728) 761 (6,057) 955 905 1,860	bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043)	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340	\$	(728) 761 (6,057) 955 905 1,860 (4,197)	bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043) 555,537	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340	\$	(728) 761 (6,057) 955 905 1,860 (4,197)		(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising	<u>s</u> s	37,228 157,904 561,580 - (6,043) (6,043) 555,537	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340	\$	(728) 761 (6,057) 955 905 1,860 (4,197)	bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent	<u>s</u> s	37,228 157,904 561,580 - (6,043) (6,043) 555,537 48.0% 4.4% 5.3%	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340 47.7% 4.4% 5.3%	\$	(728) 761 (6,057) 955 905 1,860 (4,197) (30) 0	bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043) 555,537 48.0% 4.4% 5.3% 22.7%	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340 47.7% 4.4% 5.3% 23.1%	\$	(728) 761 (6,057) 955 905 1,860 (4,197) (30) 0 0 40	bps bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Advertising Rent Other Total SG&A expenses  Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043) 555,537 48.0% 4.4% 5.3% 22.7% 80.4%	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340 47.7% 4.4% 5.3% 23.1% 80.5%	\$	(728) 761 (6,057) 955 905 1,860 (4,197) (30) 0 0 40	bps bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Adjustments: Gain on disposal Storm damage and other Total SG&A adjustments  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043) 555,537 48.0% 4.4% 5.3% 22.7% 80.4%	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340 47.7% 4.4% 5.3% 23.1% 80.5%	\$	(728) 761 (6,057) 955 905 1,860 (4,197) (30) 0 0 40 10	bps bps bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Adjustments: Gain on disposal Storm damage and other Total SG&A expenses  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit  Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit  Adjustments: Gain on disposal	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043) 555,537 48.0% 4.4% 5.3% 22.7% 80.4%	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340 47.7% 4.4% 5.3% 23.1% 80.5%	\$	(728) 761 (6,057) 955 905 1,860 (4,197) (30) 0 40 10	bps bps bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%
Adjustments: Gain on disposal Storm damage and other Total SG&A expenses  Adjusted: Total adjusted SG&A expenses  Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit  Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit  Adjustments: Gain on disposal Storm damage and other	<u>s</u> s	37,228 157,904 561,580 (6,043) (6,043) 555,537 48.0% 4.4% 5.3% 22.7% 80.4%	\$	36,500 158,665 555,523 955 (5,138) (4,183) 551,340 47.7% 4.4% 5.3% 23.1% 80.5%	\$	(728) 761 (6,057) 955 905 1,860 (4,197) (30) 0 40 10	bps bps bps bps bps bps	(2.0%) 0.5% (1.1%) 100.0% 17.6% 44.5%





## Q2 2016 Investor Presentation

July 26, 2016

### FORWARD-LOOKING STATEMENTS

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to future events, are not historical facts and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. These statements can generally be identified by lead-in words such as "believe", "expect", "anticipate", "intend", "plan", "foresee", "may", "will" and other similar words. Statements that describe our Company's objectives, plans or goals are also forward-looking statements. Examples of such forward-looking information we may be discussing in this presentation include, without limitation, anticipated 2016 industry new vehicle sales volume, the implementation of growth and operating strategies, including acquisitions of dealerships and properties, the development of open points and stand-alone pre-owned stores, the return of capital to shareholders, anticipated future success and impacts from the implementation of our strategic initiatives and earnings per share expectations.

You are cautioned that these forward-looking statements are not guarantees of future performance, involve risks and uncertainties and actual results may differ materially from those projected in the forward-looking statements as a result of various factors. These risks and uncertainties include, among other things, (a) economic conditions in the markets in which we operate, (b) the success of our operational strategies, (c) our relationships with the automobile manufacturers, (d) new and pre-owned vehicle sales volume, and (e) earnings expectations for the year ending December 31, 2016. These risks and uncertainties, as well as additional factors that could affect our forward-looking statements, are described in our Form 10-K for the year ended December 31, 2015.

These forward-looking statements, risks, uncertainties and additional factors speak only as of the date of this presentation. We undertake no obligation to update any such statements.

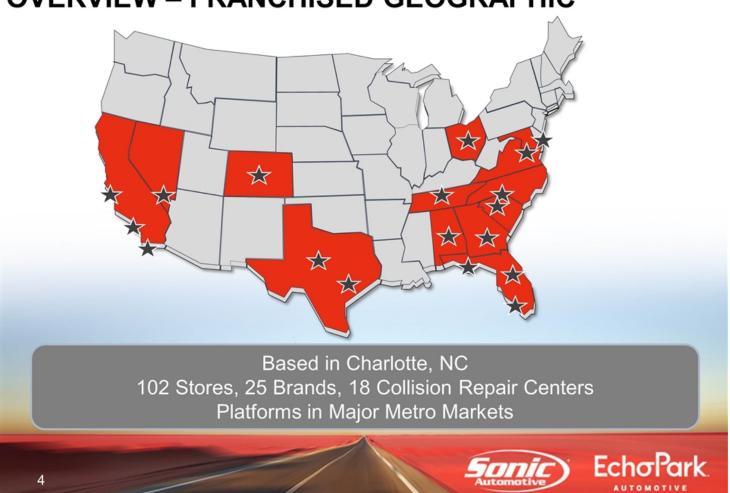


## CONTENT

- OVERVIEW
- STRATEGIC FOCUS
- FINANCIAL REVIEW
- OPERATIONS REVIEW
- SUMMARY & OUTLOOK



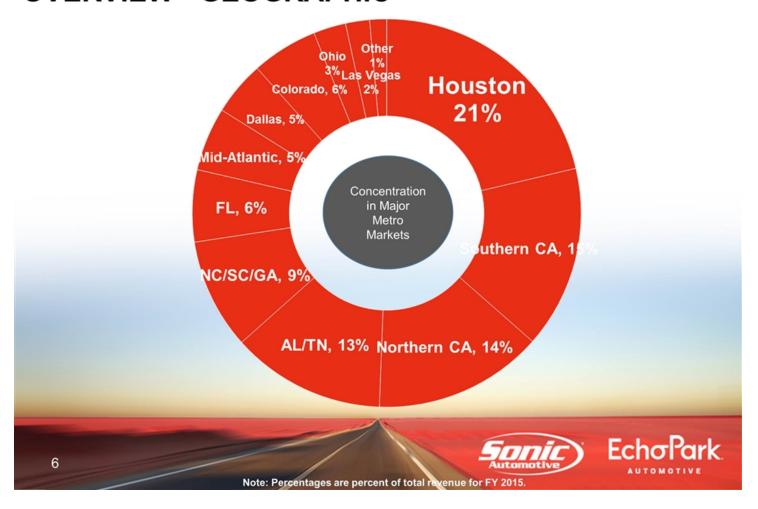
## **OVERVIEW – FRANCHISED GEOGRAPHIC**



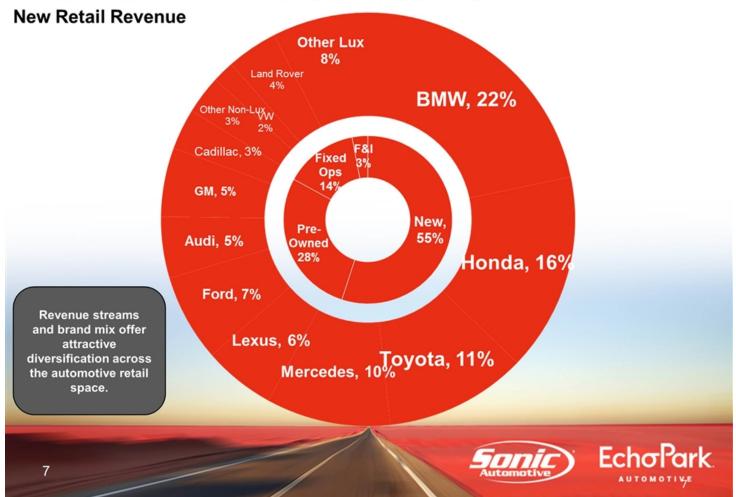
## **OVERVIEW – ECHOPARK® GEOGRAPHIC**



## **OVERVIEW - GEOGRAPHIC**



### **OVERVIEW – BRAND COMPOSITION**



### STRATEGIC FOCUS

- 1. Growth
  - EchoPark<sup>®</sup>
  - One Sonic-One Experience
  - Acquisitions & Open Points
- 2. Own Our Properties
- 3. Return Capital to Shareholders
  - Share Repurchases
  - Dividends



## STRATEGIC FOCUS ONE SONIC-ONE EXPERIENCE (OSOE)

- Goals
  - 1 Associate, 1 Price, 1 Hour
  - Improve Transparency; Increase Trust
  - Operational Efficiencies
  - Grow Market Share
  - Feed Fixed Operations
- Technology Being Introduced into Additional Markets (Charlotte was Pilot)
  - CRM, Desking & Appraisal



## STRATEGIC FOCUS EchoPark®

- Five Locations Open In Denver
  - ☐ Thornton Hub
  - Centennial
  - ☐ Highlands Ranch
  - Dakota Ridge
  - □ Stapleton
- One Additional Denver Market Location by End of 2016
- Acquiring Property in the Texas and Carolinas Markets
  - Expect openings in 2017



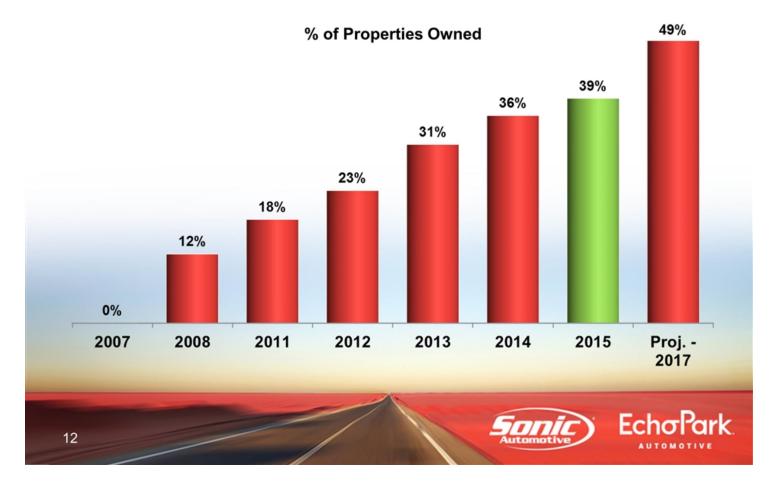


## STRATEGIC FOCUS ACQUISITIONS & OPEN POINTS

- Open Points
  - Mercedes Benz in Dallas Market
    - Operational in 2016
  - Audi in Pensacola Market
    - Operational in 2016
  - Nissan in TN Market
    - Operational in late 2016 / early 2017
- Exploring Acquisition and Open Point Opportunities in Other Markets



## STRATEGIC FOCUS OWN OUR PROPERTIES



## SHARE REPURCHASES

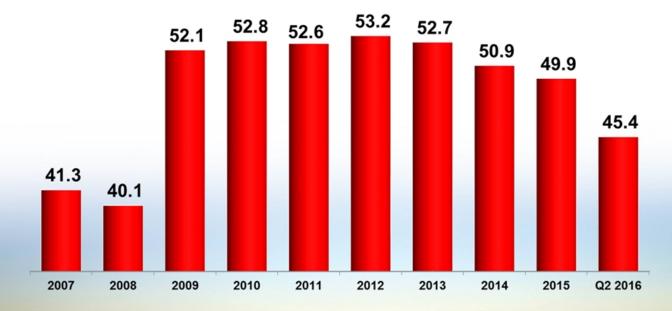
(amounts in thousands, except per share data)	Shares	_\$/Share	\$	_Availability
Q1 Activity	4,102	\$18.14	\$74,414	\$ 70,589
•				
Q2 Activity	759	\$17.24	\$13,090	\$ 57,499
<b>,</b>		*	<del></del>	<b>,</b> ,,,,,,,,,
YTD	4,861	\$18.00	\$87,504	
	-,001	Ψ.0.00	<del>\$ 5.,001</del>	

Acquired 9.7% of OS in YTD Q2
New Share Count = 45.4M Down from High of 53.2M (Dec 2012)



## STRATEGIC FOCUS RETURN CAPITAL TO SHAREHOLDERS

**OUTSTANDING SHARE COUNT** (in millions)



Note – Balances are amounts outstanding at the end of the applicable period. These amounts exclude the effect of share dilution from convertible notes and equity grants outstanding.





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## Q2 2016 FINANCIAL REVIEW



# Q2 2016 FINANCIAL REVIEW FRANCHISED SEGMENT



## FRANCHISED SEGMENT Q2 2016 RESULTS

	_	B/(W) than Q	2 2015 (1)
(amounts in millions, except per share data)	Q2 2016	\$	%
Revenue	\$2,353	(\$50)	(2.1%)
Gross Profit	\$350	(\$3)	(0.9%)
SG&A as % of Gross	77.6%		60 bps
Operating Profit	\$60	(\$1)	(0.8%)
Interest & Other	(\$18)	(\$0)	(2.3%)
Pretax	\$42	(\$1)	(2.2%)
Diluted EPS	\$0.54	\$0.03	5.9%

(1) – Q2 2015 results are adjusted – See appendix for reconciliation to GAAP amounts Note – Continuing operations includes results of sold stores after March 31, 2014.





# Q2 2016 FINANCIAL REVIEW ECHOPARK® SEGMENT



## **ECHOPARK® SEGMENT Q2 2016 RESULTS**

		B/(W) than Q2 2015 (1)			
(amounts in millions, except per share, unit and per unit data)	Q2 2016	\$	%		
Revenue	\$29	\$8	40.5%		
Gross Profit	\$3	\$1	30.2%		
Operating Profit	(\$3)	\$1	21.7%		
Interest & Other	(\$0)	(\$0)	(26.2%)		
Pretax	(\$3)	\$1	17.9%		
Diluted EPS	(\$0.04)	\$0.01	20.0%		
Retail Units	1,136	255	28.9%		
GPU	\$1,042	(\$227)	(17.9%)		
F&I (\$/unit)	\$1,140	\$230	25.3%		

(1) - Q2 2015 is adjusted - See appendix for reconciliation to GAAP amounts



# Q2 2016 FINANCIAL REVIEW TOTAL ENTERPRISE



#### **CONSOLIDATED Q2 2016 RESULTS**

		B/(W) than Q2 2	2015 (1)
(amounts in millions, except per share data)	Q2 2016	\$	%
Revenue	\$2,382	(\$41)	(1.7%)
Gross Profit	\$353	(\$2)	(0.6%)
SG&A as % of Gross	78.5%		70 bps
Operating Profit	\$57	\$0	0.6%
Interest & Other	(\$19)	(\$0)	(2.7%)
Continuing Ops:			
Profit (after tax)	\$23	(\$0)	(1.5%)
Diluted EPS	\$0.50	\$0.04	8.7%

#### Gained SG&A Leverage

(1) – Q2 2015 is adjusted – See appendix for reconciliation to GAAP amounts Note – Continuing operations includes results of sold stores after March 31, 2014.





#### **Q2 2016 REVENUE & GROSS PROFIT**

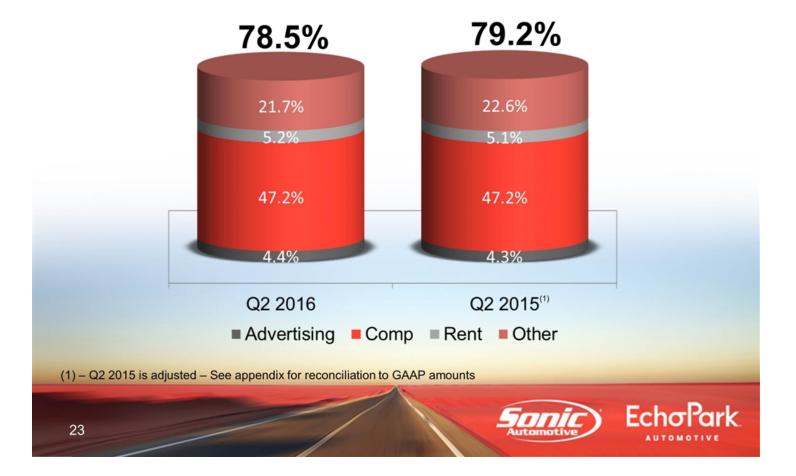
		B/(W) than	Q2 2015
(amounts in millions, except per share data)	Q2 2016	\$	%
New Retail Revenue	\$1,270	(\$16)	(1.2%)
Used Retail Revenue	\$622	(\$37)	(5.6%)
Fixed Operations Revenue	\$351	\$5	1.5%
F&I Revenue	\$84	\$2	2.1%
Total Revenue	\$2,382	(\$41)	(1.7%)
New Retail Gross	\$66	\$1	1.2%
Used Retail Gross	\$37	(\$4)	(9.2%)
Fixed Operations Gross	\$168	(\$2)	(1.2%)
F&I Gross	\$84	\$2	2.1%
Total Gross	\$353	(\$2)	(0.6%)

Increase in New GPU Offset Unit Decline
Used Unit and GPU Declined
Strong Comp for Fixed Ops
F&I Penetration Continues Improvement



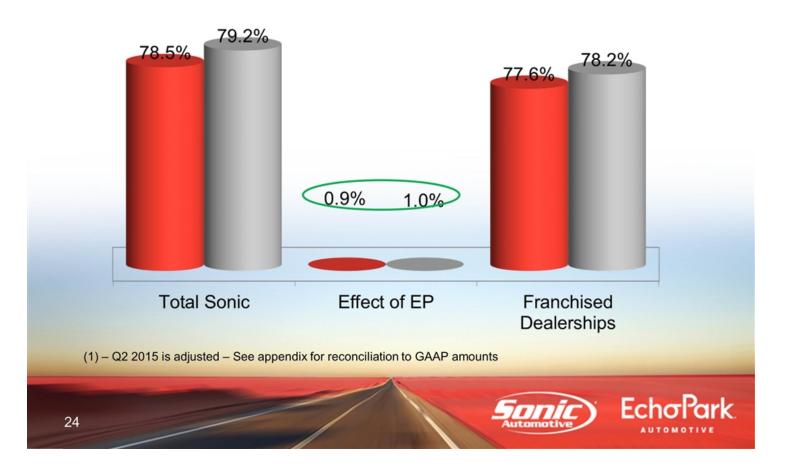


#### Q2 2016 SG&A TO GROSS®



#### Q2 2016 SG&A TO GROSS<sup>(1)</sup>

Q2 2016 Q2 2015<sup>(1)</sup>



#### INTEREST EXPENSE Q2 2016

		B/(W) than Q2 2015				
(amounts in millions)	Q2 2016	\$	%			
Floor Plan Interest Expense	\$7	(\$1)	(25.2%)			
Interest Expense, Other	\$12_	\$1_	6.5%			
Total Interest Expense	\$19	(\$0)	(2.7%)			

Floor Plan Increase Primarily Due to Higher Inventory Balances



#### **2016 CAPEX**

	YTD Q2	Estimated
(amounts in millions)	2016	2016
Real Estate & Facility Related	\$ 94.6	\$ 263.1
All Other Cap Ex	14.3_	29.8
Subtotal	\$ 108.9	\$ 292.9
Less: Mortgage Funding (1)	(76.3)	(176.3)
Total Cash Used – Cap Ex	\$ 32.6	\$ 116.6



#### **DEBT COVENANTS**

	Covenant	Actual Q2 2016
Liquidity Ratio	>= 1.05	1.17
Fixed Charge Coverage Ratio	>= 1.20	1.77
Total Lease Adjusted Leverage Ratio	<= 5.50	4.24

Compliant with all Covenants



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### OPERATIONS REVIEW



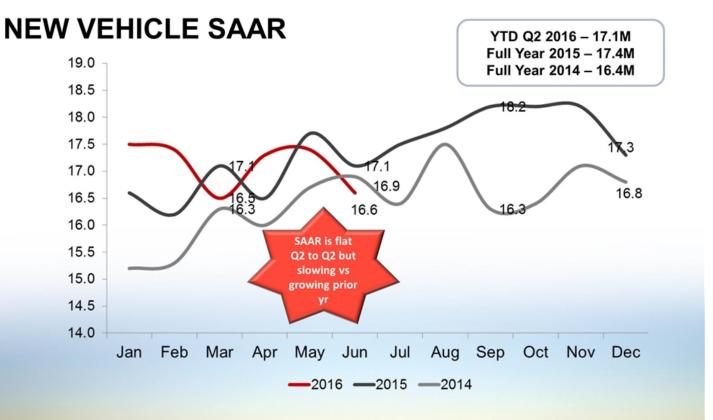
### **NEW VEHICLE RETAIL** SAME STORE

<u></u>	Q2 2016	Q2 2015	3/(W)
Retail Volume	33,229	34,352	3.3%)
Selling Price	\$ 38,215	\$ 37,062	3.1%
Gross Margin %	5.2%	5.1%	10 bps
GPU	\$ 1,977	\$ 1,888	\$ 89
Gross Profit	\$ 65.7	\$ 64.9	1.3%
SAAR (in millions)	17.1	17.1	0.0%

PUR Gains Offset Lower Retail Volume (BMW drove total company new PUR up)

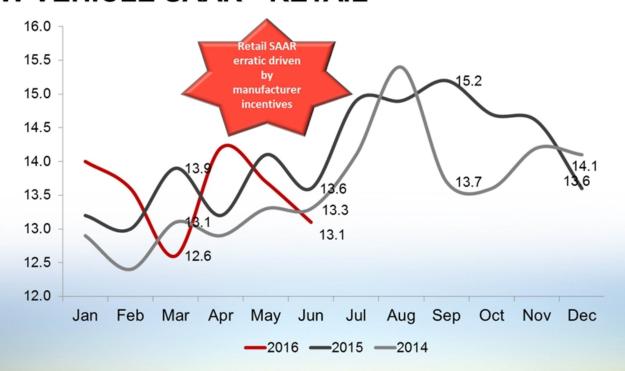








#### **NEW VEHICLE SAAR - RETAIL**





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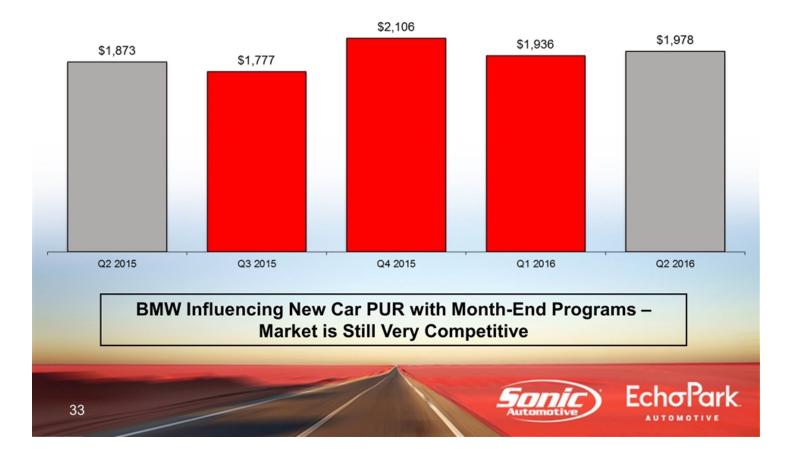
#### **RETAIL NEW VEHICLE – GROSS & UNIT TREND**

**Continuing Operations** 

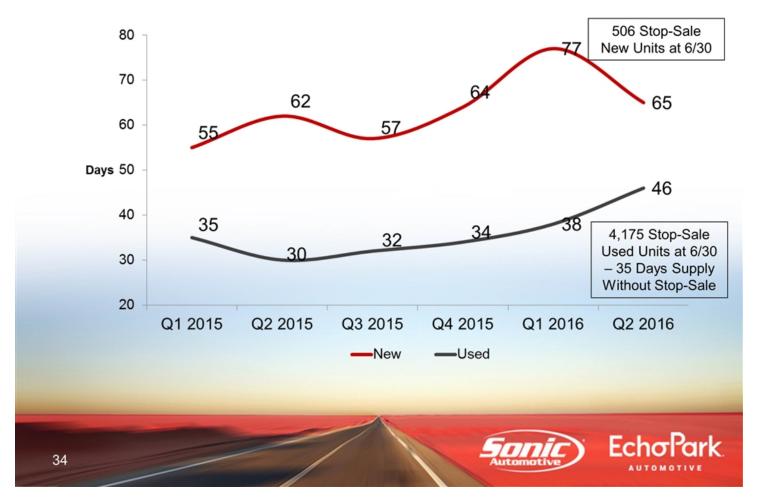


#### **NEW VEHICLE – GROSS PER UNIT**

#### **Continuing Operations**



#### **VEHICLE DAYS SUPPLY**



## **USED VEHICLE RETAIL** SAME STORE

	Q2 2016	Q2 2015	B/(W)
Retail Volume	29,267	29,809	(1.8%)
GPU	\$ 1,288	\$ 1,353	\$ (65)
Gross Profit	\$ 37.7	\$ 40.3	\$ (2.6)
Used to New	0.88 to 1.00	0.87 to 1.00	1.5%
Stores	102	101	1
Vehicles/Store/Mth	96	98	(2)

Stop Sale Vehicles are Affecting Volume and Gross

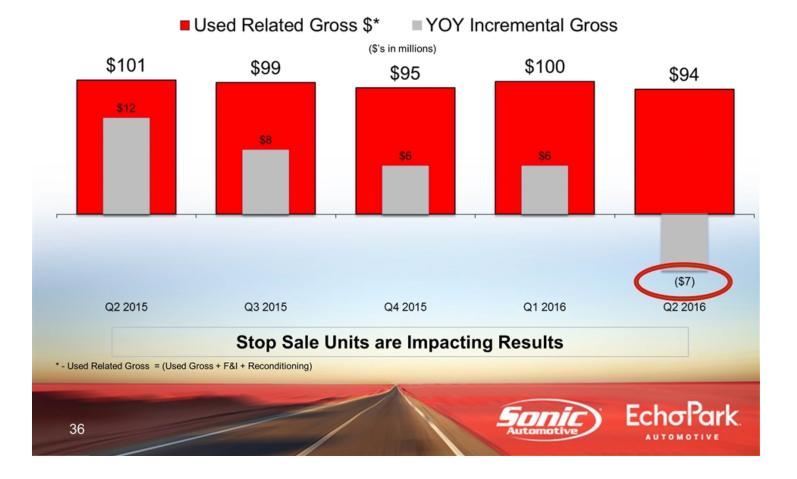


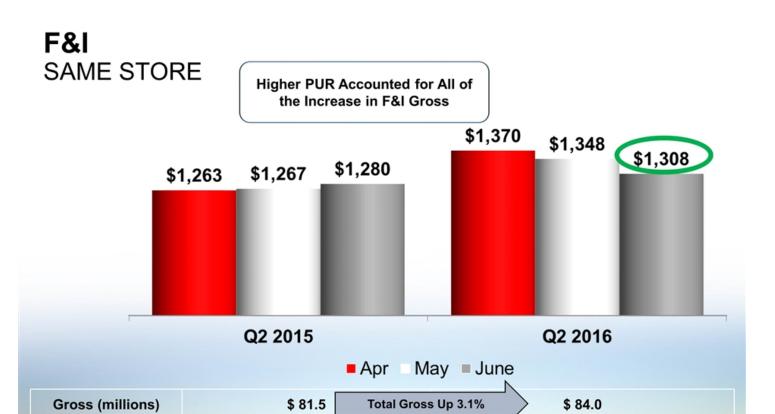


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#### **USED VEHICLE – GROSS TREND**

#### **Continuing Operations**

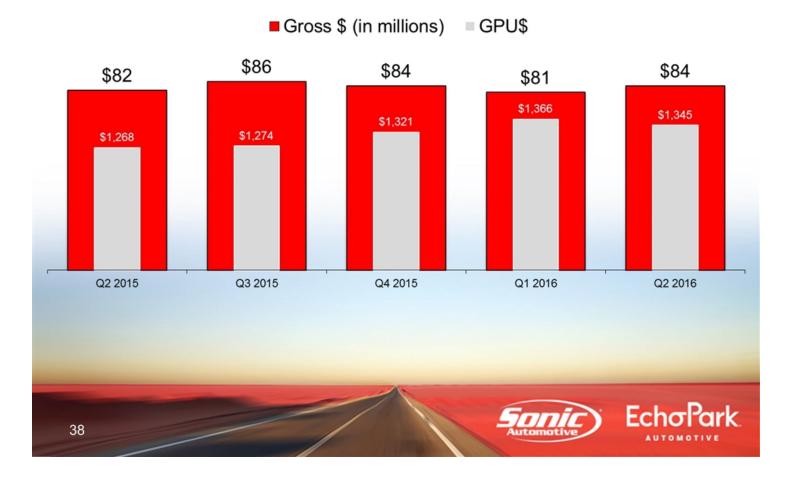






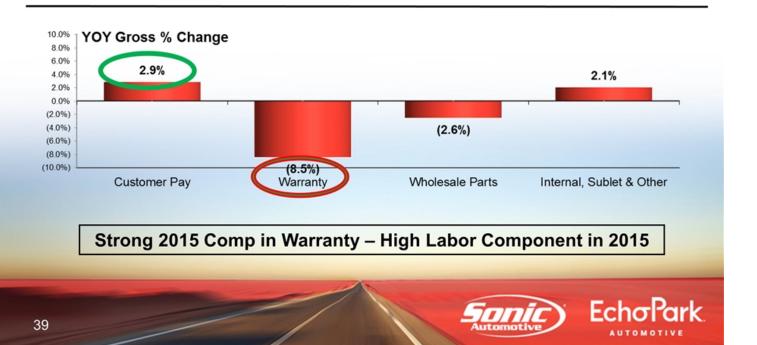
#### F&I – GROSS & PUR TREND

#### **Continuing Operations**



#### FIXED OPS SAME STORE

	Q	2 2016	Q2	2 2015	B/(W)
Revenue	\$	351	\$	341	3.0%
Gross Profit	\$	168	\$	168	0.2%



#### **FIXED OPS**

#### SAME STORE - CUSTOMER PAY



#### **FIXED OPERATIONS – GROSS TREND**

#### **Continuing Operations**

(\$'s in millions)



#### **SUMMARY**

	EchoPark® Opens 2 Denver market stores - entering 2 new
	markets – Texas & Carolinas
	Rolled out the OSOE Technologies to 14 Additional Stores (Chattanooga,
	Birmingham and Los Angeles Markets)
	Other Markets Will Follow Upon Completion of Migration Activities and
	Required Market/Brand Specific Technology Modifications
	Returned capital through stock purchases and dividend
	Plateauing top-line revenue and gross
	New vehicle GPU pressure continues – supply issues have
	improved
	Used environment is affected by stop-sell situation – volume and
	GPU affecting results
	Fixed operations and F&I continue to show strength
Q3	2016 Adjusted Continuing Ops EPS Guidance of \$0.52 - \$0.54
	2016 Adjusted Continuing Ops EPS Guidance of \$0.66 - \$0.69







This release contains certain non-GAAP financial measures (the "Adjusted" amounts) as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures (the "Reported" amounts) in the release. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

	Three Months Ended June 30, 2016 Continuing Operations					Three Months Ended June 30, 2015 Continuing Operations							
		chised erships	Ech	oPark®	Cons	olidated		chised erships	Ech	oPark®	Cons	olidated	
Reported: Diluted earnings (loss) per share	\$	0.54	\$	(0.04)	\$	0.50	\$	0.35	\$	(0.05)	\$	0.30	
Gain on disposal		-		-		-		(0.01) 0.05		-		(0.01) 0.05	
Impairment charges Effect of adjustments, net of income taxes		-		-	_	-	_	0.12		-	_	0.12	
Adjusted: Diluted earnings (loss) per share	\$	0.54	\$	(0.04)	\$	0.50	\$	0.51	\$	(0.05)	\$	0.46	
		Six Months Ended June 30, 2016 Continuing Operations			6	Six Months Ended June 30, 2015 Continuing Operations					5		
		Franchised Dealerships EchoPark® Consolidate			olidated		erships	Ech	oPark®	Consolidated			
Reported:				(0.00)		0.04				(0.40)		0.57	
Diluted earnings (loss) per share	\$	0.90	\$	(0.09)	\$	0.81	\$	0.69	\$	(0.12)	\$	0.57	
Gain on disposal		0.08		-		0.08		(0.01)		-		(0.01) 0.06	
Impairment charges		-				-		0.19		0.01		0.20	
Effect of adjustments, net of income taxes		80.0		-		0.08		0.24		0.01		0.25	
Adjusted:													





		Three Months Ended June 30, 2015											
			Income From Co Opera	ntinu	ing	F	Income rom Dise Opera	cont	inued	N	et Incon	ne (Lo	oss)
	Weighted Average Shares		Amount	A	Per Share mount	_	mount	A	Per Share mount		ount	S	Per hare nount
Parameter de			(Ir	thou	ısands,	exce	pt per sh	nare	amounts	:)			
Reported:  Earnings (loss) and shares  Effect of participating securities:	50,784	\$	15,092			\$	(311)			\$ 1	4,781		
Non-vested restricted stock			(7)				_				(7)		
Basic earnings (loss) and shares Effect of dilutive securities:	50,784	\$	15,085	\$	0.30	\$	(311)	\$	(0.01)	\$ 1	4,774	\$	0.29
Stock compensation plans	309												
Diluted earnings (loss) and shares	51,093	\$	15,085	\$	0.30	\$	(311)	\$	(0.01)	\$ 1	4,774	\$	0.29
Adjustments:													
Gain on disposal		\$	(1,057)			\$	-			\$ (	(1,057)		
Storm damage and other			4,189				-				4,189		
Impairment charges			10,469				-			1	0,469		
Total adjustments before taxes			13,601				-			1	3,601		
Income tax effect of above adjustments			(5,305)				-			(	(5,305)		
Effect of adjustments, net of income taxes		\$	8,296	\$	0.16	\$	-	\$	-	\$	8,296	\$	0.16
Adjusted:													
Earnings (loss) and													
diluted earnings (loss) per share (1)		\$	23,388	\$	0.46	\$	(311)	\$	(0.01)	\$ 2	23,077	\$	0.45

<sup>(1)</sup> Net loss attributable to EchoPark® operations was \$0.05 per fully diluted share in the three months ended June 30, 2015.



		Income	(Loss)	Income	(Loss)		
		From Co	ntinuing	From Disc	continued		
		Opera	itions	Opera	ations	Net Incom	ne (Loss)
	Weighted		Per		Per		Per
	Average		Share		Share		Share
	Shares	Amount	Amount	Amount	Amount	Amount	Amount
		(In	thousands,	except per sh	nare amounts	•)	
Reported:							
Earnings (loss) and shares	46,340	\$ 37,507		\$ (61)		\$ 37,446	
Effect of participating securities:							
Non-vested restricted stock		(21)				(21)	
Basic earnings (loss) and shares	46,340	\$ 37,486	\$ 0.81	\$ (61)	\$ -	\$ 37,425	\$ 0.81
Effect of dilutive securities:							
Stock compensation plans	183						
Diluted earnings (loss) and shares	46,523	\$ 37,486	\$ 0.81	\$ (61)	\$ (0.01)	\$ 37,425	\$ 0.80
Adjustments:							
Storm damage		\$ 6,043		\$ -		\$ 6,043	
Total adjustments before taxes		6,043		-		6,043	
Income tax effect of above adjustments		(2,345)				(2,345)	
Effect of adjustments, net of income taxes		\$ 3,698	\$ 0.08	\$ -	\$ -	\$ 3,698	\$ 0.08
Adjusted:							
Earnings (loss) and							
Diluted earnings (loss) per share (1)		\$ 41,205	\$ 0.89	\$ (61)	\$ (0.01)	\$ 41,144	\$ 0.88

<sup>(1)</sup> Net loss attributable to EchoPark® operations was \$0.09 per fully diluted share in the six months ended June 30, 2016.



	Six Months Ended June 30, 2015													
		From Co	e (Loss) ontinuing ations	From Dis	e (Loss) continued ations	Net Incom	ne (Loss)							
	Weighted		Per		Per		Per							
	Average		Share		Share		Share							
	Shares	Amount	Amount	Amount	Amount	Amount	Amount							
		(li	n thousands,	except per s	hare amounts	)								
Reported:														
Earnings (loss) and shares	50,819	\$ 29,481		\$ (732)		\$ 28,749								
Effect of participating securities:														
Non-vested restricted stock		(14)		-		(14)								
Basic earnings (loss) and shares	50,819	\$ 29,467	\$ 0.58	\$ (732)	\$ (0.01)	\$ 28,735	\$ 0.57							
Effect of dilutive securities:														
Stock compensation plans	428													
Diluted earnings (loss) and shares	51,247	\$ 29,467	\$ 0.57	\$ (732)	\$ (0.01)	\$ 28,735	\$ 0.56							
Adjustments:														
Gain on disposal		\$ (955)		\$ -		\$ (955)								
Impairment charges		16,661		-		16,661								
Storm damage and other		5,138		-		5,138								
Total adjustments before taxes		20,844		-		20,844								
Income tax effect of above adjustments		(8,129)		-		(8,129)								
Effect of adjustments, net of income taxes		\$ 12,715	\$ 0.25	\$ -	\$ -	\$ 12,715	\$ 0.25							
Adjusted:														
Earnings (loss) and														
Diluted earnings (loss) per share (1)		\$ 42,196	\$ 0.82	\$ (732)	\$ (0.01)	\$ 41,464	\$ 0.81							

<sup>(1)</sup> Net loss attributable to EchoPark® operations was \$0.11 per fully diluted share in the six months ended June 30, 2015.



	Consolidated Three Months Ended June 30,					Franchised Dealerships Three Months Ended June 30,				EchoPark® Three Months Ended June 30,			
Continuing Operations	=	2016	2015		2016		2015		2016		2	015	
						(ln mi	llions)						
Reported:													
SG&A expenses	\$	277.2	\$	284.7	\$	271.7	\$	279.1	\$	5.5	\$	5.6	
Adjustments:													
Gain on disposal		-		1.0		-		1.0		-		-	
Storm damage and other		-		(4.2)		-		(4.2)		-		-	
Total SG&A adjustments		-		(3.2)		-		(3.2)				-	
Adjusted:													
SG&A expenses	\$	277.2	\$	281.5	\$	271.7	\$	275.9	\$	5.5	\$	5.6	
Reported:													
SG&A expenses as % of gross profit		78.5%		80.1%		77.6%		79.1%		NM		NM	
Adjustments:													
Gain on disposal		-		0.4%		-		0.4%		-		-	
Storm damage and other		-		(1.3%)		-		(1.3%)		-		-	
Total adjustments		-		(0.9%)		-		(0.9%)		-		-	
Adjusted:													
SG&A expenses as % of gross profit		78.5%		79.2%		77.6%		78.2%		NM		NM	

NM = Not meaningful



	Consolidated Three Months Ended June 30,					ranchised Three Moi Jun			EchoPark® Three Months Ended June 30,				
Continuing Operations		2016		2015		2016		2015		016	- 2	2015	
						(In mi	llions)						
Reported:													
Operating income	\$	57.0	\$	43.1	\$	60.0	\$	46.9	\$	(3.0)	\$	(3.8)	
Adjustments (before income taxes):													
SG&A expenses		-		3.2		-		3.2		-		-	
Impairment charges		-		10.4		-		10.4		-		-	
Total adjustments before taxes		-		13.6		-		13.6		-		-	
Adjusted:													
Operating income	\$	57.0	\$	56.7	\$	60.0	\$	60.5	\$	(3.0)	\$	(3.8)	
Reported:													
Income (loss) from continuing operations before taxes	\$	38.2	\$	24.7	\$	41.6	\$	28.8	\$	(3.4)	\$	(4.1)	
Adjustments (before income taxes):													
SG&A expenses		-		3.2		-		3.2		-		-	
Impairment charges		-		10.4		-		10.4		-		-	
Total adjustments before taxes		-		13.6		-		13.6		-		-	
Adjusted:													
Income (loss) from continuing operations before taxes	\$	38.2	\$	38.3	\$	41.6	\$	42.4	\$	(3.4)	\$	(4.1)	
Reported:													
Income (loss) from continuing operations	\$	23.0	\$	15.1									
Adjustments (net of income taxes):													
SG&A expenses		-		2.0									
Impairment charges		-		6.3									
Total adjustments, net of income taxes		-		8.3									
Adjusted:													
Income (loss) from continuing operations	\$	23.0	\$	23.4									



Continuing Operations	Consolidated Six Months Ended June 30,					ranchised Six Mont June			EchoPark® Six Months Ended June 30,			
		2016		2015		2016		2015	2016		- :	2015
						(ln mi	llions)					
Reported:												
SG&A expenses	\$	561.6	\$	555.5	\$	550.4	\$	544.0	\$	11.2	\$	11.5
Adjustments:												
Gain on disposal		-		0.9		-		0.9		-		-
Storm damage and other		(6.0)		(5.1)		(6.0)		(5.1)		-		-
Total SG&A adjustments		(6.0)		(4.2)		(6.0)		(4.2)		-		-
Adjusted:												
SG&A expenses	\$	555.6	\$	551.3	\$	544.4	\$	539.8	\$	11.2	\$	11.5
Reported:												
SG&A expenses as % of gross profit		80.4%		80.5%		79.5%		79.3%		NM		NM
Adjustments:												
Gain on disposal		-		0.2%		-		0.3%		-		-
Storm damage and other		(0.9%)		(0.9%)		(0.8%)		(0.9%)		-		-
Total adjustments		(0.9%)		(0.7%)		(0.8%)		(0.6%)		-		-
Adjusted:												
SG&A expenses as % of gross profit		79.5%		79.8%		78.7%		78.7%		NM		NM

NM = Not meaningful



					F	ranchised Six Mont Jun				ded		
Continuing Operations		2016		2015		2016		2015	2016			2015
						(In mi	llions)					
Reported:												
Operating income	\$	99.4	\$	84.6	\$	105.6	\$	94.6	\$	(6.2)	\$	(10.0)
Adjustments (before income taxes):												
SG&A expenses		6.0		(0.9)		6.0		(0.9)		-		-
Impairment charges		-		16.7		-		15.3		-		1.4
Total adjustments before taxes		6.0		15.8		6.0		14.4		-		1.4
Adjusted:												
Operating income	\$	105.4	\$	100.4	\$	111.6	\$	109.0	\$	(6.2)	\$	(8.6)
Reported:												
Income (loss) from continuing operations before taxes	\$	61.8	\$	48.3	\$	68.7	\$	58.7	\$	(6.9)	\$	(10.4)
Adjustments (before income taxes):												
SG&A expenses		6.0		(0.9)		6.0		(0.9)		-		-
Impairment charges		-		16.7		-		15.3		-		1.4
Total adjustments before taxes		6.0		15.8		6.0		14.4		-		1.4
Adjusted:												
Income (loss) from continuing operations before taxes	\$	67.8	\$	64.1	\$	74.7	\$	73.1	\$	(6.9)	\$	(9.0)
Reported:												
Income (loss) from continuing operations	\$	37.5	\$	29.5								
Adjustments (net of income taxes):												
SG&A expenses		3.7		2.5								
Impairment charges		-		10.2								
Total adjustments, net of income taxes		3.7	_	12.7								
Adjusted:												
Income (loss) from continuing operations	\$	41.2	\$	42.2								



