UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 21, 2017

SONIC AUTOMOTIVE, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

1-13395 (Commission File Number) 56-2010790 (IRS Employer Identification No.)

4401 Colwick Road Charlotte, North Carolina (Address of principal executive offices)

28211 (Zip Code)

Registrant's telephone number, including area code: (704) 566-2400

Not Applicable (Former name or former address, if changed since last report.)

Check the a	ppropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02. Results of Operations and Financial Condition.

On February 21, 2017, Sonic Automotive, Inc. (the "Company") issued a press release announcing its financial results for its fiscal fourth quarter and fiscal year ended December 31, 2016 (the "Earnings Press Release"). A copy of the Earnings Press Release is attached hereto as Exhibit 99.1 and a copy of the earnings call presentation materials is attached hereto as Exhibit 99.2.

Item 7.01. Regulation FD Disclosure.

On February 21, 2017, in the Earnings Press Release, the Company announced the approval of a quarterly cash dividend.

Item 9.01. Financial Statements and Exhibits.

- (d) Exhibits.
 - 99.1 Press release of Sonic Automotive, Inc., dated February 21, 2017
 - 99.2 Earnings call presentation materials

The information in this Current Report on Form8-K, including the exhibits attached hereto, is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in any such filing.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

SONIC AUTOMOTIVE, INC.

Date: February 21, 2017

By: /s/ STEPHEN K. COSS

Stephen K. Coss

Senior Vice President and General Counsel

INDEX TO EXHIBITS

Exhibit No.	Description
99.1	Press release of Sonic Automotive, Inc., dated February 21, 2017
99.2	Earnings call presentation materials

Sonic Automotive, Inc. Reports Record Results Continuing Operations Quarterly Earnings Per Share of \$0.84

Fourth Quarter 2016 Results

- Record Q4 pre-owned units and gross profit of 29,621 and \$41.5 million, respectively
- Record Q4 fixed operations gross profit of \$169.9 million, up 0.5% over the prior year quarter
- Record Q4 F&I gross profit and gross profit per retail unit of \$88.3 million and \$1,363, respectively
- Record Q4 total gross profit of \$371.7 million, up 2.2% over the prior year quarter
- EchoPark® stores retailed 1,330 units, up 74.1% over the prior year quarter

Full Year 2016 Results

- Record annual pre-owned units of 119,174, up 1.8% over the prior year
- Record annual fixed operations gross profit of \$674.1 million, up 1.3% over the prior year
- Record annual F&I gross profit and gross profit per retail unit of \$343.3 million and \$1,354, respectively
- Record annual total gross profit of \$1.429 billion, up 1.0% over the prior year
- EchoPark® stores retailed 4,865 units, up 50.9% over the prior year

CHARLOTTE, N.C. – February 21, 2017 – Sonic Automotive, Inc. (NYSE: SAH), one of the nation's largest automotive retailers, today reported financial results for the fourth quarter and full year of 2016.

GAAP Basis

Net income from continuing operations for the fourth quarter of 2016 and 2015 was \$38.0 million, or \$0.84 per diluted share, and \$31.5 million, or \$0.63 per diluted share, respectively. Also included in the reported amounts for the fourth quarter of 2016 and 2015 is a net loss from operations related to EchoPark® of \$1.3 million, or \$0.03 per diluted share, and \$2.2 million, or \$0.04 per diluted share, respectively.

Net income from continuing operations for the full year of 2016 and 2015 was \$94.5 million, or \$2.06 per diluted share, and \$88.1 million, or \$1.73 per diluted share, respectively. Also included in the reported amounts for the full year of 2016 and 2015 is a net loss from operations related to EchoPark® of \$7.8 million, or \$0.17 per diluted share, and \$10.8 million, or \$0.21 per diluted share, respectively.

Adjusted Basis

Adjusted net income from continuing operations and related earnings per diluted share arenon-GAAP financial measures. The schedules included in this press release reconcile these non-GAAP financial measures to the most directly comparable GAAP financial measures.

Adjusted net income from continuing operations for the fourth quarter of 2016 and 2015 was \$29.8 million, or \$0.66 per diluted share, and \$30.9 million, or \$0.61 per diluted share, respectively. The adjustments in the 2016 quarterly period relate to gains for a settlement with an original equipment manufacturer ("OEM") and the adjustment of physical damage loss accruals offset partially by losses related to fixed asset impairments and lease exit charges. The adjustments in the 2015 quarterly period relate to gains from the disposal of dealership franchises, offset partially by losses related to fixed asset and franchise asset impairments.

Adjusted net income from continuing operations for the full year of 2016 and 2015 was \$92.3 million, or \$2.01 per diluted share, and \$100.2 million, or \$1.97 per diluted share, respectively. The adjustments in the 2016 annual period relate to gains for a settlement with an OEM, partially offset by charges related to physical damage losses, lease exit charges and fixed asset impairments. The adjustments in the 2015 annual period related to charges related to physical damage losses, legal matters, lease exit charges and fixed assets impairments, franchise assets and goodwill, offset partially by gains from the disposal of dealership franchises.

Commentary

Jeff Dyke, Sonio's EVP of Operations, stated, "We are very proud of our record setting performance in the fourth quarter and throughout 2016. During the year, increases in fixed operations and F&I gross profit have been able to overshadow challenges experienced in the new and used vehicle gross profit categories. We are very proud of our team for how they handled these challenges driven by recalls, over-supply of inventory and softening in the Houston, Texas market. The December month was an all-time record breaking month for us and offset a weaker start to the quarter. We sold, grossed, serviced and profited more in December than in any month in our company's history. We believe our brand mix, improvements in the Houston economy and our team's execution of our Playbook strategy helped lead to this record breaking performance. In addition, our stores representing three of our most significant brands, Honda, BMW and Mercedes, were able to outpace industry unit results during the fourth quarter."

"EchoPark® continues to improve its performance from an operational and financial standpoint. Several of the original stores in Denver were cash flow positive in the fourth quarter at the store operating level and our first store that has been open the longest was profitable for the year. We have an additional store opening in Colorado Springs in the second quarter that will bring our store count total in Colorado to six. Our next market we expect to open will be in Texas, specifically, the San Antonio market where we anticipate openings of at least three new locations in late 2017. We are excited about our EchoPark® performance and the progress we are making from a profit perspective. We also continue to have one of the highest Reputation.com scores for auto retail, and retail in general, as guests continue to tell us that the goal we set of developing the best guest experience in the industry is being met!"

2017 Outlook

B. Scott Smith, the Company's Chief Executive Officer, noted, "The 2016 year proved to be a bit of a roller coaster ride frommonth-to-month as we believe consumer uncertainty, the effect of recalls and stop-sales made it challenging for all automotive retailers. We expect 2017 to be consistent with the 2016 environment for dealers and anticipate new vehicle industry volume to be between 17.0 million and 17.5 million units. We project diluted earnings per share from continuing operations for 2017 to be between \$2.00 and \$2.10 per share. This range includes the effect of projected EchoPark® results and expansion. We are projecting a loss related to EchoPark® for 2017 of between \$0.23 and \$0.27 per diluted share. We will have additional comments on our 2017 outlook in our earnings call later today."

Dividend

Sonic's Board of Directors approved a quarterly dividend of \$0.05 per share payable in cash for stockholders of record on March 15, 2017. The dividend will be payable on April 14, 2017.

Fourth Quarter Earnings Conference Call

Senior management will host a conference call today at 11:00 A.M. (Eastern) to discuss the quarter's results. To access the live broadcast of the call over the Internet go to: www.sonicautomotive.com, then click on "Our Company," then "Investor Relations," then "Earnings Conference Calls."

Presentation materials for the conference call can be accessed on the Company's website atwww.sonicautomotive.com by clicking on the "Investor Relations" tab under "Our Company" and choosing "Webcasts & Presentations."

The conference call will also be available live by dialing in 10 minutes prior to the start of the call at:

Domestic: 1.877.450.3867 International: 1.706.643.0958 Conference ID: 57878967

A conference call replay will be available one hour following the call for seven days and can be accessed by calling:

Domestic: 1.855.859.2056 International: 1.404.537.3406 Conference ID: 57878967

About Sonic Automotive

Sonic Automotive, Inc., a Fortune 500 company based in Charlotte, N.C., is one of the nation's largest automotive retailers. Sonic can be reached on the web at www.sonicautomotive.com.

Forward Looking Statements

Included herein are forward-looking statements, including statements with respect to anticipated expansion of our EchoPar® business, the estimated new vehicle industry volume in 2017 and anticipated diluted earnings per share from continuing operations for the full year ending December 31, 2017. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risks and uncertainties that could cause actual results or trends to differ materially from management's views, including without limitation, economic conditions in the markets in which we operate, new and used vehicle industry sales volume, the success of our operational strategies, the rate and timing of overall economic recovery or decline, and the risk factors described in the Company's annual report on Form 10-K for the year ending December 31, 2015. The Company does not undertake any obligation to update forward-looking information, except as required under federal securities laws and the rules and regulations of the Securities and Exchange Commission (the "SEC").

Non-GAAP Financial Measures

This press release and the attached financial tables contain certainnon-GAAP financial measures as defined under SEC rules, such as adjusted net income from continuing operations and related earnings per diluted share, which exclude certain items disclosed in the attached financial tables. As required by SEC rules, the Company provides reconciliations of these measures to the most directly comparable GAAP financial measures. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure, provide a meaningful presentation of the Company's results from its core business operations excluding the impact of items not related to the Company's ongoing core business operations, and improve the period-to-period comparability of the Company's results from its core business operations.

###

Contact: Heath Byrd, Chief Financial Officer (704) 566-2400

C.G. Saffer, Vice President and Chief Accounting Officer (704) 566-2439

This release contains certain non-GAAP financial measures (the "Adjusted" amounts) as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures (the "Reported" amounts) in the release. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

	Т	hree Months End	led Dece	ember 31,	Т	welve Months En	ded De	cember 31,
		2016		2015		2016		2015
			(In tho	usands, except p	er shar	e and unit data)		
Revenues:	•	1.206.412	•	1.055.661	Φ.	5 100 525	Φ.	5.005.600
New retail vehicles	\$	1,396,413	\$	1,377,661	\$	5,180,535	\$	5,205,688
Fleet vehicles	<u> </u>	11,914		22,101		53,970		59,713
Total new vehicles		1,408,327		1,399,762		5,234,505		5,265,401
Used vehicles		651,608		607,430		2,533,122		2,512,024
Wholesale vehicles		57,906		34,579		211,048		155,339
Total vehicles		2,117,841		2,041,771		7,978,675		7,932,764
Parts, service and collision repair		350,726		345,068		1,409,819		1,364,947
Finance, insurance and other, net		88,346		83,796		343,285		326,588
Total revenues		2,556,913		2,470,635		9,731,779		9,624,299
Gross profit		371,735		363,848		1,429,274		1,414,612
Selling, general and administrative expenses Impairment charges		(267,135) (1,824)		(275,002)		(1,110,856) (8,063)		(1,110,565) (17,955)
Depreciation and amortization		(20,144)		(1,257) (17,846)		(77,446)		(68,799)
•								
Operating income (loss)		82,632		69,743		232,909		217,293
Other income (expense): Interest expense, floor plan		(7,919)		(5,840)		(27,716)		(21,326)
Interest expense, other, net		(12,546)		(12,275)		(50,106)		(50,910)
Other income (expense), net		(12,340)		(12,273)		125		99
Total other income (expense)		(20,460)		(18,115)		(77,697)		(72,137)
· · · /				51,628		155,212		145,156
Income (loss) from continuing operations before taxes Provision for income taxes for continuing operations - benefit (expense)		62,172 (24,131)		(20,121)		(60,696)		(57,065)
								
Income (loss) from continuing operations		38,041		31,507		94,516		88,091
Income (loss) from discontinued operations		(405)		(449)		(1,323)		(1,780)
Net income (loss)	<u>\$</u>	37,636	\$	31,058	\$	93,193	\$	86,311
Diluted earnings (loss) per common share:								
Earnings (loss) per share from continuing operations	\$	0.84	\$	0.63	\$	2.06	\$	1.73
Earnings (loss) per share from discontinued operations		(0.01)		(0.01)		(0.03)		(0.03)
Earnings (loss) per common share	\$	0.83	\$	0.62	\$	2.03	\$	1.70
Weighted average common shares outstanding	· <u>——</u>	45,341		50,278		45,948		50,883
Gross Margin Data (Continuing Operations):		- ,-				- ,-		,
New retail vehicles		5.3%		5.4%		5.0%		5.2%
Fleet vehicles		(0.3%)		0.1%		0.3%		(0.3%
Total new vehicles								
		5.2%		5.3%		5.0%		5.1%
Used vehicles		6.4%		6.4%		6.3%		6.5%
Wholesale vehicles		(3.3%)		(5.8%)		(3.5%)		(4.7%
Parts, service and collision repair		48.4%		49.0%		47.8%		48.8%
Finance, insurance and other		100.0%		100.0%		100.0%		100.0%
Overall gross margin SG&A Expenses (Continuing Operations):		14.5%		14.7%		14.7%		14.7%
Compensation	\$	167,724	\$	169,510	\$	674,617	\$	666,668
Advertising	J.	15,840	ф	15,470	Ф	61,674	Ф	61,630
Rent		18,638		18,481		73,903		73,539
Other		64,933		71,541		300,662		308,728
Total SG&A expenses	\$	267,135	\$	275,002	•	1,110,856	\$	1,110,565
SG&A expenses as % of gross profit	Ф	71.9%	Φ	75.6%	φ	77.7%	Ф	78.5%
Operating Margin %		3.2%		2.8%		2.4%		2.3%
Unit Data (Continuing Operations):		3.270		2.070		2.170		2.57
New retail units		35,188		35,228		134,288		138,129
Fleet units		374		628		1,715		1,872
Total new units		35,562		35,856		136,003		140,001
Used units		29,621		28,220		119,174		117,123
Wholesale units		9,086		6,594		35,098		30,168
notedate dimo		,,,,,,,		0,001		55,070		30,100

Per Share Data

		Three Months Ended December 31, 2016							
		Income From Cor		Income From Disc					
		Operations		Operations		Net Incom	e (Loss)		
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount		
Reported:			(In thousand	is, except per	share amounts)				
Earnings (loss) and shares	44,764	\$ 38,041		\$ (405)		\$ 37,636			
Effect of participating securities:	,,,	4,		4 (100)		4 2 . , ,			
Non-vested restricted stock		(22)		_		(22)			
Basic earnings (loss) and shares	44,764	\$ 38,019	\$ 0.85	\$ (405)	\$ (0.01)	\$ 37,614	\$ 0.84		
Effect of dilutive securities:	, in the second	ĺ		` ′		ĺ			
Stock compensation plans	577								
Diluted earnings (loss) and shares	45,341	\$ 38,019	\$ 0.84	<u>\$ (405)</u>	<u>\$ (0.01</u>)	\$ 37,614	\$ 0.83		
Adjustments:									
OEM Settlement		\$(14,836)		\$ —		\$(14,836)			
Impairment charges		1,824		_		1,824			
Storm damage and other		(411)		450		39			
Total adjustments before taxes		(13,423)		450		(12,973)			
Income tax effect of above adjustments		5,210		(153)		5,057			
Effect of adjustments, net of income taxes		\$ (8,213)	\$ (0.18)	\$ 297	\$ 0.01	\$ (7,916)	\$ (0.17)		
Adjusted:									
Earnings (loss) and diluted earnings (loss) per share (1)		\$ 29,828	\$ 0.66	\$ (108)	<u>\$</u>	\$ 29,720	\$ 0.66		

(1) Net loss attributable to EchoPark® operations was \$0.03 per fully diluted share in the three months ended December 31, 2016.

			Three Mont	hs Ended Dec	ember 31, 2015				
			Income (Loss) From Continuing Operations		itinuing	Income From Disc Opera	continued	Net Incom	e (Loss)
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount		
			(In thousand	ls, except per	share amounts)				
Reported:									
Earnings (loss) and shares	49,872	\$ 31,507		\$ (449)		\$ 31,058			
Effect of participating securities:									
Non-vested restricted stock		(13)				(13)			
Basic earnings (loss) and shares	49,872	\$ 31,494	\$ 0.63	\$ (449)	\$ (0.01)	\$ 31,045	\$ 0.62		
Effect of dilutive securities:									
Stock compensation plans	406								
Diluted earnings (loss) and shares	50,278	\$ 31,494	\$ 0.63	\$ (449)	\$ (0.01)	\$ 31,045	\$ 0.62		
Adjustments:									
Gain on disposal		\$ (2,323)		\$ —		\$ (2,323)			
Impairment charges		1,257				1,257			
Total adjustments before taxes		(1,066)				(1,066)			
Income tax effect of above adjustments		415				415			
Effect of adjustments, net of income taxes		\$ (651)	\$ (0.02)	\$ —	\$ —	\$ (651)	\$ (0.02)		
Adjusted:									
Earnings (loss) and diluted earnings (loss) per share (2)		\$ 30,856	\$ 0.61	\$ (449)	\$ (0.01)	\$ 30,407	\$ 0.60		

 $^{(2) \}qquad \text{Net loss attributable to EchoPark} \\ \text{@ operations was $0.04 per fully diluted share in the three months ended December 31, 2015.}$

Per Share Data

	Twelve Months Ended December 31, 2016						
		Income (Loss)					
		From Cor			From Discontinued		σ. \
	****	Opera		Opera		Net Incom	
	Weighted Average		Per Share		Per Share		Per Share
	Shares	Amount	Amount	Amount	Amount	Amount	Amount
		(In	thousands,	except per sl	are amount	ts)	
Reported:							
Earnings (loss) and shares	45,637	\$ 94,516		\$(1,323)		\$ 93,193	
Effect of participating securities:							
Non-vested restricted stock		(52)				(52)	
Basic earnings (loss) and shares	45,637	\$ 94,464	\$ 2.07	\$(1,323)	\$ (0.03)	\$ 93,141	\$ 2.04
Effect of dilutive securities:							
Stock compensation plans	311						
Diluted earnings (loss) and shares	45,948	\$ 94,464	\$ 2.06	<u>\$(1,323</u>)	\$ (0.03)	\$ 93,141	\$ 2.03
Adjustments:							
OEM Settlement		\$(14,836)		\$ —		\$(14,836)	
Impairment charges		7,913		_		7,913	
Storm damage and other		3,290		927		4,217	
Total adjustments before taxes		(3,633)		927		(2,706)	
Income tax effect of above adjustments		1,394		(341)		1,053	
Effect of adjustments, net of income taxes		\$ (2,239)	\$ (0.05)	\$ 586	\$ 0.01	\$ (1,653)	\$ (0.04)
Adjusted:							
Earnings (loss) and diluted earnings (loss) per share (3)		\$ 92,277	\$ 2.01	\$ (737)	\$ (0.02)	\$ 91,540	\$ 1.99

(3) Net loss attributable to EchoPark® operations was \$0.17 per fully diluted share in the twelve months ended December 31, 2016.

		an.		E 1 1 E			
		Income		S Ended Decen Income			
		From Con	` '	From Disc			
		Operat	tions	Opera	tions	Net Incom	ne (Loss)
	Weighted		Per		Per		Per
	Average		Share		Share		Share
	Shares	Amount	Amount	Amount except per sha	Amount	Amount	Amount
Reported:		(1	n tiiousanus,	except per sua	ire amounts)		
Earnings (loss) and shares	50,489	\$ 88,091		\$(1,780)		\$86,311	
Effect of participating securities:							
Non-vested restricted stock		(36)				(36)	
Basic earnings (loss) and shares	50,489	\$ 88,055	\$ 1.74	\$(1,780)	\$ (0.03)	\$86,275	\$ 1.71
Effect of dilutive securities:							
Stock compensation plans	394						
Diluted earnings (loss) and shares	50,883	\$ 88,055	\$ 1.73	<u>\$(1,780</u>)	\$ (0.03)	\$86,275	\$ 1.70
Adjustments:							
Gain on disposal		\$ (3,279)		\$ —		\$ (3,279)	
Impairment charges		17,918		_		17,918	
Storm damage and other		5,138				5,138	
Total adjustments before taxes		19,777		_		19,777	
Income tax effect of above adjustments		(7,713)				(7,713)	
Effect of adjustments, net of income taxes		\$ 12,064	\$ 0.24	<u>\$</u>	\$ (0.01)	\$12,064	\$ 0.23
Adjusted:							
Earnings (loss) and diluted earnings (loss) per share (4)		\$100,155	\$ 1.97	\$(1,780)	<u>\$ (0.04)</u>	\$98,375	\$ 1.93

 $^{(4) \}qquad \text{Net loss attributable to EchoPark} @ \text{ operations was } \$0.19 \text{ per fully diluted share in the twelve months ended December } 31,2015.$

New Vehicles

		Three Months E	nded Dece	ember 31,	Better / (V	Vorse)	
		2016		2015	Change	% Change	
			(In thou	sands, except units a	and per unit data)		
Reported:							
Revenue	\$	1,408,327	\$	1,399,762	\$ 8,565	0.6%	
Gross profit	\$	73,916	\$	74,209	\$ (293)	(0.4%	
Unit sales		35,562		35,856	(294)	(0.8%	
Revenue per unit	\$	39,602	\$	39,038	\$ 564	1.4%	
Gross profit per unit	\$	2,079	\$	2,070	\$ 9	0.4%	
Gross profit as a % of revenue		5.2%		5.3%	(10) bps		
		Twelve Months E	nded Dec		Better / (V		
	_	2016		2015	Change	% Change	
			(In thou	sands, except units a	and per unit data)		
Reported:	Φ.	5 224 505	6	5 265 401	¢(20,00C)	(0.60)	
Revenue	\$	5,234,505	\$	5,265,401	\$(30,896)	(0.6%	
Gross profit	\$	260,594	\$	267,929	\$ (7,335)	(2.7%	
Unit sales	Φ.	136,003	Φ.	140,001	(3,998)	(2.9%	
Revenue per unit	\$	38,488	\$	37,610	\$ 878	2.3%	
Gross profit per unit	\$	1,916	\$	1,914	\$ 2	0.1%	
Gross profit as a % of revenue		5.0%		5.1%	(10) bps		
	_	Three Months Ended December 31,				Better / (Worse)	
	_	2016	a. a	2015	Change	% Change	
ame Store:			(In thou	sands, except units a	and per unit data)		
Revenue	\$	1,393,218	\$	1,394,423	\$ (1,205)	(0.1%	
Gross profit	\$	73,391	\$	74,428	\$ (1,203) \$ (1,037)	(1.4%	
Unit sales	Þ	35,261	Э	35,726	. (/ /		
	Ф		e		(465) \$ 481	(1.3% 1.2%	
Revenue per unit	\$	39,512	\$	39,031	* .		
Gross profit per unit	\$	2,081	\$	2,083	+ (-)	(0.1%	
Gross profit as a % of revenue		5.3%		5.3%	— bps		
		Twelve Months E	nded Dec	ember 31,	Better / (V	Vorse)	
		2016		2015	Change	% Change	
			(In thou	sands, except units a	and per unit data)		
ame Store:							
Revenue	\$	5,214,210	\$	5,221,517	\$ (7,307)	(0.1%	
Gross profit	\$	259,403	\$	266,632	\$ (7,229)	(2.7%	
Unit sales		135,605		138,901	(3,296)	(2.4%	
Ullit sales				27.502			
Revenue per unit	\$	38,451	\$	37,592	\$ 859	2.3%	
	\$ \$	38,451 1,913	\$ \$	1,920	\$ 859 \$ (7)	2.3% (0.4%	

Used Vehicles

Gross profit as a % of revenue

	Three Months En	ded Dece	mber 31,	Better / (V	
<u> </u>	2016		2015	Change	% Change
		(In thousa	ands, except units a	nd per unit data)	
	,,,,,,	-		. ,	7.3%
\$,	\$			6.9%
					5.0%
					2.2%
\$		\$,		1.9%
	6.4%		6.4%	— bps	
	Twelve Months Er	nded Dece	ember 31,	Better / (V	Vorse)
	2016		2015	Change	% Change
		(In thousa	ands, except units a	nd per unit data)	_
\$	2,533,122	\$	2,512,024	\$21,098	0.89
\$	158,585	\$	162,042	\$ (3,457)	(2.19
	119,174		117,123	2,051	1.89
\$	21,256	\$	21,448	\$ (192)	(0.99)
\$	1,331	\$	1,384	\$ (53)	(3.89
	6.3%		6.5%	(20) bps	
	Three Months En	Better / (V	Vorse)		
_	2016		2015	Change	% Change
		(In thousa	ands, except units a	nd per unit data)	
\$		\$	603,026	. ,	4.9%
\$		\$, ()	(0.2%
	28,781		28,000	781	2.89
\$	21,989	\$	21,537	\$ 452	2.19
\$	1,341	\$	1,381	\$ (40)	(2.9%
	6.1%		6.4%	(30) bps	
	Twelve Months Er	ıded Dece	ember 31,	Better / (V	Vorse)
	2016		2015	Change	% Change
		(In thousa	ands, except units a	nd per unit data)	
6	2.502.267	ø	2.491.000	¢21 177	0.00
	, ,		, ,	. ,	0.9%
\$		2	/	. , ,	(3.0%
	11/,814		113,349		2.0%
Φ.	21 220	e e	21 472	e (222)	(1.10
\$ \$	21,239 1,331	\$ \$	21,472 1,400	\$ (233) \$ (69)	(1.1% (4.9%
	\$ \$ \$ \$ \$ \$	\$ 651,608 \$ 41,464 29,621 \$ 21,998 \$ 1,400 6.4% Twelve Months En 2016 \$ 2,533,122 \$ 158,585 119,174 \$ 21,256 \$ 1,331 6.3% Three Months En 2016 \$ 632,856 \$ 38,591 28,781 \$ 21,989 \$ 1,341 6.1% Twelve Months En 2016	S 651,608 S S 41,464 S 29,621 S 21,998 S 1,400 S 6.4% Twelve Months Ended Dece 2016 (In thous: S 2,533,122 S S 158,585 S S 119,174 S 21,256 S S 1,331 S 6.3% Three Months Ended Dece 2016 (In thous: S 632,856 S S 38,591 S 28,781 S 21,989 S 1,341 S 6.1% Twelve Months Ended Dece 2016 (In thous: S 2,502,267 S S 2,502,267 S S 156,841 S	Company Comp	Change C

6.3%

6.5%

(20) bps

Wholesale Vehicles

Three Months En	nded Decembe	Better / (Worse)					
 2016		2015	Change	% Change			
 (In thousands, except units and per unit data)							
\$ 57,906	\$	34,579	\$23,327	67.5%			
\$ (1,890)	\$	(2,003)	\$ 113	5.6%			
9,086		6,594	2,492	37.8%			
\$ 6,373	\$	5,244	\$ 1,129	21.5%			
\$ (208)	\$	(304)	\$ 96	31.6%			
(3.3%)		(5.8%)	250 bps				
\$ \$ \$ \$	\$ 57,906 \$ (1,890) 9,086 \$ 6,373 \$ (208)	\$ 57,906 \$ \$ (1,890) \$ 9,086 \$ 6,373 \$ \$ (208) \$	\$ 57,906 \$ 34,579 \$ (1,890) \$ (2,003) 9,086 6,594 \$ 6,373 \$ 5,244 \$ (208) \$ (304)	2016 2015 Change (In thousands, except units and per unit data) \$ 57,906 \$ 34,579 \$23,327 \$ (1,890) \$ (2,003) \$ 113 9,086 6,594 2,492 \$ 6,373 \$ 5,244 \$ 1,129 \$ (208) \$ (304) \$ 96			

	Twelve Months E	nded Decemb	er 31,	Better / (V	(orse)
	 2016		2015	Change	% Change
		(In thous	ands, except units a	and per unit data)	
Reported:					
Revenue	\$ 211,048	\$	155,339	\$55,709	35.9%
Gross profit (loss)	\$ (7,316)	\$	(7,368)	\$ 52	0.7%
Unit sales	35,098		30,168	4,930	16.3%
Revenue per unit	\$ 6,013	\$	5,149	\$ 864	16.8%
Gross profit (loss) per unit	\$ (208)	\$	(244)	\$ 36	14.8%
Gross profit (loss) as a % of revenue	(3.5%)		(4.7%)	120 bps	

	Three Months Ended December 31,			Better / (Worse)						
	 2016		2015	Change	% Change					
	 (In thousands, except units and per unit data)									
Same Store:										
Revenue	\$ 56,696	\$	34,436	\$22,260	64.6%					
Gross profit (loss)	\$ (1,762)	\$	(1,898)	\$ 136	7.2%					
Unit sales	8,845		6,569	2,276	34.6%					
Revenue per unit	\$ 6,410	\$	5,242	\$ 1,168	22.3%					
Gross profit (loss) per unit	\$ (199)	\$	(289)	\$ 90	31.1%					
Gross profit (loss) as a % of revenue	(3.1%)		(5.5%)	240 bps						

	Twelve Months Ended December 31,		Better / (V	Vorse)		
	 2016	2015		Change	% Change	
		(In thousands, except units		and per unit data)		
Same Store:						
Revenue	\$ 209,323	\$	153,705	\$55,618	36.2%	
Gross profit (loss)	\$ (7,062)	\$	(6,969)	\$ (93)	(1.3%	
Unit sales	34,798		29,869	4,929	16.5%	
Revenue per unit	\$ 6,015	\$	5,146	\$ 869	16.9%	
Gross profit (loss) per unit	\$ (203)	\$	(233)	\$ 30	12.9%	
Gross profit (loss) as a % of revenue	(3.4%)		(4.5%)	110 bps		

Parts, Service and Collision Repair ("Fixed Operations")

Gross profit as a % of revenue

Internal, sublet and other Total

Customer pay Warranty

Wholesale parts

		Three Months En		mber 31,	Better / (Worse)	
	_	2016		2015	Change	% Change
				(In thousand	ls)	
Reported:						
Revenue						
Customer pay	\$	139,550	\$	145,787	\$ (6,237)	(4.3%)
Warranty		67,656		58,923	8,733	14.8%
Wholesale parts		43,337		44,602	(1,265)	(2.8%)
Internal, sublet and other		100,183		95,756	4,427	4.6%
Total	<u>\$</u>	350,726	\$	345,068	\$ 5,658	1.6%
Gross profit						
Customer pay	\$	73,958	\$	79,475	\$ (5,517)	(6.9%)
Warranty		36,973		31,795	5,178	16.3%
Wholesale parts		7,450		7,917	(467)	(5.9%)
Internal, sublet and other		51,519		49,887	1,632	3.3%
Total	\$	169,900	\$	169,074	\$ 826	0.5%
Gross profit as a % of revenue	==					
Customer pay		53.0%		54.5%	(150) bps	
Warranty		54.6%		54.0%	60 bps	
Wholesale parts		17.2%		17.8%	(60) bps	
Internal, sublet and other		51.4%		52.1%	(70) bps	
Total		48.4%		49.0%	(60) bps	
		Twelve Months Er	ided Dec		Better / (V	
		2016		2015	Change	% Change
D				(In thousand	ls)	
Reported: Revenue						
Customer pay	\$	582,557	\$	577,265	\$ 5,292	0.9%
Warranty	,	240,415	Ф	228,093	12,322	5.4%
Wholesale parts		176,870		181,296	(4,426)	(2.4%)
Internal, sublet and other		409,977		378,293	31,684	8.4%
Total			<u>e</u>			3.3%
	<u>\$</u>	1,409,819	\$	1,364,947	<u>\$44,872</u>	3.3%
Gross profit						
Customer pay	\$	314,791	\$	316,026	\$ (1,235)	(0.4%)
Warranty		129,924		126,571	3,353	2.6%
Wholesale parts		30,754		32,249	(1,495)	(4.6%)
Internal, sublet and other		198,657		190,575	8,082	4.2%
Total	<u>\$</u>	674,126	\$	665,421	\$ 8,705	1.3%

54.0% 54.0%

17.4%

48.5% 47.8% (70) bps (150) bps (40) bps (190) bps (100) bps

54.7% 55.5%

17.8%

50.4% 48.8%

Parts, Service and Collision Repair ("Fixed Operations")

Gross profit as a % of revenue

Wholesale parts
Internal, sublet and other

Customer pay Warranty

Total

		Three Months End			Better / (Worse)	
		2016		2015	Change	% Change
				(In thousand	ls)	
Same Store:						
Revenue						
Customer pay	\$	138,954	\$	145,057	\$ (6,103)	(4.2%
Warranty		67,386		58,637	8,749	14.9%
Wholesale parts		43,320		44,353	(1,033)	(2.3%
Internal, sublet and other		98,692		95,272	3,420	3.6%
Total	<u>\$</u>	348,352	\$	343,319	\$ 5,033	1.5%
Gross profit						
Customer pay	\$	73,667	\$	79,057	\$ (5,390)	(6.8%
Warranty		36,802		31,641	5,161	16.3%
Wholesale parts		7,448		7,864	(416)	(5.3%
Internal, sublet and other		50,876		49,713	1,163	2.3%
Total	\$	168,793	\$	168,275	\$ 518	0.3%
Gross profit as a % of revenue		<u> </u>		<u> </u>		
Customer pay		53.0%		54.5%	(150) bps	
Warranty		54.6%		54.0%	60 bps	
Wholesale parts		17.2%		17.7%	(50) bps	
Internal, sublet and other		51.6%		52.2%	(60) bps	
Total		48.5%		49.0%	(50) bps	
					` / *	
		Twelve Months Ended December 31,		ember 31,	Better / (
		2016		2015	Change	% Change
0				(In thousand	ls)	
Same Store: Revenue						
	\$	581,642	\$	569,924	\$11,718	2.1%
Customer pay Warranty	2	240.065	Ф	225,572	14,493	6.4%
Wholesale parts		176,850		178,958	(2,108)	(1.2%
Internal, sublet and other		407,371		374,003	33,368	8.9%
			Φ.			
Total	<u>\$</u>	1,405,928	\$	1,348,457	<u>\$57,471</u>	4.3%
Gross profit						
Customer pay	\$	314,342	\$	311,926	\$ 2,416	0.8%
Warranty		129,721		125,255	4,466	3.6%
Wholesale parts		30,752		31,770	(1,018)	(3.2%
Internal, sublet and other		196,758		188,423	8,335	4.4%
Total	\$	671,573	\$	657,374	\$14,199	2.2%

(70) bps (150) bps (40) bps (210) bps (100) bps

54.7%

55.5%

17.8% 50.4% 48.8%

54.0% 54.0%

17.4%

48.3%

47.8%

Finance, Insurance and Other, Net ("F&I")

Three Months Ended December 31,			Better / (Worse)			
	2016		2015	Change	% Change	
		(In the	ousands, except per	r unit data)		
\$	88,346	\$	83,796	\$ 4,550	5.4%	
\$	1,363	\$	1,321	\$ 42	3.2%	
	Twelve Months Ended December 31.				Better / (Worse)	
	2016		2015		% Change	
		(In the	ousands, except per			
\$	343,285	\$	326,588	\$16,697	5.1%	
\$	1,354	\$	1,279	\$ 75	5.9%	
Three Months Ended December 31,		Better / (Worse)				
	Three Months E	nded Decem	ber 31,	Better	/ (Worse)	
_	Three Months E 2016	nded Decem	ber 31, 2015	Better Change	/ (Worse) % Change	
			,	Change		
<u> </u>			2015	Change		
\$			2015	Change	% Change	
\$ \$	2016	(In the	2015 ousands, except per	Change r unit data)	% Change 2.5%	
	2016 85,445	(In the	2015 pusands, except per 83,393 1,322	Change r unit data) \$ 2,052 \$ 20	% Change 2.5%	
	85,445 1,342	(In the	2015 pusands, except per 83,393 1,322	Change r unit data) \$ 2,052 \$ 20	% Change 2.5% 1.5%	
	85,445 1,342 Twelve Months F	(In the \$ \$ Ended Decem	83,393 1,322	Change r unit data) \$ 2,052 \$ 20 Better Change	% Change 2.5% 1.5% / (Worse)	
	85,445 1,342 Twelve Months F	(In the \$ \$ Ended Decem	83,393 1,322 aber 31, 2015	Change r unit data) \$ 2,052 \$ 20 Better Change	% Change 2.5% 1.5% / (Worse)	
	85,445 1,342 Twelve Months F	(In the \$ \$ Ended Decem	83,393 1,322 aber 31, 2015	Change r unit data) \$ 2,052 \$ 20 Better Change	% Change 2.5% 1.5% / (Worse)	
	\$ 	\$ 88,346 \$ 1,363 Twelve Months E 2016	\$ 88,346 \$ \$ 1,363 \$ \$ Twelve Months Ended Decen 2016 (In the	2016 2015 (In thousands, except pe	2016 2015 Change	

Selling, General and Administrative ("SG&A") Expenses

	Three Months Ended December 31,			Better / (Worse)		
		2016		2015	Change	% Change
D J .				(In thousands)		
Reported: Compensation	\$	167,724	\$	169,510	\$ 1,786	1.1%
Advertising	Ψ	15,840	Ψ	15,470	(370)	(2.4%
Rent		18,638		18,481	(157)	(0.8%
Other		64,933		71,541	6,608	9.2%
Total SG&A expenses	\$	267,135	\$	275,002	\$ 7,867	2.9%
Adjustments:			<u> </u>		<u>*</u>	
OEM Settlement	\$	14,836	\$	_		
Storm damage and other		411		_		
Gain on disposal		_		2,323		
Total SG&A adjustments	\$	15,247	\$	2,323		
j	•	-, -	•	,		
Adjusted:						
Total adjusted SG&A expenses	<u>\$</u>	282,382	\$	277,325	\$ (5,057)	(1.8%
Reported:						
SG&A expenses as a % of gross profit						
Compensation		45.1%		46.6%	150 t	bps
Advertising		4.3%		4.3%	0 t	
Rent		5.0%		5.1%	10 t	1
Other		<u>17.5</u> %		<u>19.6</u> %	210 t	1
Total SG&A expenses as a % of gross profit		71.9%		75.6%	370 t	bps
Adjustments:						
OEM Settlement		4.0%		0.0%		
Storm damage and other		0.1%		0.0%		
Gain on disposal		0.0%		0.6%		
Total effect of adjustments		4.1%		0.6%		
A dimetod.						
Adjusted:				7 5 2 0 /		
Total adjusted SG&A as a % of gross profit		76.0%		76.2%	<u>20</u> ł	bps
		Twelve Months Er	ided Dece	mber 31.	Bet	ter / (Worse)
		2016		2015	Change	% Change
Renarted	=					
Reported: Compensation	<u> </u>	2016		2015 (In thousands)	Change	% Change
Compensation	\$	674,617	\$	2015 (In thousands) 666,668	Change \$ (7,949)	% Change (1.2%
	<u> </u>	674,617 61,674		2015 (In thousands) 666,668 61,630	Change \$ (7,949) (44)	% Change (1.2% (0.1%
Compensation Advertising	<u> </u>	674,617		2015 (In thousands) 666,668 61,630 73,539	Change \$ (7,949)	% Change (1.2%
Compensation Advertising Rent Other	\$	674,617 61,674 73,903 300,662	\$	2015 (In thousands) 666,668 61,630 73,539 308,728	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses	<u> </u>	674,617 61,674 73,903		2015 (In thousands) 666,668 61,630 73,539	\$ (7,949) (44) (364)	% Change (1.29 (0.19 (0.59
Compensation Advertising Rent Other Total SG&A expenses Adjustments:	\$	674,617 61,674 73,903 300,662 1,110,856	\$ <u>\$</u>	2015 (In thousands) 666,668 61,630 73,539 308,728	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement	\$	674,617 61,674 73,903 300,662 1,110,856	\$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other	\$	674,617 61,674 73,903 300,662 1,110,856	\$ <u>\$</u>	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal	\$ <u>\$</u> \$	674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290)	\$ <u>\$</u> \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments	\$	674,617 61,674 73,903 300,662 1,110,856	\$ <u>\$</u>	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments	\$ <u>\$</u> \$	674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290)	\$ <u>\$</u> \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments	\$ \$_ \$	674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290)	\$ <u>\$</u> \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279	\$ (7,949) (44) (364) 8,066	% Change (1.29 (0.19 (0.59 2.69
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859)	\$ (7,949) (44) (364) 8,066 \$ (291)	% Change (1.2% (0.1% (0.5% 2.6% (0.0%
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported:	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859)	\$ (7,949) (44) (364) 8,066 \$ (291)	% Change (1.2% (0.1% (0.5% 2.6% (0.0%
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706	\$ (7,949) (44) (364) 8,066 \$ (291)	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706	\$ (7,949) (44) (364) 8,066 \$ (291)	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 — (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696)	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 — (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 1	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 — (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 — (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 16 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 — (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments:	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments: OEM Settlement	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments: OEM Settlement Storm damage and other	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5% 0.0% (0.3%)	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments: OEM Settlement Storm damage and other Gain on disposal	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7% 1.0% (0.2%) 0.0%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5% 0.0% (0.3%) 0.2%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments: OEM Settlement Storm damage and other	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5% 0.0% (0.3%)	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments: OEM Settlement Storm damage and other Gain on disposal Total effect of adjustments	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7% 1.0% (0.2%) 0.0%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5% 0.0% (0.3%) 0.2%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09)
Compensation Advertising Rent Other Total SG&A expenses Adjustments: OEM Settlement Storm damage and other Gain on disposal Total SG&A adjustments Adjusted: Total adjusted SG&A expenses Reported: SG&A expenses as a % of gross profit Compensation Advertising Rent Other Total SG&A expenses as a % of gross profit Adjustments: OEM Settlement Storm damage and other Gain on disposal	\$ \$_ \$	2016 674,617 61,674 73,903 300,662 1,110,856 14,836 (3,290) — 11,546 1,122,402 47.2% 4.3% 5.2% 21.0% 77.7% 1.0% (0.2%) 0.0%	\$ \$ \$	2015 (In thousands) 666,668 61,630 73,539 308,728 1,110,565 (5,138) 3,279 (1,859) 1,108,706 47.1% 4.4% 5.2% 21.8% 78.5% 0.0% (0.3%) 0.2%	\$ (7,949) (44) (364) 8,066 \$ (291) \$(13,696) (10) 1 0 18 80 18	% Change (1.29 (0.19 (0.59 2.69 (0.09) (1.29) bps bps bps bps bps bps



Q4 2016 Investor Presentation

EchoPark.

February 21, 2017

FORWARD-LOOKING STATEMENTS

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements relate to future events, are not historical facts and are based on our current expectations and assumptions regarding our business, the economy and other future conditions. These statements can generally be identified by lead-in words such as "believe", "expect", "anticipate", "intend", "plan", "foresee", "may", "will" and other similar words. Statements that describe our Company's objectives, plans or goals are also forward-looking statements. Examples of such forward-looking information we may be discussing in this presentation include, without limitation, anticipated 2017 industry new vehicle sales volume, the implementation of growth and operating strategies, including acquisitions of dealerships and properties, the development of open points and stand-alone pre-owned stores, the return of capital to shareholders, anticipated future success and impacts from the implementation of our strategic initiatives and earnings per share expectations.

You are cautioned that these forward-looking statements are not guarantees of future performance, involve risks and uncertainties and actual results may differ materially from those projected in the forward-looking statements as a result of various factors. These risks and uncertainties include, among other things, (a) economic conditions in the markets in which we operate, (b) the success of our operational strategies, (c) our relationships with the automobile manufacturers, (d) new and pre-owned vehicle sales volume, and (e) earnings expectations for the year ending December 31, 2017. These risks and uncertainties, as well as additional factors that could affect our forward-looking statements, are described in our Form 10-K for the year ended December 31, 2015.

These forward-looking statements, risks, uncertainties and additional factors speak only as of the date of this presentation. We undertake no obligation to update any such statements.





2

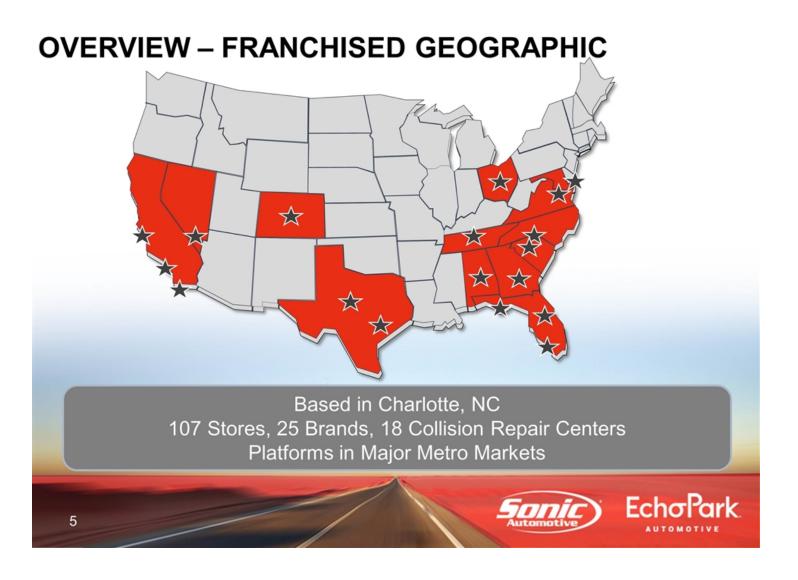
CONTENT

- OVERVIEW
- STRATEGIC FOCUS
- FINANCIAL REVIEW
- OPERATIONS REVIEW
- SUMMARY & OUTLOOK



COMPANY OVERVIEW

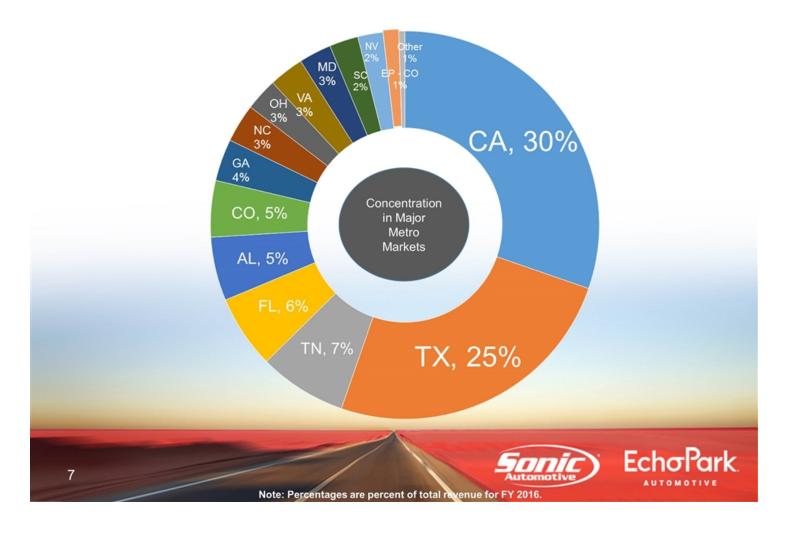




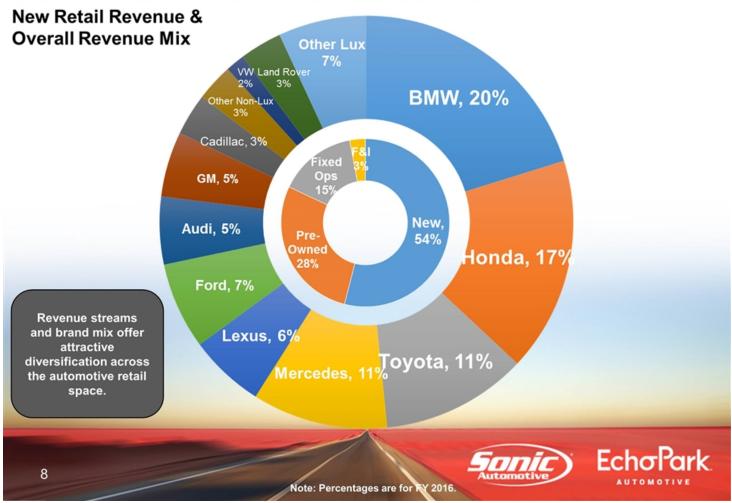
OVERVIEW – ECHOPARK® GEOGRAPHIC



OVERVIEW - GEOGRAPHIC



OVERVIEW - BRAND COMPOSITION



STRATEGIC FOCUS



STRATEGIC FOCUS

- 1. Growth
 - EchoPark[®]
 - One Sonic-One Experience
 - Acquisitions & Open Points
- 2. Own Our Properties
- 3. Return Capital to Shareholders
 - Share Repurchases
 - Dividends



STRATEGIC FOCUS FY 2016

- Repurchased 5.6M shares for \$100.0M YTD 2016
- > Dividends Declared of \$9.1M YTD 2016
 - o Increased quarterly dividend to \$0.05/share in Feb 2016
- Open Point Revenue
 - McKinney MB estimate annual revenues >\$100M OPEN
 - Nissan of Cleveland estimate annual revenues >\$30M OPEN
 - o Pensacola Audi estimate annual revenues >\$50M OPENING 1H 2017
- ➤ EP Revenue
 - o FY 2016 revenue of \$129M
 - 68% YOY revenue growth
 - o Five stores now open two new stores fully operational in Q3
- Increased Equity in Properties to \$281.3M in 2016



STRATEGIC FOCUS EchoPark®

- Five Locations Open In Denver
 - ☐ Thornton Hub
 - Centennial
 - □ Highlands Ranch
 - Littleton
 - □ Stapleton
- One Additional Denver Market Location by 1H of 2017
- Acquiring Property in the Texas and Carolinas Markets
 - Expect openings in 2017





STRATEGIC FOCUS ONE SONIC-ONE EXPERIENCE (OSOE)

- Goals
 - 1 Associate, 1 Price, 1 Hour
 - Improve Transparency; Increase Trust
 - Operational Efficiencies
 - Grow Market Share
 - Feed Fixed Operations
- Technology Being Introduced into Additional Markets (Charlotte was Pilot)
 - CRM, Desking & Appraisal



STRATEGIC FOCUS ACQUISITIONS & OPEN POINTS

- Open Points
 - ☐ Mercedes-Benz in Dallas Market
 - Operational in Q3 2016
 - Nissan in TN Market
 - Operational in Q4 2016
 - □ Audi in Pensacola Market
 - Operational in 1H of 2017
- Exploring Acquisition and Open Point Opportunities in Other Markets



STRATEGIC FOCUS OWN OUR PROPERTIES



STRATEGIC FOCUS RETURN CAPITAL TO SHAREHOLDERS

(amounts in thousands, except per share data)	Shares	\$/Share	\$	_	Availability
Q1 Activity	4,103	\$18.14	\$ 74,415		
Q2 Activity	759	\$17.24	\$ 13,090		
Q3 Activity	579	\$17.23	\$ 9,981		
Q4 Activity	147	\$16.90	\$ 2,485		
YTD	5,588	\$17.89	\$ 99,971	\$	45,033
Additional Authorization					
Granted in 2017				\$	100,000
Total Availability in 2017				\$	145,033

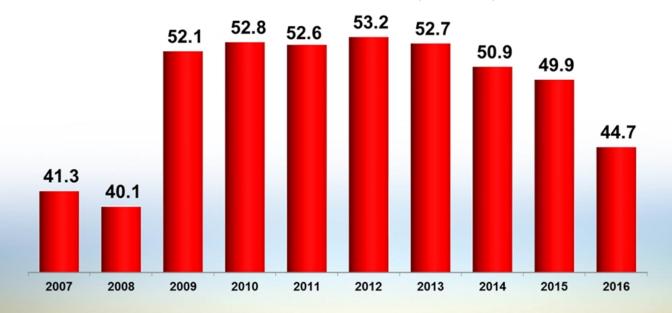
Acquired 11.2% of OS in 2016

New Share Count = 44.7M Down from High of 53.2M (Dec 2012)



STRATEGIC FOCUS RETURN CAPITAL TO SHAREHOLDERS

OUTSTANDING SHARE COUNT (in millions)



Note – Balances are amounts outstanding at the end of the applicable period. These amounts exclude the effect of share dilution from convertible notes and equity grants outstanding.





17

Q4 2016 FINANCIAL REVIEW



Q4 2016 FINANCIAL REVIEW FRANCHISED SEGMENT



FRANCHISED SEGMENT Q4 2016 RESULTS

	_	B/(W) than Q4	1 2015 (1)
(amounts in millions, except per share data)	Q4 2016 (1)	\$	%
Revenue	\$2,522	\$69	2.8%
Gross Profit	\$367	\$5	1.5%
SG&A as % of Gross	75.5%		(10) bps
Operating Profit	\$71	(\$1)	(1.4%)
Interest & Other	(\$20)	(\$2)	(13.1%)
Pretax	\$51	(\$3)	(6.2%)
Diluted EPS	\$0.69	\$0.04	6.2%

(1) – Q4 2016 and Q4 2015 results are adjusted – See appendix for reconciliation to GAAP amounts.



Q4 2016 FINANCIAL REVIEW ECHOPARK® SEGMENT



ECHOPARK® SEGMENT Q4 2016 RESULTS

		B/(W) than Q4	2015
(amounts in millions, except per share, unit and per unit data)	Q4 2016	\$	%
Revenue	\$35	\$17	92.4%
Gross Profit	\$5	\$3	103.1%
Operating Profit	(\$2)	\$2	47.6%
Interest & Other	(\$0)	(\$0)	(3.2%)
Pretax	(\$2)	\$2	43.0%
Diluted EPS	(\$0.03)	\$0.01	25.0%
Retail Units	1,330	566	74.1%
GPU	\$1,162	(\$71)	(5.8%)
F&I (\$/unit)	\$1,773	\$726	69.4%



Q4 2016 FINANCIAL REVIEW TOTAL ENTERPRISE



CONSOLIDATED Q4 2016 RESULTS

		B/(W) than Q4 2015 (1)				
(amounts in millions, except per share data)	Q4 2016 (1)	\$	%			
Revenue	\$2,557	\$86	3.5%			
Gross Profit	\$372	\$8	2.2%			
SG&A as % of Gross	76.0%		20 bps			
Operating Profit	\$69	\$1	0.8%			
Interest & Other	(\$20)	(\$2)	(12.9%)			
Continuing Ops:						
Profit (after tax)	\$30	(\$1)	(3.3%)			
Diluted EPS	\$0.66	\$0.05	8.2%			

(1) - Q4 2016 and Q4 2015 results are adjusted - See Appendix for reconciliation to GAAP amounts.





Q4 2016 REVENUE & GROSS PROFIT

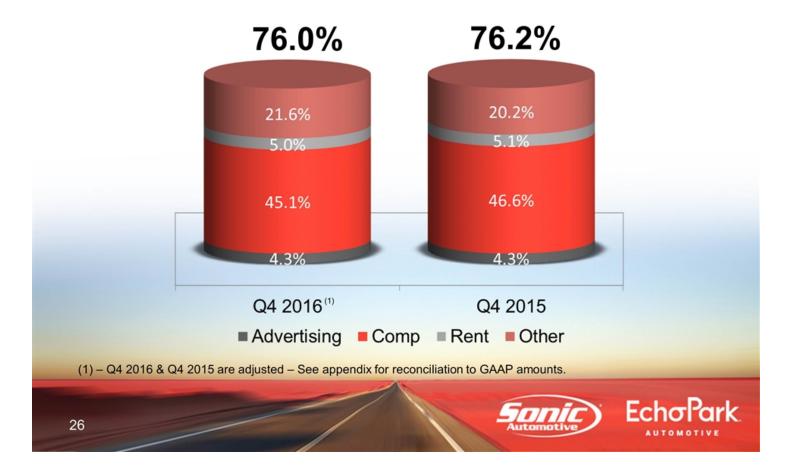
	_	B/(W) than Q4	2015
(amounts in millions)	Q4 2016	\$	%
New Retail Revenue	\$1,396	\$19	1.4%
Used Retail Revenue	\$652	\$44	7.3%
Fixed Operations Revenue	\$351	\$6	1.6%
F&I Revenue	\$88	\$5	5.4%
Total Revenue	\$2,557	\$86	3.5%
New Retail Gross	\$74	(\$0)	(0.3%)
Used Retail Gross	\$41	\$3	6.9%
Fixed Operations Gross	\$170	\$1	0.5%
F&I Gross	\$88	\$5	5.4%
Total Gross	\$372	\$8	2.2%

Growth in Used Vehicle Gross (EchoPark®) and F&I Drove Overall Increase



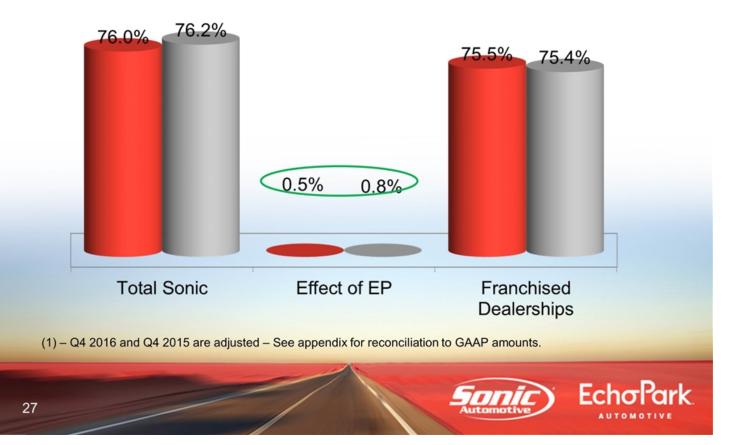


Q4 2016 SG&A TO GROSS®



Q4 2016 SG&A TO GROSS[®]

■ Q4 2016⁽¹⁾ ■ Q4 2015⁽¹⁾



INTEREST EXPENSE Q4 2016

		B/(W) than Q4 2015			
(amounts in millions)	Q4 2016	\$	%		
Floor Plan Interest Expense	\$8	(\$2)	(35.6%)		
Interest Expense, Other	\$13	(\$0)	(2.2%)		
Total Interest Expense	\$20	(\$2)	(13.0%)		

Floor Plan Increase Due to Higher Balances and Rates



2016 CAP EX

		Estimated
(amounts in millions)	FY 2016	2017
Real Estate & Facility Related	\$ 174.3	\$ 204.6
All Other Cap Ex	31.9	36.6
Subtotal	\$206.2	\$ 241.2
Less: Mortgage Funding	(103.4)	(123.1)
Total Cash Used – Cap Ex	\$ 102.8	\$ 118.1



DEBT COVENANTS

	Covenant	Q4 2016
Liquidity Ratio	>= 1.05	1.17
Fixed Charge Coverage Ratio	>= 1.20	1.92
Total Lease Adjusted Leverage Ratio	<= 5.75	4.08

Compliant with all Covenants



OPERATIONS REVIEW



NEW VEHICLE RETAIL SAME STORE

_	Q4 2016		Q4 2015		B/(W)
Retail Volume		34,887		35,098	(0.6%)
Selling Price	\$	39,594	\$	39,100	1.3%
Gross Margin %		5.3%		5.4%	(11) bps
GPU	\$	2,105	\$	2,120	\$ (15)
Gross Profit (millions)	\$	73.4	\$	74.4	(1.3%)
SAAR (millions)		18.0		17.9	0.6%

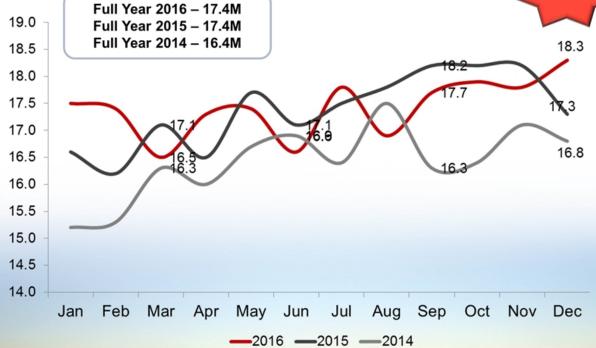
All-Time Record Sales in December Month – 14,114 Units





NEW VEHICLE SAAR

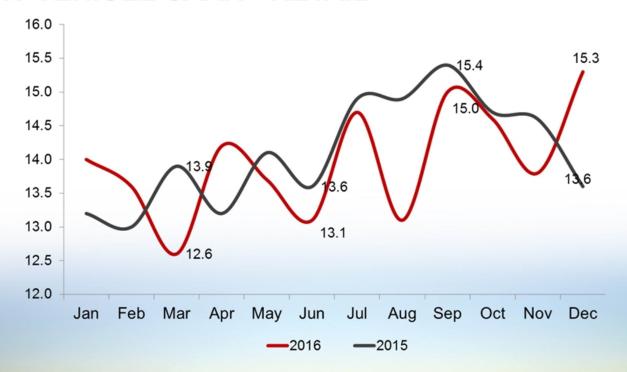




Sonic Automotive

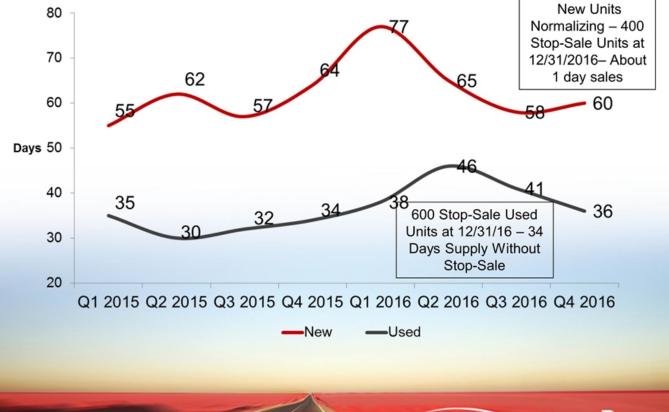


NEW VEHICLE SAAR - RETAIL





VEHICLE DAYS SUPPLY





NEW VEHICLE RETAIL – GROSS & UNIT TREND

Continuing Operations



NEW VEHICLE RETAIL – GROSS PER UNIT

Continuing Operations



USED VEHICLE RETAIL

SAME STORE

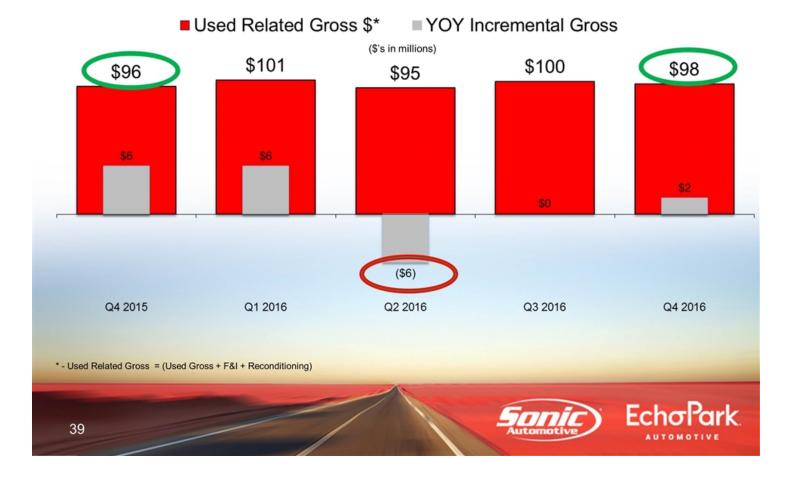
	Q4 2016	Q4 2015	B/(W)
Retail Volume	28,781	28,000	2.8%
GPU	\$ 1,341	\$ 1,381	\$ (41)
Used to New	0.82 to 1.00	0.80 to 1.00	0.02
Vehicles/Store/Mth (105 stores)	91	89	2

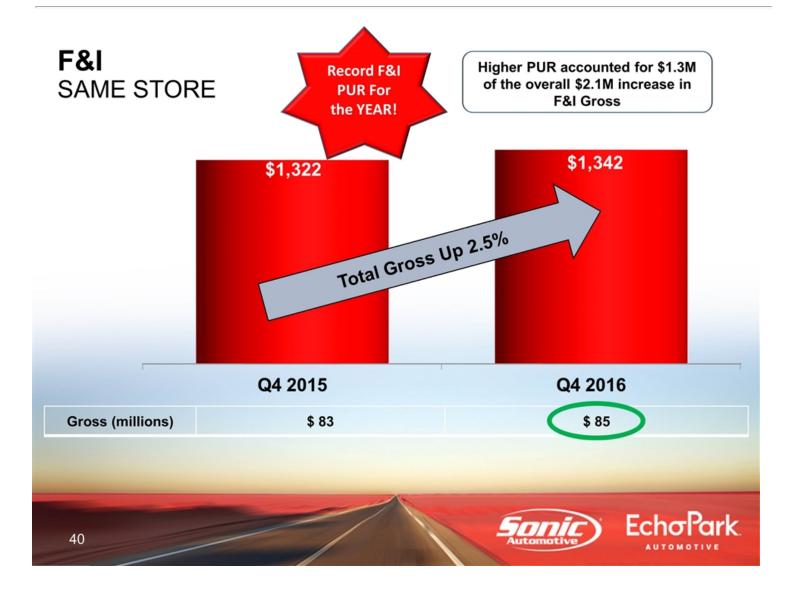
Stop-sale units were a headwind on Honda, BMW, MB, Audi and VW in 2016.

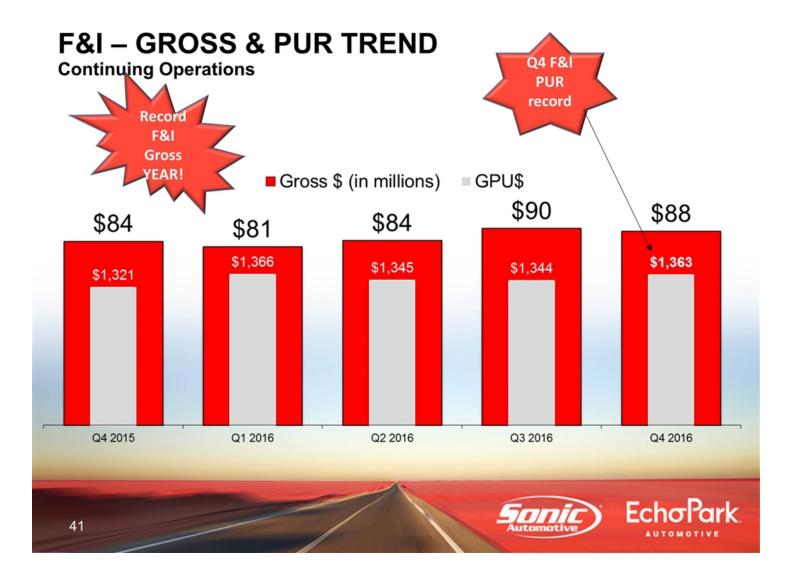


USED VEHICLE – GROSS TREND

Continuing Operations







FIXED OPERATIONS

SAME STORE



	Q4 2016		Q4	4 2015	B/(W)
Revenue	\$	348	\$	343	1.5%
Gross Profit	\$ (169	\$	168	0.3%







FIXED OPERATIONS – GROSS TREND

Continuing Operations

(\$'s in millions)



SUMMARY

New vehicles affected by supply, stop-sale and competitive pricing Used vehicles affected by stop-sale of high demand models with price support through lower supply available for sale
Fixed operations continues to grow, however, operational and customer satisfaction challenges due to lack of recall replacement parts
F&I was able to capitalize on overall retail unit growth and higher penetration rates
Significant milestones / achievements in 2016
EchoPark® continues to grow and add stores
OSOE technology rolled out to additional stores
 Gained ground on owning properties – now at 41%
Returned \$109 million to shareholders through share repurchases and dividends



2017 PLAN

- □ 2017 Plan
 - Expect new car industry volume to be between 17.0M to 17.5M units
 - Expect incentives to drive behavior in 2017
 - We intend to increase pre-owned volume in the mid-single digits
 - Expect fixed operations to grow at mid-single digits
 - ❖ Additional opportunity in F&I through increased penetration
 - Costs related to EchoPark®, OSOE to continue

2017 Continued Ops EPS Guidance:

- New Car Franchise Business
- Effect of EchoPark®
- Total Sonic

\$2.23 - \$2.37

(\$0.23) - (\$0.27)

\$2.00 - \$2.10





APPENDIX SECTION STATES OF THE PARTY OF THE

(amounts in thousands)	2009	2010	2011	2012	2013	2014	2015	2016
Net Income	\$ 31,548	\$ 89,929	\$ 76,254	\$ 89,101	\$ 81,618	\$ 97,217	\$ 86,311	\$ 93,193
Non-Floorplan Interest	67,735	68,604	63,576	58,453	55,356	52,269	49,524	48,034
Depreciation & Amort	57,036	45,827	51,164	52,616	58,139	62,161	72,130	81,034
Income Taxes	(53,900)	(19,745)	46,907	47,648	43,386	62,346	55,962	59,899
Stock Comp	1,931	2,814	3,698	5,160	7,208	7,675	9,814	11,165
Lease Exit	33,013	4,266	4,384	4,286	2,915	302	1,848	1,386
Impairment	30,038	249	1,151	950	9,872	6,594	17,955	8,063
Loss (Gain) on Debt Exting	6,745	7,665	1,107	19,713	28,238	-	-	(6)
Loss (Gain) on Dealership Disposal	102	(2,615)	386_	(10,343)	457	(11,279)	(2,748)	48_
Adjusted EBITDA	\$ 174,248	\$ 196,994	\$ 248,627	\$ 267,584	\$ 287,189	\$ 277,285	\$ 290,796	\$ 302,816



	Consolidated Three Months Ended December 31,				F	ranchised Three Mor Decem	nths E	nded	EchoPark® Three Months Ended December 31,				
Continuing Operations	2016		2015		2016		2015		2016		2015		
						(In mi	illions)					
Reported:													
SG&A expenses	\$	267.1	\$	275.0	\$	261.6	\$	270.1	\$	5.5	\$	4.9	
Adjustments:													
OEM settlement		14.8		-		14.8		-		-		-	
Storm damage and other		0.4		-		0.4		-		-		-	
Gain on disposal		-		2.3		-		2.3		-		-	
Total SG&A adjustments		15.2		2.3		15.2		2.3		-		-	
Adjusted:													
SG&A expenses	\$	282.3	\$	277.3	\$	276.8	\$	272.4	\$	5.5	\$	4.9	
Reported:													
SG&A expenses as % of gross profit		71.9%		75.6%		71.3%		74.7%		NM		NM	
Adjustments:													
OEM settlement		4.0%		-		4.0%		-		-		-	
Storm damage and other		0.1%		-		0.2%		-		-		-	
Gain on disposal		-		0.6%		-		0.7%		-		-	
Total SG&A adjustments		4.1%		0.6%		4.2%		0.7%		-		-	
Adjusted:													
SG&A expenses as % of gross profit		76.0%		76.2%		75.5%		75.4%		NM		NM	

NM = Not meaningful



	Consolidated Three Months Ended December 31,				Franchised Dealerships Three Months Ended December 31,				EchoPark® Three Months Ended December 31,			
Continuing Operations	2016		2015		2016		2015		2016		2015	
						(In mi	llions)					
Reported:												
Operating income	\$	82.6	\$	69.7	\$	84.3	\$	73.0	\$	(1.7)	\$	(3.3)
Adjustments (before income taxes):												
SG&A expenses		(15.2)		(2.3)		(15.2)		(2.3)		-		-
Impairment charges		1.7		1.3		1.7		1.3				
Total adjustments before taxes		(13.5)		(1.0)		(13.5)		(1.0)		-		-
Adjusted:												
Operating income	\$	69.1	\$	68.7	\$	70.8	\$	72.0	\$	(1.7)	\$	(3.3)
Reported: Income (loss) from continuing operations before taxes	s	62.2	s	51.6	s	64.2	s	55.1	s	(2.0)	s	(3.5)
Adjustments (before income taxes):	•	02.2	•	01.0	•	04.2		00.1	•	(2.0)		(0.0)
SG&A expenses		(15.2)		(2.3)		(15.2)		(2.3)				
Impairment charges		1.7		1.3		1.7		1.3				
Total adjustments before taxes	_	(13.5)	_	(1.0)	_	(13.5)		(1.0)				
Adjusted:		(10.0)		(,		(10.0)		(,				
Income (loss) from continuing operations before taxes	\$	48.7	\$	50.6	\$	50.7	\$	54.1	\$	(2.0)	\$	(3.5)
Reported:												
Income (loss) from continuing operations	\$	38.0	\$	31.5								
Adjustments (net of income taxes):												
SG&A expenses		(9.3)		(1.4)								
Impairment charges		1.1		0.8								
Total adjustments, net of income taxes Adjusted:		(8.2)		(0.6)								
Income (loss) from continuing operations	\$	29.8	\$	30.9								



		5						
		Income				(Loss)		
			From Continuing			continued		
		Opera	tions		Opera	ations	Net Incon	ne (Loss)
	Weighted		Per			Per		Per
	Average		Share			Share		Share
	Shares	Amount	Amount	An	nount	Amount	Amount	Amount
		(In	thousands,	excep	ot per si	hare amounts	3)	
Reported:								
Earnings (loss) and shares	44,764	\$ 38,041		\$	(405)		\$ 37,636	
Effect of participating securities:								
Non-vested restricted stock		(22)			-		(22)	
Basic earnings (loss) and shares	44,764	\$ 38,019	\$ 0.85	\$	(405)	\$ (0.01)	\$ 37,614	\$ 0.84
Effect of dilutive securities:								
Stock compensation plans	577							
Diluted earnings (loss) and shares	45,341	\$ 38,019	\$ 0.84	\$	(405)	\$ (0.01)	\$ 37,614	\$ 0.83
Adjustments:								
OEM Settlement		\$ (14,836)		\$	-		\$ (14,836)	
Impairment charges		1,824			-		1,824	
Storm damage and other		(411)			450		39	
Total adjustments before taxes		(13,423)			450		(12,973)	
Income tax effect of above adjustments		5,210			(153)		5,057	
Effect of adjustments, net of income taxes .		\$ (8,213)	\$ (0.18)	\$	297	\$ 0.01	\$ (7,916)	\$ (0.17)
Adjusted:								
Earnings (loss) and								
diluted earnings (loss) per share (1)		\$ 29,828	\$ 0.66	\$	(108)	\$ -	\$ 29,720	\$ 0.66

⁽¹⁾ Net loss attributable to EchoPark ® operations was \$0.03 per fully diluted share in the three months ended December 31, 2016.



		5					
		Income From Co Opera	ntinuing	Income From Disc Opera	continued	Net Incon	ne (Loss)
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount
		(In	thousands,	except per sh	are amounts	s)	
Reported:							
Earnings (loss) and shares	49,872	\$ 31,507		\$ (449)		\$ 31,058	
Non-vested restricted stock		(13)		-		(13)	
Basic earnings (loss) and shares	49,872	\$ 31,494	\$ 0.63	\$ (449)	\$ (0.01)	\$ 31,045	\$ 0.62
Stock compensation plans	406						
Diluted earnings (loss) and shares	50,278	\$ 31,494	\$ 0.63	\$ (449)	\$ (0.01)	\$ 31,045	\$ 0.62
Adjustments:							
Gain on disposal		\$ (2,323)		\$ -		\$ (2,323)	
Impairment charges		1,257		-		1,257	
Total adjustments before taxes		(1,066)		-		(1,066)	
Income tax effect of above adjustments		415		-		415	
Effect of adjustments, net of income taxes .		\$ (651)	\$ (0.02)	\$ -	\$ -	\$ (651)	\$ (0.02)
Adjusted:							
Earnings (loss) and							
diluted earnings (loss) per share (2)		\$ 30,856	\$ 0.61	\$ (449)	\$ (0.01)	\$ 30,407	\$ 0.60

⁽²⁾ Net loss attributable to EchoPark ® operations was \$0.04 per fully diluted share in the three months ended December 31, 2015.



	Continuing Operations							Continuing Operations						
	Franchised Dealerships		EchoPark [®]		Consolidated		Franchised Dealerships		EchoPark [®]		Consolidated			
Reported:														
Diluted earnings (loss) per share	\$	0.87	\$	(0.03)	\$	0.84	\$	0.67	\$	(0.04)	\$	0.63		
Adjustments (net of income taxes):														
OEM Settlement		(0.20)		-		(0.20)		-		-		-		
Impairment charges		0.02		-		0.02		0.01		-		0.01		
Storm damage and other		-		-		-		-		-		-		
Gain on disposal		-		-		-		(0.03)		-		(0.03)		
Effect of adjustments, net of income taxes		(0.18)		-		(0.18)		(0.02)		-		(0.02)		
Adjusted:														
Diluted earnings (loss) per share	\$	0.69	\$	(0.03)	\$	0.66	\$	0.65	\$	(0.04)	\$	0.61		

